



ANNUAL BUDGET

2007-2008

MIDLAND, TEXAS

**THE CITY OF MIDLAND, TEXAS
ANNUAL BUDGET**

Fiscal Year
October 1, 2007 through September 30, 2008

Mayor Michael J. Canon

Council Members

LuAnn Morgan
District 1

Vicky Hailey
District 2

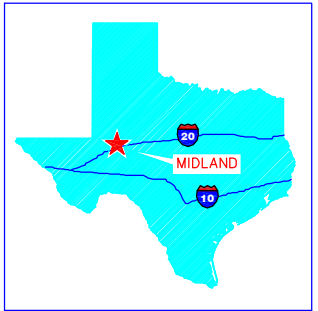
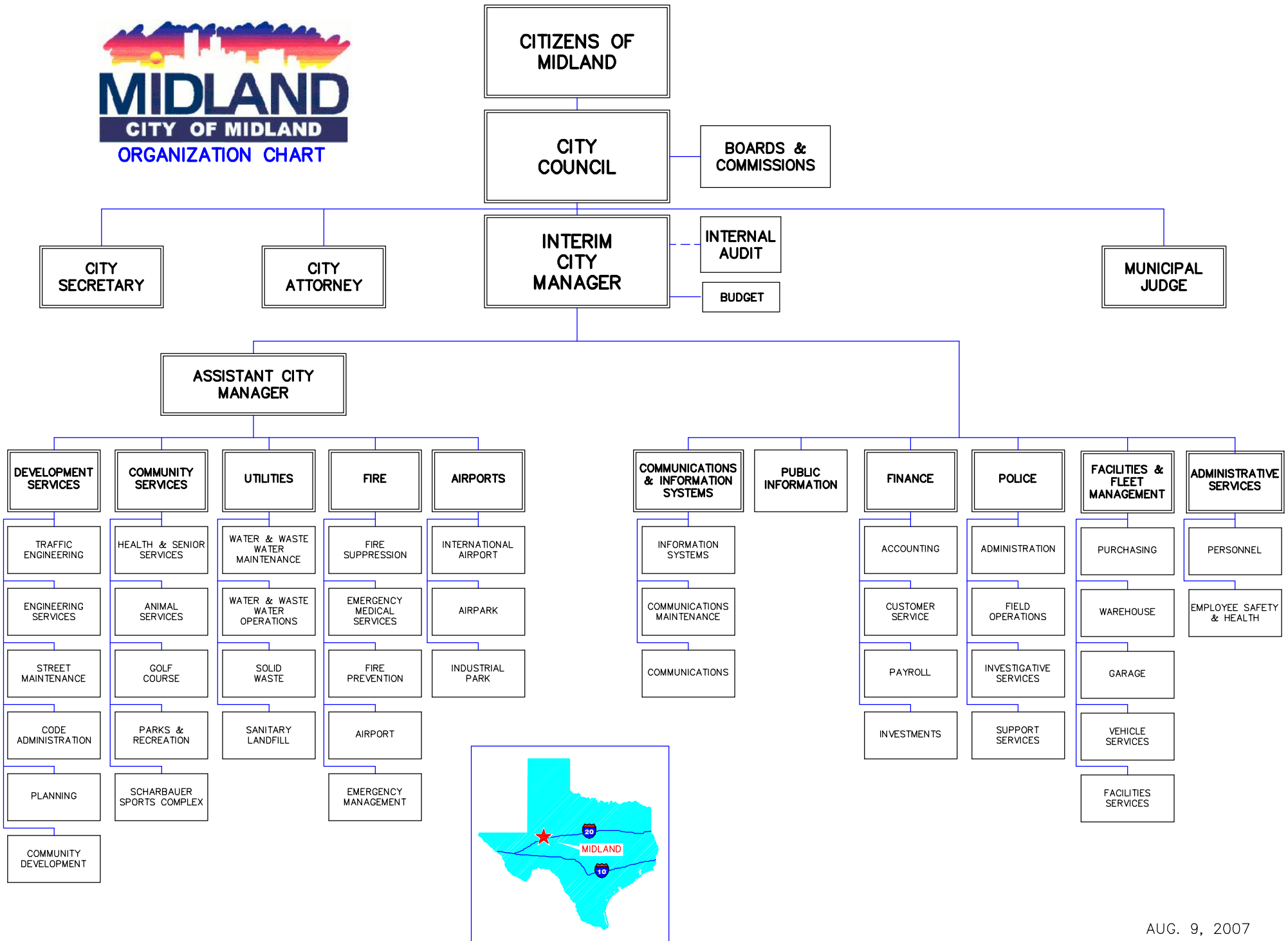
A. Scott Dufford
District 3

Berry D. Simpson
Mayor Pro Tempore
District 4

William F. Dingus
At-Large

W. Wesley Perry
At-Large

Tommy Hudson, Interim City Manager





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Midland
Texas**

For the Fiscal Year Beginning

October 1, 2006

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Midland, Texas for its annual budget for the fiscal year beginning October 1, 2006. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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SECTION I
INTRODUCTION

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Office of
City Manager

P.O. Box 1152
Midland, TX 79702-1152

432.685.7203
Fax 432.686.1600

August 21, 2007

TO: Honorable Mayor and City Council

FROM: Tommy Hudson, Interim City Manager *TH*

SUBJECT: 2007 - 2008 Budget

The 2007/2008 budget for the operation of the City government is submitted for your consideration and approval. A budget is required under the provisions of Article 689a-13, Title 20, of the Revised Civil Statutes of the State of Texas and provisions of the Midland City Charter. It is submitted as the general operating plan for the City for the fiscal year beginning October 1, 2007 and ending September 30, 2008. The budget was prepared with a focus on the vision statement of the City "A citizen-oriented team dedicated to providing efficient, quality services now and into the future." This vision is realized by means of the key strategies outlined in the City's vision statement with implementation of the strategies accomplished through fiscally responsible organizational policies in budgeting revenues and expenditures.

Organizational policies implemented for and included in the 2007-2008 budget were as follows:

- Policy: Review all revenue sources to achieve the best possible forecast of revenues. This policy was implemented through seeking the input of the individuals most closely associated with the subject revenues. Close scrutiny of estimates for reasonableness was inherent in the process to provide the best possible estimate of the resources available to be used in providing services during the 2007 - 2008 budget year.
- Policy: The City's employees are the most important resource used in implementing the vision statement. Recognition of this policy was achieved through a market adjustment to the broadband pay plan for all City employees who are not firefighters or police officers, market adjustments to base salaries and maintenance of the pay progression plan for firefighters and police officers and maintenance of the City's benefit programs.
- Policy: Provide quality services with a competitive cost. This was achieved through the use of technology, more efficient service delivery and close scrutiny of requests for expanded or enhanced services.

The budgetary process began in January 2007 and should be concluded on August 27 with the second reading of the budget ordinance and adoption of the tax rate. Significant dates and events during the budget preparation schedule were:

| | | |
|-----------|---|---|
| May 21 | - | Start of Departmental budget reviews by City management |
| June 28 | - | Working copies of budget delivered to City Council |
| July 9 | - | Start of City Council budget workshops |
| July 19 | - | Calculation of effective tax rate |
| July 20 | - | Filing of budget for public inspection with City Secretary |
| August 7 | - | First public hearing on tax increase |
| August 14 | - | Second public hearing on tax increase |
| August 21 | - | First reading of Budget Ordinance and vote to adopt Tax Rate Ordinance |
| August 27 | - | Second reading of Budget Ordinance and vote to adopt Tax Rate Ordinance |

The budgetary process focused on the allocation of limited resources to maintenance of the current level of City services and prioritizing supplemental requests for expanded or enhanced services. The budget presented for all City operations for the 2007-2008 fiscal year totals \$150,715,396. This is a 6.43% increase when compared to the fiscal year 2006-2007 budget of \$141,616,511.

The fiscal year 2008 operating budget is supported by combined revenues of \$144,509,150, up \$12,508,400 from fiscal year 2007. Sales tax revenue and increased property tax collections reflect the largest amount of increase over fiscal year 2007, at \$2,855,325 and \$2,539,360, respectively. Other major components of this increase include \$1,435,000 additional water and sewer revenue, \$1,551,000 increased interest income, \$797,745 increase of Garage charges to other funds, \$436,000 increase in garbage collection and landfill charges, and \$425,000 in hotel/motel taxes.

The requests for supplemental funding totaled \$7,466,923. These requests were evaluated and prioritized by City management and \$1,351,494 was approved for inclusion in the proposed budget. A summary by fund of the supplemental requests and amounts approved and included in the 2007-2008 budget is presented below.

| <u>Fund</u> | <u>Supplemental Request</u> | <u>Approved</u> |
|---------------------------|-----------------------------|-----------------|
| General Fund | \$6,312,283 | \$1,092,271 |
| Water and Sewer | 196,140 | 17,820 |
| Sanitation | 276,082 | 193,487 |
| Golf Course | 0 | 0 |
| Airport | 50,969 | 43,862 |
| Scharbauer Sports Complex | 489,657 | 0 |
| Garage | 141,792 | 4,054 |

In general, the economic outlook for the City is good. According to the Texas Workforce Commission, Midland's unemployment rate is the lowest in the state, as it has been since January 2005. Midland's job growth rate of 4.6% from May 2006 to May 2007 also led the state. Property valuations continue to increase, allowing for the actual property tax rate to be decreased by 4.84 cents per \$100 valuation, an 8.2% reduction in the actual rate. The actual rate has decreased in nine of the last eleven years. A property tax rate of 53.86 cents per \$100 valuation is included in the fiscal year 2007-2008 budget. Population has been growing steadily with energy prices continuing to strengthen. A steady growth in the number of utility connections and annexations are creating more demand on the water system and strong revenues to help meet the demands of a growing City.

Economic development initiatives of the Midland Development Corporation, a component unit of the City, have been highly successful in both creating jobs and helping diversify the local economy. The sales tax is expected to provide in excess of \$5,451,671 this year for economic development to be guided by the board of the Midland Development Corporation.

The Tax Increment Reinvestment Zone for downtown Midland was created to fuel growth in the downtown portion of the City by reinvesting the tax revenues from the increased values in the Tax Increment Zone back into downtown. During 2006, the downtown area experienced significant growth in assessed value of real property. The Midland Hilton, new waterlines, and right of way beautification are among recent improvements in the TIRZ. Also, four homes were completed by Midland Community Development Corporation as part of an agreement in which the TIRZ will provide reimbursement for certain infrastructure improvements related to the construction of 12 new single-family homes.

Midland continues to grow. Expanding residential development in the north/northwest portion of the City includes Woodland Park ("A" Street/Mockingbird) more of Grassland Estates West, Mockingbird Heights, and Briarwood. A request for annexation of approximately 800 acres is pending. Residential infill development is occurring inside Loop 250. Development is continuing along Interstate 20, Andrews Highway, Loop 250 and other high visibility locations. Development in and around Midland International airport is also underway. Retail growth includes restaurants and motels, furniture stores and other smaller retailers.

The inter-governmental cooperative effort that resulted in development of the Advanced Technology Center is continuing to prove successful. The Center is a focal point for the development of technically proficient students and a better-trained workforce for industry. It is also proving to be an important element in attracting new businesses to Midland. The center is a cooperative effort funded by the City, Midland College, Midland Independent School District, the Abell-Hanger Foundation and various other private contributors.

An intergovernmental effort with the City of Odessa created the Midland Odessa Urban Transportation District. This district provides mass transit to both cities with 10 buses operating in Midland and 9 buses in Odessa. In addition, four new 30-passenger buses, which cost \$279,890 each, were purchased with a congressional earmark for Midland-Odessa, and State transportation development credits. There was no cost to either city for acquisition of the buses, which began operation in August 2006. The Midland system currently consists of six fixed routes and two Americans with Disabilities (ADA) paratransit routes which operates as an on demand service for these individuals. The system operates Monday through Friday, 14 hours per day, and Saturday, 12 hours per day, with no service available on Sunday.

Every year, the City Council sets a list of priorities as targets for action during the next year. The list is a product of the Strategic Planning Session where City Council and City Staff come together and design a blueprint for action. This includes examining where we have been as well as planning and preparing for the future needs of the City.

Looking down the road five years, it was decided that the City of Midland would have Quality Water, a Strong, Diverse Local Economy, a Vibrant Downtown, be a Great Place to Live and provide Financially Sound, Cost Effective Services. For the immediate future, Top and High Priorities were also determined.

Top Priority

- ***Water Master Plan:*** the recently developed plan examines water demands in 10 and 20 years. The information provided gives the City a plan for line sizes, pumps, and water treatment needs.
- ***Storm Water Program and Utility Fee Structure:*** implement plan to enact this federally mandated program for the purpose of treating storm water runoff in the city drainage system.

- **Municipal Court Building:** to explore options for the future Municipal Court Building. Options include possible conversion of an existing building, expansion of the present building, or construction of a new facility.
- **Employee Compensation:** continue to examine positions and pay ranges as compared to other markets. Future decisions include which cities Midland will compare data with and what percentage of salary range will be ideal.
- **Annexation:** continue to manage the quality growth of the City through the implementation of annexation strategies developed during the last five years.

High Priority

- **Martin Luther King, Jr. Facility:** decide what direction to take in regards to the pool and updates to the entire facility.
- **Comprehensive Fee Schedule:** review, and adjust where necessary, Midland's current fees for service.
- **Midland Senior Center:** address immediate accessibility issues. Decide direction in regards to expansion of entire facility including health department services.
- **Roadway Funding:** establish a plan of action for the redevelopment of the city's arterial street system including the proposed funding of such projects.
- **Downtown Master Plan:** work with community stakeholders to implement the concepts and strategies identified in the plan.
- **County Services Agreement:** identify and determine the value of services provided to county residents and work with the Commissioners Court to redefine the interlocal agreement.

Assuring an adequate and safe supply of water for Midland residents continues to be one of the top priorities for the City. A tiered water rate system implemented in October 2006 created an increase in water sales revenue. This increase was necessary to fund increasing operating costs and ongoing infrastructure replacement. The City is facing upcoming capital expenditures, increases in maintenance costs, and development and annexation costs. Certificates of obligation in the amount of \$48,595,000 were issued during 2007 for capital improvements to the water and sewer purification and distribution system, resulting in higher debt service costs during 2008. Implementation of the effluent reuse package plan will conserve potable water while assuring that there is sufficient water for irrigation use.

The population of Midland, according to estimates, has recently surpassed 100,000, and is now classed as a medium-sized city, according to federal guidelines. As such, it falls under a new category of regulations with regard to storm water discharges and is subject to the federally mandated requirements of the Phase II Stormwater Program. Consequently, funding the plan to enact these requirements is a top priority. This was also a top priority in 2007.

Exploring options for the future Municipal Court Building moved from high priority in 2007 to top priority status in 2008. The court is in need of a larger facility with adequate parking.

Midland's economy is strong and has been experiencing steady growth along with the lowest unemployment rate in the state. In order to assure that the City is able to recruit and retain a qualified workforce as it competes with local employers and outside markets, the City has made examination of employee compensation a top priority for 2008. In 2007, the City addressed its role in assuring affordable housing was available for Midland's growing workforce.

As in several previous years, the City views annexation as a top priority. Additional areas of proposed annexation are continuously under scrutiny. In fiscal year 2004, the Council directed staff to draft a policy aimed at annexation. The plan promotes economic growth, facilitates long-range planning for provision of services, and protects future development by enforcement of land use regulations. The plan states that no City services, including, but not limited to water, sanitary sewer,

and solid waste collection, will be provided to individuals or corporations outside the city limits except when economic development opportunities arise which the Council finds to be of benefit to the City. In the plan, the City may annex any area that meets certain criteria including voluntary and involuntary annexations of both vacant and populated areas.

GENERAL FUND

Total General Fund revenues are budgeted at \$69,969,503, an increase of \$6,841,901 for fiscal year 2008 over budgeted fiscal year 2007 revenues. This amount is mainly comprised of a \$2,855,325 increase in sales tax revenue and \$1,999,206 in property tax collections.

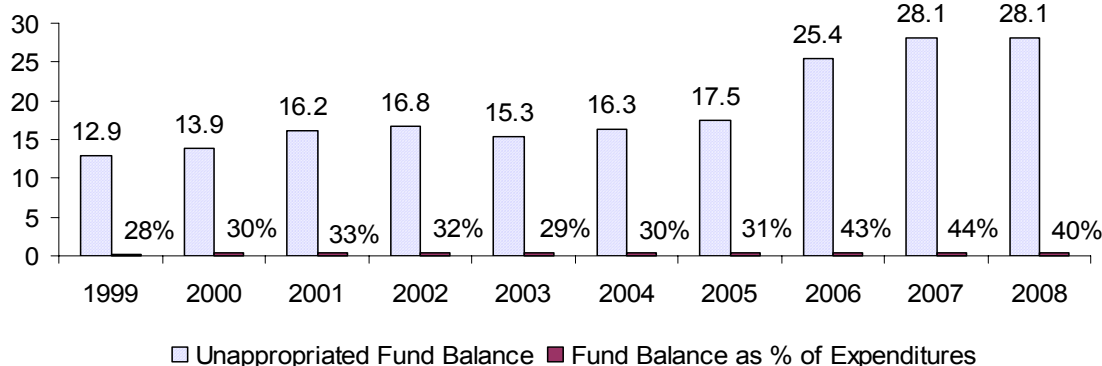
The increased collections from property taxes are the result of an improving property tax base, offsetting a decrease in the actual maintenance and operations tax rate from 51.02 to 46.33 cents per \$100 valuation. Sales tax revenue is in a growth pattern, showing increases in fiscal years 2004 thru 2007, with anticipated increases in fiscal year 2008.

The expenditures budget for this fund is \$69,969,503. This yields a balanced budget for the 2007-2008 fiscal year. The General Fund Unappropriated Fund Balance, which is essential for bond ratings, self-insurance considerations, disaster recovery and major economic or regulatory changes, is projected to be \$28,097,112 at the beginning of Fiscal Year 2007 - 2008.

Significant budget changes in the 2008 budget include the addition of six new police officers, a traffic signal technician, an information technology manager, an immunization program educator, three fire cadets, and 5% market adjustments for uniformed police and fire, as well as other City employees. Contributions to the Firemen's Relief and Retirement Fund were also increased by 1.2%. The impact to the 2008 personnel budget is a \$4,317,544 increase over the 2007 budget. Contractual services funded by the General Fund increased by \$2,093,676 for several reasons, including \$1,115,000 increase in grounds maintenance for parks, \$451,112 additional hire of equipment costs related to increased fuel prices and new equipment, and \$227,000 increased cost for lodging of prisoners. The amount budgeted for seal coating city streets was increased \$125,000. The budget reflects a \$436,894 decrease in capital outlay, due to several one-time capital purchases the prior year. These items comprise the budgetary highlights in the General Fund.

The City has a policy of maintaining a General Fund Unappropriated Fund Balance equal to at least twenty five percent (25%) of each fiscal year's operating expenditures. This level is an important factor in maintaining the City's general purpose bond ratings because of the cyclical nature of the energy industry, which is a major factor in the City's economy. It also provides a source of additional investment income to help maintain a level property tax rate.

**General Fund Unappropriated Fund Balance
and Fund Balance as a Percentage of Expenditures
Actual Fiscal Years 1999 through 2006;
Estimated Fiscal Year 2007 and Projected Fiscal Year 2008**



INTEREST AND SINKING FUND - TAX SUPPORTED DEBT

This fund is used to accumulate assets necessary to make the principal, interest and other debt associated payments on the City tax supported debt. All deposits to this fund are restricted by law to the payment of the amounts due associated with this debt. Deposits to this fund are made from the interest and sinking fund portion of the property tax levy and the interest earned on those deposits for each year.

The property tax levy for this purpose is 7.53 cents per \$100 valuation, down 0.0015 cents per \$100 valuation from 7.68 cents per \$100 valuation for the 2006-2007 budget. Total tax supported debt expenditures for fiscal year 2007-2008 are \$3,984,444. Water and Sewer Funds provide for expenditures of \$109,476 to support a Housing and Urban Development Section 108 Loan which was used to help develop the Advanced Technology Center.

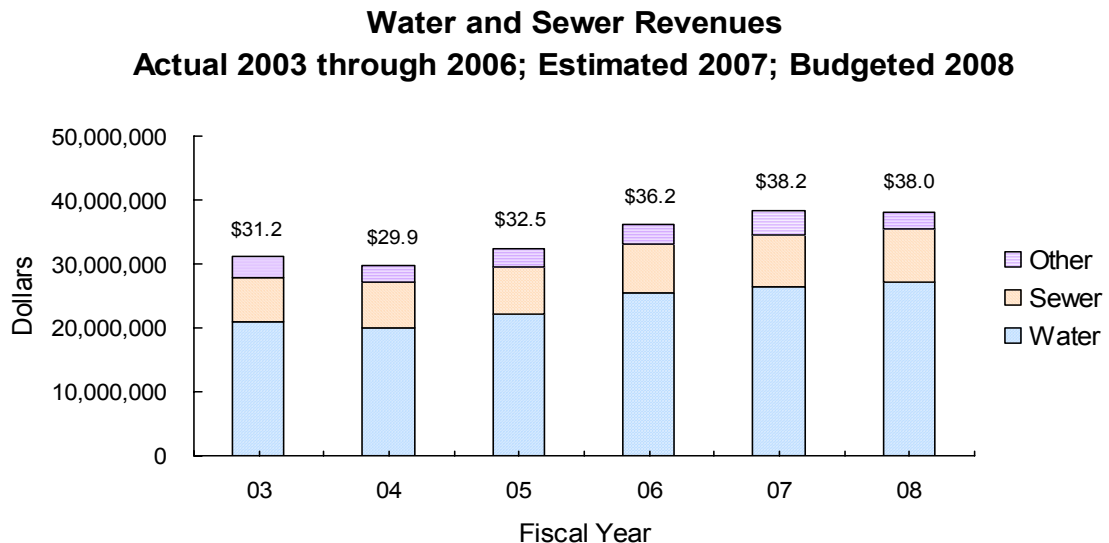
HOTEL/MOTEL FUND

The Hotel/Motel Fund is used to segregate revenues received from local hotel/motel occupancy taxes, revenues received from Midland Center operations and the interest income associated with these dollars. Local hotel/motel occupancy taxes are 7% of adjusted gross receipts for hotels and motels located within the city limits. Hotel/Motel Tax revenues have increased during the fiscal year 2006-2007, and are budgeted at \$1,800,000 for fiscal year 2007-2008. Total fund revenues, estimated to be up by approximately 28.6% over fiscal year 2007, are budgeted at \$2,040,000.

Expenditures of these revenues must meet a two-part test to be considered an eligible expenditure: (1) the expenditure must “directly enhance and promote tourism and the convention and hotel industry” and (2) the expenditure must “clearly fit into one of five statutorily provided categories for expenditure of local hotel occupancy tax revenues.” Expenditures increased by 25.77% when compared to fiscal year 2006-2007.

WATER AND SEWER FUND

The Water and Sewer Fund revenues are estimated to increase by 6.7% from budgeted 2006 – 2007 revenues. This increase is based upon consideration of several factors, including increased customer numbers and a 1.25 percent increase in rates effective October 1. Annual water and sewer revenues should provide adequate cash flow for operations and the current level of debt for the fund. Also, this fund is required by debt covenants to maintain a net revenue to debt ratio of 1.5. The current rate structure, coupled with the impact of the Water and Sewer Rate Stabilization Fund, should provide adequate revenues to meet this requirement.



Water and Sewer Fund expenses are up \$3,699,917, 10.42%, from the previous fiscal year. A major component, debt service increased \$2,157,270 due to the issuance of certificates of obligation for capital improvements to the water and sewer purification and distribution system. Another \$937,000 is associated with the cost of water delivery to the City. In addition, the rising price of fuel had an impact on hire of equipment costs.

An item of significant interest is the \$5,000,000 Water & Sewer Rate Stabilization Fund (W&SRSF). This fund was created by Ordinance 7889 and may be used for any lawful purpose to stabilize rates and charges of the water and sewer system. Additionally, and perhaps most important, use of dollars from this fund may be considered in meeting the net revenue to debt ratio bond covenants. The ordinance set specific limitations on the timing and use of these dollars and the repayment of these dollars to the W&SRSF to insure the long-term viability of the fund and a stable water and sewer rate structure. This fund has never been reduced below its original amount at any time and no use of the original amount is anticipated in the proposed budget.

SANITATION FUND

Sanitation Fund revenues, exclusive of revenue derived from the Litter Abatement Contributions, are estimated to increase by 11.8% during fiscal year 2007-2008. Growth within the City, including several annexed areas, and a \$0.50 recycling surcharge are expected to produce an additional \$270,000 and \$220,000 over 2007 budgeted revenue for garbage collection fees and landfill charges, respectively. Revenues generated should provide adequate cash flow to meet the operating needs of the fund and provide for small capital expenditures.

Expenses of this fund, exclusive of expenses to be incurred through expenditure of the Litter Abatement Contributions, increased 19.9%. Closure/postclosure care and depreciation reflect an additional \$312,126 and \$452,250 respectively, due to the accelerated use of the landfill to dispose of several large structures being demolished downtown. An increase of \$276,563 in hire of equipment is related to increased fuel costs and the acquisition of new equipment. A portion of the landfill costs result from unfunded, Federally mandated regulations and are mainly reflected in depreciation of capitalized costs and landfill closure costs.

Voluntary Litter Contributions were established, October 1, 2002, by the City to assist with litter abatement through a program of voluntary \$1.00 per month contributions from citizens on their utility bills. In November 2006, the contribution rate was reduced \$0.50. Expenses will be incurred through the use of revenues for abatement of litter problems. Revenues are budgeted at \$125,000 for this program and expenses at \$325,550.

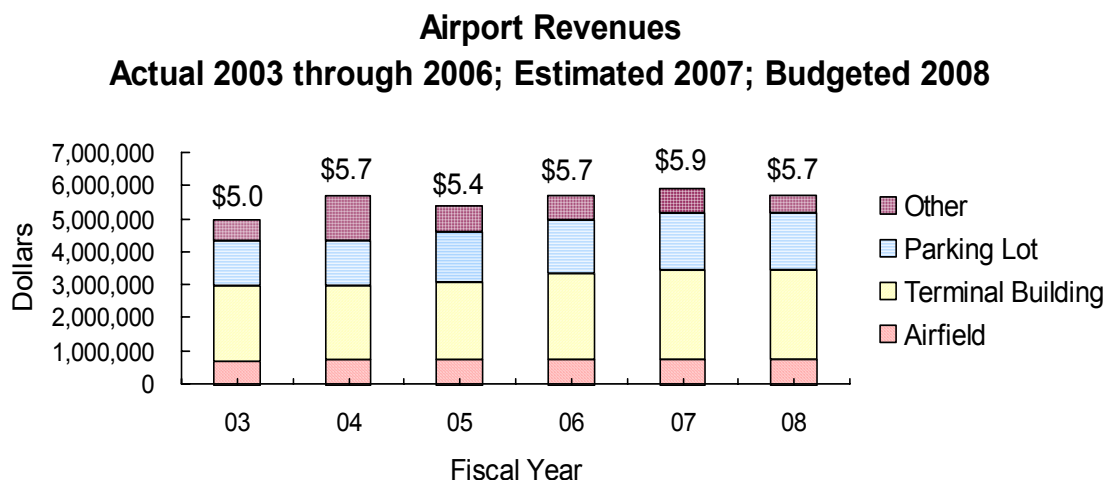
GOLF COURSE FUND

Golf Course revenues are budgeted at \$1,373,660, reflecting a 3 percent increase as compared to fiscal year 2007 budgeted revenues of \$1,333,733. The Golf Course Player Facility Charge (GPFC) of \$1.00 per round is currently being used in its entirety to assist with debt service costs associated with construction of the new nine holes and expansion of other golf course facilities. In October of 2003, an additional \$2.75 GPFC was instituted to be used specifically for capital improvements of the Golf Course. The GPFC revenues are not available for general golf course operations and are not reflected in the revenue estimates. Expenses are budgeted to increase 3.21 percent.

AIRPORT FUND

Airport working capital is anticipated be approximately \$2,091,557 at the beginning of fiscal year 2007-2008. This working capital is critical to the operation of the Airport during the next few years. Working capital currently represents 21.9% of proposed Fiscal Year 2007 – 2008 expenses, 37.8% of expenses net of depreciation, and should be maintained at this level for reasonably sound financial operations.

Estimated Airport Fund revenues reflect a \$342,564 increase mainly due to parking lot revenue increases, terminal building and tower revenue increases and increased interest income as a result of higher interest rates. Airport Passenger Facility Charge revenues to be used in capital construction projects and the repayment of a major portion of the debt issued for construction of the new terminal building at the airport are not included in this total due to use restrictions.



Airport expenses are up \$233,557 or 2.5%. The primary source of this increase is depreciation expense, which reflects \$257,500 more than fiscal year 2007. This is due to the completion of several major capital projects including a security system upgrade and reconstruction of various runways and taxiways. Based upon a cost allocation study prepared by DMG Maximus in accordance with Office of Management and Budget Circular A-87 (OMB A-87), General Fund charges to the Airport were \$1,461,319.

SCHARBAUER SPORTS COMPLEX FUND

The Scharbauer Sports Complex Fund was established to account for all facets of the operations of the Scharbauer Sports Complex.

Fiscal Year 2008 revenues, \$1,094,344, are budgeted to cover expenses of \$2,738,344, after consideration of \$1,644,000 in depreciation expense.

The revenue stream from the contractual agreement between the Midland Football-Soccer and Baseball Complex Development Corporation, a 4b corporation, and the City is accounted for in a "subfund" of this fund. This agreement provides for the Midland Football-Soccer and Baseball Complex Development Corporation (MFSB) to remit all revenues received from a 4b sales tax to the City for use in paying debt service costs associated with the Series 2000 and 2001 Certificates of Obligation issued by the City to fund development of the Sports Complex, as well as the Series 2006 General Obligation Refunding Bonds issued to refund a portion of the Series 2000 Certificates of Obligation. Debt service payments for fiscal year 2008 will be \$3,090,073.

INTERNAL SERVICE FUNDS

The internal service funds of the City are the Garage Fund, Warehouse Fund and Self-insurance funds. These funds derive their revenues from charges to the City funds that use their services and these revenues are budgeted in the other funds as expenses/expenditures. The only revenue not from this source is investment income associated with the funds.

The Garage Fund budget decreased \$2,850,461, or 19.31%. The decrease is related to the one-time purchase of major capital items in the previous budget year, including \$1.5 million for new computer hardware and software to update the City's financial software system, \$1.5 million for a CAD/AVL system and \$850,000 for a fire ladder truck. The addition of six new police cars for new officers plus replacement of an ambulance, a tanker truck and a sewer jet truck partially offset this decrease in capital items. The impact of rising fuel costs is budgeted at \$338,400, or 23% above fiscal year 2007. Depreciation reflects an increase of \$268,000.

The Warehouse Fund expense budget remains stable at \$574,165 for fiscal year 2008 as compared to \$567,644 for fiscal year 2007.

The City's self-insurance funds, in the aggregate, appear to be financially sound for fiscal year 2008. The decrease for combined fund contributions to the General Liability Self-Insurance Fund totals \$18,882, bringing total General Liability contributions from all funds to \$490,118. Payments by the operating funds to the Workers' Compensation Self-insurance Fund for coverage in fiscal year 2008 were decreased by 1.9% from the prior year. Medical/Dental Self-Insurance contributions by the City were increased 5%, as of October 1, 2007 to reflect increasing costs of services.

The City periodically retains the services of an actuarial firm to conduct a study of the City's self-insurance funds. Rates and anticipated expenses, except for Medical/Dental rates, are established based upon actuarial recommendations contained in that study.

CAPITAL IMPROVEMENT PROGRAM

The purpose of the Capital Improvement Program (CIP) is to implement and facilitate the City's Master Plan. Generally, capital projects are in excess of \$15,000 and include such items as land purchases, building and/or renovating structures, roads, water and sewer line extensions, park developments and new City facilities such as fire stations, airports, or water treatment facilities. Major maintenance projects such as street resurfacing or a new roof for a building are not included in the CIP.

Annually, a five-year CIP needs assessment is presented to City management by the various City departments. Inherent in this needs assessment is the consideration of the operating budget impact in future years of the proposed project as presented on the summary of the five years needs assessment. This needs assessment is evaluated and prioritized by City management. Tentative recommendations are made to City Council based upon this assessment. Council then evaluates, modifies and reviews management's tentative recommendations and adopts a CIP for the year.

A listing of all currently available capital projects funds is included in the Capital section of the budget. These are dollars which, subject to restrictions in bond covenants, may be used to fund some of the proposed CIP in conjunction with possible future debt issues, operating revenues, grants or other funding sources available to the City.

Inclusion of a project in the CIP does not insure that the project will be funded at any time in the future, but it does assure that the project will be evaluated on its merits relative to other proposed CIP projects.

Budgetary policy and directive for the fiscal year 2007-2008 budget was similar to guidelines for previous years. However, the achievement of those directives while adhering to policy is often difficult and requires innovation and creativity on behalf of the City Council and staff. The entire City staff is to be commended for their efforts in developing a budget that adheres to City Council policy and achieves the fiscal objectives of the Council.

It is through focusing on the key strategies of the City's vision statement that these policies and directives are achieved. Our vision remains to be "A citizen-oriented team dedicated to providing efficient, quality services now and into the future."

VISION STATEMENT

A citizen-oriented team dedicated to providing efficient, quality services now and into the future.

KEY STRATEGIES

1. Recognize employees as our most important resource
 - recruit and retain qualified employees
 - communicate expectations and recognize performance
 - involve employees in setting and achieving goals
 - encourage innovation and new ideas
 - provide training and education for all employees
2. Consistently promote teamwork among citizens, elected officials, and City
 - develop and implement a goal-setting process that involves City Council, City employees, and community organizations
 - increase communications among employees at all levels
 - encourage positive communications with the citizens through employees
 - increase the quality of Council communications with constituents
 - promote volunteerism
3. Emphasize safety and environmental awareness
 - provide a safe work environment through safety policies, training and equipment
 - be an example of an environmentally responsible organization
4. Actively solicit citizen input and respond appropriately
 - insure that citizen questions and complaints are responded to in an accurate and timely manner
 - utilize Boards and Commissions as a source of information
 - inform citizens and employees as to goals and long range cost of services
 - obtain broad based citizen input
 - network with community organizations
5. Provide quality services at a competitive cost
 - establish and maintain standards of performance
 - emphasize long term planning
 - regularly evaluate methods and cost of service
 - do it right the first time
 - optimize the use of technology

LINKING LONG- AND SHORT-TERM GOALS

| LONG-TERM GOALS: Master Plan 2025 | SHORT-TERM GOALS: 2007-2008 Policy Agenda |
|--------------------------------------|---|
| Thoroughfare Plan | ⇒ Establish a plan of action for the redevelopment of the city's arterial street system including the proposed funding of such projects. |
| Land Use Plan | ⇒ Continue to manage the quality growth of the City through the implementation of annexation strategies developed during the last five years. |
| Downtown Plan | ⇒ Work with community stakeholders to implement the concepts and strategies identified in the Downtown Master Plan. |
| Urban Design & Community Image | ⇒ Work with community stakeholders to implement the concepts and strategies identified in the Downtown Master Plan. |
| Utilities, Water & Drainage Plan | ⇒ Implement plan to enact federally mandated program for the purpose of treating storm water runoff in the city drainage system and examine utility fee structure. |
| | ⇒ Examine recently developed water master plan for water demands in 10 and 20 years and determine related line sizes, pumps, and water treatment needs. |
| Parks, Recreation & Open Space | ⇒ Decide what direction to take in regards to the pool and updates to the entire Martin Luther King, Jr. Facility. |
| City Government & Public Facilities | ⇒ Explore options for the future Municipal Court Building. Options include possible conversion of an existing building, expansion of the present building, or construction of a new facility. |
| | ⇒ Address immediate accessibility issues for the Midland Senior Center. Decide direction in regards to expansion of entire facility including health department services. |
| | ⇒ Employee compensation: continue to examine positions and pay ranges as compared to other markets. Future decisions include which cities Midland will compare data with and what percentage of salary range will be ideal. |
| | ⇒ Comprehensive Fee Schedule: review, and adjust where necessary, Midland's current fees for service. |
| | ⇒ County Services Agreement: identify and determine the value of services provided to county residents and work with the Commissioners court to redefine the interlocal agreement. |

CITY OF MIDLAND, TEXAS

COMPARISON OF SOURCES AND USES BY FISCAL YEAR

OPERATING FUNDS

| | Governmental Funds | | | | | | | | |
|--|---------------------|---------------------|---------------------|--------------------|--------------------|--------------------|----------------------|--------------------|--------------------|
| | General Fund | | | Debt Service | | | Special Revenue Fund | | |
| | FY06 Actual | FY07 Estimate | FY08 Adopted | FY06 Actual | FY07 Estimate | FY08 Adopted | FY06 Actual | FY07 Estimate | FY08 Adopted |
| Revenues: | | | | | | | | | |
| Taxes | \$53,852,840 | \$54,748,574 | \$57,094,538 | \$3,451,125 | \$3,369,857 | \$3,910,011 | \$1,461,956 | \$1,650,000 | \$1,800,000 |
| Licenses and Permits | 997,988 | 882,065 | 880,820 | - | - | - | - | - | - |
| Fines and Forfeitures | 2,411,313 | 2,440,000 | 2,441,000 | - | - | - | - | - | - |
| Charges for Services | 6,744,600 | 5,826,407 | 5,880,918 | - | - | - | 191,906 | 150,000 | 190,000 |
| Investment Income | 1,109,389 | 1,505,600 | 1,505,600 | 38,286 | 40,000 | 42,000 | 28,500 | 50,000 | 50,000 |
| Grants and Contributions | 2,081,436 | 982,677 | 1,298,027 | - | - | - | 17,000 | - | - |
| Nonoperating | - | - | - | - | - | - | - | - | - |
| Other | 515,643 | 357,957 | 118,600 | 634 | - | - | 6,069 | 1,771 | - |
| Total Revenues | 67,713,209 | 66,743,280 | 69,219,503 | 3,490,045 | 3,409,857 | 3,952,011 | 1,705,431 | 1,851,771 | 2,040,000 |
| Other financing sources: | | | | | | | | | |
| Interfund Transfers In | 750,000 | 750,000 | 750,000 | 106,061 | 110,441 | 109,476 | - | - | - |
| Proceeds of refunding bonds | - | - | - | - | - | - | - | - | - |
| Total revenues and other financing sources | \$68,463,209 | \$67,493,280 | \$69,969,503 | \$3,596,106 | \$3,520,298 | \$4,061,487 | \$1,705,431 | \$1,851,771 | \$2,040,000 |
| Expenditures: | | | | | | | | | |
| Personnel Services | \$40,428,608 | \$43,933,315 | \$48,250,859 | - | - | - | - | - | - |
| Commodities | 1,786,826 | 1,449,313 | 1,704,541 | - | - | - | 14,280 | - | - |
| Contractual Services | 12,468,125 | 13,602,639 | 15,696,315 | - | - | - | 127,133 | 62,250 | 67,190 |
| Maintenance - Structures | 738,964 | 992,422 | 1,314,256 | - | - | - | 6,581 | 7,000 | 7,000 |
| Maintenance - Equipment | 505,591 | 619,050 | 650,491 | - | - | - | - | - | - |
| Depreciation | - | - | - | - | - | - | - | - | - |
| Capital Outlay | 152,315 | 977,059 | 540,165 | - | - | - | - | - | 75,000 |
| Debt Service | - | - | - | 3,562,160 | 3,572,632 | 4,093,920 | - | - | - |
| Other | 4,069,839 | 1,959,841 | 842,340 | - | - | - | 1,383,351 | 1,427,073 | 1,732,749 |
| Total expenditures/expenses | 60,150,268 | 63,533,639 | 68,998,967 | 3,562,160 | 3,572,632 | 4,093,920 | 1,531,345 | 1,496,323 | 1,881,939 |
| Other financing uses: | | | | | | | | | |
| Interfund Transfers Out | 408,059 | 655,958 | 970,536 | - | - | - | - | - | - |
| Payment to refunding bond escrow agent | - | - | - | - | - | - | - | - | - |
| Total expenditures and other financing uses | \$60,558,327 | \$64,189,597 | \$69,969,503 | \$3,562,160 | \$3,572,632 | \$4,093,920 | \$1,531,345 | \$1,496,323 | \$1,881,939 |

CITY OF MIDLAND, TEXAS

COMPARISON OF SOURCES AND USES BY FISCAL YEAR

| OPERATING FUNDS (con't) | | | | | | INTERNAL SERVICE FUNDS | | | | | |
|-------------------------|------------------|-----------------|------------------------|------------------|-----------------|------------------------|------------------|-----------------|-------------------|------------------|-----------------|
| Proprietary Funds | | | | | | | | | Totals | | |
| Water and Sewer Fund | | | Other Enterprise Funds | | | Internal Service | | | (Memorandum Only) | | |
| FY06 Actual | FY07 Estimate | FY08 Adopted | FY06 Actual | FY07 Estimate | FY08 Adopted | FY06 Actual | FY07 Estimate | FY08 Adopted | FY06 Actual | FY07 Estimate | FY08 Adopted |
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$58,765,921 | \$59,768,431 | \$62,804,549 |
| - | - | - | - | - | - | - | - | - | 997,988 | 882,065 | 880,820 |
| - | - | - | - | - | - | - | - | - | 2,411,313 | 2,440,000 | 2,441,000 |
| 33,668,292 | 35,987,000 | 35,905,000 | 13,348,356 | 14,124,692 | 14,102,268 | 7,908,032 | 9,362,000 | 10,714,256 | 61,861,186 | 65,450,099 | 66,792,442 |
| 945,830 | 1,361,000 | 1,435,000 | 352,618 | 447,000 | 419,000 | 475,276 | 578,500 | 553,000 | 2,949,899 | 3,982,100 | 4,004,600 |
| 796,217 | 50,000 | 50,000 | 455,912 | 3,606,682 | 3,375,000 | - | - | - | 3,350,565 | 4,639,359 | 4,723,027 |
| 782,160 | 842,365 | 594,000 | 640,974 | 54,952 | 56,600 | 222,148 | 163,904 | 140,000 | 1,645,282 | 1,061,221 | 790,600 |
| - | - | - | 130,609 | 100,500 | 123,500 | - | - | - | 652,955 | 460,228 | 242,100 |
| 36,192,499 | 38,240,365 | 37,984,000 | 14,928,469 | 18,333,826 | 18,076,368 | 8,605,456 | 10,104,404 | 11,407,256 | 132,635,109 | 138,683,503 | 142,679,138 |
| - | - | - | 408,059 | 655,958 | 970,536 | - | - | - | 1,264,120 | 1,516,399 | 1,830,012 |
| - | - | - | - | - | - | - | - | - | - | - | - |
| \$36,192,499 | \$38,240,365 | \$37,984,000 | \$15,336,528 | \$18,989,784 | \$19,046,904 | \$8,605,456 | \$10,104,404 | \$11,407,256 | \$133,899,229 | \$140,199,902 | \$144,509,150 |
| 4,547,373 | 5,147,235 | 5,364,791 | 3,957,062 | 4,133,752 | 4,612,916 | 1,357,581 | 1,437,551 | 1,571,680 | 50,290,624 | 54,651,853 | 59,800,246 |
| 1,137,978 | 1,142,231 | 1,220,870 | 815,616 | 688,548 | 732,520 | 2,817,421 | 2,598,245 | 2,976,250 | 6,572,121 | 5,878,337 | 6,634,181 |
| 17,194,869 | 17,368,575 | 18,577,646 | 5,522,751 | 5,603,151 | 6,191,720 | 421,395 | 496,163 | 508,669 | 35,734,273 | 37,132,778 | 41,041,540 |
| 285,463 | 350,354 | 345,589 | 155,259 | 168,708 | 182,008 | 9,852 | 15,500 | 14,500 | 1,196,119 | 1,533,984 | 1,863,353 |
| 344,986 | 390,135 | 403,112 | 115,374 | 132,631 | 148,881 | 905,977 | 883,700 | 892,500 | 1,871,928 | 2,025,516 | 2,094,984 |
| 3,414,726 | 3,387,000 | 3,363,000 | 5,810,239 | 6,281,750 | 7,055,500 | 1,941,219 | 2,255,000 | 2,523,000 | 11,166,184 | 11,923,750 | 12,941,500 |
| 185,289 | 241,570 | 190,654 | 52,085 | 65,870 | 80,375 | 2,336,588 | 7,348,553 | 3,682,404 | 2,726,277 | 8,633,052 | 4,568,598 |
| 6,425,919 | 3,369,718 | 5,525,453 | 661,584 | 577,718 | 558,768 | - | - | - | 10,649,663 | 7,520,068 | 10,178,141 |
| 3,416,030 | 3,267,163 | 3,373,748 | 3,592,158 | 3,849,943 | 3,495,481 | 1,081,238 | 296,754 | 318,523 | 13,542,616 | 10,800,774 | 9,762,841 |
| 36,952,633 | 34,663,981 | 38,364,863 | 20,682,128 | 21,502,071 | 23,058,169 | 10,871,271 | 15,331,466 | 12,487,526 | 133,749,805 | 140,100,112 | 148,885,384 |
| 856,061 | 860,441 | 859,476 | - | - | - | - | - | - | 1,264,120 | 1,516,399 | 1,830,012 |
| - | - | - | - | - | - | - | - | - | - | - | - |
| \$37,808,694 | \$35,524,422 | \$39,224,339 | \$20,682,128 | \$21,502,071 | \$23,058,169 | \$10,871,271 | \$15,331,466 | \$12,487,526 | \$135,013,925 | \$141,616,511 | \$150,715,396 |

CITY OF MIDLAND, TEXAS

**SUMMARY OF REVENUES, APPROPRIATIONS/EXPENSES
AND CHANGES IN FUND BALANCES/EQUITY**

OPERATING FUNDS

| | General Fund | Debt Service | Water and Sewer Fund | Airport Fund | Sanitation Fund | Golf Course Fund |
|--------------------------------|-------------------|------------------|-------------------------------|------------------|--------------------|------------------------|
| Estimated Balance 10/1/2007 | \$28,097,112 | \$ 287,620 | \$119,593,523 | \$74,518,847 | \$ 3,811,638 | \$ 4,300,157 |
| REVENUES | | | | | | |
| Taxes | 57,094,538 | 3,910,011 | | | | |
| Licenses and Permits | 880,820 | | | | | |
| Fines and Forfeitures | 2,441,000 | | | | | |
| Charges for Services | 5,880,918 | 0 | 35,905,000 | 5,479,800 | 7,081,000 | 1,085,400 |
| Miscellaneous | 118,600 | | | | | |
| Interest | 1,505,600 | 42,000 | 1,435,000 | 90,000 | 400,000 | 59,000 |
| Nonoperating | | | 594,000 | 131,500 | 21,600 | 500 |
| Grants and Contributions | 1,298,027 | | 50,000 | 3,200,000 | 175,000 | |
| Total Revenues | 69,219,503 | 3,952,011 | 37,984,000 | 8,901,300 | 7,677,600 | 1,144,900 |
| | | | | | | |
| APPROPRIATIONS/EXPENSES | | | | | | |
| Personnel Services | 48,250,859 | | 5,364,791 | 1,660,444 | 2,450,463 | 502,009 |
| Commodities | 1,704,541 | | 1,220,870 | 62,530 | 579,390 | 71,350 |
| Contractual Services | 15,696,315 | | 18,577,646 | 1,559,719 | 3,313,054 | 598,777 |
| Maintenance - Structures | 1,314,256 | | 345,589 | 93,650 | 23,358 | 32,500 |
| Maintenance - Equipment | 650,491 | | 403,112 | 64,250 | 59,131 | 15,000 |
| Debt Service | | 4,093,920 | 5,025,453 | 479,605 | | 79,163 |
| Depreciation | | | 3,363,000 | 4,027,500 | 1,183,000 | 201,000 |
| Miscellaneous | 842,340 | | 3,873,748 | 1,585,319 | 1,523,377 | 74,861 |
| Lands - Buildings | 90,000 | | 0 | | 25,000 | |
| Equipment | 450,165 | | 190,654 | 33,345 | 22,030 | |
| Total Expenses | | | 38,364,863 | 9,566,362 | 9,178,803 | 1,574,660 |
| Total Appropriations | 68,998,967 | 4,093,920 | | | | |
| | | | | | | |
| Debt Proceeds/(Uses) | | | | | | |
| Interfund Transfers In/(Out) | (220,536) | 109,476 | (859,476) | | | 228,760 |
| | | | | | | |
| Estimated Balance 9/30/2008 | \$28,097,112 | \$ 255,187 | \$118,353,184 | \$73,853,785 | \$ 2,310,435 | \$ 4,099,157 |

SUMMARY OF FUNDS AVAILABLE FOR APPROPRIATION

OPERATING FUNDS

| | General Fund | Debt Service | Water and Sewer Fund | Airport Fund | Sanitation Fund | Golf Course Fund |
|-----------------------------|-----------------|-----------------|-------------------------------|-----------------|--------------------|------------------------|
| Estimated Balance 10/1/2007 | \$28,097,112 | \$ 287,620 | \$119,593,523 | \$74,518,847 | \$ 3,811,638 | \$ 4,300,157 |
| Estimated Changes | 0 | (32,433) | (1,240,339) | (665,062) | (1,501,203) | (201,000) |
| Estimated Balance 9/30/2008 | \$28,097,112 | \$ 255,187 | \$118,353,184 | \$73,853,785 | \$ 2,310,435 | \$ 4,099,157 |

CITY OF MIDLAND, TEXAS

**SUMMARY OF REVENUES, APPROPRIATIONS/EXPENSES
AND CHANGES IN FUND BALANCES/EQUITY (continued)**

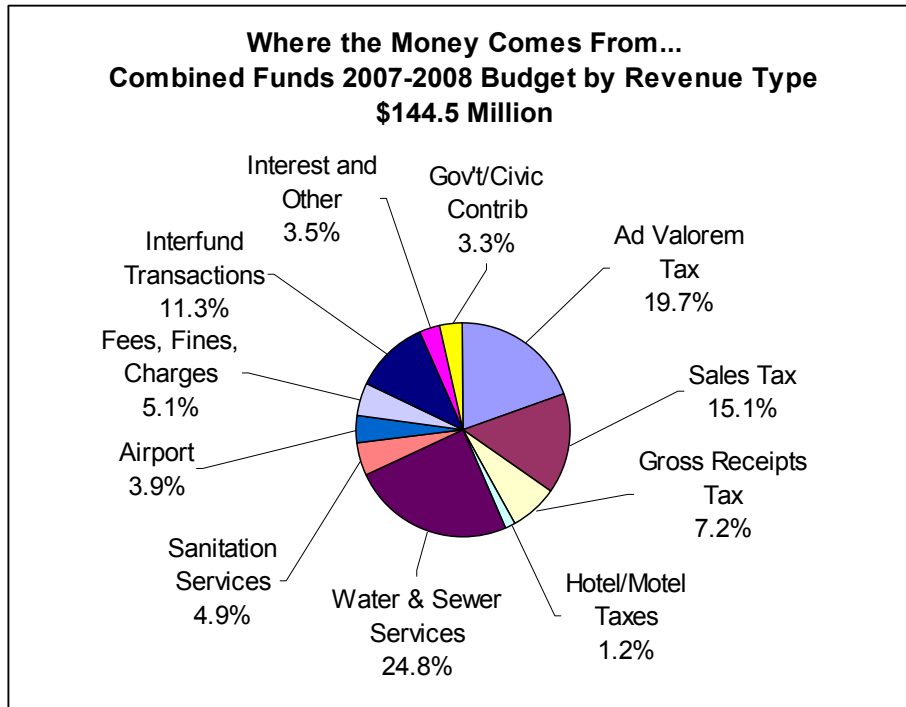
| OPERATING FUNDS | | INTERNAL SERVICE FUNDS | | NONOPERATING FUNDS | | TOTAL | |
|-------------------------|---|------------------------|-------------------|---------------------|-----------------------------|---------------|------------------------------|
| Hotel/ Motel Fund | Scharbauer Sports Complex Fund | Garage Fund | Warehouse Fund | Capital Projects | Proprietary Fund Debt | Memorandum | |
| \$1,282,814 | \$31,505,634 | \$14,931,904 | \$ 898,961 | \$11,449,191 | \$62,525,129 | \$353,202,530 | Estimated Balance 10/1/2007 |
| | | | | | | | REVENUES |
| 1,800,000 | | | | | | 62,804,549 | Taxes |
| | | | | | | 880,820 | Licenses and Permits |
| | | | | | | 2,441,000 | Fines and Forfeitures |
| 190,000 | 482,568 | 10,054,256 | 660,000 | | | 66,818,942 | Charges for Services |
| | | | | | | 118,600 | Miscellaneous |
| 50,000 | | 525,000 | 28,000 | | | 4,134,600 | Interest |
| | | 140,000 | | | | 887,600 | Nonoperating |
| | 0 | | | | | 4,723,027 | Grants and Contributions |
| 2,040,000 | 482,568 | 10,719,256 | 688,000 | 0 | 0 | 142,809,138 | Total Revenues |
| | | | | | | | APPROPRIATIONS/EXPENSES |
| | 0 | 1,509,529 | 62,151 | | | 59,800,246 | Personnel Services |
| | 19,250 | 2,499,950 | 476,300 | | | 6,634,181 | Commodities |
| 67,190 | 720,170 | 494,286 | 14,383 | | | 41,041,540 | Contractual Services |
| 7,000 | 32,500 | 13,000 | 1,500 | | | 1,863,353 | Maintenance - Structures |
| | 10,500 | 892,500 | 0 | | | 2,094,984 | Maintenance - Equipment |
| | 0 | 0 | 0 | | | 9,678,141 | Debt Service |
| | 1,644,000 | 2,523,000 | 0 | | | 12,941,500 | Depreciation |
| 1,732,749 | 441,924 | 298,692 | 19,831 | | | 10,392,841 | Miscellaneous |
| 75,000 | 0 | 0 | 0 | | | 190,000 | Lands - Buildings |
| | 0 | 3,682,404 | 0 | | | 4,378,598 | Equipment |
| | 2,868,344 | 11,913,361 | 574,165 | 0 | 0 | 74,040,558 | Total Expenses |
| 1,881,939 | | | | | | 74,974,826 | Total Appropriations |
| | | | | | | | |
| | | | | (3,009,444) | (4,532,216) | (7,541,660) | Debt Proceeds/(Uses) |
| | 741,776 | | | | | 0 | Interfund Transfers In/(Out) |
| | | | | | | | |
| \$1,440,875 | \$29,861,634 | \$13,737,799 | \$1,012,796 | \$ 8,439,747 | \$57,992,913 | \$339,454,624 | Estimated Balance 9/30/2008 |

SUMMARY OF FUNDS AVAILABLE FOR APPROPRIATION (continued)

| OPERATING FUNDS | | INTERNAL SERVICE FUNDS | | NONOPERATING FUNDS | | TOTAL | |
|-------------------------|---|------------------------|-------------------|---------------------|-----------------------------|---------------|-----------------------------|
| Hotel/ Motel Fund | Scharbauer Sports Complex Fund | Garage Fund | Warehouse Fund | Capital Projects | Proprietary Fund Debt | | |
| \$1,282,814 | \$31,505,634 | \$14,931,904 | \$ 898,961 | \$11,449,191 | \$62,525,129 | \$353,202,530 | Estimated Balance 10/1/2007 |
| 158,061 | (1,644,000) | (1,194,105) | 113,835 | (3,009,444) | (4,532,216) | (13,747,906) | Estimated Changes |
| \$1,440,875 | \$29,861,634 | \$13,737,799 | \$1,012,796 | \$ 8,439,747 | \$57,992,913 | \$339,454,624 | Estimated Balance 9/30/2008 |

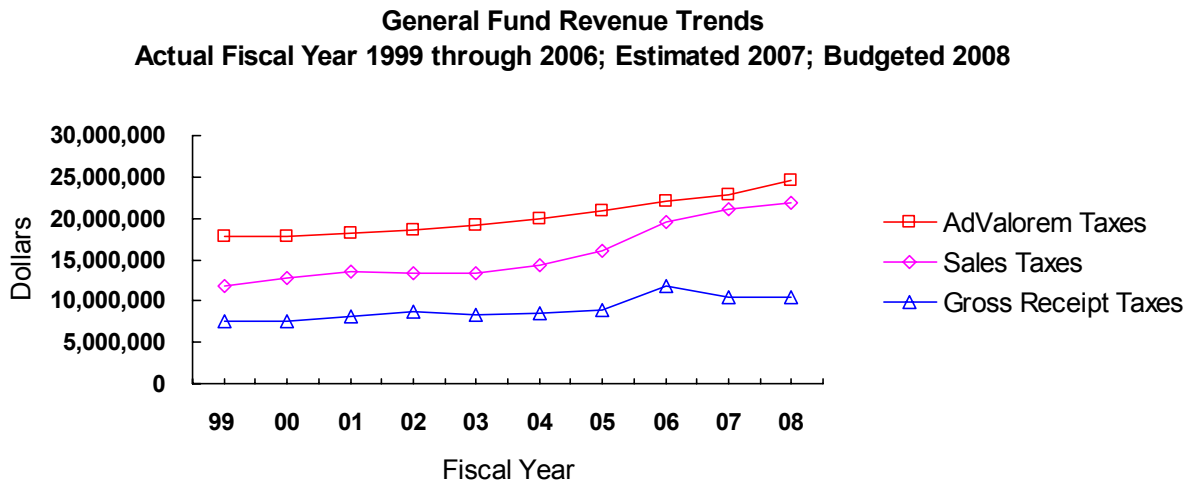
REVENUES - MAJOR SOURCES AND TRENDS

Although the City's revenues are varied, a limited number of revenue types comprise the majority of its overall revenue. Water and sewer services (24.8%) produce the largest revenue stream. Ad valorem tax (19.7%) is the second largest revenue source, followed closely by sales tax (15.1%). The major component of interfund transactions (11.3%), is Garage Fund charges to other funds. Gross receipts tax (7.2%) is the City's fifth largest source of revenue.

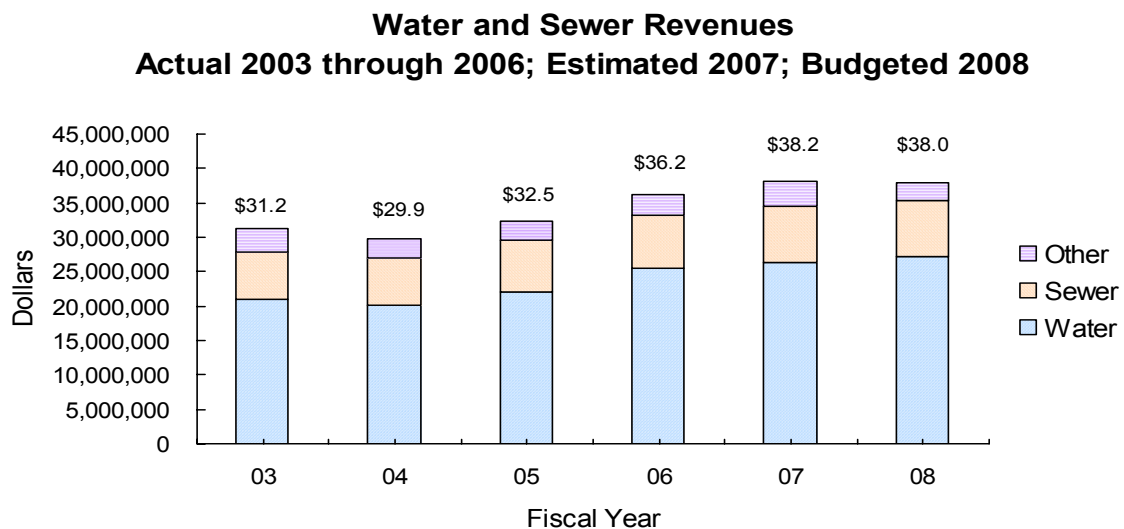


GENERAL FUND - There are three major revenue sources in this fund - Ad Valorem Taxes (35%), Sales Taxes (31%) and Gross Receipt Taxes (15%). Together, these represent 81% of all General Fund revenue.

- Ad Valorem Taxes:** This tax is based on the assessed value of real estate, personal property and minerals within the City's taxing jurisdiction. The prior three years saw additions and valuation increases average 7.9%. The combined additions for this year total 18.6%. It is anticipated that the combined growth trend will average above 4% per year for next year and near future years.
- Sales Tax:** During the four years prior to FY2003, Sales Tax grew by an average of 3.89%. A noticeable slowdown in sales tax revenues during FY2003 was followed by a nice recovery in FY2004 and FY2005. 2006 receipts were 23.8% over budget and FY2007 is estimated to be 13.8% over budget. With this trend, FY2008 is projected for an approximate 3% increase over FY2007 levels. Sales tax revenue is affected by both changes in population and the state of the local economy.
- Gross Receipts Taxes:** Gross receipts taxes are paid by utility providers for their use of City streets, alleys and property in providing their services. Projections are based on historical data trends, adjusted for population and other factors known to impact this revenue. Demands for utility services have continued to increase and escalation clauses in contracts continue in effect. The trend is stable growth in these sources, similar to trend in Ad Valorem base and Water & Sewer connections.

REVENUES - MAJOR SOURCES AND TRENDS (continued)

WATER AND SEWER FUND - The major revenues are net water sales and net sewer service. The customer base has grown between 1% and 2% per year thru the last five years. The trend projection for new connections of a one percent increase is conservative. Water sales were very strong in FY2001 thru FY2003 due to a regional drought. Sales for FY2004 represented a return to more normal rainfall patterns and FY2005 revenues reflect that more normal rainfall pattern. A tiered water rate system implemented in October 2006 in water rates created the increase in water sales depicted below. This increase was necessary to fund increasing operating costs and ongoing infrastructure replacement. The graphic below provides a clear picture of the changing nature of water revenues during the regional drought and the anticipated drier year of water revenues with rainfall below normal levels. The graph also demonstrates the stable nature of sewer revenues across years and a small, slightly variable, stream of other revenues.



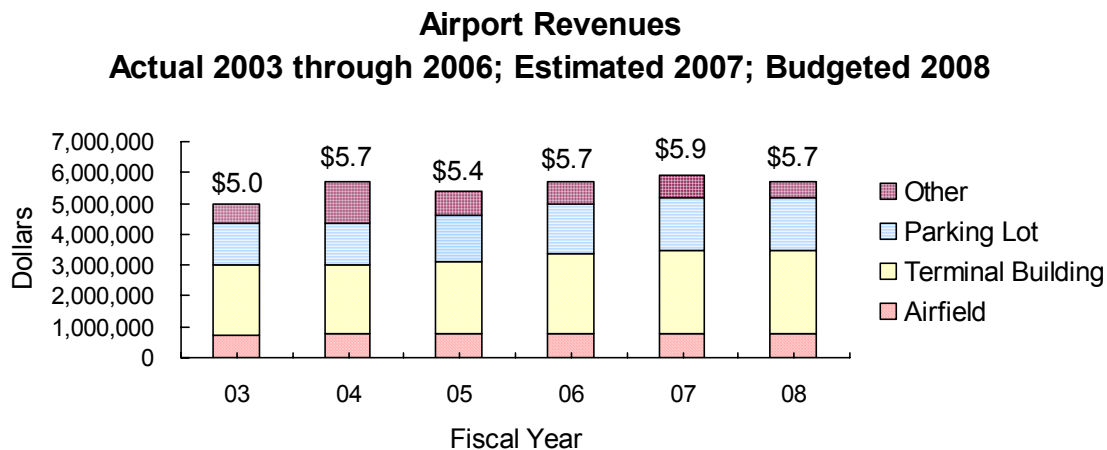
SANITATION FUND - The major revenue is net sanitation service to residential and commercial customers. This fee covers both the collection and disposal of waste, and is based on the number of current accounts plus anticipated growth. There is some competition for the commercial service. Revenues have stabilized because of route restructures and other service delivery efforts.

REVENUES - MAJOR SOURCES AND TRENDS (continued)

GOLF-COURSE FUND – Major revenues for this fund include daily green fees and golf cart rentals. The thirty-six (36) hole capacity enables tournament play while maintaining daily fee play. Revisions to some fees were adopted during FY 2004 in an effort to promote play during times of the day when public use of the course has been historically low. The fee structure provides adequate revenues for the course to be largely self-supporting.

AIRPORT FUND - The major revenues of airfield landing fees, terminal building space rentals to the airlines, and parking fees to travelers are all connected to the volume of travel to and from Midland.

Estimated Airport Fund revenues reflect Airport Improvement Program Grant revenues (other revenue in the graph below) of \$3.2 million dollars. The graph below provides four years of actual history for these revenue streams with an estimate for fiscal year 2007. Revenues in the graph for fiscal year 2008 are as budgeted.



HOTEL/MOTEL FUND - Occupancy Tax revenue is the primary revenue source in this fund, and is budgeted 31% higher than in FY2007. Historical trends are used as a basis for budget projections, tempered by population and economic factors. A positive trend has been re-established based in part on the “home town effect” of President George W. Bush and substantially improved oil and gas prices.

DEBT SERVICE FUND – The major revenue source for this fund is ad valorem taxes. The portion of ad valorem tax allocated to this fund is determined by calculating funding necessary to cover debt service requirements for the upcoming year after consideration of current fund balance and estimated interest earnings.

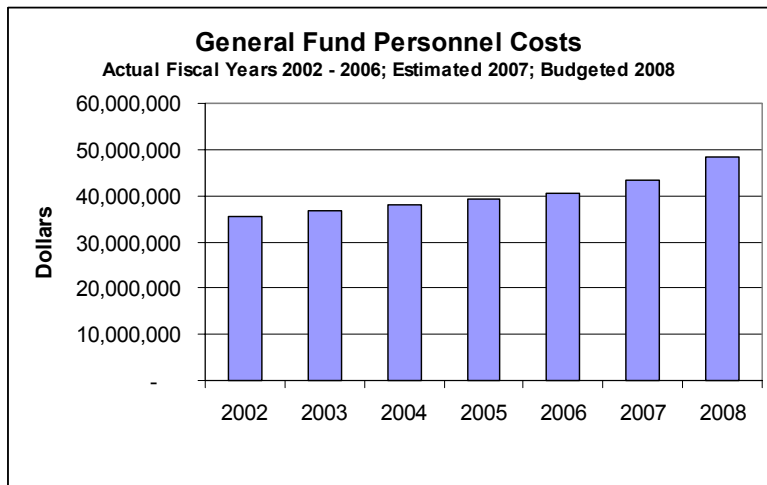
GARAGE FUND - This fund is an internal service fund which provides fleet, construction and maintenance equipment to the operating funds. The scope of the fund is being broadened to include the acquisitions of other major assets to be used by the operating funds.

The revenues listed above represent over 75% of the total City operating budget. Please see the Budget message (page i through x) and Significant Changes in Revenue/ Expense (page xxi) for more detail and graphics of revenue history and trends.

SIGNIFICANT CHANGES IN REVENUES, EXPENDITURES/EXPENSES AND CHANGES IN FUND BALANCES/EQUITY

GENERAL FUND – Total General Fund revenues are anticipated to increase by \$6,839,976 for fiscal year 2007-2008 over budgeted fiscal year 2007 revenues. Major components of this increase are a \$2,855,325 increase in sales tax revenue and a \$1,999,206 increase in property tax collections.

Significant expenditure changes were the inclusion of a 5% market adjustment for all non public safety employees, a 5% market adjustment for all certified police officers and firemen, and an

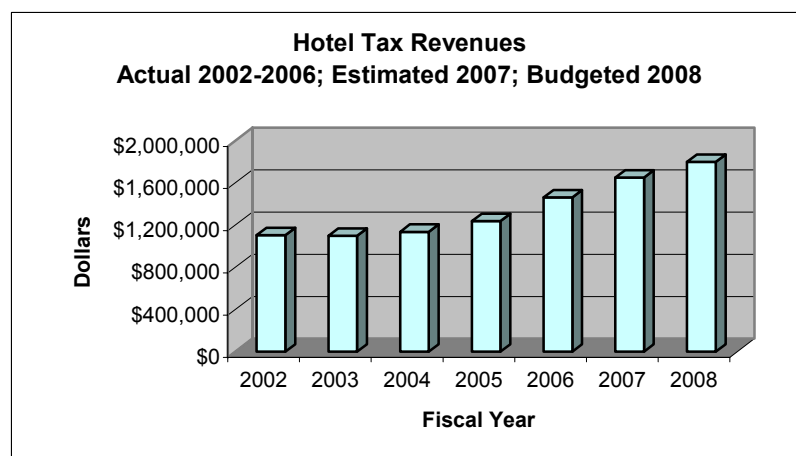


increase of the City's contribution to the Midland Firefighters' Relief and Retirement Fund from 19% to 20.2% of salary. Other changes of note include the addition of six new police officers, three fire cadets, a traffic signal technician, an immunization program educator, an information technology manager, and higher insurance costs for the City's portion of health insurance.

Fund Balance is expected to remain unchanged from Fiscal Year 2007.

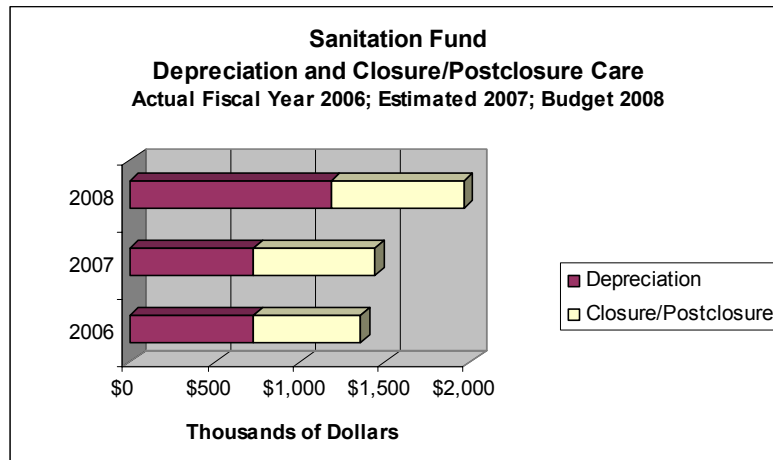
DEBT SERVICE FUND – There is a \$540,154 increase in budgeted ad valorem revenue for Fiscal Year 2008. Expenditures for debt service costs reflect \$521,289 increases due to the issuance of certificates of obligation in 2007. The ending balance for the fund is approximately one-twelfth of the anticipated Fiscal Year 2008 tax supported debt service costs for the issues serviced by the Fund.

HOTEL/MOTEL FUND – A \$425,000 increase in hotel occupancy taxes is reflected in increased expenditures of \$385,616 and an increased fund balance. Funds not appropriated in this budget will be used for other eligible expenditures in the near future.



**SIGNIFICANT CHANGES IN REVENUES, EXPENDITURES/EXPENSES
AND CHANGES IN FUND BALANCES/EQUITY (continued)**

WATER AND SEWER FUND – This fund generates adequate working capital and provides adequate revenues to meet any bond covenant requirements. However, revenues at the current level do not completely cover all of the cost of depreciation and therefore results in a decreasing Fund Equity.



SANITATION FUND – The \$1.5 million fund equity reduction is related to increased depreciation and landfill closure/postclosure care. Several large structures in Midland are being demolished and the debris placed in the landfill, resulting in a decreased life for one landfill cell. This must be reflected through higher closure/post closure and accelerated depreciation.

AIRPORT FUND – The major revenues in this fund are airfield landing fees, terminal building rentals and parking lot fees. Estimated Airport Fund revenues reflect a \$342,564 increase mainly due to parking lot, terminal building and tower revenue increases.

SCHARBAUER SPORTS COMPLEX FUND – Fiscal year 2008 operating revenues, \$1,094,344, and expenses, \$2,738,344, are budgeted to provide a cash flow of \$0 after consideration of \$1,644,000 in depreciation expense. The Fund Balance is made up almost entirely of capitalized construction costs.

GARAGE FUND – The \$1.2 million reduction in fund equity is related to broadening the scope of this fund to include the acquisitions of other major assets to be used by the operating funds. Repayment will be extended over several years.

NONOPERATING FUNDS – The decrease in the Fund Balance of these funds is directly attributable to the expenditure of funds that have been appropriated for projects currently under way. Any additional appropriations for future projects will result in further decreases in these estimated balances.



COMPARATIVE REVENUES AND EXPENDITURES OPERATING FUNDS

| | <u>CURRENT BUDGET* FY07</u> | <u>PROPOSED BUDGET FY08</u> | <u>INCREASE OR DECREASE</u> |
|---------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| REVENUES: | | | |
| General Fund Opns.** | \$ 63,127,602 | \$ 69,969,503 | \$ 6,841,901 |
| Tax Supported Debt | 3,520,298 | 4,061,487 | 541,189 |
| Hotel/Motel | 1,586,000 | 2,040,000 | 454,000 |
| Water & Sewer | 35,609,000 | 37,984,000 | 2,375,000 |
| Sanitation | 6,998,000 | 7,677,600 | 679,600 |
| Golf Course*** | 1,333,733 | 1,373,660 | 39,927 |
| Airport**** | 8,558,736 | 8,901,300 | 342,564 |
| Scharbauer Sports Complex | 877,370 | 1,094,344 | 216,974 |
| Garage**** | 9,782,011 | 10,719,256 | 937,245 |
| Warehouse**** | <u>608,000</u> | <u>688,000</u> | <u>80,000</u> |
| TOTAL REVENUE | <u>\$ 132,000,750</u> | <u>\$ 144,509,150</u> | <u>\$ 12,508,400</u> |
| EXPENDITURES: | | | |
| General Fund Opns.** | 64,189,597 | 69,969,503 | 5,779,906 |
| Tax Supported Debt | 3,572,632 | 4,093,920 | 521,288 |
| Hotel/Motel | 1,496,323 | 1,881,939 | 385,616 |
| Water & Sewer | 35,524,422 | 39,224,339 | 3,699,917 |
| Sanitation | 8,136,260 | 9,178,803 | 1,042,543 |
| Golf Course*** | 1,525,733 | 1,574,660 | 48,927 |
| Airport | 9,332,805 | 9,566,362 | 233,557 |
| Scharbauer Sports Complex | 2,507,273 | 2,738,344 | 231,071 |
| Garage**** | 14,763,822 | 11,913,361 | (2,850,461) |
| Warehouse**** | <u>567,644</u> | <u>574,165</u> | <u>6,521</u> |
| TOTAL EXPENDITURES | <u>\$ 141,616,511</u> | <u>\$ 150,715,396</u> | <u>\$ 9,098,885</u> |

* FY07 Operating budget as amended through 3-31-07.

** General Fund as proposed requires \$0 from reserves.

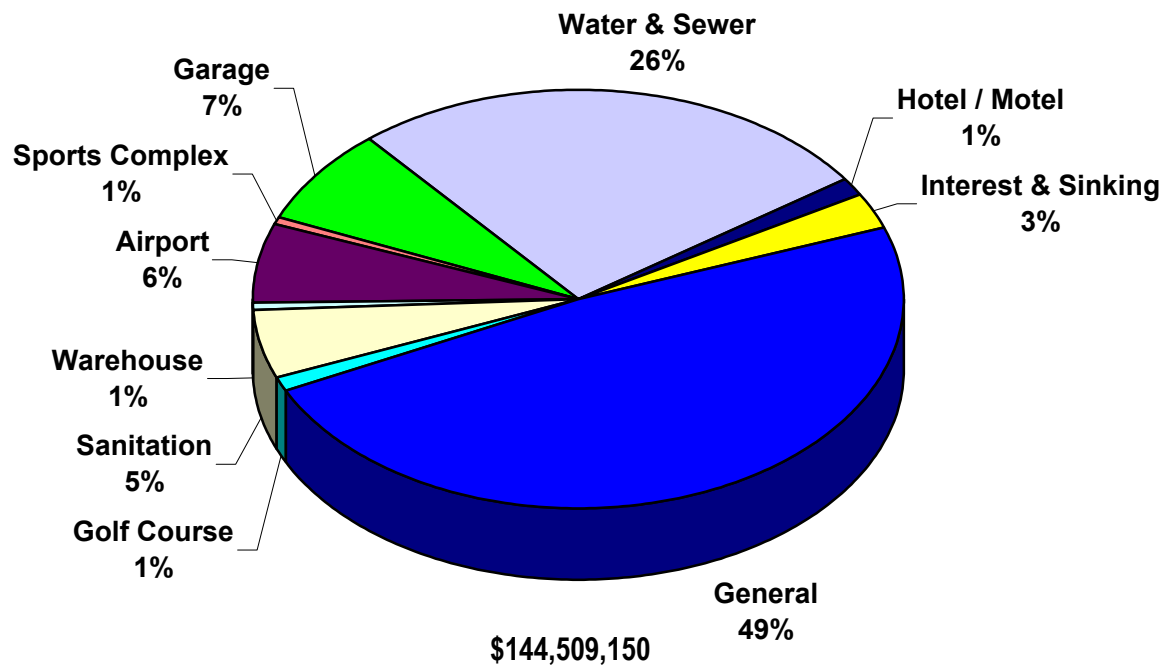
*** Golf Course includes a \$228,760 transfer from General Fund.

**** Sports Complex includes a \$741,776 transfer from General Fund.

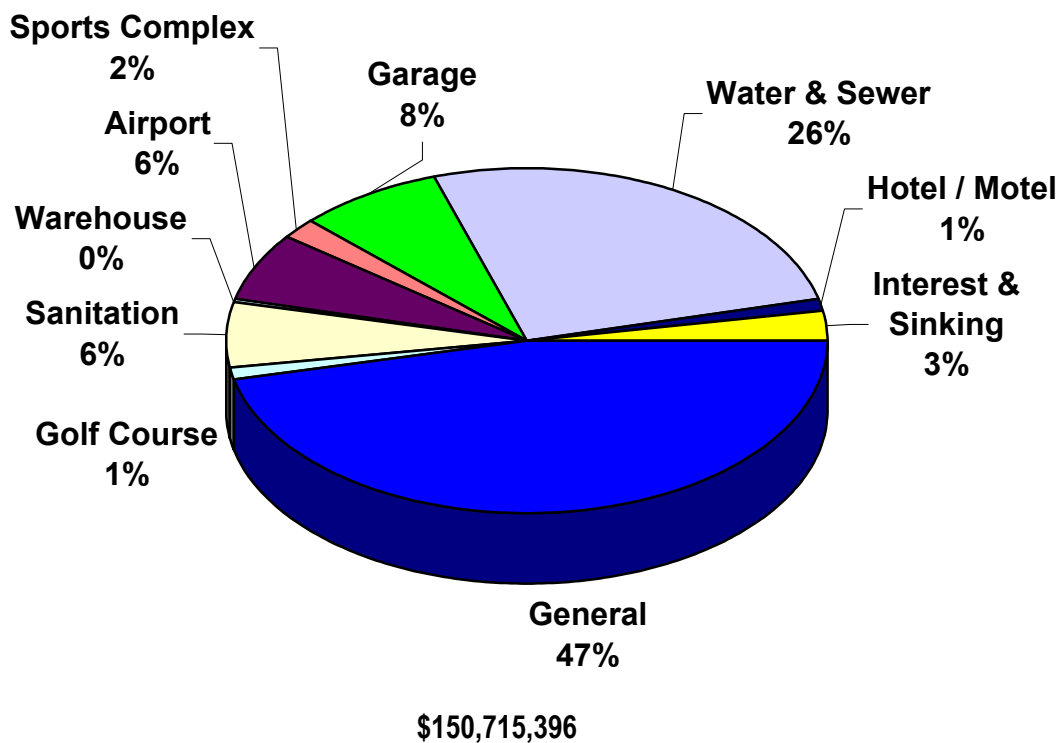
***** These funds derive revenue from other Operating Funds.

***** Includes \$3,200,000 of grant revenues restricted to FAA approved capital projects

Combined Fund Revenues As Budgeted For Fiscal Year 2008



Combined Fund Expenditures / Expenses As Budgeted For Fiscal Year 2008



**ESTIMATED AD VALOREM TAX REVENUE
BUDGET YEAR 2007-2008 (FY08)**

| | | |
|--|--------------|----------------------|
| 2007 ESTIMATED TAXABLE VALUE: | | \$ 5,178,950,730 |
| TAX RATE PER \$100 OF VALUATION | | <u>0.538600</u> |
| TOTAL 2007 TAX LEVY (estimated) | | <u>27,893,829</u> |
| ESTIMATED 2007 REVENUES AT COLLECTION RATE OF | 98.00% | 27,335,952 |
| ESTIMATED DELINQUENT COLLECTIONS AT 3% OF PREVIOUS YEAR | \$25,992,405 | <u>779,772</u> |
| ESTIMATED TOTAL COLLECTIONS | | <u>28,115,724</u> |
| CURRENT INTEREST AND SINKING FUND LEVY | | <u>3,897,417</u> |
| GENERAL FUND OPERATIONS | | <u>\$ 24,205,713</u> |

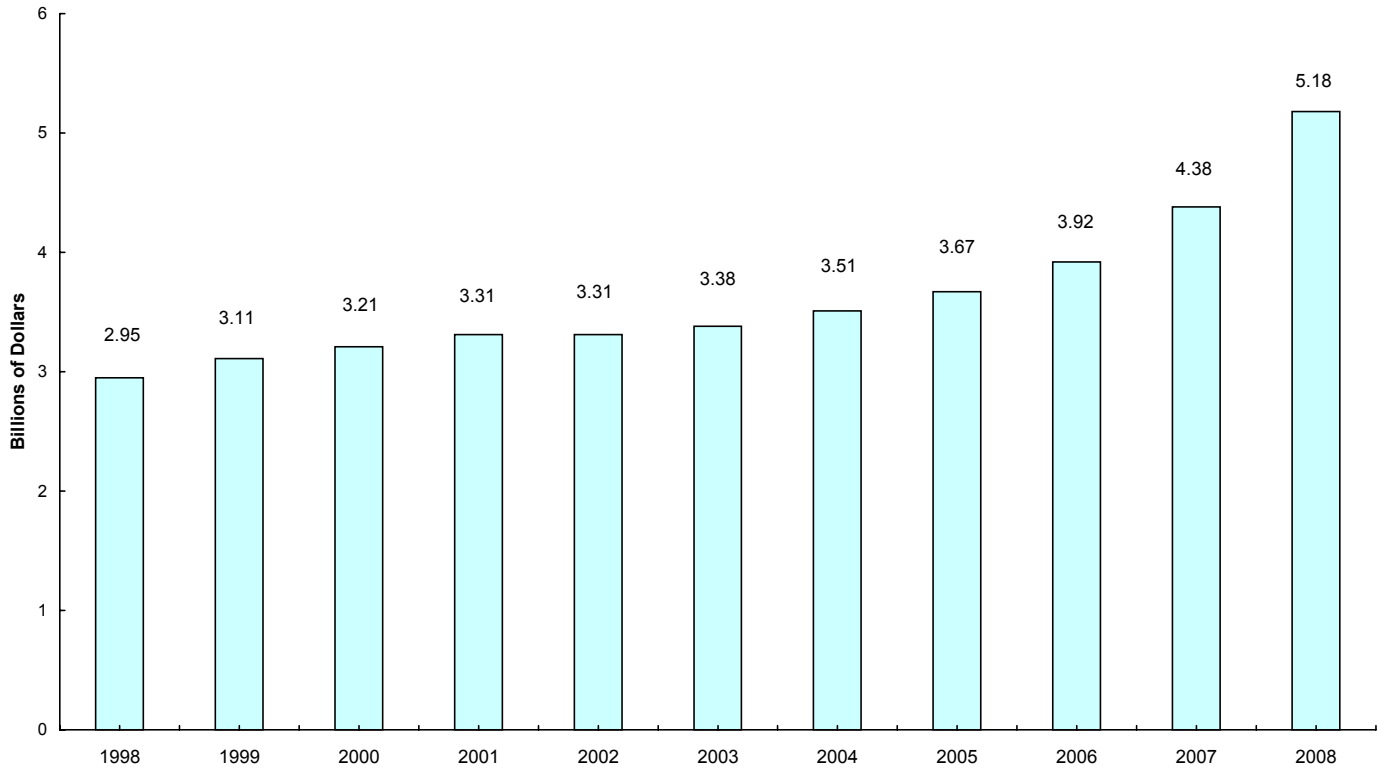
**ESTIMATED DISTRIBUTION OF
TAX RATE AND REVENUE FROM 2006 AND PRIOR ROLLS**

| | <u>RATE</u> | <u>PERCENT</u> | <u>AMOUNTS</u> |
|---------------------------|-----------------|----------------|-------------------|
| GENERAL | \$0.5102 | 86.91% | \$ 689,230 |
| INTEREST AND SINKING FUND | <u>0.0768</u> | <u>13.09%</u> | <u>90,542</u> |
| TOTAL | <u>\$0.5870</u> | <u>100.00%</u> | <u>\$ 779,772</u> |

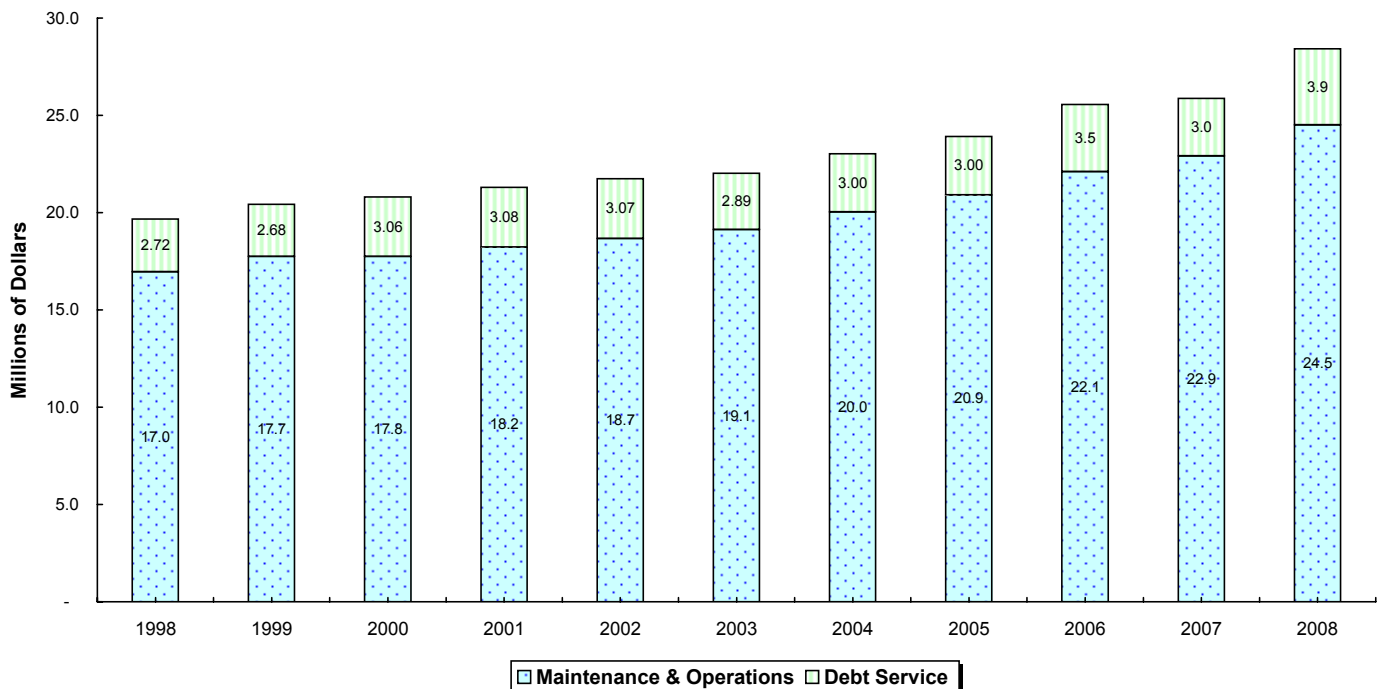
**PROPOSED DISTRIBUTION OF
TAX RATE AND REVENUE FROM 2007 ROLL**

| | <u>CURRENT RATE</u> | <u>CURRENT PERCENT</u> | <u>CURRENT AMOUNTS</u> |
|---------------------------|-------------------------|----------------------------|----------------------------|
| GENERAL | \$0.4633 | 86.03% | \$ 23,516,483 |
| INTEREST AND SINKING FUND | <u>0.0753</u> | <u>13.97%</u> | <u>3,819,469</u> |
| TOTAL | <u>\$0.5386</u> | <u>100.00%</u> | <u>\$ 27,335,952</u> |

Assessed Property Tax Valuations
Actual Fiscal Years 1998 - 2007; Estimated 2008

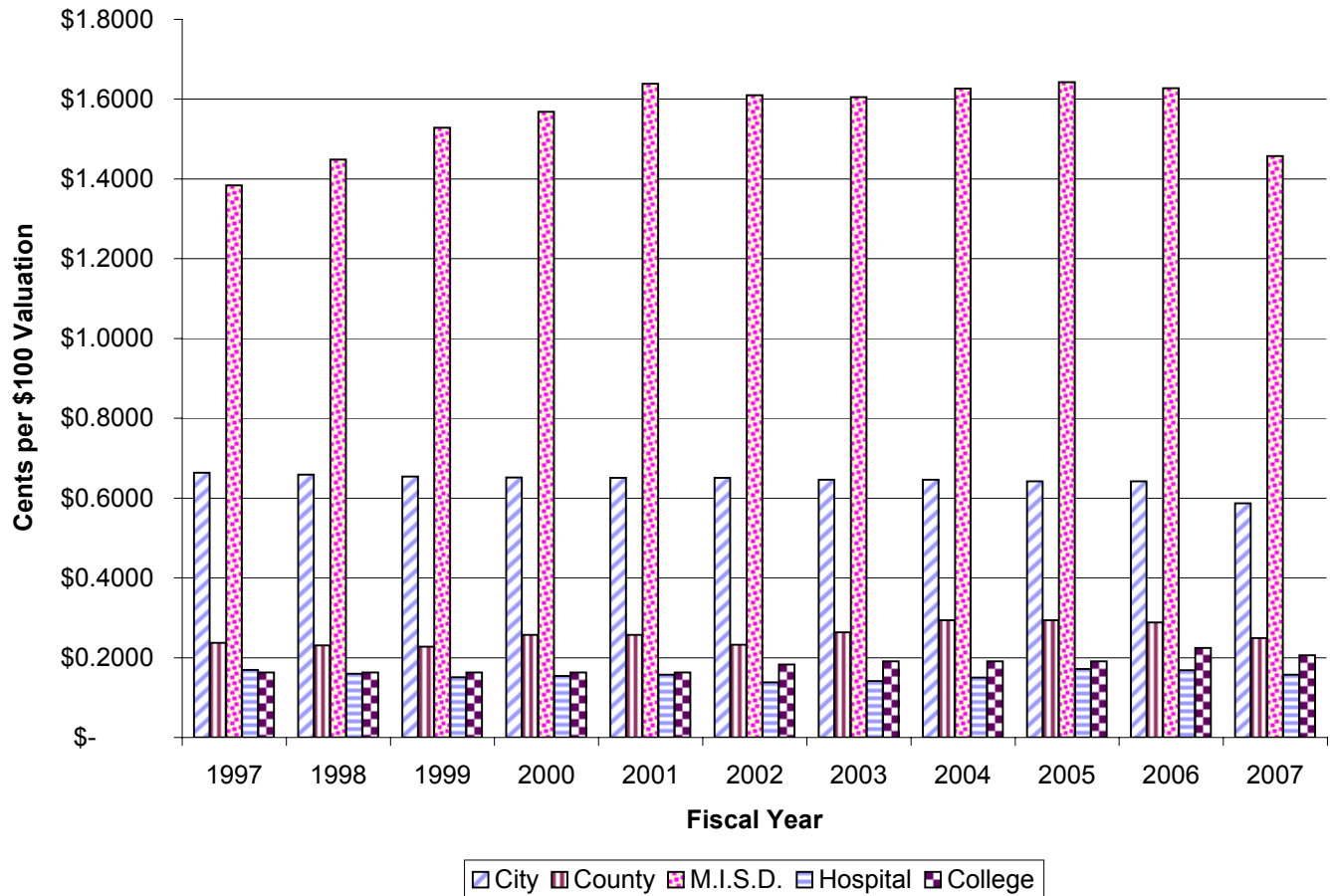


Property Tax Collections
Actual Fiscal Years 1998 - 2006; Estimated Fiscal Year 2007;
Budgeted 2008



CITY OF MIDLAND, TEXAS

Overlapping Property Tax Rates Fiscal Years 1997 through 2007



City of Midland Overlapping Property Tax Rates Fiscal Years 1997 through 2007

| | <u>1997</u> | <u>1998</u> | <u>1999</u> | <u>2000</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> | <u>2007</u> |
|--------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| City | \$ 0.6640 | \$ 0.6590 | \$ 0.6540 | \$ 0.6520 | \$ 0.6510 | \$ 0.6510 | \$ 0.6464 | \$ 0.6464 | \$ 0.6424 | \$ 0.6420 | \$ 0.5870 |
| County | 0.2373 | 0.2311 | 0.2275 | 0.2570 | 0.2570 | 0.2325 | 0.2637 | 0.2938 | 0.2939 | 0.2885 | 0.2488 |
| M.I.S.D. | 1.3837 | 1.4487 | 1.5287 | 1.5687 | 1.6390 | 1.6100 | 1.6050 | 1.6269 | 1.6425 | 1.6275 | 1.4575 |
| Hospital | 0.1690 | 0.1599 | 0.1507 | 0.1544 | 0.1571 | 0.1381 | 0.1412 | 0.1499 | 0.1715 | 0.1684 | 0.1571 |
| College | 0.1633 | 0.1633 | 0.1633 | 0.1633 | 0.1633 | 0.1832 | 0.1906 | 0.1906 | 0.1906 | 0.2247 | 0.2062 |
| Total | \$ 2.6173 | \$ 2.6620 | \$ 2.7242 | \$ 2.7954 | \$ 2.8674 | \$ 2.8143 | \$ 2.8469 | \$ 2.9076 | \$ 2.9409 | \$ 2.9511 | \$ 2.6566 |

SUMMARY OF PERSONNEL BY AGENCY AND ORGANIZATION

| AGENCY / ORGANIZATION | FULL-TIME EMPLOYEES | | |
|--|---|---|---|
| | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
| Legislative (000) Legislative (0000) | <u>7.00</u> | <u>7.00</u> | <u>7.00</u> |
| Administration (005) City Manager's Office (0005) Internal Audit (0045) TOTAL | <u>5.00</u> <u>1.00</u> <u>6.00</u> | <u>5.00</u> <u>1.00</u> <u>6.00</u> | <u>5.00</u> <u>1.00</u> <u>6.00</u> |
| Municipal Court (010) Municipal Court (0010) | <u>22.00</u> | <u>22.00</u> | <u>22.00</u> |
| Legal (015) Legal (0015) | <u>8.00</u> | <u>8.00</u> | <u>8.00</u> |
| City Secretary (020) City Secretary (0020) | <u>3.00</u> | <u>3.00</u> | <u>3.00</u> |
| Administrative Services (025) Administrative Services (0025) | <u>8.00</u> | <u>9.00</u> | <u>10.00</u> |
| Communications / Information Systems (030) Communication/Information Sys. Administration (0030) Communications (0031) Information Systems (0032) Communications Maintenance (0033) TOTAL | <u>3.00</u> <u>31.00</u> <u>17.00</u> <u>1.00</u> <u>52.00</u> | <u>3.00</u> <u>31.00</u> <u>17.00</u> <u>1.00</u> <u>52.00</u> | <u>3.00</u> <u>31.00</u> <u>18.00</u> <u>1.00</u> <u>53.00</u> |
| Finance (035) Accounting (0035) Investments (0037) Meter Shop (0340) Customer Service (0345) TOTAL | <u>15.00</u> <u>1.00</u> <u>6.00</u> <u>24.00</u> <u>46.00</u> | <u>15.00</u> <u>1.00</u> <u>6.00</u> <u>24.00</u> <u>46.00</u> | <u>15.00</u> <u>1.00</u> <u>6.00</u> <u>24.00</u> <u>46.00</u> |
| Facilities and Fleet Management (040) Purchasing (0040) Facilities Services (0041) Vehicle Service (0751) Garage (0752) Warehouse (0760) TOTAL | <u>4.05</u> <u>5.15</u> <u>10.80</u> <u>17.00</u> <u>2.00</u> <u>39.00</u> | <u>4.05</u> <u>5.15</u> <u>10.80</u> <u>17.00</u> <u>2.00</u> <u>39.00</u> | <u>4.05</u> <u>5.15</u> <u>10.80</u> <u>17.00</u> <u>2.00</u> <u>39.00</u> |

SUMMARY OF PERSONNEL BY AGENCY AND ORGANIZATION

| AGENCY / ORGANIZATION | FULL-TIME EMPLOYEES | | |
|---|---------------------|---------------------|---------------------|
| | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
| Development Services (075) | | | |
| Planning and Development (0055) | 7.00 | 7.00 | 7.00 |
| CDBG Administration (0056) | 4.00 | 3.00 | 3.00 |
| Code Administration (0060) | 20.00 | 20.00 | 21.00 |
| GIS Administration (0075) | 6.00 | 6.00 | 6.00 |
| Engineering Services (0080) | 16.00 | 16.00 | 16.00 |
| Transportation (0085) | 61.00 | 61.00 | 62.00 |
| TOTAL | <u>114.00</u> | <u>113.00</u> | <u>115.00</u> |
| Community Services (090) | | | |
| Parks and Recreation (0090) | 40.00 | 40.00 | 39.00 |
| Animal Services (0091) | 12.50 | 13.00 | 13.00 |
| Martin Luther King, Jr. Center (0093) | 3.00 | 3.00 | 3.00 |
| Health and Senior Services (0100) | 18.50 | 18.50 | 19.50 |
| Golf Course (0410) | 10.00 | 10.00 | 10.00 |
| TOTAL | <u>84.00</u> | <u>84.50</u> | <u>84.50</u> |
| Police (110) | | | |
| VADG Program (0105) | 1.00 | 1.00 | 1.00 |
| Airport Police (0107) | 14.00 | 14.00 | 14.00 |
| Multi-Jurisdictional Task Force (0108) | 1.00 | 1.00 | 1.00 |
| Police Administration (0111) | 12.00 | 11.00 | 11.00 |
| Support Services (0112) | 43.00 | 43.00 | 43.00 |
| Field Operations (0113) | 103.00 | 115.00 | 121.00 |
| Investigative Services (0114) | 48.00 | 42.00 | 42.00 |
| TOTAL | <u>222.00</u> | <u>227.00</u> | <u>233.00</u> |
| Fire (115) | | | |
| Fire (0115) | 165.00 | 168.00 | 171.00 |
| Fire Training (0116) | 3.50 | 3.50 | 3.50 |
| Fire Prevention (0119) | 7.00 | 7.00 | 7.00 |
| Emergency Medical Services (0120) | 2.00 | 2.00 | 2.00 |
| Airport Fire (0122) | 13.00 | 13.00 | 13.00 |
| TOTAL | <u>190.50</u> | <u>193.50</u> | <u>196.50</u> |
| Nondepartmental (150) | | | |
| Nondepartmental (0150) | <u>0.00</u> | <u>1.00</u> | <u>2.00</u> |
| Utilities (300) | | | |
| Utilities Administration (0300) | 4.00 | 4.00 | 4.00 |
| W&WW Operation Administration (0301) | 11.00 | 11.00 | 11.00 |
| Paul Davis Well Field Operation (0305) | 2.00 | 2.00 | 2.00 |
| Airport Well Field & Tower Operation (0306) | 2.00 | 2.00 | 2.00 |

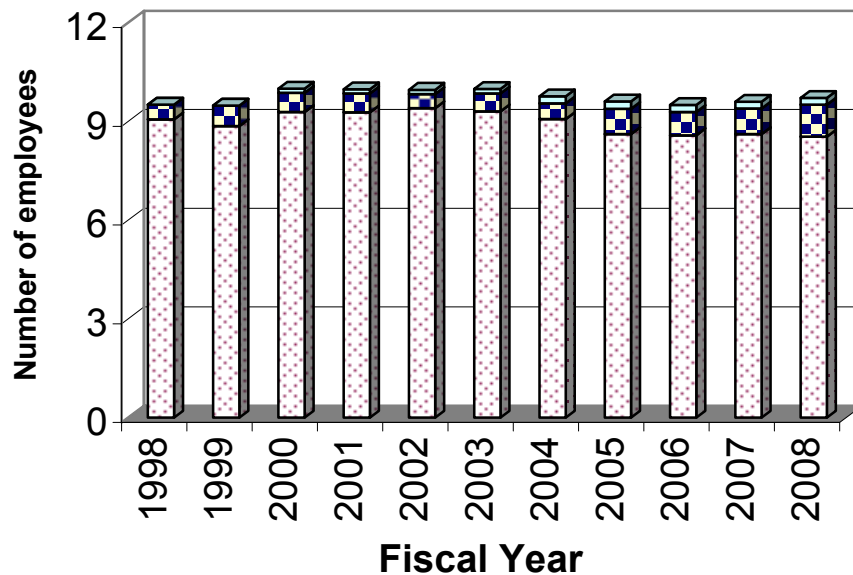
SUMMARY OF PERSONNEL BY AGENCY AND ORGANIZATION

| AGENCY / ORGANIZATION | FULL-TIME EMPLOYEES | | |
|--------------------------------------|---------------------|---------------------|---------------------|
| | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
| Utilities (300) (continued) | | | |
| Water Pollution Control Plant (0310) | 11.00 | 11.00 | 11.00 |
| Spraberry Farm (0315) | 4.00 | 4.00 | 4.00 |
| Purification Plant (0320) | 13.00 | 13.00 | 13.00 |
| Water and Sewer Operations (0335) | 31.00 | 31.00 | 31.00 |
| Solid Waste Management (0400) | 38.00 | 42.00 | 43.00 |
| Landfill (0405) | 10.00 | 10.00 | 10.00 |
| TOTAL | <u>126.00</u> | <u>130.00</u> | <u>131.00</u> |
| Airport (500) | | | |
| Airport Operations (0500) | <u>32.00</u> | <u>33.00</u> | <u>34.00</u> |
| TOTAL CITY PERSONNEL | <u>959.50</u> | <u>974.00</u> | <u>990.00</u> |

SUMMARY OF PERSONNEL BY FUND

| FUND | FULL-TIME EMPLOYEES | | |
|----------------------|---------------------|---------------------|---------------------|
| | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
| General Fund | 731.70 | 741.20 | 755.20 |
| Water and Sewer Fund | 108.00 | 108.00 | 108.00 |
| Sanitation Fund | 48.00 | 52.00 | 53.00 |
| Golf Course Fund | 10.00 | 10.00 | 10.00 |
| Airport Fund | 32.00 | 33.00 | 34.00 |
| Garage Fund | 27.80 | 27.80 | 27.80 |
| Warehouse Fund | 2.00 | 2.00 | 2.00 |
| TOTAL | <u>959.50</u> | <u>974.00</u> | <u>990.00</u> |

**City of Midland
Employees per 1,000 Population
Fiscal Years 1998 through 2008**



Employees
 Vacancies
 Frozen Positions

In the graph above, Employees represents the actual number of employees on the City Payroll, Vacancies are budgeted positions waiting to be filled and Frozen Positions are unfunded budget positions which may be filled only upon approval of the City Manager.

| <u>Fiscal Year</u> | <u>Population</u> | <u>Actual Number of Employees</u> | <u>Vacant Positions</u> | <u>Frozen Positions</u> | <u>Budget Positions</u> |
|--------------------|-------------------|-----------------------------------|-------------------------|-------------------------|-------------------------|
| 1998 | 98,045 | 888 | 44 | 0 | 932 |
| 1999 | 99,186 | 878 | 62 | 0 | 940 |
| 2000 | 94,996 | 882 | 55 | 12 | 949 |
| 2001 | 95,551 | 886 | 55 | 12 | 953 |
| 2002 | 96,108 | 903 | 41 | 13 | 957 |
| 2003 | 96,402 | 897 | 52 | 13 | 962 |
| 2004 | 97,837 | 887 | 47 | 21 | 955 |
| 2005 | 99,683 | 858 | 77 | 22 | 957 |
| 2006 | 101,033 | 866.5 | 71 | 22 | 959.5 |
| 2007 | 101,549 | 874 | 79 | 21 | 974 |
| 2008 | 101,981 | 870 | 99 | 21 | 990 |

The Actual Number of Employees represents employees on the City payroll as of September 30 of each year. Fiscal year 2007 is estimated and 2008 is budgeted.

The 2008 budget includes the addition of six police officers, three fire cadets, a traffic signal technician, a management intern, an information technology manager, an immunization program educator, a sanitation driver and a maintenance specialist. In addition, a part-time receptionist position was converted to a full-time position. These additional employees should provide better service to a growing population. Vacancies began to increase in 2005, due to a tight labor market. This trend is expected to continue in 2007 and escalate during the 2008 budget year as competition with local employers increases due to a growing economy.

SECTION II

PROCEDURE AND POLICY

INDEX OF PROCEDURES AND POLICIES

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PROCEDURES

THE BUDGETING PROCESS

Preparation and administration of a city government's budget is one of the most important activities in any municipal operation. Careful planning of revenues and expenditures has become increasingly significant in the face of an uncertain economy, stagnant revenues, and increasing demands for service. Budget preparation should be among the top priorities of departments and divisions. It is essential that departments examine their operations carefully during this process, to ensure that approved funding provides those services most needed and desired by the public, in the most efficient and economical manner possible.

A budget plans and coordinates revenues and expenditures. In our organization budget preparation begins at the lowest possible level of operations. These budgets are then reviewed at higher levels of management to assure that proposed programs serve the needs of the community and support the overall goals that have been identified by City Council and the public.

The City Manager reviews the budgets for each Department, as well as revenue estimates, and the city-wide budget is prepared which incorporates all funding requests and expected revenues.

The City Council reviews the proposed budgets for General, Enterprise, Internal Service, Special Revenue, and Interest and Sinking Funds, makes adjustments, sets the tax rate, and holds public hearings on the budget. After the second reading of the budget ordinance, the Council approves the budget and it becomes the official operating plan for the City of Midland for the upcoming Fiscal Year (October 1 - September 30).

The final budget is designed as a reference and resource tool, not only for internal use, but for use by bond rating agencies, insurance companies, external auditors, and other cities. It contains detailed expenditure information on personnel, supplies, maintenance, other charges, and capital outlays as budgeted for the current fiscal year and the approved budget for the next fiscal year.

The City of Midland uses traditional line item budgeting to determine its operating budget. During the budget process, we must annually reexamine existing program activities and analyze the effect of reducing or reallocating current levels of resources. Reevaluation of programs allows us to respond to our changing economic and political environment and the needs of the community, citizens, and our employees.

The budget process is designed to identify and plan the functions, activities and accomplishments of the City of Midland, as well as plan for its financial needs.

All employees should have a role in the budget process. They are responsible for promoting acceptance and understanding of the budget as a planning and management tool. The budget process gives our employees the opportunity to evaluate their operations, identify needed changes, and provides opportunities to make services more efficient and/or effective, and recommend allocating limited funds to best achieve divisional and organizational goals.

Each level of management performs a specific function. They are described below:

THE BUDGETING PROCESS (continued)

I. The Department Head should:

- A. Oversee the preparation of the appropriate budget(s).
- B. Meet with the Division Heads within his/her department to review and analyze budget requests to assure that programs and activities are needed, that objectives can be accomplished within established criteria, that adequate resources are requested, and that line item requests are consistent with the department's demonstrated historical need and in accordance with guidelines set in budget manuals and management directives.
- C. Review all available activity and performance measures to determine if they accurately reflect major activities.
- D. Prepare a recommended budget for the city Management Team to review, and make available any backup or historical information necessary to justify the amounts requested.

II. The Deputy City Manager/Assistant City Manager should:

- A. Meet with the Department Heads under his/her supervision and review their proposed budgets.
- B. Discuss and evaluate estimated expenditures to determine if proposed programs are consistent with the goals of the city organization. The Deputy City Manager/Assistant City Manager should focus on the broader spectrum regarding services to be provided and ensure they help achieve the overall goals set by the City Council.
- C. Critically review recommended organizational restructuring, staffing level adjustments, and other changes to assure that the results will increase operating capabilities, productivity, and/or efficiency of the unit requesting the change.
- D. Identify and review major policy recommendations by subject and cost, and summarize their impact on city government.
- E. Coordinate proposed expenditures, review backup documentation related to questionable expenditures, provide for the availability of any additional information that may be necessary, and prepare a recommended budget for review by the City Manager.

III. Finance and Accounting will:

- A. Develop and implement a budgeting process that facilitates budget preparation on a city-wide basis.
- B. Develop revenue projections to aid in determining expenditure levels.
- C. Provide budget forms, instructions, expenditure schedules, and other budgetary assistance and information to assure proper preparation of the final budget documentation.

THE BUDGETING PROCESS (continued)

III. Finance and Accounting will (continued)

- D. Review preliminary budget requests for accuracy, completeness, and preparation in accordance with budget manual instructions.
- E. Provide assistance to the City Manager during reviews, and provide any information or backup documentation required for thorough evaluation.
- F. Perform analyses and comparisons of proposed budget amounts to determine the effects proposed expenditures will have on the fiscal soundness of the City of Midland, and provide results to city management.
- G. Provide official proposed budget documents for review by Council, and provide preliminary budget document to be filed with the City Secretary. These documents will be provided at time intervals prescribed in the Budget Calendar.
- H. Coordinate printing of the adopted budget in its final form, assure that the document is properly filed with the County Clerk, and provide for distribution of approved budget documents to departments in a timely manner.

IV. The City Manager should:

- A. Review proposed budgets with Deputy City Manager, Assistant City Manager and Department Heads.
- B. Assure that proposed expenditures do not exceed expected revenues from municipal operations.
- C. Examine proposed organizational changes and review their proposed effectiveness in meeting the desired goals.
- D. Evaluate programs, backup information, and expenditures to determine the appropriateness of each in response to Council goals.
- E. Coordinate preparation of budget, and research the preparation budget summaries, schedules, and other information required for budget presentation to the City Council.
- F. Coordinate preparation of budget presentation and review sessions with the City Council.

BUDGET DEVELOPMENT CALENDAR FOR FY2008

(October 2007 through September 2008)

| <u>DATES</u> | <u>ACTION</u> | <u>RESP AREA</u> |
|---------------------------------|--|----------------------------------|
| February 23, 2007 | Facility Needs Request Forms for FY2008 and Equipment Needs Request Forms for FY2008 to Accounting. Hardware/Software and Radio Budget Justification Forms to Accounting. | F&FM, CISD |
| February 27, 2007 | Review FY'08 Budgetary guidelines with City Council in briefing session. | City Manager |
| March 01, 2007 | Budget training will be held in Council Chambers for Department and Division Heads. FY2008 budget packets and instructions distributed to Departments. | Acctg, CISD, F&FM, Adm. Services |
| March 01, 2007 | Capital Improvement Program package with diskettes distributed to Departments. | Acctg. |
| March 05, 2007 | Letter sent to outside agencies asking for their budget requests and documentation. | Asst. City Mgr. / PIO |
| March 12, 2007 | Submit Position Analysis Requests (PAQ's) to Administrative Services. | Depts. & Divs. |
| March 16, 2007 | Guidelines provided for budget preparation by Council. Parameters sent to department heads. | Council & Mgmt. |
| March 26, 2007 | Return Hardware/Software and Radio Budget Justification forms to CISD for analysis, facility needs requests to Facilities & Fleet Management, and equipment replacement requests to Facilities and Fleet Management. | Depts. & Divs. |
| April 09, 2007 | Deadline for outside agency requests to City Manager. | Outside Agencies |
| April 18, 2007 | Revenue worksheets and expenditure detail for six months given to Departments and Divisions. | Finance & Acctg. |
| April 20, 2007 | Project Status Report thru 03-31-07 to Departments and Divisions for Capital Improvement Program work. | Acctg. |
| April 23, through June 01, 2007 | Hotel/Motel Advisory Board and Economic Development Advisory Board review of funding requests. | Asst. City Mgr. / PIO |

| <u>DATES</u> | <u>ACTION</u> | <u>RESP AREA</u> |
|-------------------------------------|---|-----------------------------|
| April 25, 2007 | Return Hardware/Software, Radio Budget, Hire of Equipment, and Facilities Justifications to Department /Division Heads. | CISD, F&FM |
| April 25, 2007 | Return personnel estimates and change requests to Accounting/Payroll. | Depts. & Divs. |
| April 27, 2007 | Departments complete revenue estimates and return them to Finance. | Depts. & Divs. |
| April 27, 2007 | PAQ results to Accounting. | Adm. Services |
| May 02, 2007 | Accounting return personnel estimates to Department and Division Heads. (PAQ results included) | Acctg. |
| May 04, 2007 | All Department budget requests, and Capital Improvement Program data forms & diskettes returned to Accounting. | Depts. & Divs. |
| May 18, 2007 | Revenue Estimates to City Manager | Finance |
| May 21 through June 08, 2007 | Joint review of budgets by Department Heads, Budget Officers, and City Manager. | As Req. |
| May 29, 2007 | Final Input for Capital Improvement Program document. | Depts. |
| June 08, 2007 | Last day for changes in budget requests. | Depts. & Divs. |
| June 25, 2007 | Budget delivered to City Council. | City Mgr. |
| July 06, 2007 | Activity/Performance Measure updates returned to Accounting. | Depts. & Divs |
| July 09, 2007 through July 11, 2007 | Budget workshops and briefing period held. | Council & Mgmt. |
| July 19, 2007 | Calculate effective tax rate. | MCAD |
| July 20, 2007 | File budget with City Secretary's Office. | City Mgr. |
| July 24, 2007 | Resolution Amending City Council's Schedule of Regular Meetings to include meeting on August 21, 2007. Set special meeting for August 07, 2007. | City Mgr., Legal, City Sec. |
| July 27, 2007 | Publish First "Notice of Public Hearing on Tax Increase" in Midland Reporter Telegram, on City web site and on City's public access television station. | Finance |

| <u>DATES</u> | <u>ACTION</u> | <u>RESP AREA</u> |
|---------------------|--|-------------------------|
| August 3, 2007 | Publish Second "Notice of Public Hearing on Tax Increase" in Midland Reporter Telegram. | Finance |
| | Publish "Notice of Public Hearing on Budget" in Midland Reporter Telegram. | |
| August 07, 2007 | First Public Hearing on Tax Increase. | Council |
| August 07, 2007 | Consider a motion to place on the City Council's agenda for its August 22, 2007 meeting as an action item, the consideration of an ordinance establishing the property tax rate of \$.5386 per \$100 taxable assessed valuation. | Council |
| August 10, 2007 | Publish First "Notice of Vote on Tax Rate" in Midland Reporter Telegram, on City web site and on City's public access television station. | Finance |
| August 14, 2007 | Second Public Hearing on Tax Increase. | Council |
| August 17, 2007 | Publish Second "Notice of Vote on Tax Rate" in Midland Reporter Telegram. | Finance |
| August 21, 2007 | Public Hearing on Budget; Council to Adopt budget ordinance, and Vote to Adopt tax rate ordinance. (First Reading) | Council |
| August 27, 2007 | Council to Adopt budget ordinance, and Vote to Adopt tax rate ordinance. (Second Reading) | Council |
| September 28, 2007 | 2007-2008 Budget distributed to Departments. | Acctg. |

THE BUDGET AND THE CAPITAL IMPROVEMENT PROGRAM

The CIP is separate and distinct from the operating budget of the City. However, the projects completed most generally have a budgetary impact in the year of completion. These impacts, if known or quantifiable, are presented in the Capital section on a project by project basis.

A listing of all CIP projects currently funded and in progress is provided in the Capital portion of the budget book as is a listing of projects in the five year capital needs assessment. Inherent in this needs assessment is the consideration of the operating budget impact in future years of the proposed project as presented on the summary of the five years needs assessment.

A listing of all currently available capital projects funds is included in the Capital section of the budget. These dollars which, subject to restrictions in bond covenants, may be used to fund some of the proposed CIP in conjunction with possible future debt issues, operating revenues, grants or other funding sources available to the City.

Procedure

Each department of the City of Midland will prepare and submit to the City Manager's Office a CIP Request Form for each requested project. These requests are reviewed by both the City Manager, and Finance office. Preliminary CIP's are presented to the City Council for review and approval.

A. PROJECT DETERMINATION:

Each department must assess its needs and develop a list highlighting priorities. Since needs are constantly changing, this list should be revisited and updated annually. Before stating a capital need, the Department Head should identify those needs by including the following:

1. The project's relationship to the City of Midland's Goals and Needs.
2. The projects relationship to Departmental Goals.
3. An evaluation of existing facilities and/or structures.
4. Necessary time periods (ie. planning, construction and preparation)
5. The impact of not implementing/ including the project in the CIP.

B. ORGANIZATION DECISION:

If a capital requirement need requires a determination at a divisional level, then the department head should assign the responsibility to the appropriate division head. A review of all aspects of the request should be conducted by the department head.

The department head will determine which projects are to be included in the CIP request forms. The ability of the department's capacity to carry out all factors of the request should be considered.

C. AMENDMENTS:

An amendment request to a CIP should be submitted to the City Manager's Office on the Capital Improvement Request Form and clearly marked as an amendment. After a review by all concerned parties, the request will be submitted to the City Manager. The City

THE BUDGET AND THE CAPITAL IMPROVEMENT PROGRAM

C. AMENDMENTS: (continued)

Manager will review the proposed amendment and submit the request along with recommendation to the City Council.

CALENDAR.

Important dates to remember during the CIP process are summarized below:

| | | |
|------------------|------------|---|
| April | (1st week) | CIP material sent to departments. |
| May | (1st week) | CIP requests due in to Assistant City Manager (ACM). |
| June | (1st week) | CIP requests reviewed and/or ranked by respective Assistant City Manager (ACM). |
| June | (2nd week) | Preliminary CIP requests sent to Finance. |
| July | (1st week) | ACM and Finance discuss CIP. |
| July | (2nd week) | ACM recommendations sent to City Manager (CM). |
| August | (1st week) | CM/ ACM/ Finance final review of CIP. |
| August | (2nd week) | CM presents tentatively approved CIP to City Council for adoption. |
| January-February | (1st week) | Bond issued when required. |

POLICIES

CAPITAL IMPROVEMENT PROGRAM POLICY

I. PURPOSE

The purpose of the Capital Improvement Program (CIP) is to implement and facilitate the City's Master Plan. Also, new items and replacements may be considered for major public improvements. Due to the limited amount of available funds, the CIP serves to establish a priority for the many necessary projects. Therefore, the CIP will be updated annually in order to incorporate the changing priorities, needs, and funding sources.

The CIP is a necessary tool in the capital planning process, insuring that:

- A. City funds will be spent for improvements compatible with the City's long term goals and needs.
- B. City funds will be spent on high priority projects first.
- C. Improvements will not cause a financial burden on the City.

Generally, capital projects consist of purchasing, building, or renovating land and/or structures. Common CIP projects include but are not limited to roads, water & sewer line extensions, park developments and new city facilities such as: recreation centers, fire stations, airports, or water treatment facilities.

Major maintenance projects, such as street resurfacing or placing a new roof on a building, are not included in the CIP. Although these projects may meet the cost and useful life criteria for a CIP project they generally do not result in a new structure or a structure altered in design or use. Instead, these projects are periodically necessary to keep structures or facilities operating properly. These items will be included in the City's operating budget.

II. DEFINITIONS

- A. CITY OF MIDLAND MASTER PLAN:

A long range project plan to facilitate the development of the City.

- B. CAPITAL IMPROVEMENT PROGRAM (CIP):

A schedule of capital expenditures to be incurred over a five year period to carry out the City's program of public service.

- C. CAPITAL IMPROVEMENT:

An expenditure in excess of \$15,000 for the planning, design and construction of a physical improvement and/or associated fixed equipment and having a useful life of five years or more. An initial project cost shall include all factors of the project (ie. land, buildings, machinery, equipment). This definition is intended to include, but not limited to, the following:

CAPITAL IMPROVEMENT PROGRAM POLICY (continued)

II. DEFINITIONS (continued)

C. CAPITAL IMPROVEMENT: (continued)

1. Land: All related expenditures for land whether or not they meet the dollar limitation previously mentioned. This includes right-of-way acquisitions.
2. Structures: All related expenditures for structures regardless of cost (ie., architectural, renovation, addition to, engineering).
3. Machinery and Equipment: All related expenditures for machinery, furnishings, and equipment that are a part of the structure at the time of initial acquisition or construction. Such items that are not related at initial acquisition or construction must have a useful life of seven (7) years or more and cost \$25,000 or more to be included in the capital improvement program.

III. POTENTIAL FUNDING SOURCES

The City raises funds to finance capital improvements primarily by using reserves, through user fees, by grants in aids from other governmental units, and by issuing bonds.

A. EXPENDABLE/AVAILABLE RESERVES:

They are the "reserves" of the City. They can be used for any purpose approved by the City Council, unless constrained by ordinance.

B. ENTERPRISE FUNDS:

The City of Midland operates five Enterprise Funds - Solid Waste, Utilities, Airport, Scharbauer Sports Complex, and the Golf Course. Each entity operates solely on the revenue it generates. This revenue comes in the form of service fees, assessment fees and participation fees (user fees).

C. ASSISTANCE FROM OTHER GOVERNMENTS:

1. Federal Assistance: The Federal Government provides monetary assistance in the form of grants for various programs and projects. Certain restrictions may be attached.
2. State Assistance: The State Government provides local governments with loans and other assistance to ensure the delivery of services. Certain restrictions may be attached.

D. BONDS:

The City of Midland has the ability to issue bonds and incur debt based on its ability to pay and its credit rating.

1. General Obligation (G.O.) Bonds: General Obligation Bonds pledge full faith and credit of the City; repaid by ad valorem taxes; require voter approval; and can be used to finance items approved by voters.

CAPITAL IMPROVEMENT PROGRAM POLICY (continued)

III. POTENTIAL FUNDING SOURCES (continued)

D. BONDS: (continued)

2. Certificate of Obligation (C.O.) Bonds: Certificate of Obligation Bonds pledge full faith and credit of the City; can be issued without voter approval - except upon notice of the city's intent to issue certificates, five percent of the qualified voters can force an election on the issue by submission of a petition. Can be issued to finance construction work, equipment, machinery, material, supplies, land etc.
3. Revenue Bonds: Revenue Bonds are repaid from a specific non-ad valorem (pledged) source; no voter approval (but subject to referendum); and can be used to finance either general government projects or enterprise projects.

CAPITAL IMPROVEMENT PROGRAM AND DEBT LIMITS

Debt Limits and Debt Levels

The City of Midland carefully plans debt acquisition to fund only capital replacement and construction. This process includes matching the maturity of the debt to the useful lives of the assets to be funded, as closely as possible. This allows for the use of debt to compliment operations by allowing for matching the cash flows of asset cost to the period deriving the benefit from the asset. Additionally, this allows the City to plan for and structure debt payments in such a manner that debt service tends to be fairly level across the years creating a known, even demand upon resources for debt service and limiting the demand upon resources to a managed level. As a result of the development and refinement of this process, the impact of current debt upon present and future operations is minimized and annual operations can be based upon a known level of expendable, available resources to respond to the immediate needs of the city.

The Constitution and Statutes of the State of Texas and the Charter of the City of Midland do not provide for a legal debt limit. The 8% debt limit rate used herein is that recommended by the Finance Advisory Board of the City of Midland and adopted by the City Council as a safe debt limit.

FINANCIAL POLICIES

A calendar will be designed each year to provide a framework within which the interactions necessary to formulate a sound budget could occur. At the same time, it will ensure that the City will comply with all applicable State and Federal legal mandates.

The City's employees are the most important resource used in implementing the vision statement. Recognition of this policy was achieved through a market adjustment to the broadband pay plan for all City employees who are not firefighters or police officers, market adjustments to base salaries and maintenance of the pay progression plan for firefighters and police officers and maintenance of the City's benefit programs.

The City will provide quality services with a competitive cost. This was achieved through the use of technology, more efficient service delivery and close scrutiny of requests for expanded or enhanced services. The City's Managed Competition Committee has evaluated several areas of City services in an effort to assure that operations are cost effective. A business plan is being prepared for Water and Sewer.

The budget must be balanced for the General Fund. In other words, total anticipated revenues must equal total estimated expenditures.

All revenue sources will be reviewed to achieve the best possible forecast of revenues. This policy was implemented through seeking the input of the individuals most closely associated with the subject revenues. Close scrutiny of estimates for reasonableness was inherent in the process to provide the best possible estimate of the resources available to be used in providing services during the upcoming budget year.

The City has a policy of maintaining a General Fund Unappropriated Fund Balance equal to at least twenty five percent (25%) of each fiscal year's operating expenditures. This level is an important factor in maintaining the City's general purpose bond ratings because of the cyclical nature of the energy industry, which is a major factor in the City's economy. It also provides a source of additional investment income to help maintain a level property tax rate.

The enterprise operations of the City are to be self-supporting; i.e., current revenues will cover current expenditures, including debt service. Due to the inclusion of both capital outlays and depreciation, however, some enterprise funds appear to have more expenditures than revenue. An exception to this policy is the Scharbauer Sports Complex, which is currently not self-supporting due to the heavy investment in capital assets which must be recouped.

The City will coordinate development of the capital improvement budget with the development of the annual operating budget. Each capital improvement project is reviewed for its impact on the operating budget in terms of revenue generation, additional personnel required and additional operating expenses.

Charges for services rendered will be assessed by the General Fund against all enterprise and internal service funds of the City. This assessment will be based on either an OMB A-87 cost allocation plan or a full cost allocation plan generated by an independent organization and will be used to reimburse the General Fund for services provided to these funds.

FUND STRUCTURE

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, or expenses as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The following fund types and account groups are maintained by the City:

I. GOVERNMENTAL FUND TYPES

General Fund - This fund accounts for the financial resources of the City which are not accounted for in any other fund. Principal sources of revenue are property taxes, sales taxes, gross receipts taxes, fines and forfeitures, licenses and permits, and billings for interfund services. Primary expenditures are for police protection, fire protection, public works, maintenance of parks and general administration.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The Special Revenue Fund budgeted by the City is the Hotel/Motel Fund.

Interest and Sinking Fund - Tax Supported Debt - This Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

Capital Project Funds - Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

II. PROPRIETARY FUND TYPES

Enterprise Funds - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or where the governing body has decided that periodic determination of revenues earned, expenses incurred, or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. The five Enterprise Funds presented in the annual budget are the Water and Sewer Fund, Sanitation Fund, Golf Course Fund, and the Airport Fund, and the Scharbauer Sports Complex Fund.

Internal Service Funds - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. There are two Internal Service Funds presented, the Garage Fund and the Warehouse Fund.

Certain nonmajor funds included in the audited financial statements are not presented in the annual budget document. These include the City's self-insurance funds, which are internal service funds, and an agency fund.

BASIS OF BUDGETING

All governmental type funds, i.e., the General Fund, Interest and Sinking Fund, and the Hotel/Motel Fund are accounted for and budgeted (with limited exceptions) on the modified accrual basis of accounting, using a current financial resources measurement focus. This basis is consistent with generally accepted accounting principles (GAAP) and generally recognizes revenues when they are measurable and available and expenditures when the related liability is incurred. A more detailed description of this basis of accounting may be found in the "Procedure and Policy" section of this book.

Exceptions to the modified accrual basis for budgetary purposes are listed below:

- Interfund charges are recorded as revenue (budget) instead of other financing sources (GAAP).
- Changes in fair value of investments are not considered (budget) as opposed to being treated as adjustments to revenue (GAAP).
- The budget for projects is based on project length and does not conform to a fiscal year (GAAP).
- The budget document does not include component units and various special revenue and capital project funds incorporated into the GAAP financial statements.

Financial statements for Proprietary funds, i.e., the Water and Sewer, Sanitation, Golf Course, Airport, Scharbauer Sports Complex, Garage, and Warehouse funds, are prepared on an accrual basis of accounting using a flow of economic resources measurement focus, consistent with generally accepted accounting principles. The accrual basis of accounting recognizes revenues in the accounting period in which they are earned and become measurable and expenses are recognized in the period incurred, if measurable. Budgets for the Proprietary funds are prepared on the same basis, with minor exceptions.

Exceptions to the accrual basis for budgetary purposes are listed below:

- Capital outlay is budgeted as an expenditure in the year of purchase (budget) versus recording as an asset (GAAP).
- Debt service principal payments are recorded as an expense (budget) rather than a reduction of a liability (GAAP).
- Grants received for construction of assets are shown as revenues (budget) and not as capital contributions (GAAP).

ACCOUNTING POLICIES

I. THE FINANCIAL REPORTING ENTITY

The financial reporting entity presented in the financial statements of the City of Midland includes the primary government, the City of Midland, and its component units. Component units are legally separate organizations for which the City is financially accountable and organizations which, if excluded, would cause the City's financial statements to be misleading or incomplete. GASB Statement 14, as amended by GASB Statement No. 39, establishes the criteria to be considered in determining component units of a primary government.

These criteria are financial accountability, appointment of board members, imposition of will, financial burden on or benefit to the primary government, dependency, and accuracy and completeness of the reporting entity's financial statements. In the absence of financial accountability, if the organization is a legally separate, tax-exempt entity meeting the following criteria, it should also be discretely presented as a component unit:

- A. The resources of the organization are entirely or almost entirely for the direct benefit of the City, its component units, or its constituents.
- B. The City, or its component units, is entitled to, or has access to a majority of the resources of the organization.
- C. The resources of the organization are significant to the City.

The Midland Football/Soccer and Baseball Complex Development Corporation (SCDC) and the Midland Development Corporation (MDC) are the only component units of the City and are discretely presented. The SCDC is discretely presented because it is a legally separate entity with a majority of its board appointed by the City and the City can impose its will upon the SCDC. Additionally, the City Council and the SCDC boards are not substantively the same and the SCDC does not provide services entirely or almost entirely to the City. The SCDC is a legally separate non-profit corporation organized under the Texas Development Corporation Act of 1979, Article 5190.6 Vernon's Texas Revised Civil Statutes Annotated as amended and governed by Section 4B of the Act. The purpose of the SCDC is to improve the quality of life and the public welfare of, for, and on behalf of the City by developing, implementing, providing, and financing the construction of a football-soccer stadium and baseball stadium and related infrastructure, streets, water and sewer facilities, landscaping, land acquisition, automobile parking facilities and other related infrastructure and improvements. Complete audited financial statements of the SCDC may be examined at City of Midland City Hall, 300 North Loraine, Room 320, Midland, Texas.

The MDC is discretely presented because it is a legally separate entity with a majority of its board appointed by the City and the City can impose its will upon the MDC. Additionally, the City Council and the MDC boards are not substantively the same and the MDC does not provide services entirely or almost entirely to the City.

The MDC is a legally separate non-profit corporation organized under the Texas Development Corporation Act of 1979, Article 5190.6 Vernon's Texas Revised Civil Statutes Annotated as amended and governed by Section 4A of the Act. The purposes of the MDC include, but are not limited to, keeping existing jobs and businesses in the City, expansion

ACCOUNTING POLICIES (continued)

I. THE FINANCIAL REPORTING ENTITY (continued)

of current and attraction of new business to the City, providing long term employment opportunities, and other such purposes as delineated in Article 4 of the Articles of Incorporation of the MDC.

Complete audited financial statements of the SCDC and MDC may be examined at City of Midland City Hall, 300 North Loraine, Room 320, Midland, Texas.

II. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The basic financial statements of the City are presented at two basic levels, the government-wide level and the fund level. These statements focus on the City as a whole at the government-wide level and on major funds at the fund level. The government-wide financial statements (i.e. the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities for the financial reporting entity of the City. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which are normally supported by taxes and intergovernmental revenues, are reported separately from business type activities, which rely to a significant extent on fees and charges for services.

Likewise, the City is reported separately from certain legally separate component units which meet the criteria for discrete presentation as set forth in GASB Statements No. 14 and 39.

The government-wide statement of net assets reports all financial and capital resources of the City and is presented in an "assets minus liabilities equal net assets" format with net assets reported in the order of relative liquidity. Also, assets and liabilities are presented in relative order of liquidity with liabilities which have an average maturity of more than one year separated into the amount due within one year and the amount due in more than one year.

The government-wide statement of activities identifies the relative financial burden of each of the City's functions (Development Services, Community Service, Fire, Police, etc.) or segments (Water and Sewer, Sanitation, Golf Course, Airport, etc.) on the taxpayers by identifying direct expenses and the extent of self support through program revenues. Direct expenses are clearly identifiable expenses that can be specifically associated with a function or segment. Program revenues are revenues derived directly from the function or segment or from other sources which reduce the net cost of the function to be financed from general government revenues.

Program revenues are 1) charges to customers who purchase, use, or directly benefit from services provided by a function or segment and which are generated by that function, 2) grants and contributions restricted to operating requirements of a function or segment and, 3) grants and contributions restricted to capital requirements of a function or segment. Items such as taxes, investment earnings and non-specific grants are not included as program revenues but are instead reported as general revenues which normally cover the net cost of a function or segment. The effect of internal service fund activities in the government-wide statements is eliminated to the extent possible to avoid the effect of "doubling up" internal service fund activity. Internal service funds report

ACCOUNTING POLICIES (continued)

II. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS (continued)

activities which provide goods or services to the financial reporting entity on a cost reimbursement basis. Any net profit or loss from these activities is allocated back to the function or segment that benefited from the goods or services provided based upon their proportionate benefit to the extent possible. Any residual assets of internal service funds, except the Warehouse Fund, are reported with governmental activities at the entity-wide level. Any residual assets of the Warehouse Fund are reported with business-type activities because this fund provides support predominantly to enterprise funds.

Fund level financial statements are presented for governmental funds, with a focus on major funds, proprietary funds, with a focus on major funds, and fiduciary funds, which are excluded from the government-wide financial statements because they do not represent assets which can be used to support the City's programs. A major fund is defined by GASB Statement No. 34, paragraph 76, as amended by GASB Statement No. 37, paragraph 15, as a fund meeting certain specific asset, liability, revenue, or expenditure / expense criteria relative to all funds of that type and relative to the total for all governmental and enterprise funds combined. Additionally, any fund deemed particularly important by the City may be reported as a major fund. The financial information for each major fund is presented in a separate column, with nonmajor funds aggregated and displayed in a single column, on either the governmental or proprietary fund financial statements. The fund level statements for proprietary funds also contain combined totals for all internal service funds. This information is presented in a separate column immediately to the right of the total column for all enterprise fund activity.

The focus of fiduciary funds is on net assets and changes in net assets. These funds report assets held in a trustee or agency capacity by the City for the benefit of others and cannot be used to support City activities. The City has no Trust Funds and only one Agency Fund, the Cafeteria Plan Fund. These assets are held in a custodial capacity only for the employees of the City.

III. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The government-wide statements and proprietary and fiduciary fund statements are prepared using the economic resources measurement focus and the accrual basis of accounting. Exchange and exchange-like transactions, transactions in which the City gives or receives value and receives or gives equal value, that create revenues, expenses, gains, losses, assets or liabilities are recognized when the exchange occurs. Nonexchange transactions, transactions in which the City gives or receives value without receiving or giving equal value in exchange, that result in revenues, expenses, gains, losses, assets or liabilities are recognized in accordance with GASB No. 33, as amended by GASB Statement Nos. 34 and 36. The treatment of Nonexchange transactions is grouped in four classes based upon the principal characteristics of the transaction and reported according to those characteristics. Property taxes are recognized in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Capital assets are reported at historical cost and depreciated, except for inexhaustible assets such as land, in accordance with the City's depreciation policy.

Governmental fund financial statements are reported using a current financial resources measurement focus and modified accrual basis of accounting. Under the modified accrual

ACCOUNTING POLICIES (continued)

III. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING (continued)

basis of accounting, revenues are recognized when susceptible to accrual, i.e., both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. In the case of property and sales taxes, available means due within the current period and collected within the current period or soon enough thereafter to be used to pay liabilities of the current period. Such time thereafter shall not exceed 60 days. Grant revenues are considered to be available if they are to be received within one year. Expenditures are generally recorded when a liability is incurred. However, expenditures related to general long term debt, compensated absences, and claims and judgments are recorded only when payment is due.

Governmental fund level revenues which have been accrued based upon the susceptible to accrual concept are:

General Fund -- ad valorem taxes, sales taxes, interest and federal and state grant proceeds, except where such grants are expenditure driven and other requirements related to the grant have not been met.

Special Revenue Funds -- federal and state grant proceeds and interest, except where such grants are expenditure driven and other requirements related to the grant have not been met.

Debt Service Fund -- ad valorem taxes and interest.

Capital Projects Fund -- interest. A deferred revenue is recorded for assessments which are not available to meet liabilities of the current period. This deferred revenue is offset against assessments receivable to present a net amount which is both measurable and available to meet the liabilities of the current period.

Proprietary fund activities are accounted for using the economic resources measurement focus and the accrual basis of accounting. This measurement focus includes all assets and liabilities on the balance sheet. Operating statements using this focus present a net total assets view of increases (revenues) and decreases (expenses) in the fund. These funds apply all applicable GASB pronouncements as well as all FASB Statements and Interpretations, APB Opinions and Accounting Research Bulletins issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements.

Proprietary fund operating statements distinguish between operating and non-operating revenues and expenses. Operating revenues and expenses generally are the result of providing or delivering goods or services in association with the fund's principal outgoing operations. The principal operating revenues of the City's water and sewer, sanitation, golf course, airport and sports complex fund are charges of this type. Operating expenses include the costs of administration, sales, services and depreciation. Transactions resulting in operations. The principal operating revenues of the City's water and sewer, sanitation, golf course, airport and sports complex fund are charges of this type. Operating expenses include the costs of administration, sales, services and depreciation. Transactions resulting in non-operating revenues and expenses are normally created by

ACCOUNTING POLICIES (continued)

III. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING (continued)

such items as cash flows from capital and related financing activities, noncapital financing activities, investing activities, and include most nonexchange and exchange-like revenues such as the Passenger Facility Charges (PFC) reported in the airport fund. It is the City's general policy to first use restricted assets, such as the PFC revenues, for costs which meet the resource restrictions and then unrestricted assets as needed.

The following major funds are used by the City:

A. Governmental Fund Types

1. General Fund - The principal operating unit of the City, this fund accounts for the primary activities of the City, such as police protection, fire protection, public works, maintenance of parks and general administration, which are not accounted for in any other fund.
2. Debt Service Fund - This fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.
3. Other Governmental Funds - This is a summarization of all of the non-major governmental funds. Included are the following funds:
 - a. Special Revenue Funds - These funds are used to account for specific revenues that are legally restricted to expenditure for a specific purpose.
 - b. Capital Projects Funds - These funds account for financial resources to be used for the acquisition or construction of major capital assets other than those financed by business-type activities.

B. Proprietary Fund Types

1. Water and Sewer Fund - This fund is used to account for the operation of the City's water and sewer utility. Activities of the fund include administration, operation and maintenance of the water and sewer system, billing and collection for water and sewer services. The fund is also used to accumulate resources for certain capital projects and to meet - the requirements of bond indentures, obligations for capital leases and other long-term obligations of the system. Charges to customers, based upon rates which are reviewed on a regular basis, and investment income provide the revenue stream to finance these costs.
2. Sanitation Fund - This fund is used to account for the collection of refuse, delivery of refuse to the landfill and landfill operations. The fund is also used accumulate resources for certain capital projects and to meet the requirements of bond indentures, obligations for capital leases and other long-term obligations of the system. Charges to customers based upon rates which are reviewed on a regular basis, and investment income provide the revenue stream to finance these costs.

ACCOUNTING POLICIES (continued)

III. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING (continued)

B. Proprietary Fund Types (continued)

3. Airport Fund - This fund is used to account for the operation and maintenance of the airfield, terminal building, parking facilities, general aviation airport, and industrial park. The fund is also used to accumulate resources for certain capital projects and to meet the requirements of bond indentures, and other long-term obligations of the airport. Charges to customers provide the revenue stream to finance operating costs, some capital projects costs, and other long-term obligations of the airport. The Passenger Facility Charge revenue, a nonoperating revenue, is used to supplement charges to customers in supporting the requirements of bond indentures and certain capital projects.
4. Scharbauer Sports Complex Fund - This fund is used to account for the operation and maintenance of the sports complex, accumulate resources for capital projects, and meet the requirements of bond indentures, obligations for capital leases and other long-term obligations of the system. Operations, maintenance costs and obligations for capital leases are financed through user charges. Revenues to provide for the retirement of long-term debt associated with the construction of the complex are provided from a contract with the Midland Football / Soccer and Baseball Development Corporation.
5. Golf Course Fund - This fund does not meet the criteria for inclusion as a major fund. However, this is the only remaining proprietary fund of the City and as such is presented in a separate column in the financial statements. This fund is used to account for the operation and maintenance of the golf course, accumulate resources for capital projects, and meet the requirements of bond indentures, and other long-term obligations of the system. All costs are financed through user charges.

C. Other Fund Types

1. Internal Service Funds - are use to report activities which provide goods or services to the financial reporting entity on a cost reimbursement basis.
2. An Agency Fund - is used to report assets which cannot be used to support City activities and are held in a trustee or agency capacity by the City for the benefit of others.

D. Non-Current Governmental Assets and Liabilities:

Account Groups, which represent the long-term assets and liabilities of the Governmental funds of the City, were eliminated from presentation by GASB Statement No. 34. These records are maintained by the City and are incorporated to the Governmental Activities column in the government-wide Statement of Net Assets.

ACCOUNTING POLICIES (continued)

IV. CASH, CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents include any cash on hand, demand deposits, and any highly liquid investments that have an original maturity of three months or less from date of purchase. Investments in TexPool, TexStar, and LOGIC, 2a-7 like pools, are considered cash equivalents as the amounts are available on demand.

Investments, other than investments in 2a7-like pools, are recorded at fair value based upon verifiable market prices.

V. INVENTORIES AND PREPAID ITEMS

Inventories are valued at average cost. Inventories for all funds consist of expendable supplies and are recorded as expenditures or expenses, as appropriate, when consumed.

The City makes certain payments to vendors in the current year for expenses/ expenditures applicable to future accounting periods. A reserve for inventories and prepayments in governmental funds is recognized at the fund level to indicate that a portion of the fund balance is not appropriable for expenditure.

VI. RECEIVABLES, PAYABLES AND INTERFUND TRANSACTIONS

Short-term loans between funds are reported as interfund receivables in the fund making the loan and as interfund payables in the fund receiving the loan. Arms length transactions between funds for goods and services are reported as revenues in the selling fund and as expenses / expenditures in the acquiring fund. Any unpaid amounts are appropriately recorded as interfund receivables / payables. Flows of assets from one fund to another with no requirement for repayment or without an equivalent flow of assets in return are accounted for as transfers.

VII. CAPITAL ASSETS

Capital Assets are defined as a purchase or other acquisition of any equipment, facilities or other similar assets or the cost of construction of such asset the cost of which is in excess of \$5,000 and has a useful life of more than one year. These assets include property, plant, equipment, infrastructure, and all other tangible and intangible assets purchased or acquired. Purchased or constructed assets are carried at historical cost or estimated historical cost. Infrastructure assets, which include streets and associated drainage, sidewalks, bridges, drainage systems, water and sewer systems, runways and taxiways, lighting systems and other similar type assets, have been recorded at historical cost for all assets acquired after April 1986. Infrastructure assets prior to April 1986 and after June 1980, were capitalized based upon estimated historical cost obtained from bond documents used to obtain financing for construction of infrastructure assets. Contributed assets are recorded at estimated fair market value at the time of acquisition.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets for business-type activities is capitalized as part of the value of the asset.

Depreciable capital assets are depreciated using the straight-line method over the following estimated useful lives:

ACCOUNTING POLICIES (continued)

VII. CAPITAL ASSETS (continued)

| <u>Asset Classification</u> | <u>Years</u> |
|-----------------------------------|--------------|
| Buildings | 10-40 |
| Infrastructure | 20-50 |
| Improvements other than buildings | 2-50 |
| Machinery and equipment | 4-30 |
| Other | 3-15 |

VIII. COMPENSATED ABSENCES

The City's employees earn vacation which may either be taken or accumulated, subject to a specified maximum, until paid upon retirement or termination. For employees whose service date is prior to January 1, 1985, unused sick leave is accumulated up to certain limits which are subject to specific reductions if paid in cash upon retirement or death. The City's employees are allowed to accumulate compensatory time up to a specified maximum.

The City has accrued vacation, sick leave, compensatory time and related salary payments based on the criteria set forth in GASB Statement Number 16. This liability has been accrued in the government-wide and proprietary fund statements. Governmental funds report liabilities only for the matured portion of these liabilities.

IX. FEDERAL AND STATE GRANTS

Community Development Block Grants, Texas Department of Housing and Community Affairs Home Program Grants, Federal and State of Texas Equitable Property Sharing proceeds and certain other public safety grants are accounted for within special revenue funds. Other grants and entitlements received for purposes normally financed through the general government are accounted for within the General Fund. Grant revenues are recognized when the expenditures are made and other related requirements are met.

X. LONG-TERM DEBT

General Obligation Bonds and Certificates of Obligation which have been issued to fund capital projects of the general government that are to be repaid from tax revenues of the City are reported in the government-wide statement of net assets. Certificates of Obligation, which are secured by tax revenues, and Revenue Bonds which have been issued to fund capital projects of proprietary funds that are to be repaid with funds from proprietary fund assets are reported in the proprietary funds. Bonds payable are reported net of the associated premium or discount at the government-wide level and in the fund level proprietary fund statements.

The government-wide and proprietary fund level statements defer bond premiums, discounts and issuance costs and amortize these items over the life of the issue using the effective interest rate method. In the fund level statements, governmental fund types recognize these items in the current period.

ACCOUNTING POLICIES (continued)

XI. RETIREMENT PLANS

The City has two separate defined benefit retirement plans which cover substantially all employees. The Texas Municipal Retirement System provides benefits for all full-time employees who are not firefighters. The Midland Firemen's Relief and Retirement Fund provides benefits for all full-time firefighters. The City's costs for both funds are recorded on an accrual basis.

XII. INDIRECT AND CENTRALIZED EXPENSES

The City does not allocate indirect expenses among functions. The City charges proprietary type funds for "centralized" expenses, which include an administrative overhead component, provided by the General Fund. These costs are determined on an annual basis through a full cost allocation study, except in the case of the Airport Fund. Airport Fund costs are determined in accordance with Office of Management and Budget Circular A-87. However the City does not charge the full cost determined through the A-87 study to the Airport. All charges for these "centralized" expenses are included in the direct expenses of the proprietary funds.

INVESTMENT POLICY

I. SCOPE

This policy is developed in accordance with the Public Funds Investment Act of 1987 as amended (the Act). This investment policy applies to all investment activities of the City of Midland. This policy serves to satisfy the statutory requirements to define and adopt a formal investment policy. This policy is to be used in conjunction with the Act to prescribe the investment activities of the City of Midland.

FUNDS INCLUDED:

All financial assets of all funds of the City of Midland, Texas at the present time and any funds to be created in the future shall be administered in accordance with the provisions of the Act and this policy. For investment purposes, all funds of the City shall be combined in a common pool, placed in a segregated fund, or placed with external manager(s), except as provided by applicable federal or state statute, City ordinance, or other law. In the common pool(s), investment earnings (losses) shall be proportionately allocated according to the source of funds.

FUNDS EXCLUDED:

None

II. STRATEGY AND OBJECTIVES

The following objectives apply to both the common pool or discrete funds. The primary investment strategy for segregation of funds from the common pool is to further insure liquidity, i.e. bond funds for capital projects. Other funds with reduced liquidity needs may be segregated for longer term investments, i.e. for bond reserve funds. Separate fund segregation may be done to satisfy other ordinance or statute provisions.

The basic strategy, to be reviewed not less than quarterly, is to concentrate the portfolio(s) with shorter average maturity in periods of rising rates and consider longer maturities as the market cycle "tops" and begins to decline.

The strategy to maintain most of the total portfolio in the common fund is to provide greater investment flexibility and enhance liquidity compared to small individual funds.

SUITABILITY and the PUBLIC TRUST:

All participants in the investment process shall act responsibly as custodians of the public trust, and they shall avoid any transactions that might impair public confidence. Investments shall be made not for speculation but for safety of capital, liquidity, as well as the probable income to be derived, taking not only the individual transaction but the portfolio as a whole into consideration.

SAFETY:

The primary objective of the City's investment policy is the preservation of capital. Each investment transaction shall seek to avoid capital losses from securities defaults and/or erosion of market value. The market value of each investment shall be determined monthly based upon the last market day of the month from the Wall Street Journal or

INVESTMENT POLICY (continued)

II. STRATEGY AND OBJECTIVES (continued)

SAFETY: (continued)

Bloomberg service where required. These valuations will be a part of the quarterly reports submitted annually to an independent auditor.

LIQUIDITY AND MARKETABILITY:

The City's investment portfolio(s) will remain sufficiently liquid to enable the City to meet operating requirements that might be reasonably anticipated. Liquidity shall be achieved by matching investment maturities with forecasted cash flow requirements. Liquidity and marketability will be ensured by investing in securities with active secondary markets.

DIVERSIFICATION:

The City's investment portfolio(s) shall be diversified by type of investment and maturities to reduce risks resulting from undue investment concentration. No more than 15% of the portfolio may be invested in any one, nor more than 20% in the aggregate, of investments listed in following paragraph IV.1.G. through IV. 1.H.

Funds held for future capital projects shall be invested in securities that can be reasonably expected to produce sufficient income to offset inflationary construction cost increases. However, such funds shall never be exposed to market price risks or default risks that would jeopardize the assets available to accomplish their stated objective, or be invested in a manner inconsistent with applicable federal and state regulations.

YIELD:

The City's investment portfolio shall be structured with the objective of equaling or exceeding the rate of return on three month U.S. Treasury Bills. The investment program shall seek to augment returns above this threshold consistent with the Strategy and Objectives and Eligible Investments identified herein.

ACTIVE PORTFOLIO MANAGEMENT:

The City intends to pursue a moderately active versus a passive portfolio management philosophy. Securities may be sold before they mature if market conditions present an opportunity for the City to benefit from the transaction.

III. RESPONSIBILITY AND CONTROL

DELEGATION:

Management responsibility for the investment program is hereby delegated to the Treasurer of the City of Midland, or in his absence, Assistant Treasurer, or such other person specifically designated by the Treasurer. Day-to-day securities transactions will be done by the Investments Manager with coordination of the Treasurer. To insure internal control and integrity of each investment made under this policy, the City Manager, Deputy City Manager, or the City Attorney, shall review investment transactions within seven days.

INVESTMENT POLICY (continued)

III. RESPONSIBILITY AND CONTROL (continued)

DELEGATION: (continued)

The Finance and Audit Committee, composed of at least two City Council Members, the Treasurer, and the City Manager, shall meet, as a minimum, quarterly to review general investment strategies and investment results. The Finance and Audit Committee shall provide and keep minutes of its meetings relating to this investment policy. The Finance and Audit Committee shall include in its deliberations such topics as: economic outlook, portfolio diversification, maturity structure, potential risk to the City's funds, authorized brokers and dealers, and the target rate of return on the investment portfolio.

QUARTERLY REPORTS:

The Treasurer shall submit quarterly an investment report on the investment portfolio to the City Manager and Council in accordance with the Act. The report shall present the portfolio's investments including rate of return, beginning market value, additions and changes, and ending market value, and include an appendix that discloses all transactions during the past quarter.

ANNUAL REPORTS:

The Treasurer shall present an annual report of the investment program and investment activity to Council. The annual report shall include a detail of the portfolio, transactions for the year, and recommendations regarding the policy.

CONFLICTS OF INTEREST:

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials shall disclose to the City Manager any material financial interest in financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the City's portfolio. Officers and employees shall subordinate their personal investment transactions to those of this jurisdiction, particularly with regard to the timing of purchases and sales.

IV. INVESTMENTS

Assets of funds of the government of the City of Midland may be invested with final stated maturities not to exceed ten years with no more than 30% exceeding seven years and dollar weighted average portfolio maturity not to exceed five years in:

1. Obligations of the United States or its agencies and instrumentalities:
 - A. United States of America Treasury Securities;
 - B. Government National Mortgage Association ("Ginnie Mae" or "GNMA") fully modified pass through mortgage-backed obligations;

INVESTMENT POLICY (continued)

IV. INVESTMENTS (continued)

1. Obligations of the United States or its agencies and instrumentalities: (continued)
 - C. Farmers Home Administration ("FmHA") obligations backed by the full faith and credit of the United States;
 - D. Small Business Administration ("SBA") obligations backed by the full faith and credit of the United States;
 - E. Federal Home Loan Bank ("FHLBs") obligations;
 - F. Federal National Mortgage Association ("Fannie Mae" or "FNMA") obligations;
 - G. Farm Credit System Obligations;
 - H. Student Loan Marketing Association ("Sallie Mae") obligations;
 - I. Federal Home Loan Mortgage Corporation ("Freddie Mac" or "FHLMC") obligations, ie. discount notes or debentures;
2. Direct obligations of the State of Texas or its agencies:

Texas State, City, County, or School District General Obligation Bonds with a remaining maturity of ten years or less having been rated as to investment quality by Moody's or Standard and Poor's (nationally recognized investment rating firms) and having received a rating of no less than "A" or its equivalent;
3. Certificates of Deposit issued by state and national banks domiciled in this state:

Certificates of Deposit issued by state and national banks domiciled in this state that are:

 - (1) guaranteed or insured by the Federal Deposit Insurance Corporation, or its successor; or
 - (2) secured by obligations that are described in V.T.C.A., Local Government Code Sections 105.001 et seq;
4. Fully collateralized repurchase agreements having a defined termination date:

Fully collateralized direct repurchase agreements and reverse repurchase agreements having a defined termination date of no more than ninety (90) days from the date such investment is purchased, and secured by obligations of the United States or its agencies and instrumentalities which have a market value of not less than the amount of the funds disbursed and held by a custodian for the City. Repurchase agreements must be purchased through a primary government securities dealer, as defined by the Federal Reserve, or a bank domiciled in Texas;

Any investments made with funds resulting from a reverse repurchase agreement must mature within the period of the reverse repurchase agreement.

INVESTMENT POLICY (continued)

IV. INVESTMENTS (continued)

5. Investment Pools and Money Market Mutual Funds:
 - A. Investment Pools of public or private sponsorship as provided in the Act and approved by Council;
 - B. Money Market Mutual Funds as authorized by the Act of both public and private sponsorship and approved by Council;
6. Other securities or obligations: Other such securities or obligations as authorized by State statute and approved by the City Council.

V. SELECTION OF BANKS AND DEALERS

SELECTION PROCESS:

The City depository shall be selected through the City's banking services procurement process and in compliance with state law.

INSURABILITY:

Banks seeking to establish eligibility for the City's competitive certificate of deposit purchase program shall submit audited financial statements, evidence of Federal Insurance and other information as required by the Treasurer.

PRIMARY DEALERS AND APPROVED LIST:

For brokers and dealers, the Treasurer shall select only those dealers reporting to the Market Reports Division of the Federal Reserve Bank of New York ("Primary Government Security Dealers") and certain "secondary" dealers possessing adequate financial condition to conduct public business. All brokers and dealers must have the ability to consummate each transaction on a delivery vs. payment or equivalent basis. All brokers and dealers must be authorized by the Finance and Audit Committee, and the complete list will be reviewed and approved annually by the Committee. All brokers and dealers must comply with provisions of the Act prior to any transaction with the City.

VI. SAFEKEEPING AND CUSTODY

INSURANCE OR COLLATERAL:

All deposits and investments of City funds in bank accounts, certificates of deposit, and repurchase agreements shall be secured by pledged collateral with a market value equal to no less than 100% of the deposits or investments less amounts insured by the FDIC.

Evidence of the pledged collateral shall be maintained by the Treasurer or a third party financial institution. Repurchase or reverse repurchase agreements shall be limited to those brokers or dealers that have executed an agreement with the Treasurer. All repurchase or reverse repurchase agreements shall be executed on a delivery vs. payment basis, or held by a custodian for the City.

INVESTMENT POLICY (continued)

VI. SAFEKEEPING AND CUSTODY (continued)

SAFEKEEPING AGREEMENT:

All safekeeping arrangements shall be in accordance with a safekeeping agreement approved by the City of Midland. The agreement shall include and clearly define the procedural steps for gaining access to the collateral should the City of Midland determine that the City's funds are in jeopardy. The safekeeping institution, or Trustee, shall be the Federal Reserve Bank or an entity not affiliated with the firm pledging the collateral. The safekeeping agreement shall include the signature of the City of Midland, the firm pledging the collateral, and the Trustee.

COLLATERAL DEFINED:

The City of Midland shall accept only the following securities as collateral:

- A. FDIC insurance coverage.
- B. Securities allowed under V.T.C.A., Local Government Code Sections 105.001 et seq., shall be eligible to be pledged as collateral.

DELIVERY VERSUS PAYMENT:

Obligations of the United States or its agencies and instrumentalities or other securities of Section IV shall be purchased using the delivery vs. payment method. Pursuant to such method, funds shall not be wired or paid until verification has been obtained that the correct security has been received by the City of Midland or its designated Trustee. The security shall be held in the name of the City. The Trustee's records shall reflect that the City owns such securities. In the event that the security is held by Trustee, the safekeeping receipts shall be delivered to the City Treasurer.

SWAPS:

Security "swaps" may be considered as an investment option for the City. Swaps may be transacted through broker/dealers who have been approved to do business with the City. Consistent with City policy, proposed swaps will be competitively bid on the open market. The swap will be awarded with the broker/dealer offering the best yield and quality to the City.

VII. MANAGEMENT AND INTERNAL CONTROLS

The Treasurer shall establish a system of internal controls which shall be periodically reviewed by an independent auditor. Such controls shall be designed to safeguard the City's funds from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees.

The Finance and Audit Committee will review this policy at least annually and recommend changes as needed to the Council. Council will review and approve the policy annually.

CASH HANDLING POLICY

I. PURPOSE

To assist all City departments by defining and communicating what is an acceptable level of control for cash-handling operations, this policy provides rules and guidance. Due to the decentralized nature of revenue collection within the City, procedures vary from location to location. Although the customer service impact of this structure is positive, the various control environments sometimes fall below what is acceptable to City management.

The objectives of this policy are to set forth minimum standards to ensure clear and consistent practice within the City for the handling of cash and for limiting not only the City's losses, but also the City's involvement in investigations of losses of funds. This policy will serve to standardize a sound system of cash controls within the City as well as to provide guidance to departments on improving cash handler skill and accountability. Overall compliance with this policy will allow the City to prevent or detect losses related to cash handling and to assign responsibility to an individual in a timely manner in order to minimize losses.

Further, the ability to ascertain individual accountability for each loss will reduce the impact of failing to protect honest employees from unnecessary suspicion. A sound system of cash controls should protect and support employees who do their job with integrity. Employees not involved in cash errors and/or irregularities deserve to work in an organization that insists on a control system that can show their innocence when errors and/or irregularities do occur.

Specifically, this policy is designed to avoid the following types of circumstances:

- A loss or losses of funds,
- An inability to detect missing funds,
- Detection of missing funds when recovery is no longer possible,
- An inability to determine who is responsible for a loss or losses, or
- An inability to investigate losses.

II. RESPONSIBILITIES

Cash received by the City should be guarded carefully. Each employee, from a front-line cash handler to a Department Manager, is expected to demonstrate a positive attitude in protecting the assets of the City. A clear responsibility lies with management to install and maintain a cash-handling control system that will prevent, detect, or deter fraud.

A. DEPARTMENT MANAGERS HAVE THE RESPONSIBILITY TO:

1. Ensure the safeguarding of City funds.
2. Require clearly written and approved procedures for all areas of their department's cash-handling operation.

CASH HANDLING POLICY (continued)

II. RESPONSIBILITIES (continued)

A. DEPARTMENT MANAGERS HAVE THE RESPONSIBILITY TO: (continued)

3. Ensure that procedures in place in their departments comply with this policy and to assume accountability for exceptions to and deviations from this policy.
4. In the event of a loss, assure compliance with the procedures detailed in the City's administrative bulletin on reporting fraud.

B. CASH HANDLERS HAVE THE RESPONSIBILITY TO:

1. Use due diligence in handling City assets so that reasonable protection is provided to those assets at all times.
2. Report to their departmental management, or to the City Manager's Office, any instance which is deemed to be a serious failure to give proper care to cash, securities, or other valuables whether or not such failure has resulted in a loss.
3. Report to their departmental management, or to the City Manager's Office, any instance where a City employee has knowledge or suspicion of a defalcation or dishonest act by another City employee.

C. OFFICE OF THE CITY AUDITOR HAS THE RESPONSIBILITY TO:

1. Conduct whatever investigations or cash control reviews that are necessary.
2. Coordinate and collaborate with Midland Police Department where appropriate.
3. Review the policies and procedures of departments documenting exceptions to and deviations from this policy.
4. Upon request, assist departments with developing controls to mitigate the potential effects of exceptions or deviations from this policy.

III. DEFINITIONS

- A. Cash handling - As used in this policy statement, describes the receiving, transmitting, safeguarding, and depositing of all funds of any type received by the City.
- B. Cash handler - As used in this policy statement, denotes any employee whose job description includes responsibility for receiving, transmitting, safeguarding, and/or depositing of City funds of any type.
- C. Cash Over/Short - A cash handler is short when an unintentional collection error is made, ie., does not obtain physical custody of money or a change-making error. A cash handler is over when too much money is collected and the excess cannot immediately be returned to the customer.

CASH HANDLING POLICY (continued)

III. DEFINITIONS (continued)

- D. Loss of City money results when a cash handler obtains physical custody of money and then, due to negligence, an act of God (such as fire or flood), or a theft cannot deposit that money with the City. Leaving City money unattended and not properly safeguarded is an example of cash handler's negligence that could result in a loss.
- E. Dual control describes processing where two individuals have responsibility for funds. The underlying theory is that the two individuals can vouch for each other's action. Theft is less likely in operations with dual control since it would require the complicity of two individuals.

One type of dual control is demonstrated when a safe requires two combinations or a combination and a key to open. When the combinations or combination and a key are assigned to two individuals, access requires dual control. In this circumstance, a vault or safe could not be opened without two people being present.

- F. Single control occurs when an individual is solely responsible for funds. Since only one person has access to the funds, that one individual can be held accountable in the event of a loss.

If funds are under single control, they must not be accessible to others. Therefore, if a safe accessed by multiple cash handlers is used for overnight storage of funds under single control, those funds must be secured separately within the safe. This ensures that individuals with access to the safe do not also have access to the single-controlled funds.

- G. Segregation of duties ensures that no single person handles a transaction from beginning to end. If possible, the following four basic functional categories should be performed by different people within a cash-handling operation:
 - 1. Authorization or approval of transactions,
 - 2. Recording of transactions,
 - 3. Custody of funds, and Segregation of duties ensures that no single person handles a transaction from beginning to end. If possible, the following four basic functional categories should be performed by different people within a cash-handling operation
 - 4. Monitoring to ensure compliance with control procedures.

If one person does perform two or more of these functions, there is no independent check for mistakes, and errors and /or irregularities are very likely to go undiscovered for long periods. If it's not practical to maintain strict segregation of duties due to a limited staff size, then add other control measures. Additional control measures include rotation of duties among personnel and stricter supervision to include special spot checking of a cash handler's work.

CASH HANDLING POLICY (continued)

IV. CONTROL STANDARDS FOR CASH-HANDLING

- A. Procedures should be in place which will ensure that all payments received are processed and that any payment may be traced from initial receipt to final disposition. Each cash-handling operation shall include the following controls, as appropriate;
1. Maintain strict control over all receipts.
 2. Use receipts, either manual or cash register generated, for all intakes of money.
 3. At a minimum, when issuing manual receipts, use triplicate receipts to allow for a customer copy, cash-handler copy, and a copy that remains in the manual receipt book.
 4. Have a space indicating mode of payment of manual receipt forms.
 5. Be sure that receipts are signed or initialed by the person issuing. Receipts generated by a cash register should also indicate the person issuing.
 6. Encourage all customers to obtain receipts for their payments.
 7. Have a separate cash box/drawer/register for each person taking in money. Funds accepted by cashiers should be under single control of the cashier. Shared drawers or cash registers accessed by more than one individual are not acceptable. Tellers should have sole access to their funds.
 8. Maintain strict control over the access to funds. Never leave cash or checks unsecured.
 9. Place a restrictive endorsement on checks at the time of receipt.
 10. Use change funds for making change only. No checks of any type may be substituted for cash. Except when appropriately authorized based on City policy **SUBSTITUTING or CASHING OF CHECKS USING CITY CASH IS STRICTLY PROHIBITED**. There are currently two authorizations for the substitution of checks for cash:
 - a. City of Midland Credit Union checks for \$50.00 or less may be cashed at the Central Cashiers' Office based upon the availability of funds in the Central Cashiers' Office.
 - b. City of Midland checks issued to replenish petty cash funds may be substituted for cash in a deposit to replenish the petty cash fund.
 11. Departmental policy should set the amount of cash which any one cash handler may hold (may be based on a percent of normal daily transactions). When funds at a cash handler's work station exceed this amount, an additional deposit or transfer of funds to a safe should be made.

CASH HANDLING POLICY (continued)

IV. CONTROL STANDARDS FOR CASH-HANDLING (continued)

12. In an environment where a cash register is used, the cash handling supervisor should understand register capabilities and limitations. Cash registers should be in good repair with all mechanical controls fully functional.

13. Mail Processing Controls

Proper management of mail collection is particularly important because the person making the payment is not present, and no receipt is issued at the time of collection. Until control over the receipt of mail payments is established, mail processing shall be performed under dual control. At a minimum:

- a. Mail should be opened daily to expedite processing of payments received.
- b. Mail should be worked independently of over-the-counter receipts
- c. Checks should be restrictively endorsed as soon as possible after being opened.
- d. Procedures should be established to describe how payments which can not be accounted for upon receipt should be handled, ie., utility payment received without an accompanying utility bill or a parking fine paid without an accompanying ticket.

B. SAFEGUARDING FUNDS

Strict control must be maintained over the access to funds at all times. Dual control over the processing and storage of all cash funds should be used, where practical. It is the City's policy that access to vaults and safes shall be limited and the following controls over the processing and storage of all cash funds should be used, where practical.

1. Individuals handling cash should be provided separate and secure work areas. When single control over cash is expected, each individual should be provided space to achieve single control.
2. Private areas should be provided for cash reconciliation and deposit preparation. Only authorized individuals should be allowed in cash-handling areas.
3. Physical facilities for any cash handling operation should be inspected by the Midland Policy Department and reasonable efforts made to comply with suggestions for improved safety.
4. Each cash handler is responsible to see that their cash drawer, cash bag, or cash box is locked when they leave their station. No funds are to be left unattended and unsecured.

CASH HANDLING POLICY (continued)

IV. CONTROL STANDARDS FOR CASH-HANDLING (continued)

B. SAFEGUARDING FUNDS (continued)

5. During non-business hours and during business periods where access to cash is not required, all funds are required to be stored in a locked vault, safe or approved cash storage drawer.
6. Safes, vaults, or storage drawers should be positioned so that they are not visible to the general public. Partitions, rugs, or barriers should be positioned to hide cash storage receptacles.
7. Vault combinations should be limited to the smallest number of individuals practicable, given the business needs of the work unit.
8. Vault or safe combinations should never be written down in the cash-handling area. Safe combinations held by individuals who serve as back up to the everyday users of the safe, who may need to write down this combination, should keep the combination offsite of on their person.
9. When an individual who knows the vault or safe combination leaves the City employment, the safe combination should be changed promptly.
10. Cash handlers are to be in sole possession of their cash drawer, cash bag, or cash box key.
11. Duplicate keys will be placed in a locked key box under dual control.
12. It is the cash handler's responsibility to immediately notify their supervisor in the event a key is lost. No replacement key will be made, but the lock on the cash receptacle in question is to be promptly replaced.

C. TRANSFERRING AND/OR TRANSPORTING FUNDS

It is the City's policy to require witnessed cash counts and reconciliation's whenever City funds change hands. Whether transferring funds between cash handlers within a work unit or transporting funds between locations, individual accountability can only be maintained by protecting the chain of custody.

1. A cash count and reconciliation will occur whenever City funds change hands
2. Whether transferring funds between cash handlers within a work unit or transporting funds between locations, never allow the relinquishing custodian of the cash to leave before the receiving custodian has completed a cash count and reconciliation.
3. Both the relinquishing and receiving custodian of the cash will sign off on the cash count and reconciliation to complete the transfer of funds.

CASH HANDLING POLICY (continued)

IV. CONTROL STANDARDS FOR CASH-HANDLING (continued)

C. TRANSFERRING AND/OR TRANSPORTING FUNDS (continued)

4. Transfer of funds between locations or units should be performed under appropriate security. Regular cash deposits in excess of \$1,000 will be transported between departments to the City cashiers or between departments and the bank by armored car if possible.
5. All transports of cash between locations will be made in locked transport bags or sealed bank security bags. Couriers will not have keys to the transport bags; only the sending and receiving units will have keys.

D. RECONCILING AND DEPOSITING FUNDS AND RECORDING TRANSACTIONS

1. Any daily funds or accumulation of funds in excess of \$500 must be deposited daily. At a minimum, weekly deposits must be made even when the weekly accumulation of funds does not exceed \$500.
2. In an environment where a cash register is used, the cash handler's supervisor should maintain in his/her possession, and be responsible for, the key used to produce a cash register "Z" tape required to close out the register.
3. The cash handler's supervisor should ensure that the full "Z" tape sequence is accounted for in cash-handling environments where cash registers are used. Cash register "Z" tapes are sequentially numbered and maintain a running total of all transactions on the cash register. An unaccounted for "Z" tape may indicate a missing deposit.
4. Each cash handler should reconcile on a daily basis. A formal reconciliation should be prepared by the cashier and then approved by a supervisor. A supervisor's review should confirm that the amount of cash indicated on the reconciliation is accurate. Furthermore, the supervisor should ensure that the total receipts equal the cash totals. Finally, the supervisor should review and approve voids.
5. The cash-handling and accounts receivable functions should be separate.
6. Independent of the cash-handling operation, periodic reconciliation of bank accounts should be performed and reconciling items should be identified. Management information reports should be prepared and submitted to department management to ensure that all reconciling items are appropriately resolved.
7. Cash receipts documents should be prepared promptly and should be dated the same day as the funds are deposited in the bank. Additionally, the documents should be forwarded to the Finance Department or Central Cashiers' Office for prompt recording to the general ledger.

CASH HANDLING POLICY (continued)

IV. CONTROL STANDARDS FOR CASH-HANDLING (continued)

E. HIRING, TRAINING, AND EVALUATING CASH-HANDLING POSITION.

1. Minimum Hiring Qualifications:

An individual may not serve in a City cash-handling capacity with criminal history record information that reveals a recent (within last five years) and relevant (theft conviction of any kind) conviction.

2. Cash-Handling Training -All individuals required to handle City funds should be properly trained to do so.

F. WRITTEN ROBBERY PROCEDURES

1. Each area handling cash should have written procedures for use should a robbery take place. Cash handlers should be instructed in how to act during and after a robbery to ensure their safety and that of co-workers.

2. Each department should consult with Midland Police Department on the development of robbery procedures for their cash-handling environment.

G. RECORD RETENTION REQUIREMENT

1. According to the Local Records Retention Schedule of the Texas Local Government Code, cash collection sites are required to retain records pertaining to cash handling for three years after the close of each fiscal year.

PURCHASING POLICY

I. OBJECTIVE

To Govern goods and services expenditures incurred by the City of Midland for authorized City business.

II. ORGANIZATION OF PURCHASING DIVISION

There is hereby established in the Department of Facilities and Fleet Management, the Division of Purchasing, the head of which shall be the City Purchasing Agent. The City Purchasing Agent shall be appointed by the Director of Facilities and Fleet Management subject to approval of the City Manager, and shall receive such salary as is duly appropriated therefore.

III. DEFINITIONS

A. EMERGENCY

A case of public calamity caused by fire, flood, storm or other natural disasters or acts of God, or other emergency cases created by unforeseen damage to public property or equipment.

B. DELEGATION OF AUTHORITY

A written document granting limited authority to an individual to carry out certain purchasing activities on behalf of the City following the procedures, policies, statutes and/or guidelines set forth herein. The delegation is generally limited to the use of Departmental Purchase Orders and petty cash. Persons exceeding their authority can be held personally liable for commitments made which are beyond their scope of authority, or that are non-compliant with policies.

C. FORMAL SEALED BID

Formal sealed bids are those that are advertised, posted and sent out to solicit bids that will be returned in a sealed envelope and opened at a specified time and place. In addition, bids may be received by electronic means (Facsimile or e-mail) as long as systems are in place that prevent viewing before the specified bid opening date and time or as otherwise allowed by Chapters 252 and 271 of the Local Government Code.

D. INFORMAL SEALED BID

Informal sealed bids are those that are sent out to solicit bids that will be returned in a sealed envelope and opened at a specified time and place. They may or may not be posted and advertised at the Purchasing Agent's discretion. In addition bids may be received by electronic means (Facsimile or e-mail) as long as systems are in place that prevent viewing before the specified bid opening date and time.

E. POST & ADVERTISEMENT

Posting of bids is the placement of a copy of the bid in a noticeable place where prospective bidders may view the bid requirements. Advertising is placement of a

PURCHASING POLICY (continued)

III. DEFINITIONS (continued)

E. POST & ADVERTISEMENT (continued)

legal notice in the local newspaper and on the City's web page. Web page posting is not mandatory.

IV. SCOPE OF AUTHORITY AND DUTIES OF THE PURCHASING AGENT

A. SCOPE OF AUTHORITY

Whereas the Midland City Code at Title I, Chapter 5, Section 5(J) bestows upon the City Manager certain duties and authorities for the purchase of goods and services for the City, and permits the City Manager to delegate those duties and authorities, the City Manager hereby delegates to the Director of Facilities and Fleet Management the authority and it shall be his duty to purchase, or contract for all supplies, materials, equipment and contractual services needed by any and all departments of the City. The Director of Facilities and Fleet Management in turn delegates these duties and responsibilities to the City Purchasing Agent. Departments have no authority to order directly from, or in the absence of permission from the City Purchasing Agent, to negotiate with salesmen. Sales people who solicit business from Department Managers are to be referred to the purchasing office.

B. DUTIES OF THE PURCHASING AGENT

Under the general supervision of the Director of Facilities and Fleet Management and the City Manager, it shall be the duty of the Purchasing Agent:

1. Policy Enforcement: To observe and enforce the policies herein outlined and all related regulations.
2. Encourage Competitive Bidding: To discourage, so far as practical, any procedure other than purchasing by competitive bid, either formal or informal.
3. Buy Goods Made In USA: Purchase goods made in the United States when it is possible to obtain suitable and satisfactory materials, supplies, and equipment at fair and reasonable prices.
4. Maintain Ethical Behavior: To conduct the purchasing office in such a frank and open manner that bidders may be confident of the fairness of all awards and thus be encouraged to continue to furnish competitive bids so that the City shall secure the best service or articles of the highest quality at the best price at all times, meeting the intent of the Principles and Standards of Purchasing Practices published by the Institute of Supply Management (ISM), formerly known as the National Association of Purchasing Management (NAPM). All individuals performing any portion of the Purchasing Function shall adhere to these standards. (See Attachment B)

PURCHASING POLICY (continued)

IV. SCOPE OF AUTHORITY AND DUTIES OF THE PURCHASING AGENT (continued)

B. DUTIES OF THE PURCHASING AGENT (continued)

5. Investigate Possible Criminal Acts By Vendors: To investigate the possibility of collusion in cases of repeated bids or repeated awards to the same vendors. To investigate any instance where a conflict of interest may exist.
6. Maintain Records: To maintain a record of all bids, quotations, contracts, vendor and commodity lists, requisitions, policy documentation, policies and purchases for periods as prescribed by the official Records Retention schedule as published by the City Secretary's office and summarized as follows:

Purchase Orders, Requisitions, Bid Requests End of FY + 3 years

Contracts for services, Purchase Agreements,
Vendor 1099 information 4 years

Policy Documentation files, Policy statements,
Total Cost Bids: 5 years

Vendor and Commodity Lists, State Contracts Until Superseded
7. Maintain Commodity Classifications: To prepare a classification of commodities and commodities by vendor for use in selecting vendors and preparing bid requests.
8. Specification Preparation: To prepare specifications where practical, governing purchases of various items, and to submit such specifications to the City Manager for his approval or the approval of the City Council, as the case may be. However, when it is proposed to purchase articles of a technical or scientific nature, or for special use, the head of the requisitioning department shall submit specifications to the Purchasing Agent for review and enhancement where necessary, or detailed information for specification preparation; and in the event of disagreement between the Department Manager and the Purchasing Agent regarding those enhancements, the matter shall be determined by the Director of Facilities and Fleet Management or City Manager.
9. Inspection & Testing: To provide for and/or require inspection and appropriate testing for goods delivered on purchase orders and make sure that inferior or unsatisfactory articles are rejected.
10. Warehousing: To anticipate the needs of departments and to work with the Warehouse Division so as to maintain an adequate supply of articles or commodities in general use in the City Warehouse or contract for same.
11. Optimize Procurements: Upon submittal of the annual budget by the City Manager, to ascertain what and when special purchases are contemplated; to be prepared to buy the same, or order for deferred delivery and payment, so as to take advantage of the best price and terms.

PURCHASING POLICY (continued)

IV. SCOPE OF AUTHORITY AND DUTIES OF THE PURCHASING AGENT (continued)

B. DUTIES OF THE PURCHASING AGENT (continued)

12. Delegation Of Responsibility: If, under any circumstances, the Purchasing Agent delegates in writing to another employee of the City to carry out any purchase transaction, it will be understood that such delegation of authority carries with it the responsibility to carry out those transactions fully in accordance with this policy and the understanding that the Purchasing Agent has full authority to revoke those privileges for non-compliance with the Policy.

V. ESTIMATES

All departments of the City shall file with the Purchasing Agent detailed estimates of their requirements of supplies, materials, equipment and contractual services in such manner, at such time, and for such future periods as the City Purchasing Agent shall prescribe. This shall, in no way, prevent any department from filing with the City Purchasing Agent at any time, a requisition for supplies, materials, equipment or contractual services, the need for which was not foreseen when the detailed estimates were filed

VI. APPROVAL OF PLANS & SPECIFICATIONS/AUTHORIZATION TO ADVERTISE FOR BIDS

A. ALL PURCHASES & CONTRACTS - EXCLUDING PUBLIC WORKS

1. Budgeted: \$0 to \$25,000 - By Director of Facilities & Fleet Management
\$25,000 or more - By City Manager
2. Non-budgeted: Under \$50,000 - By City Manager
\$50,000 or more - By City Council

B. PUBLIC WORKS CONTRACTS

1. Budgeted: Under \$50,000 - By City Manager
\$50,000 or more- By City Council
2. Non-budgeted: Under \$25,000 by City Manager
\$25,000 or more by Council

VII. REQUISITIONS

A. SOURCE OF FORMS:

Each Department shall request purchases on requisition forms issued by the Purchasing Agent's office.

B. REQUISITION APPROVAL:

Each requisition shall be signed by the operating executive or Department Manager in charge of the department issuing the requisition.

PURCHASING POLICY (continued)

VII. REQUISITIONS (continued)

C. DESCRIPTION/SPECIFICATION:

Each Department submitting a requisition shall specify in full upon the requisition, the article or service desired in such terms as to make all specifications as open to competition and as least restrictive as possible. Every effort must be made such that the stated specifications provide adequate competition among as many bidders as possible.

D. REQUIREMENT FOR REQUISITIONS OR DEPARTMENTAL PO's PURCHASING CARD TRANSACTION LOGS:

Requisitions or Departmental Purchase Order's or Purchasing Card Transaction logs for purchases up to, and including \$1,000, are required for the purpose of control records, and payment advice even though the Purchasing Division may not have made the purchase.

E. ROUTING OF REQUISITIONS:

All requisitions should be forwarded to the Finance Department for certification of funds and then to the Purchasing Agent in sufficient time to permit careful purchasing of the consolidated requirements of all departments of the City.

F. CAPITAL OUTLAY REQUESTS:

When required by the Capital Asset Acquisition & Management Policy, the Capital Outlay Request shall be completed and attached to the requisition. In addition, a Request for Asset Disposition Authorization, shall be attached for items being replaced.

G. REQUISITION SCHEDULING:

The Purchasing Agent may announce a schedule of dates or periods during which routine requisitions will be accepted.

H. SPLITTING OF ORDERS:

No splitting of orders is permitted as an evasion of the policy prescribed by Statute, Charter, Ordinance, or Administrative order. Penalties for violation are stated in paragraph XXIV, Employee Responsibilities.

I. BUDGET TRANSFERS:

When funds are not specifically provided for in the appropriate expense classification, but are available in another expense classification in the current budget, the appropriate budget transfers shall be made through the use of the forms and procedures as provided by the Finance Department prior to submitting the requisition to the Purchasing Division.

PURCHASING POLICY (continued)

VII. REQUISITIONS (continued)

J. REQUISITIONS ARE SUBJECT TO BUDGETARY CONTROL:

Therefore requisitions shall have been certified by the Finance Department as to the availability of funds prior to receipt by purchasing; and no purchase order involving an amount in excess of \$1000 shall be issued unless and until the requisitions have been so certified, or in case of an emergency as stated herein.

K. NEED FOR CORRECT DOLLAR AMOUNTS:

Where possible, requisitions and departmental purchase orders shall state the correct amount involved, to enable the City to know exactly where it stands in the matter of encumbrance of funds.

L. DOCUMENT REVIEW:

The Purchasing Agent is required to review all requisitions for completeness of description and other essential information. He will have the authority to:

1. Inventory Items: Remove any item from the requisition which can be supplied from the central storeroom or municipal warehouse.
2. Request Explanations: Question an item and require an explanation in writing from the head of the requesting department. If resolution of the question can't be accomplished with such Department Manager, the matter shall be referred to the Director of Facilities and Fleet Management who will resolve the conflict or refer it to the City Manager for resolution.

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS

To provide control and safeguards proportionate to the value involved, purchase transactions are divided into seven classes as follows:

A. FUELS:

Fuels shall be purchased on an as needed basis. Verbal, or fax bids shall be taken from as many bidders as practical each time. Award shall be made on a low total truckload bid. In addition to bidding the qualified major distributors and or producers, bids shall be sought from vendors listed on the Texas General Services Commission list of Historically Underutilized Businesses (HUB's) (see paragraph VIII.E for further discussion of HUB's) for Midland County as they become registered, in accordance with statutory requirements. This list is available from the Purchasing Division

B. SERVICES, REPAIRS OTHER THAN THOSE MADE TO VEHICLES AND OR EQUIPMENT:

In order to verify that all contract, insurance and/or applicable statutory requirements are met, all requisitions and specifications or description of work or any procurement of services, repairs or other labor intensive work of amounts over \$2,000 shall be

PURCHASING POLICY (continued)

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued)

B. SERVICES, REPAIRS OTHER THAN THOSE MADE TO VEHICLES AND OR EQUIPMENT: (continued)

forwarded to the office of the Purchasing Agent for bidding and processing. There shall be no exception. For amounts of \$2,000 and less, a Departmental Contract may be used. All contract requirements shall be complied with.

C. COMMODITY PURCHASES OF \$1,000.00 OR LESS

Commodity purchases of \$1,000.00 or less may be made by the Department Manager, Division Manager, or authorized representative with written delegation from the Purchasing Agent by using the City of Midland Purchasing Card (See the Purchasing Card Policy for complete information) or Departmental Purchase Order form provided:

1. Inventoried Items: Items that are needed and are not available from Central Stock Room or Municipal Warehouse.
2. Compliance with Parole Evidence and Statute of Frauds: Departmental Purchase Order document must be given to each vendor at time of purchase. The exception to this provision is the use of the Purchasing Card which precludes the issuance of a written order. (Ref: Business & Commerce Code; Title 1: Uniform Commercial Code; Chapter 2: Sales; §2.201 statute of Frauds; and §2.202: Parole or Extrinsic Evidence)
3. Competitive Bids Under \$200: The need for securing competitive bids under \$200 shall be at the discretion of the user.
4. Record Of Books Issued: The Purchasing Office shall maintain a record of issued Departmental Purchase Order and Contract books and to whom issued.
5. User Records: User department shall retain the department copy of all Departmental Purchase Order forms for a period of at least two years or as required by the records retention schedule.
6. Capital Outlay/Asset Disposition: When required by the Capital Asset Acquisition & Management Policy, the Capital Outlay Request shall be completed and forwarded to Accounting with the Accounting copy of the Purchase Order. In addition, a Request for Asset Disposition Authorization, shall be attached to the Purchasing copy for items being replaced.

D. PURCHASES IN EXCESS OF \$1,000.00 AND UP TO AND INCLUDING \$3,000.00

1. Determination of the Most Advantageous Bid: The City Purchasing Agent or User shall secure verbally, by telephone, telegraph, fax or letter, as he may determine, three or more proposals/bids. The City Purchasing Agent shall determine the most advantageous bid or reject any and all bids.

PURCHASING POLICY (continued)

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued)

D. PURCHASES IN EXCESS OF \$1,000.00 AND UP TO AND INCLUDING \$3,000.00 (continued)

2. Less Than Three Bids: In situations where it is impossible to obtain three bids, the Director of Facilities and Fleet Management may approve recommendation of the most advantageous bid for the City from the bids that were obtained, or reject any or all bids received.
3. Suspension Of Bidding: The City Purchasing Agent, with the approval of the Director of Facilities and Fleet Management, may dispense with bidding if it is not to the advantage of the City to secure bids.
4. Purchase Approval: The final approval for purchase (Signature/ initials on requisition: "Authorized Purchase") for this range is made by the Purchasing Agent.
5. Emergency Purchases: In case of an emergency as defined in Section III.A, the Department Manager, Division Manager, or his authorized representative may have discretion to make such purchases or obligations as necessary. ALL such actions shall be documented on a standard requisition form and supported by memo which completely explains the nature of the emergency. This documentation will be submitted to the Director of Facilities and Fleet Management within two working days and such action shall be approved by the Director of Facilities and Fleet Management.

E. PURCHASES IN EXCESS OF \$3,000 AND UP TO THE CURRENT STATUTORY LIMIT REQUIRING ADVERTISEMENT FOR SEALED BIDS.

Effective September 2001, legislative change in the bidding statutes require that any solicitation under \$25,000, but over \$3,000 shall include at least two (2) inquiries to Historically Under-utilized Businesses or HUB's within the jurisdiction's County. These companies are certified through the State General Services Commission (GSC) and subsequently listed on the Texas General Services Website. Furthermore, if there are no certified vendors listed, the requirement is subsequently nullified. In order to assure compliance, the following requirements have been implemented.

1. Purchasing Takes Bids: Bids shall be invited upon such specifications as have been previously approved in accordance with paragraph VI, above. A requisition, specifications and/or complete descriptions by the initiating department will be processed through the Purchasing Office. All bids for purchases in this range shall be obtained by the Purchasing Office, except as otherwise specifically approved by the Purchasing Agent.
2. Bid Format: Bids shall be requested by fax or letter. Sealed bids may be issued at the discretion of the Purchasing Agent. Irrespective of the method used to solicit bids, all bids received shall be held in strictest confidence until the bids are opened in accordance with the request for bids.

PURCHASING POLICY (continued)

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued)

- E. PURCHASES IN EXCESS OF \$3,000 AND UP TO THE CURRENT STATUTORY LIMIT REQUIRING ADVERTISEMENT FOR SEALED BIDS. (continued)
3. Bid Receiving Address: The bids shall be received in the office of the Purchasing Agent and opened (as applicable) at the time and place designated by him. The Purchasing Agent along and in cooperation with the requisitioning Department Manager(s) shall determine the most advantageous bid or he may reject any and all bids.
 4. Single Bid: In the case where only one bid can be obtained, acceptance or rejection of the single bid shall be at the discretion of the Director of Facilities and Fleet Management.
 5. Purchase Approval: The final approval for purchase (Signature/ initials on requisition: "Authorized Purchase") for this range is made by the Director of Facilities and Fleet Management.
 6. Emergency Purchases: In case of emergency, as defined in Section III.A, the Department Manager, Division Manager, or his authorized representative may have discretion to make such purchases or obligations as necessary. ALL such actions will be documented on standard requisition form and supported by memo which completely explains the nature of the emergency. This documentation will be submitted to the Director of Facilities and Fleet Management within two working days and such action shall be approved by the Director of Facilities and Fleet Management and City Manager.
- F. PURCHASES IN EXCESS OF STATUTORY LIMITS (CURRENTLY \$25,000) AND UP TO \$50,000.
1. Sealed bids shall be invited upon such specifications as have been approved in accordance with paragraph VI, above. A requisition by the initiating department will be processed through the Purchasing Office.
 2. Advertisement Of Bids: After approval of specifications, notice of the time, and place, when and where such bids shall be opened shall be published in the official newspaper and or alternative source as prescribed by statute once a week for two consecutive weeks prior to the time set for opening the bids, the date of the first publication is to be at least 14 days prior to the date set for opening said bids (in the case of a public works contract, the second advertisement for bids will be published no later than the 10th day before the first day on which bids may be submitted), and said contract shall be let to the lowest and/or most advantageous responsible bidder after approval by the City Manager or by the City Council as required. Any and all bids may be rejected.
 3. Place Of Bid Receipt: The sealed bids shall be received in the office of the Purchasing Agent and opened in a place designated in the notice. The Purchasing Agent along and in cooperation with the Department Manager(s) shall determine the most advantageous bid or he may reject any and all bids.

PURCHASING POLICY (continued)

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued)

F. PURCHASES IN EXCESS OF STATUTORY LIMITS (CURRENTLY \$25,000) AND UP TO \$50,000 (continued)

4. Single Bid: In the case where only one bid is received, it shall be opened in the City Secretary's Office. The results of the opened bid shall be recorded. Bids in the amount of \$25, 000 to \$50,000 will be sent to the City Manager with a recommendation to accept or reject the bid. Authorization to re-advertise for bids in this range will be by the City Manager. Any Single bid so opened over \$50,000, will be sent to the City Council with a recommendation to accept or reject the bid and any subsequent authorization for re-advertisement.(See par. VIII.G.4)
5. Purchase Approval: The final approval for purchase (Signature/ initials on requisition: "Authorized Purchase") for this range is made by the City Manager.
6. Emergency Purchases: In case of emergency as defined in Section III.A, the Department Manager, Division Manager, or his authorized representative may have discretion to make such purchases or obligations as necessary. ALL such actions will be documented on standard requisition form and supported by memo which completely explains the nature of the emergency. This documentation will be submitted to the Director of Facilities and Fleet Management within two working days and such action shall be approved by the Director of Facilities and Fleet Management and City Manager.

G. PURCHASES OF \$50,000 AND OVER

1. Document Review: Completed requisitions, specifications, contracts, etc. shall be forwarded to Purchasing for specification and/or review and subsequent processing. This shall include any public works contract.
2. Requisition Processing: Sealed bids shall be invited upon such specifications as have been previously approved in accordance with paragraph VI, above. A requisition by the initiating department will be processed through the Purchasing Office.
3. Advertisement For Bids: After approval of specifications, notice of the time, and place, when and where such bids shall be opened shall be published in the official newspaper once a week for two consecutive weeks prior to the time set for opening the bids, the date of the first publication to be at least 14 days prior to the date set for opening said bids (in the case of a public works contract, the second advertisement for bids will be published no later than the 10th day before the first day on which bids may be submitted), and said contract shall be awarded to the lowest and/or most advantageous responsible bidder after approval by the City Council.
4. Bid Delivery Point:
 - a. All bids shall be sealed and delivered to the City Secretary's office. At

PURCHASING POLICY (continued)

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued)

G. PURCHASES OF \$50,000 AND OVER (continued)

4. Bid Delivery Point: (continued)

- a. the time announced, there will be a public opening of all bids received by him/her at such place as designated in the advertisement. The City Secretary or his/her designee will witness said bid openings and record bid amounts, which will be retained by the City Secretary's office. After the bid opening, custody of all documents will be given to the Purchasing Division for further action.
- b. In the event of a SINGLE bid, the bid will be opened in the City Secretary's Office. The results will be recorded as in paragraph 4.a. above. A recommendation will then be made to the City Council for acceptance or rejection and any subsequent authorization for re-advertisement for bid if required.

5. Bid Tabulation: The City Purchasing Agent and/or Department Manager involved shall tabulate and evaluate the bids and said bids shall remain on file in the office of the Purchasing Agent as stated in the official notice. A recommendation by the user department or division shall be made to the Purchasing Agent, who will then review the recommendation with the bids and make a final recommendation to the City Manager.

6. Council Approval: The City Council, upon recommendations from the Purchasing Office and City Manager, shall determine the most advantageous bid for the City and shall award the contract or proposal to such bidder, but the Council shall have the right to reject any and all bids, and, in the event all bids are rejected, may call for new bids which shall be advertised in like manner as the original bids.

7. Specifications Available For Review: proposed contracts and/or purchases, the specifications shall be on file in the office of the City Purchasing Agent subject to the inspection of all persons and companies desiring to bid.

8. Contract Execution: Execution of any contract documents and verification of bonding and insurance compliance by the successful bidder shall take place in the Facilities & Fleet Management Offices. Subsequently, the signed original of the contract shall be placed in the care and keeping of the City Secretary's office.

9. Emergency Purchases: In case of emergency as defined in III.A. above, the Department Manager, Division Manager, or his authorized representative may have discretion to make such purchases or obligations as necessary. ALL such actions will be documented on standard requisition form and supported by memo which completely explains the nature of the emergency. This documentation will be submitted to the Director of Facilities and Fleet Management within two working days and such action shall be submitted to the City Council for ratification.

PURCHASING POLICY (continued)

VIII. PROCEDURE FOR SECURING BIDS AND MAKING AWARDS (continued)

IX. REQUESTS FOR PROPOSALS

RFP's should be used sparingly, for complicated bids that require the vendor/contractor to provide a great deal of feedback on what is being procured.

The procedure for an RFP shall be the same as any request with a couple of exceptions.

1. The time frame can be very long from the time it is issued until the opening. Several months would not be unusual.
2. No information is revealed to any proposers at the opening or until the award is made.

For complete details and model information, RFP construction, evaluation, etc., see the RFP Manual.

X. RELEASE OF INFORMATION TO BIDDERS OR OTHERS

To reduce confusion and prevent misleading information from being divulged to participating bidders, ALL bidder requests for bid results (over \$1,000) prior to award shall be referred to the Purchasing Division.

XI. PURCHASING AGENT'S SIGNATURE REQUIRED ON PURCHASE ORDER

Before any purchase up to and including \$25,000 is released to the vendor, it shall bear the signature of the Purchasing Agent. Purchase Orders over that amount shall bear the Director of Facilities and Fleet Management's signature, except in instances where the Director has authorized the Purchasing Agent to sign the Purchase Order.

XII. DEPOSIT OF GOOD FAITH MONEY - BID BONDS

When so stated in the specifications or request for bids, each bid shall be accompanied by a certified check or surety bond in the amount of 5% of the bid, which shall be forfeited to the City in case the bidder to whom the business is awarded shall fail or refuse to comply with the terms of the bid.

XIII. PERFORMANCE AND PAYMENT BONDS

When required by statute or so stated in the specifications or the request for bids, the successful bidder shall give to the City a good and sufficient bond in such amount as is required by the transaction as a guarantee of compliance. Forfeiture of such bond for noncompliance shall not preclude the action by the City stipulated in the following section.

XIV. LOCAL PREFERENCE

A local preference may be given as long as statutorily permitted by Section 271.905 of the Local Government Code, in the amount of 3% : "to a bidder whose principle place of business is in the local government if the governing body of the local government determines in writing, that the local bidder offers the local government the best

PURCHASING POLICY (continued)

XIV. LOCAL PREFERENCE (continued)

combination of contract price and additional economic development opportunities for the local government and increased tax revenues to the local government”.

XV. IRRESPONSIBLE VENDOR

Upon recommendation of the City Purchasing Agent and approval by the Director of Facilities and Fleet Management or City Manager, any vendor who fails to comply with the terms of the award may be declared an irresponsible vendor. Bids submitted by said vendor shall not be considered again for a minimum period of six months as determined by the City Manager, or Director of Facilities and Fleet Management.

XVI. FOLLOW-UP, INSPECTION AND ACCEPTANCE

The City Purchasing Agent shall be responsible for seeing that an inspection of all deliveries of supplies, materials, equipment or contractual services be made by the using department. He shall approve and/or enumerate and require chemical and physical tests to be conducted by the head of the using department on all supplies and services to determine compliance with the specifications. The Purchasing Agent shall have access to, and shall coordinate the use of, City laboratory facilities and, with the approval of the Director of Facilities and Fleet Management, use of any necessary outside laboratory in connection with chemical or physical tests of samples submitted with bids and samples of deliveries which are necessary to determine their quality and conformance with the specifications. Any related charges for such tests shall be borne by using and benefiting department. The Purchasing Agent may reject non-conforming articles and supplies and any such rejected materials shall not be used by any department.

XVII. AUTOMOTIVE PARTS AND SUPPLIES FOR SPECIAL PURPOSES

The Director of Facilities and Fleet Management may, at his discretion, delegate in writing to other appropriate individuals, authority to solicit bids or purchase automotive parts, repairs and supplies for special purposes such as electric supplies, laboratory supplies and the like, subject to the provisions of this Purchasing Policy.

XVIII. ACCEPTING EQUIPMENT "ON TRIAL"

No equipment or accessory may be put to use by any department for the purpose of testing its suitability or fitness in advance of purchase without the express approval of the City Purchasing Agent. He shall require an understanding from the vendor that such trial and use and any possible purchase liability be presented in writing prior to commencement of such demonstration or test. Provided that in the event the purchase of equipment proposed to be demonstrated is not contemplated in the current budget, the matter shall be submitted to the Director of Facilities and Fleet Management.

XIX. RENTAL OF EQUIPMENT

APPROVAL REQUIRED: No equipment or accessory shall be rented or leased without an approved requisition and purchase order, except as provided in Section III.A for an emergency.

PURCHASING POLICY (continued)

XIX. RENTAL OF EQUIPMENT (continued)

GARAGE ACTION: ALL vehicular equipment rentals shall be made through the Garage Division ONLY.

XX. ONLY "PUBLIC PURCHASES PERMITTED:

Neither the Director of Facilities and Fleet Management or the City Purchasing Agent, any employee of his office, nor any Department Manager to whom authority to purchase may be delegated, shall, acting in his official capacity on behalf of the City, purchase automobile supplies or accessories for the personal or private account or use of any employee including those whose privately owned automobiles are rented for use in City business; or supplies or materials of any kind for personal or private use of any employee or other person(s), at a discount not consistent with that business' normal pricing policy. The work and concern of all persons in any way associated with the business of the Purchasing Office shall be confined strictly to purchases of a public nature and for which funds are provided in the budget.

XXI. TRANSFER OR SALE OF CITY OWNED PERSONAL PROPERTY

A. AUCTIONS:

Annually, an auction will be held by the Purchasing Agent to dispose of surplus, obsolete or otherwise unusable supplies and equipment, including materials from various "Lost and Found" depositories, Police confiscations and recovered// unclaimed evidence that have been cleared for sale.

1. This may include the use of online auctions where deemed appropriate and in the best interest of the City.
2. The Purchasing Agent may also hold other auctions during the year where special conditions dictate the auction as being necessary. (When fair market value of City owned personal property can be reasonably ascertained, City owned personal property may be disposed of by direct sale. See paragraph XXI.B)
3. All departments shall submit to the Director of Facilities and Fleet Management or Purchasing Agent, at such times and in such form as he shall prescribe, reports showing stocks of all supplies, materials, and equipment which are no longer used or which have become obsolete, worn out or scrapped.

B. The director of facilities and fleet management or purchasing agent may transfer such stock to another department that has need for and can use it, or hold such item in storage for future use as he may determine most advantageous for the city.

1. The Director of Facilities and Fleet Management or Purchasing Agent shall also have the authority to sell all such supplies, materials and equipment which have become unsuitable for public use, or to exchange for or trade in the same on new supplies, materials and equipment.

PURCHASING POLICY (continued)

XXI. TRANSFER OR SALE OF CITY OWNED PERSONAL PROPERTY (continued)

B. The director of facilities and fleet management or purchasing agent may transfer such stock to another department that has need for and can use it, or hold such item in storage for future use as he may determine most advantageous for the city.
(continued)

2. Department Managers may initiate the sale of obsolete, worn out, or scrap property of the City under their supervision by written memorandum to the Director of Facilities and Fleet Management or Purchasing Agent, describing the property and stating the reasons for proposed sale.

C. SINGLE ITEMS OR SPECIAL LOTS:

The Director of Facilities and Fleet Management or Purchasing Agent shall solicit bids; where required by statute, by public advertisement and posting on the bulletin board and shall review all proposed property sales and make written recommendation to the City Manager. The City Manager shall approve all sales of City Owned Personal Property that is not sold at auction or through the solicitation of bids. Approval may be delegated to certain levels to the Director of Facilities and Fleet Management.

XXII. BOARD OF STANDARDIZATION

A Board of Standardization may be established at the direction of the City Council and/or City Manager, to be made up of the Mayor, City Manager, Director of Facilities and Fleet Management and Purchasing Agent personally or by deputy and who shall constitute the Board of Standardization.

Members of this board shall serve without additional compensation. It shall be the duty of this Board to classify all supplies, materials and equipment used by the various departments of the City Government; to adopt as standards the minimum number of qualities, sizes and varieties of commodities consistent with the efficient operation of the City Government, and to prepare, adopt and promulgate written specifications describing such standards subject to the approval of the City Council.

The Board of Standardization shall have power to make use of the laboratory and engineering facilities of the City and the technical staffs thereof in connection with its work of preparing and revising standards and written specifications.

The Board shall also consult with the Department Managers and other officials of the City Government to determine requirements, and shall endeavor to prescribe those standards which meet the needs of the majority. All specifications must be definite and certain and permit competition. After its adoption each standard specification shall, until revised or rescinded, apply alike in terms and effect to every future purchase and contract for the commodity described in such specifications.

PURCHASING POLICY (continued)

XXIII. PETTY CASH FUNDS

Petty cash funds not to exceed three hundred dollars (\$300.00) are established, upon approval by the Purchasing Agent, for the purpose of making purchases of thirty dollars (\$30.00) or less. Petty cash purchases shall be of the nature that they will benefit the operation of the City by saving time and money. Petty cash purchases shall not be made for the purpose of evading the Purchasing Policy, such as splitting purchases to evade the thirty dollar (\$30.00) limit. Petty cash purchases shall be documented with adequate receipts and all receipts shall be submitted to the Finance Department at least monthly for reimbursement.

XXIV. EMPLOYEE RESPONSIBILITIES

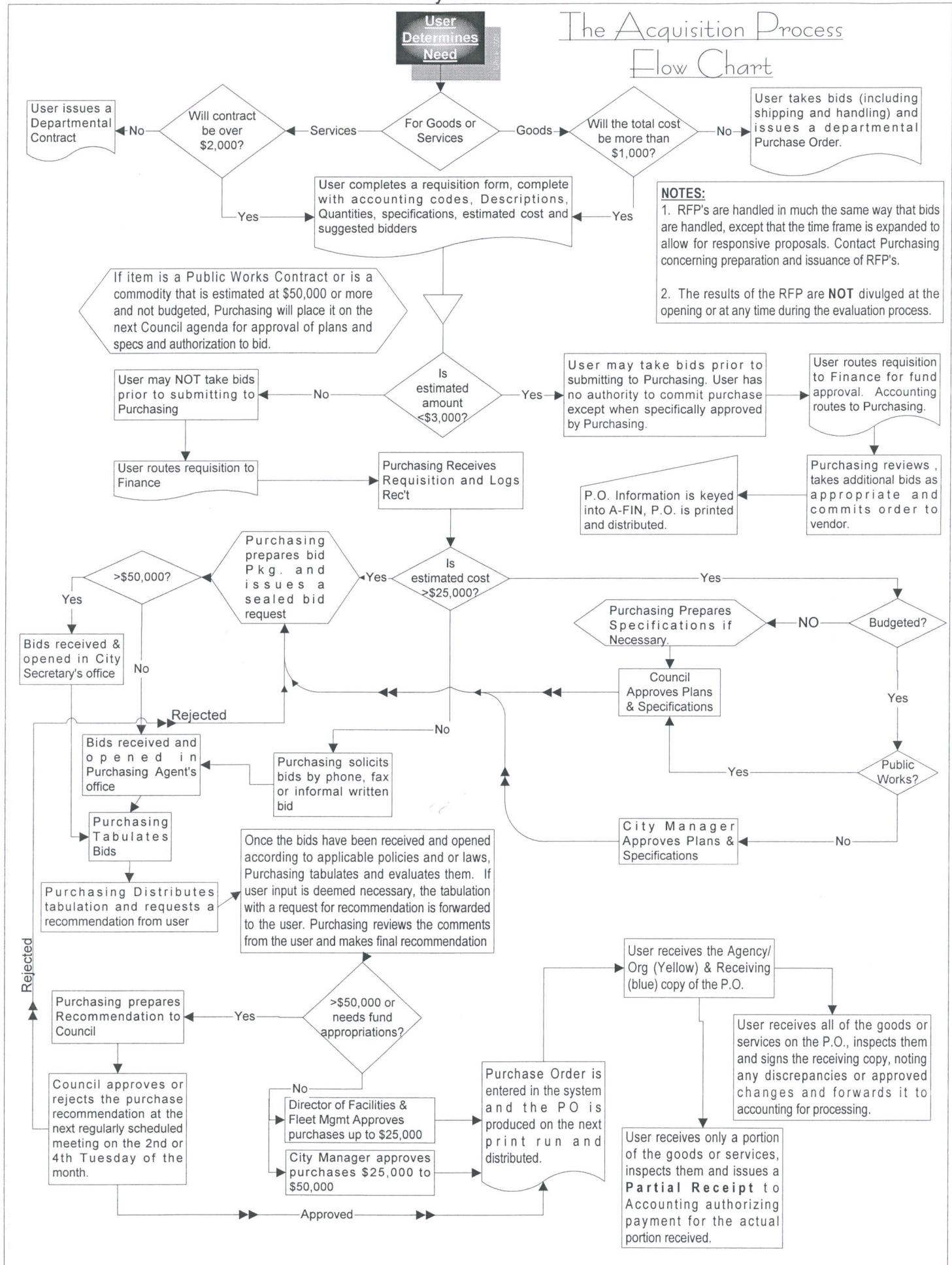
Employees not conforming to the current Purchasing Policy may be subject to the Adverse Action Policy covered under Chapter VIII of the City of Midland Personnel Policy.

XXV. Flow Chart

A flow chart, "Acquisition Flow Chart", has been provided to act as a quick reference of how to procure goods and services for your department/division.

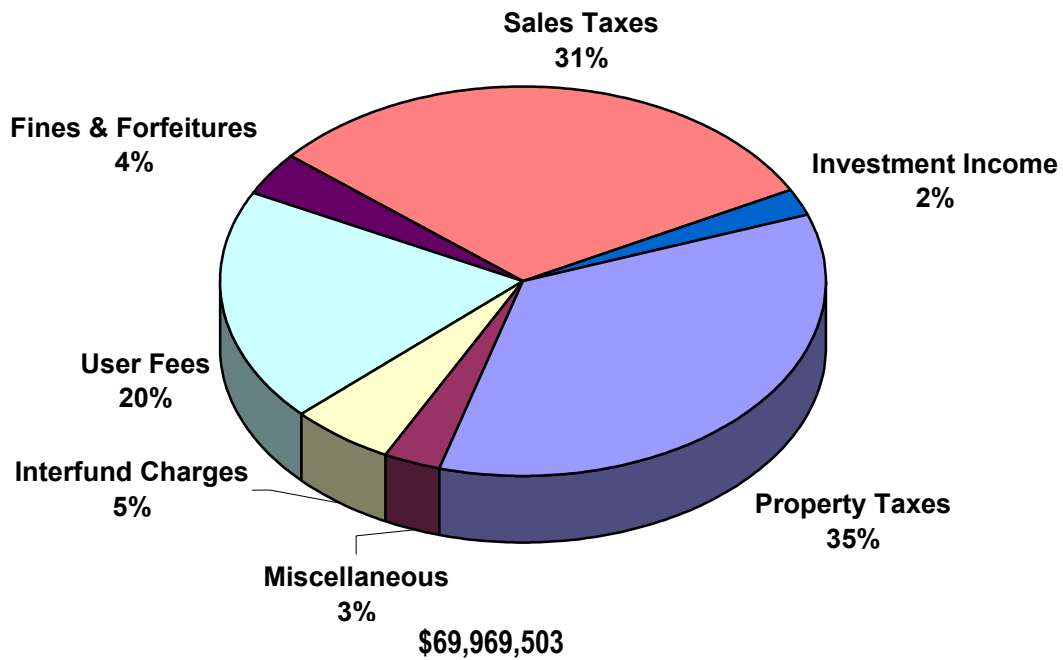
Resolution No. 2001-328

The Acquisition Process Flow Chart

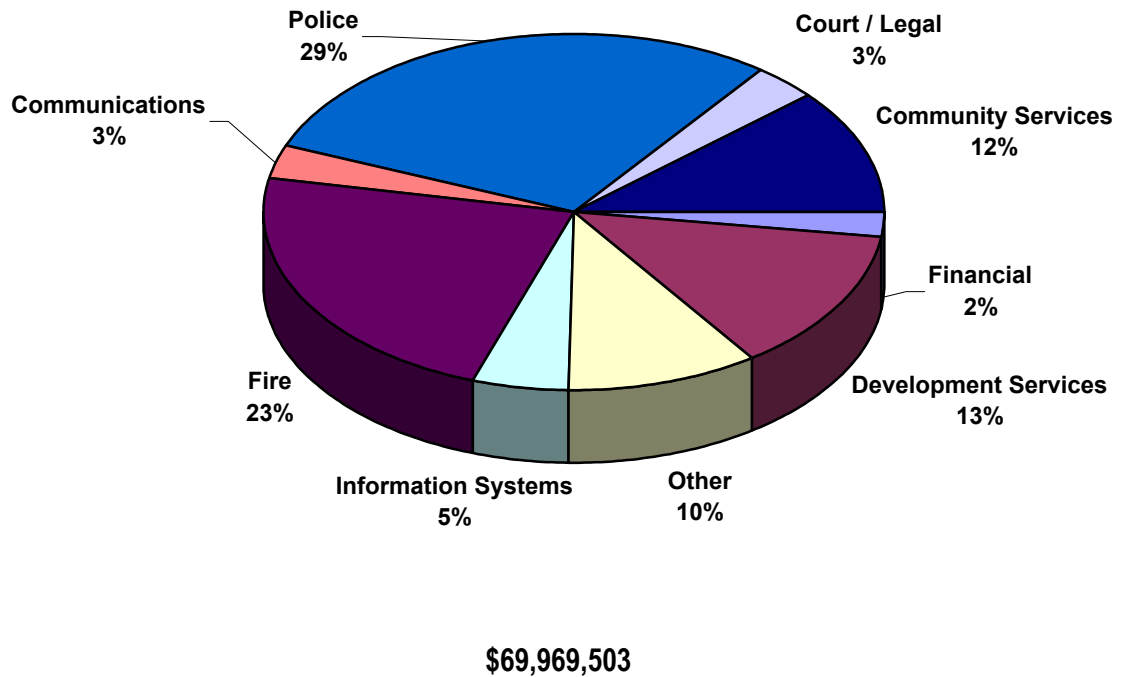


SECTION III
GENERAL FUND

**General Fund Revenues
As Budgeted For Fiscal Year 2008**



**General Fund Expenditures / Expenses
As Budgeted For Fiscal Year 2008**



CITY OF MIDLAND, TEXAS

GENERAL FUND REVENUE AND RECEIPTS

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|-----------------------------------|---------------------|---------------------|---------------------|
| AD VALOREM TAXES | | | |
| Current Levy | \$ 21,019,678 | \$ 21,673,084 | \$ 23,516,483 |
| Delinquent Levies | <u>837,464</u> | <u>533,423</u> | <u>689,230</u> |
| Total Ad Valorem Taxes | <u>21,857,142</u> | <u>22,206,507</u> | <u>24,205,713</u> |
| INTEREST AND PENALTIES | | | |
| Interest and Penalties | 259,164 | 280,000 | 280,000 |
| Miscellaneous Tax Office Revenues | 18,221 | 19,000 | 20,000 |
| Tax Certificates | <u>798</u> | <u>500</u> | <u>500</u> |
| Total Interest and Penalties | <u>278,183</u> | <u>299,500</u> | <u>300,500</u> |
| SALES TAX | | | |
| City Sales Tax | <u>19,584,476</u> | <u>18,967,000</u> | <u>21,822,325</u> |
| Total Sales Taxes | <u>19,584,476</u> | <u>18,967,000</u> | <u>21,822,325</u> |
| GROSS RECEIPTS TAXES | | | |
| Telephone Utility | 1,679,897 | 1,750,000 | 1,750,000 |
| Electric Utility | 5,309,157 | 3,875,000 | 4,100,000 |
| Gas Utility | 1,220,025 | 1,150,000 | 1,200,000 |
| Water | 1,991,989 | 2,043,000 | 2,075,000 |
| Sanitation | 280,900 | 287,350 | 300,000 |
| Taxicab | 5,990 | 6,500 | 6,000 |
| Cable Television | <u>1,353,047</u> | <u>990,000</u> | <u>1,010,000</u> |
| Total Gross Receipts Taxes | <u>11,841,005</u> | <u>10,101,850</u> | <u>10,441,000</u> |
| MIXED BEVERAGE TAX | | | |
| Mixed Beverage Tax | <u>232,892</u> | <u>220,000</u> | <u>250,000</u> |
| Total Mixed Beverage Tax | <u>232,892</u> | <u>220,000</u> | <u>250,000</u> |
| MISCELLANEOUS TAX | | | |
| Bingo Tax | <u>59,142</u> | <u>57,000</u> | <u>75,000</u> |
| Total Miscellaneous Tax | <u>59,142</u> | <u>57,000</u> | <u>75,000</u> |
| BUILDING PERMITS | | | |
| Building Permits | 208,415 | 140,000 | 170,000 |
| Alterations and Repairs | 88,202 | 84,000 | 75,000 |
| Temporary Freight Containers | 0 | 0 | 3,000 |
| Fences, Signs, etc. | 19,484 | 14,000 | 20,000 |
| Electrical Permits | 5,565 | 5,000 | 4,000 |
| Mechanical Permits | 11,473 | 5,000 | 5,000 |
| Plumbing Permits | 35,559 | 27,000 | 27,000 |
| Demolition Permits | 2,675 | 750 | 1,500 |
| Work on Public Property | <u>12,955</u> | <u>7,000</u> | <u>9,000</u> |

CITY OF MIDLAND, TEXAS

GENERAL FUND REVENUE AND RECEIPTS

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|-------------------------------------|---------------------|---------------------|---------------------|
| BUILDING PERMITS (continued) | | | |
| Temporary Plumbing and Electrical | \$ 18,585 | \$ 12,000 | \$ 15,000 |
| Temporary Sign Permits | 6,224 | 4,500 | 4,500 |
| Public Right of Way Use | 18,112 | 10,000 | 23,000 |
| Sale of Reports | 2,354 | 2,000 | 1,000 |
| | <u>429,603</u> | <u>311,250</u> | <u>358,000</u> |
| HEALTH PERMITS | | | |
| Food Service Establishments | 74,538 | 72,000 | 75,000 |
| Daycare Permits | 3,450 | 2,000 | 4,000 |
| Mobile Vendors | 4,345 | 4,000 | 5,000 |
| Temporary Health Permits | 4,700 | 3,000 | 5,000 |
| Swimming Pool Permits | 10,031 | 10,500 | 11,000 |
| Miscellaneous Health Permits | 23,640 | 9,000 | 24,000 |
| | <u>120,704</u> | <u>100,500</u> | <u>124,000</u> |
| OCCUPATIONAL PERMITS | | | |
| Drilling | 4,000 | 0 | 0 |
| Mobile Home Park Licenses | 1,705 | 1,500 | 1,500 |
| Beer License | 31,378 | 31,500 | 31,500 |
| Taxi and Peddler Permits | 2,792 | 2,000 | 2,000 |
| Certificate of Occupancy | 7,657 | 5,000 | 5,500 |
| | <u>47,532</u> | <u>40,000</u> | <u>40,500</u> |
| ZONING FEES | | | |
| Zoning Fees | 20,165 | 16,000 | 24,000 |
| Subdivision Plat Fees | 26,444 | 10,000 | 16,000 |
| Board of Adjustment Fees | 2,250 | 2,000 | 3,000 |
| Review Fees | 2,765 | 2,000 | 2,000 |
| | <u>51,624</u> | <u>30,000</u> | <u>45,000</u> |
| OTHER | | | |
| Lot Deposits | 1,300 | 1,200 | 1,000 |
| Vacation Fee | 41,386 | 2,500 | 8,000 |
| Sketch Plan Fee | 7,975 | 3,500 | 5,000 |
| Alarm Permit Fees | 67,185 | 65,000 | 68,000 |
| Certified Copies of Ordinances | 139 | 100 | 100 |
| Miscellaneous | 3,556 | 1,000 | 1,000 |
| | <u>121,541</u> | <u>73,300</u> | <u>83,100</u> |
| ANIMAL CONTROL | | | |
| Pet Licenses | 83,946 | 80,000 | 84,000 |
| Impoundment Fees | 15,785 | 17,000 | 19,000 |
| Adoption Fees | 23,156 | 20,000 | 23,000 |
| Microchipping | 2,120 | 1,500 | 2,000 |

CITY OF MIDLAND, TEXAS

GENERAL FUND REVENUE AND RECEIPTS

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|-----------------------------------|---------------------|---------------------|---------------------|
| ANIMAL CONTROL (continued) | | | |
| Pick up Fees | \$ 3,765 | \$ 2,100 | \$ 3,100 |
| Euthanasia Fees | 2,295 | 1,500 | 2,000 |
| Boarding Fees | 822 | 800 | 1,000 |
| Quarantine Fees | 8,328 | 6,200 | 7,500 |
| Permit - Wild Animals | 600 | 700 | 700 |
| Dip | 270 | 75 | 70 |
| Spay/Neuter Deposits | 77,102 | 80,000 | 80,000 |
| Pets Program | 10 | 0 | 0 |
| Cremations | 7,406 | 8,050 | 6,050 |
| Miscellaneous | 1,379 | 1,200 | 1,800 |
| | <u>226,984</u> | <u>219,125</u> | <u>230,220</u> |
| Total Animal Control | | | |
| | <u>226,984</u> | <u>219,125</u> | <u>230,220</u> |
| FINES AND FORFEITURES | | | |
| Municipal Court Receipts | 2,377,759 | 2,300,000 | 2,400,000 |
| Muni Court-Child Safety | 14,671 | 21,000 | 21,000 |
| Report Copies | 18,883 | 20,000 | 20,000 |
| | <u>2,411,313</u> | <u>2,341,000</u> | <u>2,441,000</u> |
| Total Fines and Forfeitures | | | |
| | <u>2,411,313</u> | <u>2,341,000</u> | <u>2,441,000</u> |
| RECREATION FEES | | | |
| Showmobile | 1,488 | 4,000 | 4,000 |
| Facilities Rental | 36,029 | 24,000 | 30,000 |
| Recreation Fees | 2,725 | 2,000 | 3,000 |
| Concessions | 300 | 300 | 300 |
| | <u>40,542</u> | <u>30,300</u> | <u>37,300</u> |
| Total Recreation Fees | | | |
| | <u>40,542</u> | <u>30,300</u> | <u>37,300</u> |
| INTEREST INCOME | | | |
| Interest | 1,104,539 | 825,000 | 1,500,000 |
| Interest - Non pooled | 4,850 | 3,000 | 5,600 |
| | <u>1,109,389</u> | <u>828,000</u> | <u>1,505,600</u> |
| Total Interest Income | | | |
| | <u>1,109,389</u> | <u>828,000</u> | <u>1,505,600</u> |
| HEALTH DEPARTMENT SERVICES | | | |
| Water Sample Tests | 51,744 | 53,000 | 51,000 |
| Pregnancy Test | 0 | 2,000 | 0 |
| STD Services | 0 | 4,000 | 0 |
| Medicare Flu Shots | 21,497 | 22,000 | 22,000 |
| Hepatitis B Vaccine | 0 | 10,000 | 0 |
| Miscellaneous Health Tests | 1,226 | 1,500 | 1,500 |
| TB Testing | 12,040 | 5,000 | 10,000 |
| EPSDT - Women and Children | 12,439 | 8,000 | 12,000 |
| Pap Smear | 20 | 100 | 0 |
| Clinical Visit | 0 | 100 | 100 |
| | <u>98,966</u> | <u>105,700</u> | <u>96,600</u> |
| Total Health Department Services | | | |
| | <u>98,966</u> | <u>105,700</u> | <u>96,600</u> |

CITY OF MIDLAND, TEXAS

GENERAL FUND REVENUE AND RECEIPTS

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|--|---------------------|---------------------|---------------------|
| AMBULANCE | | | |
| Ambulance Revenue | \$ 2,011,614 | \$ 1,950,000 | \$ 2,175,000 |
| Affadavit Preparation Fee | 2,525 | 2,000 | 2,000 |
| Uncollectible | 0 | (936,000) | (1,015,000) |
| Total Ambulance | <u>2,014,139</u> | <u>1,016,000</u> | <u>1,162,000</u> |
| INTERGOVERNMENTAL CHARGES | | | |
| Arrest Fees | 5,357 | 5,000 | 6,000 |
| Midland Emergency Communication Dist. | 65,447 | 66,000 | 66,000 |
| Midland County Dispatch | 353,890 | 350,000 | 350,000 |
| Midland Economic Development Corp. | 142,062 | 150,365 | 140,087 |
| Midland College | 65,584 | 0 | 65,584 |
| Total Intergovernmental Charges | <u>632,340</u> | <u>571,365</u> | <u>627,671</u> |
| OTHER | | | |
| Paving Cuts | 36,921 | 37,000 | 38,000 |
| Airport Security Service | 24,831 | 25,900 | 26,000 |
| Storage of Impounded Vehicles | 30,000 | 0 | 0 |
| Lot Clearing | 23,106 | 20,000 | 20,400 |
| TDH Program Income | 8,757 | 8,000 | 8,000 |
| TDH Immunization Program Income | 74,760 | 70,000 | 70,000 |
| Total Other | <u>198,375</u> | <u>160,900</u> | <u>162,400</u> |
| INTERFUND TRANSFERS | | | |
| Unclaimed Property Fund | 0 | 300 | 0 |
| General Construction Fund | 2,148 | 0 | 0 |
| Water and Sewer Fund | 750,000 | 750,000 | 750,000 |
| Total Interfund Tranfers | <u>752,148</u> | <u>750,300</u> | <u>750,000</u> |
| INTERFUND CHARGES | | | |
| Hotel/Motel Fund | 9,309 | 12,965 | 11,532 |
| Water and Sewer Fund | 1,345,031 | 1,219,528 | 1,291,533 |
| Sanitation Fund | 313,021 | 375,460 | 342,135 |
| Golf Course Fund | 76,028 | 88,725 | 74,861 |
| Airport Operation Fund | 1,404,538 | 1,461,319 | 1,461,319 |
| Scharbauer Sports Complex Fund | 46,219 | 73,178 | 80,452 |
| Garage Fund | 270,614 | 273,510 | 293,692 |
| Warehouse Fund | 22,824 | 18,244 | 19,831 |
| Community Dev Fund Direct Charges | 241,834 | 227,431 | 195,000 |
| Total Interfund Charges | <u>3,729,418</u> | <u>3,750,360</u> | <u>3,770,355</u> |
| PARKING FEES | | | |
| Parking Permits | 4,126 | 5,400 | 4,000 |
| Parking Lots | 7,200 | 7,200 | 7,200 |
| Total Parking Fees | <u>11,326</u> | <u>12,600</u> | <u>11,200</u> |

CITY OF MIDLAND, TEXAS

GENERAL FUND REVENUE AND RECEIPTS

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|---|----------------------|----------------------|----------------------|
| RENTALS | | | |
| Stadium Rental | \$ 10,550 | \$ 4,000 | \$ 4,000 |
| Commercial | 5,592 | 5,592 | 5,592 |
| Miscellaneous Rentals | 3,352 | 4,000 | 3,800 |
| Total Rentals | <u>19,494</u> | <u>13,592</u> | <u>13,392</u> |
| GOVERNMENTAL CONTRIBUTIONS | | | |
| Government Contributions | 674,177 | 184,780 | 318,780 |
| FHLB Affordable Housing | 8,000 | 4,000 | 20,000 |
| Emergency Management | 62,781 | 44,864 | 44,878 |
| Auto Theft Prevention Auth | 38,118 | 44,370 | 39,195 |
| Unified Work Program | 0 | 3,000 | 6,000 |
| State Dept of Highways - STEP | 65,200 | 65,940 | 64,250 |
| VCLG Program | 39,069 | 38,954 | 38,954 |
| State Department of Health | 283,790 | 283,445 | 337,970 |
| Combating Underage Drinking | 8,910 | 0 | 35,000 |
| Homeland Security Grant | 94,425 | 0 | 253,000 |
| Total Governmental Contributions | <u>1,274,470</u> | <u>669,353</u> | <u>1,158,027</u> |
| MISCELLANEOUS | | | |
| Civic Contributions | 806,966 | 140,000 | 140,000 |
| Discounts Earned | 49 | 100 | 100 |
| Unclassified | 26,847 | 15,000 | 20,000 |
| Sale of Assets | 326,893 | 1,500 | 3,000 |
| Sale of Confiscated Equipment | 11,080 | 10,000 | 10,000 |
| Inc/Dec in Fair Value of Investments | 69,283 | 0 | 0 |
| Recovery of Damages to City Property | 4,124 | 4,000 | 4,000 |
| Legal Restitution | 4,998 | 1,500 | 1,500 |
| Miscellaneous | 70,220 | 80,000 | 80,000 |
| Total Miscellaneous | <u>1,320,460</u> | <u>252,100</u> | <u>258,600</u> |
| TOTAL REVENUE | <u>\$ 68,463,208</u> | <u>\$ 63,127,602</u> | <u>\$ 69,969,503</u> |

CITY OF MIDLAND, TEXAS

GENERAL FUND
SUMMARY OF EXPENDITURES BY ORGANIZATION

| Org. No. | ORGANIZATION | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|--------------|---|----------------------|----------------------|----------------------|
| 0000 | Legislative | \$ 58,276 | \$ 46,906 | \$ 46,906 |
| 0005 | City Manager's Office | 679,632 | 697,026 | 712,588 |
| 0010 | Municipal Court | 1,207,796 | 1,340,360 | 1,457,950 |
| 0015 | Legal | 700,615 | 769,557 | 828,787 |
| 0020 | City Secretary | 201,155 | 219,751 | 240,194 |
| 0021 | Records Management | 2,792 | 5,000 | 5,000 |
| 0025 | Administrative Services | 602,827 | 623,257 | 715,208 |
| 0030 | Communication & Information Systems Administration | 624,716 | 680,088 | 689,057 |
| 0031 | Communication | 1,450,954 | 1,547,822 | 1,582,796 |
| 0032 | Information Systems | 1,872,234 | 2,704,194 | 2,846,175 |
| 0033 | Communication Maintenance | 592,087 | 495,974 | 501,370 |
| 0035 | Accounting | 982,599 | 1,052,621 | 1,115,409 |
| 0037 | Investments | 106,652 | 113,932 | 123,507 |
| 0040 | Purchasing | 238,509 | 243,057 | 261,928 |
| 0041 | Facilities Services | 1,320,466 | 1,131,534 | 1,166,504 |
| 0045 | Administration - Internal Audit | 108,489 | 105,129 | 114,929 |
| 0050 | Finance - Tax | 281,178 | 298,775 | 319,469 |
| 0055 | Planning & Development | 325,959 | 353,505 | 437,885 |
| 0056 | Community Development | 242,049 | 235,579 | 221,729 |
| 0060 | Code Administration | 1,132,981 | 1,270,422 | 1,399,697 |
| 0075 | GIS Administration | 350,311 | 369,707 | 413,378 |
| 0080 | Engineering Services | 962,455 | 1,069,513 | 1,145,448 |
| 0085 | Transportation | 4,149,537 | 5,110,621 | 5,448,181 |
| 0090 | Parks & Recreation | 3,998,098 | 4,059,787 | 5,288,026 |
| 0091 | Animal Services | 763,267 | 805,750 | 887,884 |
| 0093 | Martin Luther King Jr Community Center | 230,209 | 271,240 | 287,417 |
| 0100 | Health & Senior Services | 1,431,026 | 1,450,991 | 1,596,058 |
| 0105 | VCLG Program | 42,329 | 52,244 | 51,771 |
| 0106 | D.A.R.E. | 0 | 0 | 0 |
| 0107 | Airport Police | 1,172,650 | 1,215,972 | 1,346,633 |
| 0108 | Multi-Jurisdiction Task Force | 90,741 | 98,287 | 104,881 |
| 0109 | Special Operations - Step | 66,750 | 73,291 | 0 |
| 0111 | Police Administration | 1,072,807 | 1,036,752 | 1,126,923 |
| 0112 | Support Services Bureau | 2,262,533 | 2,669,540 | 3,057,680 |
| 0113 | Field Operations Bureau | 7,904,584 | 9,712,212 | 10,935,263 |
| 0114 | Investigative Services Bureau | 3,642,228 | 3,380,990 | 3,832,987 |
| 0115 | Fire | 10,674,479 | 11,325,460 | 12,399,938 |
| 0116 | Fire Training | 315,620 | 323,650 | 359,478 |
| 0119 | Fire Prevention | 472,234 | 537,441 | 617,223 |
| 0120 | Emergency Medical Service | 1,956,709 | 1,127,489 | 1,353,088 |
| 0122 | Airport Fire Division | 985,820 | 1,049,265 | 1,159,526 |
| 0125 | Emergency Management | 36,313 | 47,937 | 55,011 |
| 0150 | Nondepartmental | 1,968,095 | 2,232,932 | 2,277,407 |
| 0199 | Interfund Transfer | 3,277,566 | 2,234,037 | 1,438,214 |
| Total | | \$ 60,558,327 | \$ 64,189,597 | \$ 69,969,503 |

CITY OF MIDLAND, TEXAS

**GENERAL FUND
SUMMARY OF EXPENDITURES
BY CLASSIFICATION**

| | BUDGET 2007-2008 | RATIO |
|---------------------------------------|-----------------------------|------------------------|
| <u>OPERATING EXPENSES</u> | | |
| 1000. PERSONNEL SERVICES | \$ 48,250,859 | 68.960% |
| 2000. COMMODITIES | 1,704,541 | 2.436% |
| 3000. CONTRACTUAL SERVICES | 15,696,315 | 22.433% |
| 4000. MAINTENANCE - STRUCTURES | 1,314,256 | 1.878% |
| 5000. MAINTENANCE - EQUIPMENT | 650,491 | 0.930% |
| 6000. MISCELLANEOUS | <u>1,812,876</u> | <u>2.591%</u> |
| TOTAL OPERATING EXPENDITURES | <u>69,429,338</u> | <u>99.228%</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND - BUILDINGS | 90,000 | 0.129% |
| 8000. EQUIPMENT | <u>450,165</u> | <u>0.643%</u> |
| TOTAL CAPITAL OUTLAY | <u>540,165</u> | <u>0.772%</u> |
| GRAND TOTAL | \$ <u><u>69,969,503</u></u> | <u><u>100.000%</u></u> |

CITY OF MIDLAND, TEXAS

SUMMARY

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------------------|--|--------------------|--|-------------------------|-------------------------|
| GENERAL 001 | | LEGISLATIVE 000 | | LEGISLATIVE 0000 | |
| CLASSIFICATION | | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | | \$ 2,906 | \$ 2,906 |
| 2000. COMMODITIES | | | | 1,500 | 1,500 |
| 3000. CONTRACTUAL SERVICES | | | | 33,500 | 33,500 |
| 4000. MAINTENANCE - STRUCTURES | | | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | | | 0 | 0 |
| 6000. MISCELLANEOUS | | | | <u>9,000</u> | <u>9,000</u> |
| SUBTOTAL | | | | <u>46,906</u> | <u>46,906</u> |
| CAPITAL OUTLAY | | | | | |
| 7000. LANDS - BUILDINGS | | | | 0 | 0 |
| 8000. EQUIPMENT | | | | <u>0</u> | <u>0</u> |
| SUBTOTAL | | | | <u>0</u> | <u>0</u> |
| TOTAL | | | | \$ <u><u>46,906</u></u> | \$ <u><u>46,906</u></u> |

FUNCTION: The powers of government, as outlined by the City Charter and other laws, are maintained by the Mayor and Council. This body is responsible for policy leadership, the general direction of the City's government, and the appointment of various boards as the occasion arises.

BUDGET COMMENTS: This budget remains unchanged from the previous year.

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | LEGISLATIVE 000 | |
| ORGANIZATION | | | |
| | | LEGISLATIVE 0000 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 2,700 | \$ 2,700 |
| Other Benefits | | 206 | 206 |
| TOTAL 1000 | | <u>2,906</u> | <u>2,906</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | <u>1,500</u> | <u>1,500</u> |
| TOTAL 2000 | | <u>1,500</u> | <u>1,500</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3450 Consulting Fees | | 11,000 | 11,000 |
| 3510. Travel & Entertainment | | 14,000 | 14,000 |
| 3520. Dues & Subscriptions | | 5,000 | 5,000 |
| 3530. Training, Registration Fees, Etc. | | <u>3,500</u> | <u>3,500</u> |
| TOTAL 3000 | | <u>33,500</u> | <u>33,500</u> |
| 6000. MISCELLANEOUS | | | |
| 6990 Miscellaneous | | <u>9,000</u> | <u>9,000</u> |
| TOTAL 6000 | | <u>9,000</u> | <u>9,000</u> |
| GRAND TOTAL | | \$ <u><u>46,906</u></u> | \$ <u><u>46,906</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------|--|---------------------|---------------------|---------------------|---------------------|
| GENERAL 001 | | LEGISLATIVE 000 | | LEGISLATIVE 0000 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| SUPERVISION | | | | | |
| Mayor | | 1 | 1 | 1 | |
| Council Members | | 6 | 6 | 6 | |
| TOTAL | | <u>7</u> | <u>7</u> | <u>7</u> | |
| BASE SALARIES | | | | | \$ 2,700 |
| FRINGE BENEFITS | | | | | <u>206</u> |
| GRAND TOTAL | | <u>7</u> | <u>7</u> | <u>7</u> | \$ <u>2,906</u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|-----------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL | | ADMINISTRATION | CITY MANAGER'S OFFICE |
| 001 | | 005 | 0005 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 655,376 | \$ 673,138 |
| 2000. COMMODITIES | | 8,500 | 8,500 |
| 3000. CONTRACTUAL SERVICES | | 31,650 | 29,450 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 1,500 | 1,500 |
| SUBTOTAL | | 697,026 | 712,588 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 697,026 | \$ 712,588 |

FUNCTION: The City Manager is the chief administrative officer of the City. He and his office are responsible directly to the Council for the execution of policies of the Council. This office is responsible for the enforcement of all laws, the appointment of all department managers with the approval of the Council, except the City Attorney, City Secretary, and the Municipal Court Judge and performs duties prescribed by the City Charter and the City Council.

BUDGET COMMENTS: Broadband pay and market adjustments are included in the personnel section of the budget. A minor decrease to contractual services is anticipated for this budget fiscal year.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Return all citizen calls for service the same day and follow up each call for service within 48 hours from the day of the call. | 100% | 100% | 100% |
| Address a minimum of 25 citizen and employee groups per year to communicate the objectives of the City. | 25 | 25 | 25 |
| Facilitate at least 12 annual open discussions between individual department managers and the Mayor and City Council. | 12 of 12 | 12 of 12 | 12 of 12 |

CITY OF MIDLAND, TEXAS

DETAIL

| FUND | | AGENCY | ORGANIZATION | |
|---|--|----------------|--------------------------|--------------------------|
| GENERAL | | ADMINISTRATION | CITY MANAGER'S OFFICE | |
| 001 | | 005 | 0005 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | | \$ 465,241 | \$ 478,063 |
| Other Benefits | | | <u>190,135</u> | <u>195,075</u> |
| TOTAL 1000 | | | <u>655,376</u> | <u>673,138</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 8,000 | 8,000 |
| 2115. Minor Furniture & Fixtures | | | <u>500</u> | <u>500</u> |
| TOTAL 2000 | | | <u>8,500</u> | <u>8,500</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3212. Equipment Rental - External | | | 2,200 | 2,200 |
| 3240. Binding, Printing & Reproduction | | | 3,000 | 3,000 |
| 3360. Special Postage/Express Shipping | | | 50 | 50 |
| 3390. Other Special Services | | | 1,000 | 1,000 |
| 3510. Travel & Entertainment | | | 19,000 | 17,000 |
| 3520. Dues & Subscriptions | | | 2,500 | 2,500 |
| 3530. Training, Registration Fees, Etc. | | | 3,500 | 3,500 |
| 3540. Educational Assistance | | | <u>400</u> | <u>200</u> |
| TOTAL 3000 | | | <u>31,650</u> | <u>29,450</u> |
| 6000. MISCELLANEOUS | | | | |
| 6990. Miscellaneous | | | <u>1,500</u> | <u>1,500</u> |
| TOTAL 6000 | | | <u>1,500</u> | <u>1,500</u> |
| GRAND TOTAL | | | \$ <u><u>697,026</u></u> | \$ <u><u>712,588</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION |
|------------------------|--|-----------------------|---------------------|-------------------------------|
| GENERAL 001 | | ADMINISTRATION 005 | | CITY MANAGER'S OFFICE 0005 |
| POSITION TITLE | | EMPLOYEES | | |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
| | | BUDGET 2007-2008 | | |
| MANAGEMENT | | | | |
| City Manager | | 1 | 1 | 1 |
| Assistant City Manager | | 2 | 2 | 2 |
| TOTAL | | 3 | 3 | 3 |
| CLERICAL | | | | |
| Executive Assistant | | 2 | 2 | 2 |
| TOTAL | | 2 | 2 | 2 |
| | | | | |
| BASE SALARIES | | | | \$ 478,063 |
| LONGEVITY | | | | 3,816 |
| VACATION BUYBACK | | | | 2,944 |
| CAR ALLOWANCE | | | | 23,400 |
| SPECIAL PAY | | | | 4,800 |
| FRINGE BENEFITS | | | | 160,115 |
| GRAND TOTAL | | 5 | 5 | \$ 673,138 |

SUMMARY

| SUMMARY | | |
|--------------------------------|--|---|
| GENERAL 001 | FUND AGENCY MUNICIPAL COURT 010 | ORGANIZATION MUNICIPAL COURT 0010 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | \$ 1,199,919 | \$ 1,315,340 |
| 2000. COMMODITIES | 28,380 | 27,380 |
| 3000. CONTRACTUAL SERVICES | 92,161 | 93,330 |
| 4000. MAINTENANCE - STRUCTURES | 100 | 100 |
| 5000. MAINTENANCE - EQUIPMENT | 2,000 | 4,000 |
| 6000. MISCELLANEOUS | 4,500 | 4,500 |
| | <hr/> | <hr/> |
| | 1,327,060 | 1,444,650 |
| | <hr/> | <hr/> |
| | 0 | 0 |
| | <hr/> | <hr/> |
| | 13,300 | 13,300 |
| | <hr/> | <hr/> |
| | 13,300 | 13,300 |
| | <hr/> | <hr/> |
| | 1,340,360 | 1,457,950 |
| | <hr/> | <hr/> |

FUNCTION: The Municipal Court Judge is appointed by the City Council and holds court five days a week. The office personnel are under the general direction of the Municipal Court Judge. The office prepares and maintains records and files which pertain to court procedure. The department also serves warrants and in general makes collections for all fines assessed by the Judge.

BUDGET COMMENTS: A relatively minor increase to non-personnel related expenditures is projected, while the increase to the personnel section of the budget is attributable to the broadband pay adjustment.

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL | | MUNICIPAL COURT | |
| 001 | | 010 | |
| ORGANIZATION | | | |
| | | MUNICIPAL COURT | |
| | | 0010 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 817,890 | \$ 915,014 |
| Overtime | | 15,608 | 15,608 |
| Other Benefits | | 366,421 | 384,718 |
| TOTAL 1000 | | <u>1,199,919</u> | <u>1,315,340</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 12,150 | 10,150 |
| 2115. Minor Furniture & Fixtures | | 1,800 | 1,800 |
| 2120. Minor Equipment, Instruments, Tools | | 2,400 | 2,400 |
| 2155. Minor Computer Hardware & Peripherals | | 500 | 500 |
| 2160. Computer Software & Supplies | | 1,500 | 2,500 |
| 2200. Food | | 130 | 130 |
| 2320. Medical Supplies | | 100 | 100 |
| 2540. Ammunition | | 400 | 400 |
| 2570. Clothing, Dry Goods, Etc. | | 2,700 | 2,700 |
| 2620. Postage | | 6,500 | 6,500 |
| 2630. Security Badges/Decal Supplies | | 200 | 200 |
| TOTAL 2000 | | <u>28,380</u> | <u>27,380</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | 33,741 | 35,910 |
| 3212. Equipment Rental - External | | 2,100 | 2,100 |
| 3230. Laundry & Cleaning | | 2,000 | 2,000 |
| 3240. Binding, Printing & Reproduction | | 10,825 | 9,325 |
| 3270. Notary Bonds | | 220 | 220 |
| 3280. Temporary Help | | 2,325 | 2,325 |
| 3350. Bank Services | | 3,000 | 3,500 |
| 3360. Special Postage/Express Shipping | | 100 | 100 |
| 3390. Other Special Services | | 4,500 | 4,500 |
| 3490. Associate Judge Fees | | 10,000 | 10,000 |
| 3510. Travel & Entertainment | | 10,000 | 10,000 |
| 3520. Dues & Subscriptions | | 2,000 | 2,000 |
| 3525. Legal/Technical Reference Materials | | 6,000 | 6,000 |
| 3530. Training, Registration Fees, Etc. | | 4,250 | 4,250 |
| 3900. Mileage | | 600 | 600 |
| 3920. Rent | | 500 | 500 |
| TOTAL 3000 | | <u>92,161</u> | <u>93,330</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | 100 | 100 |
| TOTAL 4000 | | <u>100</u> | <u>100</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|--|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | MUNICIPAL COURT 010 | |
| ORGANIZATION | | | |
| MUNICIPAL COURT 0010 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5020. Furniture, Fixtures, & Furnishings | | \$ 2,000 | \$ 4,000 |
| TOTAL 5000 | | <u>2,000</u> | <u>4,000</u> |
| 6000. MISCELLANEOUS | | | |
| 6830. Court Cost, Jury/Filing Fees | | <u>4,500</u> | <u>4,500</u> |
| TOTAL 6000 | | <u>4,500</u> | <u>4,500</u> |
| <u>CAPITAL OUTLAY</u> | | | |
| 8000. EQUIPMENT | | | |
| 8401. Furniture, Fixtures, & Office Machines | | 6,000 | 6,000 |
| 8481. Communication/Video Equipment | | 3,000 | 3,000 |
| 8490. Data Processing Equipment | | 3,000 | 3,000 |
| 8530. Other Equipment | | <u>1,300</u> | <u>1,300</u> |
| TOTAL 8000 | | <u>13,300</u> | <u>13,300</u> |
| GRAND TOTAL | | \$ <u>1,340,360</u> | \$ <u>1,457,950</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|------------------------------|--|------------------------|---------------------|-------------------------|---------------------|
| GENERAL 001 | | MUNICIPAL COURT 010 | | MUNICIPAL COURT 0010 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Municipal Court Judge | | 2 | 2 | 2 | |
| Court Administrator | | 1 | 1 | 1 | |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | |
| TECHNICAL | | | | | |
| Accounting Assistant | | 1 | 1 | 1 | |
| Chief Warrant Officer | | 1 | 1 | 1 | |
| Warrant Officer | | 2 | 2 | 2 | |
| Bailiff | | 2 | 2 | 2 | |
| TOTAL | | <u>6</u> | <u>6</u> | <u>6</u> | |
| CLERICAL | | | | | |
| Account Clerk | | 3 | 3 | 3 | |
| Administrative Assistant | | 1 | 1 | 1 | |
| Executive Assistant | | 2 | 2 | 2 | |
| Indigent Coordinator | | 1 | 1 | 1 | |
| Juvenile Service Coordinator | | 1 | 1 | 1 | |
| Records Specialist | | 4 | 4 | 4 | |
| Records Supervisor | | 1 | 1 | 1 | |
| TOTAL | | <u>13</u> | <u>13</u> | <u>13</u> | |
| BASE SALARIES | | | | | \$ 915,014 |
| LONGEVITY | | | | | 14,118 |
| CERTIFICATION PAY | | | | | 4,440 |
| EDUCATION PAY | | | | | 2,664 |
| VACATION BUYBACK | | | | | 4,166 |
| CAR ALLOWANCE | | | | | 15,840 |
| OVERTIME | | | | | 15,608 |
| FRINGE BENEFITS | | | | | <u>343,490</u> |
| GRAND TOTAL | | <u>22</u> | <u>22</u> | <u>22</u> | \$ <u>1,315,340</u> |

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|--------------|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GENERAL 001 | | LEGAL 015 | LEGAL 0015 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 715,404 | \$ 774,634 |
| 2000. COMMODITIES | | | 5,860 | 5,860 |
| 3000. CONTRACTUAL SERVICES | | | 46,643 | 46,643 |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | | 1,150 | 1,150 |
| 6000. MISCELLANEOUS | | | 500 | 500 |
| | | | | |
| SUBTOTAL | | | 769,557 | 828,787 |
| | | | | |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | 0 |
| 8000. EQUIPMENT | | | 0 | 0 |
| | | | | |
| SUBTOTAL | | | 0 | 0 |
| | | | | |
| TOTAL | | | \$ 769,557 | \$ 828,787 |

FUNCTION: The City Attorney and his staff are responsible to the City Council. The department represents the city in all law suits and hearings; provides legal advice to all departments; and prepares necessary documents in relation to contracts, ordinances, resolutions, and other legal instruments as needed.

BUDGET COMMENTS: The broadband pay adjustment and increases to related fringe benefits are the reason for the increase to this organization's budget.

DETAIL

| DETAIL | | | | |
|---|--|--------------|--------------------------|--------------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GENERAL 001 | | LEGAL 015 | LEGAL 0015 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | | \$ 506,633 | \$ 540,861 |
| Other Benefits | | | <u>208,771</u> | <u>233,773</u> |
| TOTAL 1000 | | | <u>715,404</u> | <u>774,634</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 5,040 | 5,040 |
| 2115. Minor Furniture & Fixtures | | | 720 | 720 |
| 2120. Minor Equipment, Instruments, Tools | | | 80 | 80 |
| 2620. Postage | | | <u>20</u> | <u>20</u> |
| TOTAL 2000 | | | <u>5,860</u> | <u>5,860</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3212. Equipment Rental - External | | | 1,530 | 1,530 |
| 3263. Employee Relocation Costs | | | 1,400 | 1,400 |
| 3270. Notary Bonds | | | 150 | 150 |
| 3280. Temporary Help | | | 175 | 175 |
| 3360. Special Postage/Express Shipping | | | 100 | 100 |
| 3390. Other Special Services | | | 8,000 | 8,000 |
| 3510. Travel & Entertainment | | | 6,395 | 6,395 |
| 3520. Dues & Subscriptions | | | 4,983 | 4,983 |
| 3525. Legal/Technical Reference Materials | | | 18,000 | 18,000 |
| 3530. Training, Registration Fees, Etc. | | | 4,990 | 4,990 |
| 3540. Educational Assistance | | | <u>920</u> | <u>920</u> |
| TOTAL 3000 | | | <u>46,643</u> | <u>46,643</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | | |
| 5020. Furniture, Fixtures, & Furnishings | | | 150 | 150 |
| 5110. Machinery, Tools & Implements | | | <u>1,000</u> | <u>1,000</u> |
| TOTAL 5000 | | | <u>1,150</u> | <u>1,150</u> |
| 6000. MISCELLANEOUS | | | | |
| 6830. Court Costs, Jury/Filing Fees | | | <u>500</u> | <u>500</u> |
| TOTAL 6000 | | | <u>500</u> | <u>500</u> |
| GRAND TOTAL | | | \$ <u><u>769,557</u></u> | \$ <u><u>828,787</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|-------------------------------|-------|---------------------|---------------------|---------------------|---------------------|
| GENERAL 001 | | LEGAL 015 | | LEGAL 0015 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| City Attorney | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| PROFESSIONAL | | | | | |
| First Assistant City Attorney | | 1 | 1 | 1 | |
| Assistant City Attorney | | <u>3</u> | <u>3</u> | <u>3</u> | |
| | TOTAL | <u>4</u> | <u>4</u> | <u>4</u> | |
| TECHNICAL | | | | | |
| Legal Assistant | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| CLERICAL | | | | | |
| Legal Secretary | | <u>2</u> | <u>2</u> | <u>2</u> | |
| | TOTAL | <u>2</u> | <u>2</u> | <u>2</u> | |
| BASE SALARIES | | | | | \$ 535,861 |
| PART TIME/TEMPORARY | | | | | 5,000 |
| LONGEVITY | | | | | 4,113 |
| CERTIFICATION PAY | | | | | 1,500 |
| VACATION BUYBACK | | | | | 5,188 |
| CAR ALLOWANCE | | | | | 18,000 |
| SPECIAL PAY | | | | | 6,000 |
| OVERTIME | | | | | 10,000 |
| FRINGE BENEFITS | | | | | <u>188,972</u> |
| GRAND TOTAL | | <u>8</u> | <u>8</u> | <u>8</u> | \$ <u>774,634</u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL | | CITY SECRETARY | CITY SECRETARY |
| 001 | | 020 | 0020 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 182,431 | \$ 200,894 |
| 2000. COMMODITIES | | 3,000 | 3,400 |
| 3000. CONTRACTUAL SERVICES | | 34,320 | 35,900 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| SUBTOTAL | | 219,751 | 240,194 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 219,751 | \$ 240,194 |

FUNCTION: This office carries out the duties outlined in the City Charter. The secretary is required to attend all Council meetings and keep accurate minutes of the proceedings; she maintains and files all documents, books, papers, and contracts of a legal nature; she countersigns all commissions and licenses. She is the keeper of the City Seal and affixes it to documents and papers as needed when legally authorized to do so; she maintains records of all appointments to various boards and commissions. The City Secretary attends bid openings which exceed \$25,000.

BUDGET COMMENTS: A slight increase in contractual services is needed this budget year. The broadband pay increase and related fringes are also included.

DETAIL

| DETAIL | | |
|---|--|---|
| FUND GENERAL 001 | AGENCY CITY SECRETARY 020 | ORGANIZATION CITY SECRETARY 0020 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 1000. PERSONNEL SERVICES | | |
| Salaries | \$ 123,549 | \$ 137,515 |
| Overtime | 853 | 853 |
| Other Benefits | <u>58,029</u> | <u>62,526</u> |
| TOTAL 1000 | <u>182,431</u> | <u>200,894</u> |
| 2000. COMMODITIES | | |
| 2010. Office Supplies | 2,500 | 2,500 |
| 2115. Minor Furniture & Fixtures | <u>500</u> | <u>900</u> |
| TOTAL 2000 | <u>3,000</u> | <u>3,400</u> |
| 3000. CONTRACTUAL SERVICES | | |
| 3212. Equipment Rental - External | 1,750 | 1,750 |
| 3220. Advertising | 11,800 | 13,500 |
| 3240. Binding, Printing & Reproduction | 4,500 | 5,000 |
| 3270. Notary Bonds | 100 | 100 |
| 3280. Temporary Help | 350 | 350 |
| 3360. Special Postage/Express Shipping | 100 | 80 |
| 3420. Legal Filing Fees | 1,100 | 1,500 |
| 3510. Travel & Entertainment | 2,080 | 2,080 |
| 3520. Dues & Subscriptions | 390 | 390 |
| 3525. Legal/Technical Reference Materials | 150 | 150 |
| 3530. Training, Registration Fees, Etc. | 1,000 | 1,000 |
| 3910. Elections | <u>11,000</u> | <u>10,000</u> |
| TOTAL 3000 | <u>34,320</u> | <u>35,900</u> |
| GRAND TOTAL | <u>\$ 219,751</u> | <u>\$ 240,194</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------------|-------|-----------------------|---------------------|------------------------|---------------------|
| GENERAL 001 | | CITY SECRETARY 020 | | CITY SECRETARY 0020 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| City Secretary | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 1 | 1 | 1 | |
| Secretary | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>2</u> | <u>2</u> | <u>2</u> | |
| BASE SALARIES | | | | | \$ 137,515 |
| LONGEVITY | | | | | 3,969 |
| VACATION BUYBACK | | | | | 643 |
| CAR ALLOWANCE | | | | | 6,600 |
| OVERTIME | | | | | 853 |
| FRINGE BENEFITS | | | | | <u>51,314</u> |
| GRAND TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | \$ <u>200,894</u> |

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|---------------------------------|--|---------------------|
| FUND GENERAL 001 | | AGENCY CITY SECRETARY 020 | ORGANIZATION RECORDS MANAGEMENT 0021 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | | 1,300 | 1,200 |
| 3000. CONTRACTUAL SERVICES | | | 3,700 | 3,800 |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | | 0 | 0 |
| 6000. MISCELLANEOUS | | | 0 | 0 |
| | | | | |
| SUBTOTAL | | | 5,000 | 5,000 |
| | | | | |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | 0 |
| 8000. EQUIPMENT | | | 0 | 0 |
| | | | | |
| SUBTOTAL | | | 0 | 0 |
| | | | | |
| TOTAL | | | \$ 5,000 | \$ 5,000 |

FUNCTION: This City Secretary has been appointed the records management officer for the city and as such is to oversee and manage the storing of all permanent records of the city.

BUDGET COMMENTS: There is no change from the previous budget fiscal year for this organization.

DETAIL

| DETAIL | | |
|---|--|---|
| FUND GENERAL 001 | AGENCY CITY SECRETARY 020 | ORGANIZATION RECORDS MANAGEMENT 0021 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 2000. COMMODITIES | | |
| 2010. Office Supplies | \$ 1,300 | \$ 1,200 |
| TOTAL 2000 | <u>1,300</u> | <u>1,200</u> |
| 3000. CONTRACTUAL SERVICES | | |
| 3235. Janitorial Services | 0 | 100 |
| 3240. Binding, Printing & Reproduction | 1,000 | 1,000 |
| 3280. Temporary Help | 300 | 300 |
| 3510. Travel & Entertainment | 1,500 | 1,500 |
| 3520. Dues & Subscriptions | 170 | 170 |
| 3525. Legal/Technical Reference Materials | 30 | 30 |
| 3530. Training, Registration Fees, Etc. | <u>700</u> | <u>700</u> |
| TOTAL 3000 | <u>3,700</u> | <u>3,800</u> |
| GRAND TOTAL | \$ <u><u>5.000</u></u> | \$ <u><u>5.000</u></u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|--------------------------------|---------------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | ADMINISTRATIVE SERVICES 025 | ADMINISTRATIVE SERVICES 0025 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 486,863 | \$ 569,706 |
| 2000. COMMODITIES | | 15,025 | 12,250 |
| 3000. CONTRACTUAL SERVICES | | 116,369 | 132,852 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 400 | 400 |
| SUBTOTAL | | 618,657 | 715,208 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 4,600 | 0 |
| SUBTOTAL | | 4,600 | 0 |
| TOTAL | | \$ 623,257 | \$ 715,208 |

FUNCTION: The objectives of this department are to serve all departments and divisions by recruiting permanent, part time, and seasonal employees. The department also maintains classification schedules; keeps personnel records on all employees; directs the City's employee insurance program; serves as a central agency for accident prevention; directs the City's retirement program; and conducts other activities compatible with a sound personnel program.

BUDGET COMMENTS: The broadband pay adjustment and market adjustments for certain employees are included. The creation of a full-time position from temporary help partially offsets the increase in the non-personnel section of the budget. Contractual services, such as advertising for open positions and the purchase of new recruiting software, are the main reasons for the increase to the non-personnel side of the budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| An initial, documented response to all inquiries and requests for information within 48 hours. | 95% | 98% | 98% |
| Jobs posted within 48 hours of receipt of authorized request. | 95% | 98% | 100% |
| Positions filled within 45 days of posting date - excluding positions with lengthy testing requirements. | N/A | 65% | 75% |
| Notices for training programs or other events will be issued at least 2 weeks in advance of scheduled date. | 95% | 90% | 100% |
| No errors on data entry performed by department resulting in a check or financial obligation. | 95% | 95% | 100% |
| Non-litigated general liability claims settled or an offer made within 30 days of receipt of complete claim. | 75% | 90% | 90% |

DETAIL

| DETAIL | | | |
|---|--------------------------------|---------------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION | |
| GENERAL 001 | ADMINISTRATIVE SERVICES 025 | ADMINISTRATIVE SERVICES 0025 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 347,407 | \$ 419,045 |
| Other Benefits | | <u>139,456</u> | <u>150,661</u> |
| TOTAL 1000 | | <u>486,863</u> | <u>569,706</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 3,925 | 4,600 |
| 2020. Educational/Training Supplies | | 2,100 | 2,500 |
| 2120. Minor Equipment, Instruments, Tools | | 1,000 | 0 |
| 2160. Computer Software & Supplies | | 3,750 | 1,200 |
| 2200. Food | | 2,450 | 1,450 |
| 2320. Medical Supplies | | 1,800 | 2,000 |
| 2570. Clothing, Dry Goods, Etc. | | 0 | 200 |
| 2650. Photographic Supplies | | <u>0</u> | <u>300</u> |
| TOTAL 2000 | | <u>15,025</u> | <u>12,250</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | 2,336 | 7,724 |
| 3212. Equipment Rental - External | | 2,500 | 1,800 |
| 3220. Advertising | | 9,000 | 15,000 |
| 3240. Binding, Printing & Reproduction | | 2,500 | 3,200 |
| 3280. Temporary Help | | 17,500 | 2,000 |
| 3390. Other Special Services | | 5,000 | 16,000 |
| 3470. Lab Fees | | 12,500 | 16,000 |
| 3480. Medical Examinations | | 24,000 | 28,000 |
| 3510. Travel & Entertainment | | 4,550 | 5,560 |
| 3520. Dues & Subscriptions | | 4,558 | 4,128 |
| 3530. Training, Registration Fees, Etc. | | 2,875 | 3,085 |
| 3545. Mid-Management Training | | 3,200 | 3,200 |
| 3550. Employee Awards | | 25,650 | 26,655 |
| 3900. Mileage | | <u>200</u> | <u>500</u> |
| TOTAL 3000 | | <u>116,369</u> | <u>132,852</u> |
| 6000. MISCELLANEOUS | | | |
| 6810. Contributions, Gratuities, & Rewards | | <u>400</u> | <u>400</u> |
| TOTAL 6000 | | <u>400</u> | <u>400</u> |

DETAIL

| DETAIL | | |
|--|--------------------------------|---------------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | ADMINISTRATIVE SERVICES 025 | ADMINISTRATIVE SERVICES 0025 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8401. Furniture, Fixtures, & Office Machines | \$ <u>4,600</u> | \$ <u>0</u> |
| TOTAL 8000 | <u>4,600</u> | <u>0</u> |
| GRAND TOTAL | \$ <u><u>623,257</u></u> | \$ <u><u>715,208</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--|--|--------------------------------|---------------------|---------------------------------|---------------------|
| GENERAL 001 | | ADMINISTRATIVE SERVICES 025 | | ADMINISTRATIVE SERVICES 0025 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Administrative Services Director | | 1 | 1 | 1 | |
| HR Manager | | 1 | 1 | 1 | |
| Safety/Risk Management Manager | | 1 | 1 | 1 | |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | |
| TECHNICAL | | | | | |
| Employee Health Nurse * | | 1 | 1 | 1 | |
| HR Specialist | | 2 | 3 | 3 | |
| Recruiter | | 0 | 1 | 1 | |
| TOTAL | | <u>3</u> | <u>5</u> | <u>5</u> | |
| CLERICAL | | | | | |
| Receptionist | | 0 | 0 | 1 | |
| Records Specialist | | 2 | 1 | 1 | |
| TOTAL | | <u>2</u> | <u>1</u> | <u>2</u> | |
| * Employee Health Nurse - Half is funded out of Worker's Compensation Fund | | | | | |
| BASE SALARIES | | | | | \$ 419,045 |
| LONGEVITY | | | | | 4,791 |
| VACATION BUYBACK | | | | | 3,030 |
| CAR ALLOWANCE | | | | | 6,600 |
| FRINGE BENEFITS | | | | | <u>136,240</u> |
| GRAND TOTAL | | <u>8</u> | <u>9</u> | <u>10</u> | \$ <u>569,706</u> |

SUMMARY

| GENERAL FUND | | | AGENCY | | ORGANIZATION | |
|--------------------------------|--|--|----------------------|----------------|----------------------|----------------|
| 001 | | | COMM. & INFO SYSTEMS | | CIS - ADMINISTRATION | |
| | | | 030 | | 0030 | |
| CLASSIFICATION | | | BUDGET | | BUDGET | |
| | | | 2006-2007 | | 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ | 218,039 | \$ | 239,398 |
| 2000. COMMODITIES | | | | 2,485 | | 2,485 |
| 3000. CONTRACTUAL SERVICES | | | | 424,564 | | 427,174 |
| 4000. MAINTENANCE - STRUCTURES | | | | 0 | | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | | | 20,000 | | 20,000 |
| 6000. MISCELLANEOUS | | | | 0 | | 0 |
| | | | | <u>665,088</u> | | <u>689,057</u> |
| SUBTOTAL | | | | | | |
| CAPITAL OUTLAY | | | | 0 | | 0 |
| 7000. LANDS - BUILDINGS | | | | 15,000 | | 0 |
| 8000. EQUIPMENT | | | | | | |
| | | | | <u>15,000</u> | | <u>0</u> |
| SUBTOTAL | | | | | | |
| | | | | <u>15,000</u> | | <u>0</u> |
| TOTAL | | | \$ | <u>680,088</u> | \$ | <u>689,057</u> |

FUNCTION: The Administrative Division of Communications and Information Systems consists of the Department Director and Administrative Secretary. The Director is responsible for the management of the Communications and Information Systems Department. The Administrative Secretary, in addition to providing secretarial services for the Department Director, is responsible for all voice and data telecommunications orders and changes as well as review of all telecommunications invoices for payment.

BUDGET COMMENTS: Communication equipment needs for this budget fiscal year decreased from the previous year. The broadband pay adjustment, increase in health care costs and related fringe benefits are the reasons for the increase to this division's personnel section of the budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Respond to inter-Departmental inquiries for assistance within 1 working day. | 97% | 98% | 99% |
| Process and implement new voice/data telecommunications orders within 5-7 working days. | 96% | 98% | 99% |
| Respond to normal problem/change orders for voice/data telecommunications within 8 working hours; within 1-2 hours for critical areas. | 96% | 98% | 99% |
| Evaluate computer/voice/data telecommunications contracts annually and recommend changes as needed to better meet the needs of the City and its Departments. | 97% | 98% | 99% |

DETAIL

| DETAIL | | |
|---|-----------------------------|------------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | COMM. & INFO SYSTEMS 030 | CIS - ADMINISTRATION 0030 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 1000. PERSONNEL SERVICES | | |
| Salaries | \$ 155,411 | \$ 164,848 |
| Overtime | 1,218 | 1,218 |
| Other Benefits | 61,410 | 73,332 |
| TOTAL 1000 | <u>218,039</u> | <u>239,398</u> |
| 2000. COMMODITIES | | |
| 2010. Office Supplies | 2,135 | 2,135 |
| 2140. Electrical Parts & Supplies | 200 | 200 |
| 2160. Computer Software & Supplies | 125 | 125 |
| 2620. Postage | 25 | 25 |
| TOTAL 2000 | <u>2,485</u> | <u>2,485</u> |
| 3000. CONTRACTUAL SERVICES | | |
| 3010. Communication | 367,350 | 369,960 |
| 3211. Hire of Equipment - Other | 11,432 | 11,432 |
| 3212. Equipment Rental - External | 2,928 | 2,928 |
| 3280. Temporary Help | 19,000 | 19,000 |
| 3360. Special Postage/Express Shipping | 250 | 250 |
| 3510. Travel & Entertainment | 2,000 | 2,000 |
| 3520. Dues & Subscriptions | 350 | 350 |
| 3525. Legal/Technical Reference Materials | 100 | 100 |
| 3530. Training, Registration Fees, Etc. | 3,000 | 3,000 |
| 3920. Rent | 18,154 | 18,154 |
| TOTAL 3000 | <u>424,564</u> | <u>427,174</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5105. Communications Equipment | <u>20,000</u> | <u>20,000</u> |
| TOTAL 5000 | <u>20,000</u> | <u>20,000</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8490. Data Processing Equipment | <u>15,000</u> | <u>0</u> |
| TOTAL 8000 | <u>15,000</u> | <u>0</u> |
| GRAND TOTAL | <u>\$ 680,088</u> | <u>689,057</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|---|--|----------------------------|---------------------|------------------------------|---------------------|
| GENERAL 001 | | COMM & INFO SYSTEMS 030 | | CIS - ADMINISTRATION 0030 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Communication/Information Systems Director | | <u>1</u> | <u>1</u> | <u>1</u> | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| PROFESSIONAL | | | | | |
| Project Analyst | | <u>1</u> | <u>1</u> | <u>1</u> | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | <u>1</u> | <u>1</u> | <u>1</u> | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 164,848 |
| LONGEVITY | | | | | 1,848 |
| VACATION BUYBACK | | | | | 1,787 |
| CAR ALLOWANCE | | | | | 6,600 |
| OVERTIME | | | | | 1,218 |
| FRINGE BENEFITS | | | | | <u>63,097</u> |
| GRAND TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | \$ <u>239,398</u> |

SUMMARY

| FUND | | | AGENCY | | ORGANIZATION | |
|--------------------------------|--|--|----------------------|--|---------------------|--|
| GENERAL | | | COMM. & INFO SYSTEMS | | COMMUNICATIONS | |
| 001 | | | 030 | | 0031 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 1,446,194 | | \$ 1,488,713 | |
| 2000. COMMODITIES | | | 9,150 | | 11,450 | |
| 3000. CONTRACTUAL SERVICES | | | 76,438 | | 76,133 | |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | | 0 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 1,000 | | 1,000 | |
| 6000. MISCELLANEOUS | | | 0 | | 0 | |
| SUBTOTAL | | | 1,532,782 | | 1,577,296 | |
| CAPITAL OUTLAY | | | 0 | | 0 | |
| 7000. LANDS - BUILDINGS | | | 15,040 | | 5,500 | |
| 8000. EQUIPMENT | | | 15,040 | | 5,500 | |
| SUBTOTAL | | | 15,040 | | 5,500 | |
| TOTAL | | | \$ 1,547,822 | | \$ 1,582,796 | |

FUNCTION: The Communications Division is responsible for Midland's Public Safety telecommunications endeavor. This responsibility ranges from taking emergency 911 calls to communicating via a nationwide law enforcement computer network; from dispatching via two-way radio, to researching and installing state-of-the-art radio communications equipment. Since the 1991-92 fiscal year, the centralized dispatch center has provided dispatching services for the county sheriff's office, as well.

BUDGET COMMENTS: The anticipation of vacant positions partially offsets the increase of the broadband pay adjustment and related fringe benefits in the personnel side of the budget. A reduction in capital equipment needs this year results in a decrease to the non-personnel section of the budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Answer 9-1-1 calls within 5 seconds from the inception of the call. | 3.8 seconds | 5 seconds | 5 seconds |
| Dispatch ambulance calls within 20 seconds from the receipt of the call | 16.8 seconds | 20 seconds | 20 seconds |
| Dispatch Fire calls within 30 seconds from the receipt of the call. | 23.7 seconds | 30 seconds | 30 seconds |
| Dispatch Law Enforcement call with: | | | |
| 1 minute for Emergency calls | 62 seconds | 60 seconds | 60 seconds |
| 2 minutes for Priority One calls | 1.5 minutes | 2 minutes | 2 minutes |
| 5 minutes for Priority Two calls | 3.6 minutes | 5 minutes | 5 minutes |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|--|-----------------------------|------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | COMM. & INFO SYSTEMS 030 | COMMUNICATIONS 0031 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 1000. PERSONNEL SERVICES | | |
| Salaries | \$ 1,026,031 | \$ 1,073,120 |
| Overtime | 8,712 | 8,712 |
| Other Benefits | <u>411,451</u> | <u>406,881</u> |
| TOTAL 1000 | <u>1,446,194</u> | <u>1,488,713</u> |
| 2000. COMMODITIES | | |
| 2010. Office Supplies | 3,100 | 3,500 |
| 2020. Educational/Training Supplies | 1,500 | 1,500 |
| 2115. Minor Furniture & Fixtures | 0 | 500 |
| 2120. Minor Equipment, Instruments, Tools | 1,000 | 2,000 |
| 2160. Computer Software & Supplies | 2,000 | 2,000 |
| 2200. Food | 500 | 500 |
| 2570. Clothing, Dry Goods, Etc. | 800 | 800 |
| 2620. Postage | 250 | 300 |
| 2630. Security Badges/ Decal Supplies | <u>0</u> | <u>350</u> |
| TOTAL 2000 | <u>9,150</u> | <u>11,450</u> |
| 3000. CONTRACTUAL SERVICES | | |
| 3210. Hire of Equipment - Garage- Vehicles | 15,504 | 6,445 |
| 3212. Equipment Rental - External | 1,680 | 1,680 |
| 3240. Binding, Printing & Reproduction | 500 | 500 |
| 3260. Credit Bureau Fees | 350 | 350 |
| 3280. Temporary Help | 42,500 | 50,000 |
| 3320. Wrecker Services | 100 | 100 |
| 3390. Other Special Services | 450 | 600 |
| 3510. Travel & Entertainment | 6,000 | 6,500 |
| 3520. Dues & Subscriptions | 700 | 700 |
| 3525. Legal/Technical Reference Materials | 198 | 198 |
| 3530. Training, Registration Fees, Etc. | 7,396 | 8,000 |
| 3540. Educational Assistance | 400 | 400 |
| 3990. Other | <u>660</u> | <u>660</u> |
| TOTAL 3000 | <u>76,438</u> | <u>76,133</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5101. Noncontractual Hardware Repair | <u>1,000</u> | <u>1,000</u> |
| TOTAL 5000 | <u>1,000</u> | <u>1,000</u> |

DETAIL

| DETAIL | | |
|--|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | COMM. & INFO SYSTEMS 030 | COMMUNICATIONS 0031 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8401. Furniture, Fixtures, & Office Machines | \$ 15,040 | \$ 0 |
| 8481. Communication & Video Equipment | <u>0</u> | <u>5,500</u> |
| TOTAL 8000 | <u>15,040</u> | <u>5,500</u> |
| GRAND TOTAL | \$ <u><u>1,547.822</u></u> | \$ <u><u>1,582.796</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|---------------------------|-------|----------------------------|---------------------|------------------------|---------------------|
| GENERAL 001 | | COMM & INFO SYSTEMS 030 | | COMMUNICATIONS 0031 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Communications Manager | | 1 | 1 | 1 | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| TECHNICAL | | | | | |
| Communications Supervisor | | 5 | 5 | 5 | |
| Duty Supervisor | | 4 | 4 | 4 | |
| Public Safety Dispatcher | | 17 | 17 | 17 | |
| Technical Coordinator | | 0 | 1 | 1 | |
| | TOTAL | <u>26</u> | <u>27</u> | <u>27</u> | |
| OPERATIONS | | | | | |
| Public Safety Call Taker | | 3 | 3 | 3 | |
| | TOTAL | <u>3</u> | <u>3</u> | <u>3</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 1 | 0 | 0 | |
| | TOTAL | <u>1</u> | <u>0</u> | <u>0</u> | |
| BASE SALARIES | | | | | \$ 1,073,120 |
| LONGEVITY | | | | | 18,663 |
| VACATION BUYBACK | | | | | 11,248 |
| SPECIAL PAY | | | | | 1,800 |
| OVERTIME | | | | | 8,712 |
| FRINGE BENEFITS | | | | | 435,170 |
| VACANCIES | | | | | <u>(60,000)</u> |
| GRAND TOTAL | | <u>31</u> | <u>31</u> | <u>31</u> | \$ <u>1,488,713</u> |

SUMMARY

| FUND | | |
|--------------------------------|---------------------|---------------------|
| GENERAL | AGENCY | ORGANIZATION |
| 001 | COMM & INFO SYSTEMS | INFORMATION SYSTEMS |
| | 030 | 0032 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | \$ 1,031,850 | \$ 1,208,004 |
| 2000. COMMODITIES | 81,182 | 88,296 |
| 3000. CONTRACTUAL SERVICES | 1,027,613 | 1,174,602 |
| 4000. MAINTENANCE - STRUCTURES | 1,500 | 1,500 |
| 5000. MAINTENANCE - EQUIPMENT | 181,620 | 181,620 |
| 6000. MISCELLANEOUS | 1,500 | 1,500 |
| | <u>2,325,265</u> | <u>2,655,522</u> |
| SUBTOTAL | | |
| | <u>2,325,265</u> | <u>2,655,522</u> |
| CAPITAL OUTLAY | | |
| 7000. LANDS - BUILDINGS | 0 | 0 |
| 8000. EQUIPMENT | 378,929 | 190,653 |
| | <u>378,929</u> | <u>190,653</u> |
| SUBTOTAL | | |
| | <u>378,929</u> | <u>190,653</u> |
| TOTAL | \$ <u>2,704,194</u> | \$ <u>2,846,175</u> |

FUNCTION: Information Systems is responsible for the computer processing of the financial, payroll/personnel, purchasing, inventory, equipment and vehicle preventative maintenance and utility billing information's systems for the City of Midland. The division's programming group is responsible for application software development, maintenance and enhancement of these computer systems. In addition, the programming group supports all personal computer installations in the City and provides programming support for the Engineering Geographical Data Base System.

BUDGET COMMENTS: The increase to this personnel budget is due to the broadband pay adjustment, increases to related fringe benefits, and additional personnel. The non-personnel section of the budget includes computer equipment for additional police officers.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Respond to user problem phone calls within 1 hour or sooner. | 77% | 80% | 85% |
| Respond to 100% of production/network problems within 1 hour or sooner; clear 95% within 24 hours or sooner. | 84% / 89% | 90% / 95% | 95% / 100% |
| 95% of PC repairs made within 72 hours or sooner. | 75% | 80% | 85% |
| 100% of application programming completed on schedule. | 97% | 99% | 100% |
| 100% of production runs completed on schedule. | 95% | 99% | 100% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|----------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL | | COMM. & INFO SYSTEMS | INFORMATION SYSTEMS |
| 001 | | 030 | 0032 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 742,445 | \$ 872,200 |
| Overtime | | 3,548 | 3,548 |
| Other Benefits | | <u>285,857</u> | <u>332,256</u> |
| TOTAL 1000 | | <u>1,031,850</u> | <u>1,208,004</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 4,000 | 4,000 |
| 2020. Educational/Training Supplies | | 600 | 600 |
| 2115. Minor Furniture & Fixtures | | 8,510 | 8,510 |
| 2120. Minor Equipment, Instruments, Tools | | 2,276 | 2,000 |
| 2140. Electrical Parts & Supplies | | 3,750 | 3,500 |
| 2155. Minor Computer Hardware & Peripherals | | 6,725 | 8,350 |
| 2160. Computer Software & Supplies | | 55,221 | 61,236 |
| 2620. Postage | | <u>100</u> | <u>100</u> |
| TOTAL 2000 | | <u>81,182</u> | <u>88,296</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | 5,149 | 7,719 |
| 3211. Hire of Equipment - Garage - Other | | 457,537 | 601,819 |
| 3280. Temporary Help | | 25,000 | 25,000 |
| 3360. Special Postage/Express Shipping | | 500 | 500 |
| 3405. Software Maintenance | | 506,863 | 507,000 |
| 3510. Travel & Entertainment | | 9,000 | 9,000 |
| 3520. Dues & Subscriptions | | 1,500 | 1,500 |
| 3525. Legal/Technical Reference Materials | | 1,500 | 1,500 |
| 3530. Training, Registration Fees, Etc. | | 15,000 | 15,000 |
| 3540. Educational Assistance | | 1,500 | 1,500 |
| 3900. Mileage | | 2,000 | 2,000 |
| 3920. Rent | | <u>2,064</u> | <u>2,064</u> |
| TOTAL 3000 | | <u>1,027,613</u> | <u>1,174,602</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Building & Grounds | | <u>1,500</u> | <u>1,500</u> |
| TOTAL 4000 | | <u>1,500</u> | <u>1,500</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5100. Data Processing Equipment | | 156,620 | 156,620 |
| 5101. Noncontractual Hardware Repair | | <u>25,000</u> | <u>25,000</u> |
| TOTAL 5000 | | <u>181,620</u> | <u>181,620</u> |

DETAIL

| DETAIL | | |
|----------------------------------|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | COMM. & INFO SYSTEMS 030 | INFORMATION SYSTEMS 0032 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 6000. MISCELLANEOUS | | |
| 6990. Miscellaneous | \$ 1,500 | \$ 1,500 |
| TOTAL 6000 | <u>1,500</u> | <u>1,500</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8490. Data Processing Equipment | 300,496 | 147,958 |
| 8900. EDP Software | <u>78,433</u> | <u>42,695</u> |
| TOTAL 8000 | <u>378,929</u> | <u>190,653</u> |
| GRAND TOTAL | \$ <u><u>2,704,194</u></u> | \$ <u><u>2,846,175</u></u> |

PERSONNEL SCHEDULE

| FUND GENERAL 001 | | AGENCY COMM & INFO SYSTEMS 030 | | ORGANIZATION INFORMATION SYSTEMS 0032 | |
|--------------------------------|-------|--------------------------------------|---------------------|---|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| IS Manager | | 0 | 0 | 1 | |
| | TOTAL | <u>0</u> | <u>0</u> | <u>1</u> | |
| PROFESSIONAL | | | | | |
| Network/PC Specialist | | 2 | 2 | 2 | |
| Programmer/Analyst | | 5 | 5 | 5 | |
| Systems Administrator | | 3 | 3 | 3 | |
| Web Master | | 1 | 1 | 1 | |
| | TOTAL | <u>11</u> | <u>11</u> | <u>11</u> | |
| TECHNICAL | | | | | |
| Computer Operator | | 2 | 2 | 2 | |
| PC Specialist | | 3 | 3 | 3 | |
| | TOTAL | <u>5</u> | <u>5</u> | <u>5</u> | |
| SUPERVISORY | | | | | |
| Supervisor Computer Operations | | 1 | 1 | 1 | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| | | | | | |
| BASE SALARIES | | | | | \$ 872,200 |
| LONGEVITY | | | | | 11,391 |
| VACATION BUYBACK | | | | | 1,939 |
| SPECIAL PAY | | | | | 180 |
| OVERTIME | | | | | 3,548 |
| FRINGE BENEFITS | | | | | <u>318,746</u> |
| | | | | | |
| GRAND TOTAL | | <u>17</u> | <u>17</u> | <u>18</u> | \$ <u>1,208,004</u> |

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|--------------------------------------|---|---------------------|
| FUND GENERAL 001 | | AGENCY COMM & INFO SYSTEMS 030 | ORGANIZATION COMMUNICATIONS MAINT. 0033 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 69,902 | \$ 77,312 |
| 2000. COMMODITIES | | | 53,460 | 46,960 |
| 3000. CONTRACTUAL SERVICES | | | 40,071 | 37,311 |
| 4000. MAINTENANCE - STRUCTURES | | | 2,500 | 2,500 |
| 5000. MAINTENANCE - EQUIPMENT | | | 228,680 | 233,621 |
| 6000. MISCELLANEOUS | | | 0 | 0 |
| SUBTOTAL | | | 394,613 | 397,704 |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | 0 |
| 8000. EQUIPMENT | | | 101,361 | 103,666 |
| SUBTOTAL | | | 101,361 | 103,666 |
| TOTAL | | | \$ 495,974 | \$ 501,370 |

FUNCTION: This division is responsible for all radio maintenance for the entire City.

BUDGET COMMENTS: The increase in the personnel section of the budget is due to the broadband pay increase and increases to related fringe benefits. A relatively minor decrease to non-personnel related expenditures is projected.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Respond to radio system problems within 1 hour. | 98% | 99% | 100% |
| Clear dispatch problems within 1 hour. | 97% | 98% | 100% |
| Clear individual radio user problems within 2 hours. | 94% | 95% | 98% |
| Clear minor system wide problems within 1 hour. | 95% | 95% | 98% |
| Clear major system wide problems within 48 hours. | 98% | 99% | 100% |

DETAIL

| DETAIL | | | |
|---|--|----------------------|---------------------|
| FUND | | AGENCY | |
| GENERAL | | COMM. & INFO SYSTEMS | |
| 001 | | 030 | |
| ORGANIZATION | | | |
| COMMUNICATIONS MAINT. | | 0033 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 44,180 | \$ 52,771 |
| Overtime | | 3,000 | 3,000 |
| Other Benefits | | <u>22,722</u> | <u>21,541</u> |
| TOTAL 1000 | | <u>69,902</u> | <u>77,312</u> |
| 2000. COMMODITIES | | | |
| 2115. Minor Furniture & Fixtures | | 500 | 500 |
| 2120. Minor Equipment, Instruments, Tools | | 8,360 | 8,360 |
| 2140. Electrical Parts & Supplies | | 44,000 | 37,500 |
| 2155. Minor Computer Hardware & Peripherals | | 200 | 200 |
| 2310. Janitorial Supplies | | 200 | 200 |
| 2570. Clothing, Dry Goods, Etc. | | <u>200</u> | <u>200</u> |
| TOTAL 2000 | | <u>53,460</u> | <u>46,960</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3030. Light & Power | | 5,098 | 4,693 |
| 3210. Hire of Equipment - Garage - Vehicles | | 6,198 | 4,693 |
| 3280. Temporary Help | | 25,000 | 23,500 |
| 3510. Travel & Entertainment | | 2,000 | 2,000 |
| 3520. Dues & Subscriptions | | 100 | 150 |
| 3525. Legal/Technical Reference Materials | | 200 | 200 |
| 3530. Training, Registration Fees, Etc. | | 1,475 | 1,475 |
| 3540. Educational Assistance | | <u>0</u> | <u>600</u> |
| TOTAL 3000 | | <u>40,071</u> | <u>37,311</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Building & Grounds | | <u>2,500</u> | <u>2,500</u> |
| TOTAL 4000 | | <u>2,500</u> | <u>2,500</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5101. Noncontractual Hardware Repair | | 60,000 | 60,000 |
| 5105. Communications Equipment | | <u>168,680</u> | <u>173,621</u> |
| TOTAL 5000 | | <u>228,680</u> | <u>233,621</u> |

DETAIL

| DETAIL | | |
|-------------------------------------|-----------------------------|-------------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | COMM. & INFO SYSTEMS 030 | COMMUNICATIONS MAINT. 0033 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8481. Communication/Video Equipment | \$ <u>101,361</u> | \$ <u>103,666</u> |
| TOTAL 8000 | <u>101,361</u> | <u>103,666</u> |
| GRAND TOTAL | \$ <u><u>495,974</u></u> | \$ <u><u>501,370</u></u> |

PERSONNEL SCHEDULE

| FUND GENERAL 001 | | AGENCY COMM & INFO SYSTEMS 030 | | ORGANIZATION COMMUNICATIONS MAINT 0033 | |
|--|--|---|---|---|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| TECHNICAL Radio Technician <div style="text-align: right;">TOTAL</div> | | <div style="text-align: center;">1</div> <hr/> <div style="text-align: center;">1</div> | <div style="text-align: center;">1</div> <hr/> <div style="text-align: center;">1</div> | <div style="text-align: center;">1</div> <hr/> <div style="text-align: center;">1</div> | |
| BASE SALARIES | | | | | \$ 52,771 |
| LONGEVITY | | | | | 558 |
| OVERTIME | | | | | 3,000 |
| FRINGE BENEFITS | | | | | <u>20,983</u> |
| GRAND TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | \$ <u>77,312</u> |

SUMMARY

| GENERAL FUND | | | AGENCY FINANCE | | ORGANIZATION ACCOUNTING | |
|--------------------------------|--|--|------------------|--|-------------------------|--|
| 001 | | | 035 | | 0035 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 935,456 | | \$ 998,009 | |
| 2000. COMMODITIES | | | 14,115 | | 13,200 | |
| 3000. CONTRACTUAL SERVICES | | | 100,500 | | 101,650 | |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | | 0 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 200 | | 200 | |
| 6000. MISCELLANEOUS | | | 0 | | 0 | |
| SUBTOTAL | | | 1,050,271 | | 1,113,059 | |
| CAPITAL OUTLAY | | | 0 | | 0 | |
| 7000. LANDS - BUILDINGS | | | 2,350 | | 2,350 | |
| 8000. EQUIPMENT | | | 2,350 | | 2,350 | |
| SUBTOTAL | | | 2,350 | | 2,350 | |
| TOTAL | | | \$ 1,052,621 | | \$ 1,115,409 | |

FUNCTION: The Finance Department is supervised by the Director of Finance. The department is made up of the Accounting, Tax, Investments, Customer Service, and Water Meter Repair Shop Divisions.

Accounting maintains budgetary controls on all expenditures and revenues of the City; maintains central accounting records; distributes and maintains controls on payroll records; prepares financial statements; disburses on all City obligations; maintains City bank accounts; and has a general responsibility for financial forecasting and planning.

BUDGET COMMENTS: The non-personnel budget will remain relatively flat, while the personnel section will include the broadband pay plan increase, healthcare cost increase and other related fringe benefits.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Distribute monthly budget/activity status reports to users within seven (7) working days of month end. | 11 of 12 mos. | 12 of 12 mos. | 12 of 12 |
| Deliver Monthly Financial Summary to City Manager within twenty (20) working days following end of month. | 11 of 12 mos. | 12 of 12 mos. | 12 of 12 |
| Receive Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award from GFOA. | 2 received | 2 submitted | 2 submitted |
| Average annual collected balance in bank less than .6% (.006) of portfolio. | .62% (.0062) | .50% (.0050) | .60% (.0060) |

DETAIL

| DETAIL | | | |
|---|--|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | FINANCE 035 | ACCOUNTING 0035 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 654,139 | \$ 699,962 |
| Overtime | | 8,000 | 8,000 |
| Other Benefits | | <u>273,317</u> | <u>290,047</u> |
| TOTAL 1000 | | <u>935,456</u> | <u>998,009</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 12,000 | 11,000 |
| 2115. Minor Furniture & Fixtures | | 500 | 600 |
| 2120. Minor Equipment, Instruments, Tools | | 200 | 200 |
| 2160. Computer Software & Supplies | | 1,400 | 1,400 |
| 2620. Postage | | <u>15</u> | <u>0</u> |
| TOTAL 2000 | | <u>14,115</u> | <u>13,200</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3220. Advertising | | 150 | 150 |
| 3240. Binding, Printing & Reproduction | | 2,000 | 1,800 |
| 3350. Bank Service | | 37,000 | 39,000 |
| 3360. Special Postage/Express Shipping | | 250 | 250 |
| 3390. Other Special Services | | 1,050 | 1,050 |
| 3440. External Audit Fees | | 40,000 | 38,500 |
| 3510. Travel & Entertainment | | 4,585 | 5,490 |
| 3520. Dues & Subscriptions | | 5,200 | 5,500 |
| 3530. Training - Registration Fees | | 8,815 | 8,510 |
| 3540. Educational Assistance | | 1,300 | 1,300 |
| 3900. Mileage | | <u>150</u> | <u>100</u> |
| TOTAL 3000 | | <u>100,500</u> | <u>101,650</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5110. Machinery, Tools & Implements | | <u>200</u> | <u>200</u> |
| TOTAL 5000 | | <u>200</u> | <u>200</u> |
| <u>CAPITAL OUTLAY</u> | | | |
| 8000. EQUIPMENT | | | |
| 8401. Furniture, Fixtures, Office Equipment | | <u>2,350</u> | <u>2,350</u> |
| TOTAL 8000 | | <u>2,350</u> | <u>2,350</u> |
| GRAND TOTAL | | \$ <u>1,052,621</u> | \$ <u>1,115,409</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------------|-------|---------------------|---------------------|---------------------|---------------------|
| GENERAL 001 | | FINANCE 035 | | ACCOUNTING 0035 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Finance Director | | 1 | 1 | 1 | |
| Comptroller | | 1 | 1 | 1 | |
| Accounting Manager | | 1 | 1 | 1 | |
| | TOTAL | <u>3</u> | <u>3</u> | <u>3</u> | |
| PROFESSIONAL | | | | | |
| Accountant | | 4 | 4 | 4 | |
| | TOTAL | <u>4</u> | <u>4</u> | <u>4</u> | |
| TECHNICAL | | | | | |
| Accounting Assistant | | 2 | 2 | 2 | |
| | TOTAL | <u>2</u> | <u>2</u> | <u>2</u> | |
| CLERICAL | | | | | |
| Account Clerk | | 5 | 5 | 5 | |
| Administrative Assistant | | 1 | 1 | 1 | |
| | TOTAL | <u>6</u> | <u>6</u> | <u>6</u> | |
| BASE SALARIES | | | | | \$ 699,962 |
| LONGEVITY | | | | | 15,534 |
| CERTIFICATION PAY | | | | | 2,400 |
| VACATION BUYBACK | | | | | 8,500 |
| OVERTIME | | | | | 8,000 |
| FRINGE BENEFITS | | | | | <u>263,613</u> |
| GRAND TOTAL | | <u>15</u> | <u>15</u> | <u>15</u> | \$ <u>998,009</u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL | | FINANCE | INVESTMENTS |
| 001 | | 035 | 0037 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 100,257 | \$ 108,832 |
| 2000. COMMODITIES | | 50 | 50 |
| 3000. CONTRACTUAL SERVICES | | 13,625 | 14,625 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| SUBTOTAL | | 113,932 | 123,507 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 113,932 | \$ 123,507 |

FUNCTION: Investments determines cash flow needs for payrolls, commodities, special services, and projects and insures that funds will be available when required. Funds in excess of present requirements are carefully and professionally managed to preserve capital and optimize safe and secure return.

BUDGET COMMENTS: A slight increase in contractual services is anticipated over the previous budget fiscal year. Personnel expenditures will also increase, due to the broadband pay plan and increases to other fringe benefits.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|---|--|--|
| Equal or exceed rate of return on 3-month T-Bills. | Failed to meet benchmark due to inverted curve. | Exceed 3-mo bill rate by at least 20 basis points. | Exceed 3-mo bill rate by at least 100 basis points |
| Meet guidelines and restrictions on portfolio as outlined in Investment Policy. | 4 of 4 Quarters | 4 of 4 Quarters | 4 of 4 Quarters |
| Provide timely and accurate information and reports to management and Council. | 4 of 4 Quarters | 4 of 4 Quarters | 4 of 4 Quarters |

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | FINANCE 035 | |
| | | ORGANIZATION | |
| | | INVESTMENTS 0037 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 76,675 | \$ 83,277 |
| Other Benefits | | <u>23,582</u> | <u>25,555</u> |
| TOTAL 1000 | | <u>100,257</u> | <u>108,832</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | <u>50</u> | <u>50</u> |
| TOTAL 2000 | | <u>50</u> | <u>50</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3446. Fund Management Subscriptions | | 11,900 | 11,900 |
| 3510. Travel & Entertainment | | 1,100 | 1,950 |
| 3520. Dues & Subscriptions | | 350 | 350 |
| 3530. Training, Registration Fees, Etc. | | <u>275</u> | <u>425</u> |
| TOTAL 3000 | | <u>13,625</u> | <u>14,625</u> |
| GRAND TOTAL | | \$ <u><u>113,932</u></u> | \$ <u><u>123,507</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------|--|---------------------|---------------------|---------------------|---------------------|
| GENERAL 001 | | FINANCE 035 | | INVESTMENTS 0037 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Investment Manager | | | | | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 83,277 |
| LONGEVITY | | | | | 996 |
| FRINGE BENEFITS | | | | | <u>24,559</u> |
| GRAND TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | \$ <u>108,832</u> |

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|--------------------------------|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GENERAL 001 | | FACILITIES & FLEET MGMT 040 | PURCHASING 0040 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 228,102 | \$ 246,923 |
| 2000. COMMODITIES | | | 4,007 | 4,007 |
| 3000. CONTRACTUAL SERVICES | | | 10,948 | 10,998 |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | | 0 | 0 |
| 6000. MISCELLANEOUS | | | 0 | 0 |
| SUBTOTAL | | | 243,057 | 261,928 |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | 0 |
| 8000. EQUIPMENT | | | 0 | 0 |
| SUBTOTAL | | | 0 | 0 |
| TOTAL | | | \$ 243,057 | \$ 261,928 |

FUNCTION: The Purchasing Division is responsible either directly or through delegation of authority, for the purchase or contracting of all materials, supplies, equipment and contractual services needed by any and all departments of the City. The Purchasing Agent reports to the Director of Facilities and Fleet Management. The duty of the Purchasing Agent is to assure that the Division's responsibilities are carried out in compliance with policies and statutes.

BUDGET COMMENTS: There is very little change in the non-personnel section of the budget. The broadband pay plan, increase in healthcare costs and other benefits will result in an increase to this division's personnel budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Requisitions of less than \$25,000 will be bid and PO issued within 7 to 14 calendar days, with no anomalies. | <1% | >96% | 100% |
| Re-bids will be held to 15 or less per year. | 1 | <8 | <15 |
| Number of sole source purchases shall be limited to 1% of total. | 1.6% | <5% | <1% |
| Information requests shall be completed within one work day. | 100% | 100% | 100% |

DETAIL

| DETAIL | | | |
|---|--|--------------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | FACILITIES & FLEET MGMT 040 | |
| | | ORGANIZATION | |
| | | PURCHASING 0040 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 158,427 | \$ 173,750 |
| Overtime | | 2,060 | 2,060 |
| Other Benefits | | <u>67,615</u> | <u>71,113</u> |
| TOTAL 1000 | | <u>228,102</u> | <u>246,923</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 3,534 | 3,534 |
| 2020. Educational/Training Supplies | | 150 | 150 |
| 2120. Minor Equipment, Instruments, Tools | | 135 | 135 |
| 2160. Computer Software & Supplies | | <u>188</u> | <u>188</u> |
| TOTAL 2000 | | <u>4,007</u> | <u>4,007</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3212. Equipment Rental - External | | 1,116 | 1,116 |
| 3220. Advertising | | 3,500 | 3,500 |
| 3270. Notary Bonds | | 0 | 50 |
| 3510. Travel & Entertainment | | 3,000 | 3,000 |
| 3520. Dues & Subscriptions | | 1,282 | 1,282 |
| 3530. Training, Registration Fees, Etc. | | 2,000 | 2,000 |
| 3900. Mileage | | <u>50</u> | <u>50</u> |
| TOTAL 3000 | | <u>10,948</u> | <u>10,998</u> |
| GRAND TOTAL | | \$ <u><u>243,057</u></u> | \$ <u><u>261,928</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------------------------|--|--------------------------------|---------------------|---------------------|---------------------|
| GENERAL 001 | | FACILITIES & FLEET MGMT 040 | | PURCHASING 0040 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Facilities/Fleet Management Director | | 0.05 | 0.05 | 0.05 | |
| Purchasing Agent | | <u>1</u> | <u>1</u> | <u>1</u> | |
| TOTAL | | <u>1.05</u> | <u>1.05</u> | <u>1.05</u> | |
| TECHNICAL | | | | | |
| Purchasing Technician | | <u>2</u> | <u>2</u> | <u>2</u> | |
| TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | <u>1</u> | <u>1</u> | <u>1</u> | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 173,750 |
| LONGEVITY | | | | | 5,362 |
| VACATION BUYBACK | | | | | 2,402 |
| OVERTIME | | | | | 2,060 |
| FRINGE BENEFITS | | | | | <u>63,349</u> |
| GRAND TOTAL | | <u>4.05</u> | <u>4.05</u> | <u>4.05</u> | \$ <u>246,923</u> |

SUMMARY

| GENERAL FUND | | | AGENCY FACILITIES & FLEET MGMT | | ORGANIZATION FACILITIES SERVICES | |
|--------------------------------|--|--|--------------------------------|--|----------------------------------|--|
| 001 | | | 040 | | 0041 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 273,309 | | \$ 291,694 | |
| 2000. COMMODITIES | | | 9,700 | | 10,000 | |
| 3000. CONTRACTUAL SERVICES | | | 772,525 | | 781,285 | |
| 4000. MAINTENANCE - STRUCTURES | | | 50,000 | | 57,525 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 11,000 | | 11,000 | |
| 6000. MISCELLANEOUS | | | 0 | | 0 | |
| SUBTOTAL | | | 1,116,534 | | 1,151,504 | |
| CAPITAL OUTLAY | | | | | | |
| 7000. LANDS - BUILDINGS | | | 15,000 | | 15,000 | |
| 8000. EQUIPMENT | | | 0 | | 0 | |
| SUBTOTAL | | | 15,000 | | 15,000 | |
| TOTAL | | | \$ 1,131,534 | | \$ 1,166,504 | |

FUNCTION: This division maintains City Hall, Loraine Center, nine Fire Stations, Municipal Court, Animal Control, two Senior Centers, Health Department and several Operations Buildings, and does much of the maintenance of other City buildings. This division budget provides funds to pay for maintenance of heating and cooling equipment, janitorial services, general maintenance and remodeling services, and payment of electrical and natural gas bills for most of the above mentioned facilities.

BUDGET COMMENTS: The broadband pay increase, healthcare costs and other fringe benefits are the reasons for the increase to the personnel section of the budget. The cost of maintenance of buildings and grounds is anticipated to slightly increase, as well as contractual services.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Insure that all occupied buildings are structurally sound and only minor maintenance work is required (Building Condition2.) | Meet | Meet | Meet |
| Response time for general building maintenance requests will be within 8 working hours. | 4.5 hours | 4 hours | 4 hours |
| Response time for emergency requests will be within 20 minutes. | Meet | Meet | Meet |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|--|--|--------------------------------|-----------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | FACILITIES & FLEET MGMT 040 | FACILITIES SERVICES 0041 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 182,003 | \$ 196,912 |
| Overtime | | 8,700 | 8,700 |
| Other Benefits | | <u>82,606</u> | <u>86,082</u> |
| TOTAL 1000 | | <u>273,309</u> | <u>291,694</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 500 | 500 |
| 2020. Educational/Training Supplies | | 700 | 500 |
| 2115. Minor Furniture & Fixtures | | 500 | 500 |
| 2120. Minor Equipment, Instruments, Tools | | 1,000 | 1,000 |
| 2140. Electrical Parts & Supplies | | 4,000 | 4,000 |
| 2160. Computer Software & Supplies | | 400 | 400 |
| 2170. Welding Supplies | | 500 | 500 |
| 2310. Janitorial Supplies | | 1,000 | 1,000 |
| 2320. Medical Supplies | | 100 | 100 |
| 2330. Chemicals & Insecticides | | 500 | 500 |
| 2570. Clothing, Dry Goods, Etc. | | <u>500</u> | <u>1,000</u> |
| TOTAL 2000 | | <u>9,700</u> | <u>10,000</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3020. Heat & Natural Gas | | 103,363 | 103,363 |
| 3030. Light & Power | | 391,852 | 391,852 |
| 3040. Water | | 18,000 | 18,000 |
| 3113. General Liability Insurance Penalty | | -11,658 | 0 |
| 3210. Hire of Equipment - Garage - Vehicle | | 35,801 | 32,903 |
| 3211. Hire of Equipment - Garage - Other | | 49,148 | 49,148 |
| 3230. Laundry and Cleaning | | 200 | 200 |
| 3235. Janitorial Services | | 100,450 | 100,450 |
| 3280. Temporary Help | | 1,000 | 1,000 |
| 3310. Exterminator | | 2,000 | 2,000 |
| 3375. HVAC Services | | 43,855 | 43,855 |
| 3390. Other Special Services | | 35,714 | 35,714 |
| 3430. Appraisal Fees | | 1,000 | 1,000 |
| 3510. Travel & Entertainment | | 1,000 | 1,000 |
| 3530. Training, Registration Fees, Etc. | | <u>800</u> | <u>800</u> |
| TOTAL 3000 | | <u>772,525</u> | <u>781,285</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | <u>50,000</u> | <u>57,525</u> |
| TOTAL 4000 | | <u>50,000</u> | <u>57,525</u> |

DETAIL

| DETAIL | | |
|---|---|--|
| FUND GENERAL 001 | AGENCY FACILITIES & FLEET MGMT 040 | ORGANIZATION FACILITIES SERVICES 0041 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5010. Heating & Cooling System | \$ <u>11,000</u> | \$ <u>11,000</u> |
| TOTAL 5000 | <u>11,000</u> | <u>11,000</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND, BUILDINGS AND OTHER IMPROVEMENTS | | |
| 7020. Buildings | <u>15,000</u> | <u>15,000</u> |
| TOTAL 7000 | <u>15,000</u> | <u>15,000</u> |
| GRAND TOTAL | \$ <u><u>1,131,534</u></u> | \$ <u><u>1,166,504</u></u> |

PERSONNEL SCHEDULE

| FUND GENERAL 001 | | AGENCY FACILITIES & FLEET MGMT 040 | | ORGANIZATION FACILITIES SERVICES 0041 | |
|--------------------------------------|--|--|---------------------|---|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Facilities/Fleet Management Director | | 0.15 | 0.15 | 0.15 | |
| TOTAL | | <u>0.15</u> | <u>0.15</u> | <u>0.15</u> | |
| SUPERVISORY | | | | | |
| Building Maintenance Superintendent | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| SKILLED CRAFT | | | | | |
| Building Maintenance Specialist | | 4 | 4 | 4 | |
| TOTAL | | <u>4</u> | <u>4</u> | <u>4</u> | |
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SUMMARY

| GENERAL FUND | | | AGENCY ADMINISTRATION | | ORGANIZATION INTERNAL AUDIT | |
|--------------------------------|--|--|-----------------------|--|-----------------------------|--|
| 001 | | | 005 | | 0045 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 95,729 | | \$ 105,529 | |
| 2000. COMMODITIES | | | 2,200 | | 2,200 | |
| 3000. CONTRACTUAL SERVICES | | | 6,800 | | 6,800 | |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | | 0 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 400 | | 400 | |
| 6000. MISCELLANEOUS | | | 0 | | 0 | |
| SUBTOTAL | | | 105,129 | | 114,929 | |
| CAPITAL OUTLAY | | | 0 | | 0 | |
| 7000. LANDS - BUILDINGS | | | 0 | | 0 | |
| 8000. EQUIPMENT | | | 0 | | 0 | |
| SUBTOTAL | | | 0 | | 0 | |
| TOTAL | | | \$ 105,129 | | \$ 114,929 | |

FUNCTION: Internal Audit performs a wide range of operational audit activities of various organizations within the City, as well as external entities under contract with the City.

BUDGET COMMENTS: The sole increase to this division's budget is attributable to a market adjustment for personnel and the associated increase to fringe benefits.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Percent of actual direct audit hours to total available hours. | 48% | 60% | 70% |
| Percent of planned audit hours to actual audit hours for completed audits. | 97% | 60% | 70% |
| Percent of audit recommendations accepted to total audit recommendations reported. | 100% | 70% | 75% |

DETAIL

| DETAIL | | |
|---|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | ADMINISTRATION 005 | INTERNAL AUDIT 0045 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 1000. PERSONNEL SERVICES | | |
| Salaries | \$ 64,865 | \$ 72,450 |
| Other Benefits | <u>30,864</u> | <u>33,079</u> |
| TOTAL 1000 | <u>95,729</u> | <u>105,529</u> |
| 2000. COMMODITIES | | |
| 2010. Office Supplies | 650 | 650 |
| 2020. Educational/Training Supplies | 700 | 700 |
| 2160. Computer Software & Supplies | <u>850</u> | <u>850</u> |
| TOTAL 2000 | <u>2,200</u> | <u>2,200</u> |
| 3000. CONTRACTUAL SERVICES | | |
| 3510. Travel & Entertainment | 2,800 | 2,800 |
| 3520. Dues & Subscriptions | 1,000 | 1,000 |
| 3530. Training, Registration Fees, Etc. | <u>3,000</u> | <u>3,000</u> |
| TOTAL 3000 | <u>6,800</u> | <u>6,800</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5110. Machinery, Tools & Implements | <u>400</u> | <u>400</u> |
| TOTAL 5000 | <u>400</u> | <u>400</u> |
| GRAND TOTAL | <u>\$ 105,129</u> | <u>\$ 114,929</u> |

PERSONNEL SCHEDULE

| FUND GENERAL 001 | | AGENCY ADMINISTRATION 005 | | ORGANIZATION INTERNAL AUDIT 0045 | |
|--------------------------------------|--|---------------------------------|---------------------------|--|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT Internal Audit Manager | | | | | |
| TOTAL | | <div>1</div> <div>1</div> | <div>1</div> <div>1</div> | <div>1</div> <div>1</div> | |
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SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | FINANCE 035 | TAX 0050 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | | 298,775 | 319,469 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| SUBTOTAL | | 298,775 | 319,469 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 298,775 | \$ 319,469 |

FUNCTION: This division accounts for the City of Midland's portion of the Midland Central Appraisal District budget.

BUDGET COMMENTS: This division reflects a minor increase, based on information received from the Midland Central Appraisal District.

DETAIL

| DETAIL | | |
|-----------------------------------|---------------------------------|------------------------------------|
| FUND GENERAL 001 | AGENCY FINANCE 035 | ORGANIZATION TAX 0050 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 3000. CONTRACTUAL SERVICES | | |
| 3390. Other Special Services | \$ <u>298,775</u> | \$ <u>319,469</u> |
| TOTAL 3000 | <u>298,775</u> | <u>319,469</u> |
| GRAND TOTAL | \$ <u><u>298,775</u></u> | \$ <u><u>319,469</u></u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|-----------------------------|--------------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | DEVELOPMENT SERVICES 075 | PLANNING & DEVELOPMENT 0055 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 331,215 | \$ 416,059 |
| 2000. COMMODITIES | | 6,064 | 6,150 |
| 3000. CONTRACTUAL SERVICES | | 16,126 | 15,626 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 100 | 50 |
| SUBTOTAL | | 353,505 | 437,885 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 353,505 | \$ 437,885 |

FUNCTION: This division has the responsibility of providing technical assistance to the Planning and Zoning Commission and to the City Council on matters relating to land use, zoning, and the processing of subdivisions. This division conducts planning studies, maintains graphs and charts, land use maps, and zoning maps pertinent to planning the logical development of the City.

BUDGET COMMENTS: The non-personnel expenditures are anticipated to have a slight decrease overall from the previous year. The reason for the increase to the personnel section is due to the broadband pay plan increase, and related fringe benefits.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Staff to return phone calls for information within the same working day. | 95% | 95% | 96% |
| Route sketch plans within 48 hours. | 88% | 90% | 95% |
| Complete sketch comments within 15 working days. | 90% | 90% | 95% |
| Staff to update zoning maps and records within 5 working days of each request. | 100% | 100% | 100% |
| Staff to respond to special Council and Commission requests within a two-week time frame. | 100% | 100% | 100% |

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | DEVELOPMENT SERVICES 075 | |
| ORGANIZATION | | | |
| PLANNING & DEVELOPMENT 0055 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 241,914 | \$ 308,436 |
| Other Benefits | | <u>89,301</u> | <u>107,623</u> |
| TOTAL 1000 | | <u>331,215</u> | <u>416,059</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 5,743 | 5,750 |
| 2160. Computer Software & Supplies | | <u>321</u> | <u>400</u> |
| TOTAL 2000 | | <u>6,064</u> | <u>6,150</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | 5,729 | 5,143 |
| 3220. Advertising | | 400 | 743 |
| 3240. Binding, Printing & Reproduction | | 300 | 50 |
| 3420. Legal Filing Fees | | 192 | 90 |
| 3510. Travel & Entertainment | | 6,300 | 5,800 |
| 3520. Dues & Subscriptions | | 1,105 | 1,300 |
| 3530. Training, Registration Fees, Etc. | | <u>2,100</u> | <u>2,500</u> |
| TOTAL 3000 | | <u>16,126</u> | <u>15,626</u> |
| 6000. MISCELLANEOUS | | | |
| 6990. Miscellaneous | | <u>100</u> | <u>50</u> |
| TOTAL 6000 | | <u>100</u> | <u>50</u> |
| GRAND TOTAL | | \$ <u><u>353,505</u></u> | \$ <u><u>437,885</u></u> |

PERSONNEL SCHEDULE

| FUND GENERAL 001 | | AGENCY DEVELOPMENT SERVICES 075 | | ORGANIZATION PLANNING & DEVELOPMENT 0055 | |
|---------------------------|-------|---------------------------------------|---------------------|--|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Planning Division Manager | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| PROFESSIONAL | | | | | |
| Planner | | <u>3</u> | <u>3</u> | <u>3</u> | |
| | TOTAL | <u>3</u> | <u>3</u> | <u>3</u> | |
| TECHNICAL | | | | | |
| Associate Planner | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | <u>2</u> | <u>2</u> | <u>2</u> | |
| | TOTAL | <u>2</u> | <u>2</u> | <u>2</u> | |
| BASE SALARIES | | | | | \$ 308,436 |
| LONGEVITY | | | | | 5,391 |
| VACATION BUYBACK | | | | | 3,893 |
| FRINGE BENEFITS | | | | | <u>98,339</u> |
| GRAND TOTAL | | <u>7</u> | <u>7</u> | <u>7</u> | \$ <u>416,059</u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------------------------|---|
| FUND GENERAL 001 | | AGENCY DEVELOPMENT SERVICES 075 | ORGANIZATION COMMUNITY DEVELOPMENT 0056 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 215,532 | \$ 204,885 |
| 2000. COMMODITIES | | 3,500 | 3,200 |
| 3000. CONTRACTUAL SERVICES | | 16,547 | 13,644 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| SUBTOTAL | | 235,579 | 221,729 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 235,579 | \$ 221,729 |

FUNCTION: This division is responsible for daily program management, oversight and coordination of the Community Development Block Grant (CDBG) program. The division prepares the annual application for funds, maintains the Consolidated Plan for Community Development and Housing Funds, contracts with subrecipient agencies, conducts fair housing programming and environmental reviews, monitors all CDBG projects, and addresses a variety of federal requirements on a general basis and for project specific situations. Additionally, the division administers the City housing programs - housing rehabilitation loans, emergency repair grants and home purchase assistance loans.

BUDGET COMMENTS: Savings due to a vacant position will offset the broadband pay increase and related benefits. Contractual services, such as hire of equipment and travel expenditures, are also anticipated to be lower this budget fiscal year.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Complete housing cases within the time established for each program. | 92% | 83% | 90% |
| Perform necessary tasks so that funded projects or programs can have their administrative, contracting or procurement processes completed by the third City Council meeting after the request for assistance was made. | 94% | 100% | 95% |
| Complete the processing of all payment requests within two days of receipt. | 97% | 97% | 98% |

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | DEVELOPMENT SERVICES 075 | |
| ORGANIZATION | | | |
| COMMUNITY DEVELOPMENT 0056 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 153,652 | \$ 153,563 |
| Other Benefits | | <u>61,880</u> | <u>51,322</u> |
| TOTAL 1000 | | <u>215,532</u> | <u>204,885</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 2,700 | 2,400 |
| 2120. Minor Equipment, Instruments, Tools | | 200 | 200 |
| 2155. Minor Computer Hardware & Peripherals | | 200 | 200 |
| 2160. Computer Software & Supplies | | 200 | 200 |
| 2570. Clothing, Dry Goods, Etc. | | 100 | 100 |
| 2620. Postage | | <u>100</u> | <u>100</u> |
| TOTAL 2000 | | <u>3,500</u> | <u>3,200</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | 4,847 | 3,344 |
| 3220. Advertising | | 3,000 | 2,700 |
| 3240. Binding, Printing & Reproduction | | 200 | 200 |
| 3360. Special Postage/Express Shipping | | 200 | 200 |
| 3390. Other Special Services | | 1,000 | 1,000 |
| 3510. Travel & Entertainment | | 4,200 | 3,200 |
| 3520. Dues & Subscriptions | | 1,800 | 1,800 |
| 3530. Training, Registration Fees, Etc. | | <u>1,300</u> | <u>1,200</u> |
| TOTAL 3000 | | <u>16,547</u> | <u>13,644</u> |
| GRAND TOTAL | | \$ <u><u>235,579</u></u> | \$ <u><u>221,729</u></u> |

PERSONNEL SCHEDULE

| FUND GENERAL 001 | | AGENCY DEVELOPMENT SERVICES 075 | | ORGANIZATION COMMUNITY DEVELOPMENT 0056 | |
|------------------------------|--|---------------------------------------|---------------------|---|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Community Development Admin. | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| PROFESSIONAL | | | | | |
| Program Coordinator | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| TECHNICAL | | | | | |
| CDBG Program Specialist | | 1 | 1 | 1 | |
| Housing Case Manager | | 1 | 0 | 0 | |
| TOTAL | | <u>2</u> | <u>1</u> | <u>1</u> | |
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SUMMARY

| SUMMARY | | | |
|--------------------------------|--|----------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL | | DEVELOPMENT SERVICES | CODE ADMINISTRATION |
| 001 | | 075 | 0060 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 1,049,631 | \$ 1,140,404 |
| 2000. COMMODITIES | | 14,700 | 18,300 |
| 3000. CONTRACTUAL SERVICES | | 206,091 | 240,993 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| SUBTOTAL | | <u>1,270,422</u> | <u>1,399,697</u> |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | <u>0</u> | <u>0</u> |
| TOTAL | | <u>\$ 1,270,422</u> | <u>\$ 1,399,697</u> |

FUNCTION: This division makes detailed inspections of all new building, plumbing, electrical facilities, and other mechanical installation; issues various construction permits, collects water and sewer pro rata and tap fees; enforces building, electrical, plumbing, zoning, sign, swimming pool, water well and trailer park ordinances; and property maintenance codes pertaining to such matters as dilapidated structures, junk vehicles, weeds and debris, and nuisance water in streets. The division seeks out code violations and attempts to bring them into compliance. Contracts are prepared and supervised for removal of dilapidated structures and clearing of weedy lots. Complaints are filed in Municipal Court when other code violations are not corrected. The division also processes appeals to the Building Code Board of Appeals and Zoning Board of Adjustment, and reviews and proposes updating of the various codes on a continuing basis as needed.

BUDGET COMMENTS: The addition of a maintenance specialist position, combined with the broadband pay increase, created a significant increase to the personnel budget for this division. The non-personnel budget reflects increases in hire of equipment, travel, training and supplies.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|------------------------------|------------------------------|------------------------------|
| To review residential plans within 48 hours of receiving completed application. | 400 of 470 permits 85%* | 416 of 490 permits 85%* | 450 of 500 permits 90%** |
| To review commercial plans within 12 days of receiving completed application. | 137 of 257 permits 53%* | 165 of 275 permits 60%* | 195 of 260 permits 75%** |
| To respond to requests for building inspections within 24 hours. | 16,924 of 19,910 inspect 85% | 17,000 of 20,000 inspect 85% | 16,150 of 19,000 inspect 85% |

* vacant Plan Reviewer position since 03/05

** Plan Review position filled 05/2007

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | DEVELOPMENT SERVICES 075 | |
| ORGANIZATION | | CODE ADMINISTRATION | |
| | | 0060 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 717,442 | \$ 788,224 |
| Other Benefits | | <u>332,189</u> | <u>352,180</u> |
| TOTAL 1000 | | <u>1,049,631</u> | <u>1,140,404</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 7,500 | 7,500 |
| 2020. Educational/Training Supplies | | 2,000 | 2,000 |
| 2115. Minor Furniture & Fixtures | | 1,200 | 1,200 |
| 2120. Minor Equipment, Instruments, Tools | | 1,000 | 1,000 |
| 2130. Plant Lubrication and Supplies | | 0 | 3,600 |
| 2160. Computer Software & Supplies | | 1,000 | 1,000 |
| 2570. Clothing, Dry Goods, Etc. | | <u>2,000</u> | <u>2,000</u> |
| TOTAL 2000 | | <u>14,700</u> | <u>18,300</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3113. General Liability Insurance Penalty | | -4,915 | 0 |
| 3210. Hire of Equipment - Garage - Vehicles | | 62,173 | 86,323 |
| 3220. Advertising | | 1,500 | 1,000 |
| 3240. Binding, Printing & Reproduction | | 3,000 | 3,000 |
| 3320. Wrecker Services | | 2,000 | 2,000 |
| 3420. Legal Filing Fees | | 1,100 | 1,100 |
| 3450. Consulting Fees | | 750 | 750 |
| 3510. Travel & Entertainment | | 6,654 | 10,254 |
| 3520. Dues & Subscriptions | | 2,934 | 3,811 |
| 3530. Training, Registration Fees, Etc. | | 4,895 | 6,755 |
| 3950. Cleaning Lots | | 60,000 | 60,000 |
| 3955. Demolition of Dangerous Buildings | | <u>66,000</u> | <u>66,000</u> |
| TOTAL 3000 | | <u>206,091</u> | <u>240,993</u> |
| GRAND TOTAL | | <u>\$ 1,270,422</u> | <u>\$ 1,399,697</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|-----------------------------|--|-----------------------------|---------------------|-----------------------------|---------------------|
| GENERAL 001 | | DEVELOPMENT SERVICES 075 | | CODE ADMINISTRATION 0060 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Building Official | | 1 | 1 | 1 | |
| Assistant Building Official | | 1 | 1 | 1 | |
| TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> | |
| TECHNICAL | | | | | |
| Code Enforcement Officer | | 4 | 5 | 5 | |
| Community Liasion Officer | | 1 | 1 | 1 | |
| Environmental Officer | | 1 | 0 | 0 | |
| Inspector | | 6 | 6 | 6 | |
| Plan Reviewer | | 1 | 1 | 1 | |
| TOTAL | | <u>13</u> | <u>13</u> | <u>13</u> | |
| OPERATIONS | | | | | |
| Maintenance Specialist | | 2 | 2 | 3 | |
| TOTAL | | <u>2</u> | <u>2</u> | <u>3</u> | |
| CLERICAL | | | | | |
| Account Clerk | | 1 | 1 | 1 | |
| Administrative Assistant | | 1 | 1 | 1 | |
| Secretary | | 1 | 1 | 1 | |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | |
| BASE SALARIES | | | | | \$ 788,224 |
| LONGEVITY | | | | | 14,946 |
| VACATION BUYBACK | | | | | 4,156 |
| FRINGE BENEFITS | | | | | <u>333,078</u> |
| GRAND TOTAL | | <u>20</u> | <u>20</u> | <u>21</u> | \$ <u>1,140,404</u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|-----------------------------|----------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | DEVELOPMENT SERVICES 075 | GIS ADMINISTRATION 0075 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 341,792 | \$ 385,463 |
| 2000. COMMODITIES | | 4,700 | 4,700 |
| 3000. CONTRACTUAL SERVICES | | 23,215 | 23,215 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| SUBTOTAL | | 369,707 | 413,378 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 369,707 | \$ 413,378 |

FUNCTION: This division is responsible for the City of Midland Geographic Information System (GIS) database. The division provides timely and accurate geographic data, maps and custom applications to city employees and the general public. The division also provides GIS training and support services to end users in multiple city departments and other outside agencies. Some examples of GIS data layers available include: property boundaries, infrastructure assets, administrative districts, etc.

BUDGET COMMENTS: The non-personnel section of this division's budget is expected to remain flat. The broadband pay increase and related benefits are the reason for the increase to the personnel budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Manage the ArcSDE Enterprise Geodatabase. | 90% | 95% | 98% |
| Keep GIS base map data current for internal and external users. | 93% | 96% | 98% |
| Provide GIS end users and GIS staff with the necessary training and support so they can effectively use the GIS software. | 95% | 99% | 99% |
| Develop requested GIS applications in a timely manner with the necessary functionality. | 97% | 99% | 99% |
| Complete requested map products in 5 business days. | 99% | 99% | 99% |
| Complete requested data orders in 10 business days. | 99% | 99% | 99% |

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | DEVELOPMENT SERVICES 075 | |
| ORGANIZATION | | | |
| GIS ADMINISTRATION 0075 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 247,361 | \$ 271,784 |
| Other Benefits | | <u>94,431</u> | <u>113,679</u> |
| TOTAL 1000 | | <u>341,792</u> | <u>385,463</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 2,500 | 2,500 |
| 2115. Minor Furniture & Fixtures | | 250 | 250 |
| 2155. Minor Computer Hardware & Peripherals | | 1,750 | 1,750 |
| 2570. Clothing, Dry Goods, etc. | | 150 | 150 |
| 2620. Postage | | <u>50</u> | <u>50</u> |
| TOTAL 2000 | | <u>4,700</u> | <u>4,700</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3360. Special Postage/Express Shipping | | 50 | 50 |
| 3405. Software Maintenance | | 6,500 | 6,500 |
| 3510. Travel & Entertainment | | 5,500 | 5,500 |
| 3520. Dues & Subscriptions | | 500 | 500 |
| 3530. Training, Registration Fees, Etc. | | 8,165 | 8,165 |
| 3540. Educational Assistance | | 2,000 | 2,000 |
| 3900. Mileage | | <u>500</u> | <u>500</u> |
| TOTAL 3000 | | <u>23,215</u> | <u>23,215</u> |
| GRAND TOTAL | | <u>\$ 369,707</u> | <u>\$ 413,378</u> |

PERSONNEL SCHEDULE

| FUND GENERAL 001 | | AGENCY DEVELOPMENT SERVICES 075 | | ORGANIZATION GIS ADMINISTRATION 0075 | |
|----------------------------|-------|---------------------------------------|---------------------|--|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| GIS Division Manager | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| PROFESSIONAL | | | | | |
| GIS Database Administrator | | 1 | 1 | 1 | |
| GIS Lead Analyst | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>2</u> | <u>2</u> | <u>2</u> | |
| TECHNICAL | | | | | |
| GIS Specialist | | 1 | 1 | 1 | |
| GIS Technician | | <u>2</u> | <u>2</u> | <u>2</u> | |
| | TOTAL | <u>3</u> | <u>3</u> | <u>3</u> | |
| BASE SALARIES | | | | | \$ 271,784 |
| LONGEVITY | | | | | 3,864 |
| FRINGE BENEFITS | | | | | <u>109,815</u> |
| GRAND TOTAL | | <u>6</u> | <u>6</u> | <u>6</u> | \$ <u>385,463</u> |

SUMMARY

| FUND | | |
|--------------------------------|---------------------------------------|--|
| GENERAL 001 | AGENCY DEVELOPMENT SERVICES 075 | ORGANIZATION ENGINEERING SERVICES 0080 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | \$ 973,331 | \$ 1,039,646 |
| 2000. COMMODITIES | 12,100 | 10,842 |
| 3000. CONTRACTUAL SERVICES | 67,082 | 75,460 |
| 4000. MAINTENANCE - STRUCTURES | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | 15,000 | 1,500 |
| 6000. MISCELLANEOUS | 0 | 0 |
| SUBTOTAL | 1,067,513 | 1,127,448 |
| CAPITAL OUTLAY | 0 | 0 |
| 7000. LANDS - BUILDINGS | 2,000 | 18,000 |
| 8000. EQUIPMENT | | |
| SUBTOTAL | 2,000 | 18,000 |
| TOTAL | \$ 1,069,513 | \$ 1,145,448 |

FUNCTION: This division includes the office of the Engineering and Development Director who supervises and directs the activities of the Development Services Department. The divisions of the department include: Planning & Development, Community Development, Code Administration, Geographic Information System Administration, Engineering Services, and Transportation.

BUDGET COMMENTS: Despite anticipated vacant positions, the personnel budget is expected to increase due to the broadband pay plan and related fringe benefits. Hire of equipment and office equipment needs included in the non-personnel section of the budget are the primary reasons for the increase there.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Review plans for public works in 5 or less working days. | 36 of 44 82% | 32% | 80% |
| Review site plans for building permits in 3 or fewer working days. | 19 of 41 46% | 85% | 80% |
| Respond to requests for floodplain data within 1 working day. | 588 of 626 94% | 97% | 95% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | DEVELOPMENT SERVICES 075 | |
| ORGANIZATION | | ENGINEERING SERVICES | |
| | | 0080 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 691,381 | \$ 746,091 |
| Overtime | | 10,716 | 10,716 |
| Other Benefits | | <u>271,234</u> | <u>282,839</u> |
| TOTAL 1000 | | <u>973,331</u> | <u>1,039,646</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 4,425 | 4,825 |
| 2110. Motor Vehicle Supplies | | 0 | 50 |
| 2115. Minor Furniture & Fixtures | | 500 | 500 |
| 2120. Minor Equipment, Instruments, Tools | | 1,500 | 1,492 |
| 2155. Minor Computer Hardware & Peripherals | | 1,000 | 1,000 |
| 2160. Computer Software & Supplies | | 3,500 | 2,000 |
| 2310. Janitor Supplies | | 50 | 50 |
| 2320. Medical Supplies | | 50 | 50 |
| 2570. Clothing, Dry Goods, etc. | | 1,000 | 800 |
| 2620. Postage | | <u>75</u> | <u>75</u> |
| TOTAL 2000 | | <u>12,100</u> | <u>10,842</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3200. Lab Tests | | 1,000 | 800 |
| 3210. Hire of Equipment - Garage - Vehicles | | 34,990 | 42,110 |
| 3212. Equipment Rental - External | | 2,500 | 2,500 |
| 3220. Advertising | | 350 | 350 |
| 3270. Notary Bonds | | 100 | 100 |
| 3360. Special Postage/Express Shipping | | 100 | 100 |
| 3405. Software Maintenance | | 13,042 | 14,500 |
| 3510. Travel & Entertainment | | 6,000 | 6,000 |
| 3520. Dues & Subscriptions | | 5,000 | 5,000 |
| 3530. Training, Registration Fees, Etc. | | 3500 | 3500 |
| 3540. Educational Assistance | | <u>500</u> | <u>500</u> |
| TOTAL 3000 | | <u>67,082</u> | <u>75,460</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5120. Instruments & Apparatus - Major | | <u>15,000</u> | <u>1,500</u> |
| TOTAL 5000 | | <u>15,000</u> | <u>1,500</u> |

DETAIL

| DETAIL | | |
|--|-----------------------------|------------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | DEVELOPMENT SERVICES 075 | ENGINEERING SERVICES 0080 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8401. Furniture, Fixtures, Office Machines | \$ 0 | \$ 16,000 |
| 8900. EDP Software | <u>2,000</u> | <u>2,000</u> |
| TOTAL 8000 | <u>2,000</u> | <u>18,000</u> |
| GRAND TOTAL | \$ <u><u>1,069,513</u></u> | \$ <u><u>1,145,448</u></u> |

PERSONNEL SCHEDULE

| FUND GENERAL 001 | | AGENCY DEVELOPMENT SERVICES 075 | | ORGANIZATION ENGINEERING SERVICES 0080 | |
|------------------------------------|--|---------------------------------------|---------------------|--|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Engineering & Development Director | | 1 | 1 | 1 | |
| City Engineer | | 1 | 1 | 1 | |
| Assistant City Engineer | | 0 | 0 | 1 | |
| TOTAL | | <u>2</u> | <u>2</u> | <u>3</u> | |
| PROFESSIONAL | | | | | |
| Assistant City Engineer | | 1 | 1 | 0 | |
| Engineer | | 2 | 2 | 2 | |
| TOTAL | | <u>3</u> | <u>3</u> | <u>2</u> | |
| TECHNICAL | | | | | |
| Engineering Technician | | 9 | 9 | 9 | |
| TOTAL | | <u>9</u> | <u>9</u> | <u>9</u> | |
| SUPERVISORY | | | | | |
| Chief City Surveyor | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 742,378 |
| PART TIME/TEMPORARY | | | | | 3,713 |
| LONGEVITY | | | | | 12,780 |
| VACATION BUYBACK | | | | | 9,450 |
| CAR ALLOWANCE | | | | | 6,600 |
| OVERTIME | | | | | 10,716 |
| FRINGE BENEFITS | | | | | 274,009 |
| VACANCIES | | | | | <u>(20,000)</u> |
| GRAND TOTAL | | <u>16</u> | <u>16</u> | <u>16</u> | \$ <u>1,039,646</u> |

SUMMARY

| GENERAL FUND | | | AGENCY DEVELOPMENT SERVICES | | ORGANIZATION TRANSPORTATION | |
|--------------------------------|--|--|-----------------------------|--|-----------------------------|--|
| 001 | | | 075 | | 0085 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 2,586,056 | | \$ 2,760,302 | |
| 2000. COMMODITIES | | | 258,907 | | 262,450 | |
| 3000. CONTRACTUAL SERVICES | | | 1,306,286 | | 1,329,148 | |
| 4000. MAINTENANCE - STRUCTURES | | | 690,372 | | 973,781 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 84,000 | | 112,000 | |
| 6000. MISCELLANEOUS | | | 0 | | 0 | |
| SUBTOTAL | | | 4,925,621 | | 5,437,681 | |
| CAPITAL OUTLAY | | | 0 | | 0 | |
| 7000. LANDS - BUILDINGS | | | 185,000 | | 10,500 | |
| 8000. EQUIPMENT | | | 185,000 | | 10,500 | |
| SUBTOTAL | | | 185,000 | | 10,500 | |
| TOTAL | | | \$ 5,110,621 | | \$ 5,448,181 | |

FUNCTION: The Transportation Division is one of six divisions within the Department of Development Services. The purpose of the division is to manage and maintain all public right-of-ways within the corporate limits of the City of Midland. This includes the operation, installation and maintenance of the city traffic signal system and traffic control devices as well as the maintenance and repair of all pavement surfaces with the municipal domain.

BUDGET COMMENTS: In order to meet the demands of the growing areas of the city, an additional technical position is included in the personnel budget. The broadband pay increase and associated fringe benefits will also impact this section. The cost of seal coating materials has increased significantly over the previous year and is the primary reason for the increase in the non-personnel section of the budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Respond to citizen requests for Traffic Control Devices within 10 days. | 95% | 98% | 100% |
| Respond to calls for malfunctioning traffic signals within 20 min. during normal working days /30 minutes after hours. | 98% | 98% | 100% |
| Respond to citizen calls for information within same day. | 98% | 98% | 100% |
| Pothole Repair | | | |
| a) complaint originated - within 3-5 days. | 75% | 75% | 85% |
| b) emergency potholes within 24 hours. | 100% | 100% | 100% |
| Pavement Cut Repair - within 10 days | 75% | 75% | 80% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|-----------------------------|------------------------|---------------------|
| FUND | AGENCY | ORGANIZATION | |
| GENERAL 001 | DEVELOPMENT SERVICES 075 | TRANSPORTATION 0085 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 1,663,903 | \$ 1,837,093 |
| Overtime | | 59,584 | 59,584 |
| Other Benefits | | 862,569 | 863,625 |
| TOTAL 1000 | | <u>2,586,056</u> | <u>2,760,302</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 9,500 | 9,500 |
| 2020. Educational/Training Supplies | | 400 | 400 |
| 2110. Motor Vehicle Supplies | | 600 | 600 |
| 2115. Minor Furniture & Fixtures | | 2,000 | 2,000 |
| 2120. Minor Equipment, Instruments, Tools | | 17,500 | 18,000 |
| 2150. Fuel Supplies | | 1,100 | 1,100 |
| 2155. Minor Computer Hardware & Peripherals | | 2,000 | 2,000 |
| 2160. Computer Software & Supplies | | 2,200 | 2,200 |
| 2170. Welding Supplies | | 1,900 | 1,900 |
| 2220. Ice | | 3,700 | 3,500 |
| 2310. Janitor Supplies | | 2,700 | 2,700 |
| 2320. Medical Supplies | | 300 | 300 |
| 2330. Chemicals & Insecticides | | 3,200 | 3,200 |
| 2410. Traffic Supplies | | 189,357 | 195,000 |
| 2420. Barricades & Warning Signs | | 12,600 | 10,000 |
| 2570. Clothing, Dry Goods, etc. | | 9,800 | 10,000 |
| 2620. Postage | | 50 | 50 |
| TOTAL 2000 | | <u>258,907</u> | <u>262,450</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3030. Light & Power | | 232,000 | 232,000 |
| 3040. Water | | 6,200 | 4,000 |
| 3113. General Liability Insurance Penalty | | -7,969 | 0 |
| 3202. Lab Tests | | 500 | 500 |
| 3210. Hire of Equipment - Garage - Vehicles | | 1,030,845 | 1,042,888 |
| 3212. Equipment Rental - External | | 5,000 | 4,500 |
| 3230. Laundry & Cleaning | | 1,150 | 1,150 |
| 3235. Janitorial Services | | 2,000 | 4,000 |
| 3280. Temporary Help | | 0 | 900 |
| 3320. Wrecker Services | | 1,500 | 1,000 |
| 3390. Other Special Services | | 7,000 | 7,000 |
| 3405. Software Maintenance | | 1,000 | 1,000 |
| 3510. Travel & Entertainment | | 11,550 | 14,000 |
| 3520. Dues & Subscriptions | | 1,800 | 1,900 |
| 3530. Training, Registration Fees, Etc. | | 11,450 | 11,450 |

DETAIL

| DETAIL | | | |
|--|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | DEVELOPMENT SERVICES 075 | |
| ORGANIZATION | | | |
| | | TRANSPORTATION 0085 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 3000. CONTRACTUAL SERVICES | | | |
| 3540. Educational Assistance | | \$ 1,000 | \$ 1,000 |
| 3920. Rent | | <u>1,260</u> | <u>1,860</u> |
| TOTAL 3000 | | <u>1,306,286</u> | <u>1,329,148</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | 3,000 | 3,000 |
| 4120. Storm Sewers | | 3,000 | 3,000 |
| 4210. Sidewalks/Curbs/Culverts/Etc. | | 75,372 | 80,000 |
| 4220. Streets, Roadways, Etc. | | 339,000 | 339,000 |
| 4240. Seal Coat Application | | <u>270,000</u> | <u>548,781</u> |
| TOTAL 4000 | | <u>690,372</u> | <u>973,781</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5110. Machinery, Tools & Implements | | 2,000 | 1,000 |
| 5120. Instruments & Apparatus - Major | | 2,000 | 6,000 |
| 5210. Signal System | | <u>80,000</u> | <u>105,000</u> |
| TOTAL 5000 | | <u>84,000</u> | <u>112,000</u> |
| <u>CAPITAL OUTLAY</u> | | | |
| 8000. EQUIPMENT | | | |
| 8421. Construction Equipment | | 3,500 | 10,500 |
| 8530. Other Equipment | | 31,500 | 0 |
| 8900. EDP Software | | <u>150,000</u> | <u>0</u> |
| TOTAL 8000 | | <u>185,000</u> | <u>10,500</u> |
| GRAND TOTAL | | <u>\$ 5,110,621</u> | <u>\$ 5,448,181</u> |

PERSONNEL SCHEDULE

| FUND GENERAL 001 | | AGENCY DEVELOPMENT SERVICES 075 | | ORGANIZATION TRANSPORTATION 0085 | |
|------------------------------------|--|---------------------------------------|---------------------|--|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Transportation Manager | | 1 | 1 | 1 | |
| Assistant Transportation Manager | | 1 | 1 | 1 | |
| Superintendent | | 2 | 2 | 2 | |
| TOTAL | | <u>4</u> | <u>4</u> | <u>4</u> | |
| TECHNICAL | | | | | |
| Engineering Technician | | 2 | 2 | 2 | |
| Operations Planner | | 1 | 1 | 1 | |
| Traffic Signal Technician | | 3 | 2 | 3 | |
| TOTAL | | <u>6</u> | <u>5</u> | <u>6</u> | |
| SUPERVISORY | | | | | |
| Labor Supervisor | | 5 | 5 | 5 | |
| Senior Traffic Engineer Technician | | 1 | 1 | 1 | |
| Traffic Signal Supervisor | | 0 | 1 | 1 | |
| TOTAL | | <u>6</u> | <u>7</u> | <u>7</u> | |
| SKILLED CRAFT | | | | | |
| Sign Technician | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| OPERATIONS | | | | | |
| Equipment Operator | | 33 | 33 | 33 | |
| Maintenance Specialist | | 8 | 8 | 8 | |
| TOTAL | | <u>41</u> | <u>41</u> | <u>41</u> | |
| CLERICAL | | | | | |
| Records Specialist | | 1 | 1 | 1 | |
| Secretary | | 2 | 2 | 2 | |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | |
| BASE SALARIES | | | | | \$ 1,811,472 |
| PART TIME/TEMPORARY | | | | | 25,621 |
| LONGEVITY | | | | | 36,819 |
| VACATION BUYBACK | | | | | 13,542 |
| OVERTIME | | | | | 59,584 |
| FRINGE BENEFITS | | | | | 863,264 |
| VACANCIES | | | | | <u>(50,000)</u> |
| GRAND TOTAL | | <u>61</u> | <u>61</u> | <u>62</u> | \$ <u>2,760,302</u> |

SUMMARY

| FUND | | | AGENCY | | ORGANIZATION | |
|--------------------------------|--|--|--------------------|--|--------------------|--|
| GENERAL | | | COMMUNITY SERVICES | | PARKS & RECREATION | |
| 001 | | | 090 | | 0090 | |
| CLASSIFICATION | | | BUDGET | | BUDGET | |
| | | | 2006-2007 | | 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 1,610,949 | | \$ 1,621,013 | |
| 2000. COMMODITIES | | | 89,900 | | 177,200 | |
| 3000. CONTRACTUAL SERVICES | | | 2,137,588 | | 3,236,563 | |
| 4000. MAINTENANCE - STRUCTURES | | | 211,250 | | 241,150 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 10,000 | | 12,000 | |
| 6000. MISCELLANEOUS | | | 100 | | 100 | |
| | | | <hr/> | | <hr/> | |
| SUBTOTAL | | | 4,059,787 | | 5,288,026 | |
| | | | <hr/> | | <hr/> | |
| CAPITAL OUTLAY | | | 0 | | 0 | |
| 7000. LANDS - BUILDINGS | | | 0 | | 0 | |
| 8000. EQUIPMENT | | | 0 | | 0 | |
| | | | <hr/> | | <hr/> | |
| SUBTOTAL | | | 0 | | 0 | |
| | | | <hr/> | | <hr/> | |
| TOTAL | | | \$ 4,059,787 | | \$ 5,288,026 | |
| | | | <hr/> | | <hr/> | |

FUNCTION: The Community Services Director has general responsibility for all programs in Parks and Recreation, Martin Luther King Jr. Center, Health and Senior Services, and Animal Services. The parks function of this division provides for general purpose public parks. The recreational function is chiefly carried out through a system of privatization contracts and operating agreements. The division provides liaison support to numerous nonprofit and civic organizations which in turn provide for and carry out a full scope of recreational services for the citizens throughout the year.

BUDGET COMMENTS: Increased costs for maintenance of the grounds and irrigation of the parks are going to have a significant impact to the non-personnel section of the budget. This increase is attributable to the annual maintenance agreements reached with outside vendors.

| Activity / Performance Measures | | | |
|--|-------------------|-------------------|--------------|
| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
| The number of park reservations during the year. | 295 | 350 | 400 |
| The number of waived rental fees during the year. | 73 | 50 | 50 |
| The total revenue collected from park reservations during the year. | \$32,588 | \$35,000 | \$40,000 |
| Total estimated visitors to Midland resulting from events housed by the Parks and Recreation Department. | \$3,932,830 | \$4,000,000 | \$4,225,000 |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|---------------------------|---------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | COMMUNITY SERVICES 090 | |
| ORGANIZATION | | | |
| PARKS & RECREATION 0090 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 1,033,864 | \$ 1,103,697 |
| Overtime | | 34,506 | 34,506 |
| Other Benefits | | 542,579 | 482,810 |
| TOTAL 1000 | | <u>1,610,949</u> | <u>1,621,013</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 4,000 | 2,000 |
| 2020. Educational/ Training Supplies | | 500 | 500 |
| 2110. Motor Vehicle Supplies | | 500 | 500 |
| 2115. Minor Furniture & Fixtures | | 5,000 | 55,000 |
| 2120. Minor Equipment, Instruments, Tools | | 10,000 | 10,000 |
| 2130. Plant Lubrication & Supplies | | 3,000 | 3,000 |
| 2140. Electrical Parts & Supplies | | 35,000 | 35,000 |
| 2150. Heating Fuel Supplies | | 100 | 100 |
| 2170. Welding Supplies | | 5,000 | 5,000 |
| 2200. Food | | 2,400 | 2,400 |
| 2310. Janitor Supplies | | 10,000 | 12,500 |
| 2320. Medical Supplies | | 500 | 500 |
| 2330. Chemicals & Insecticides | | 2,500 | 2,500 |
| 2520. Botanical & Agricultural Supplies | | 0 | 35,000 |
| 2570. Clothing, Dry Goods, Etc. | | 10,000 | 10,000 |
| 2620. Postage | | 200 | 200 |
| 2640. Safety Supplies & Minor Equipment | | 1,200 | 3,000 |
| TOTAL 2000 | | <u>89,900</u> | <u>177,200</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3020. Heat & Natural Gas | | 26,000 | 26,000 |
| 3030. Light & Power | | 392,062 | 500,000 |
| 3040. Water | | 700,000 | 700,000 |
| 3113. General Liability Penalty | | 0 | -10,004 |
| 3210. Hire of Equipment - Garage - Vehicles | | 280,926 | 282,467 |
| 3212. Equipment Rental - External | | 15,000 | 15,000 |
| 3240. Binding, Printing & Reproduction | | 1,000 | 1,000 |
| 3360. Special Postage/Express Shipping | | 100 | 100 |
| 3370. Grounds Maintenance | | 585,000 | 1,700,000 |
| 3390. Other Special Services | | 125,000 | 7,000 |
| 3510. Travel & Entertainment | | 6,000 | 6,000 |
| 3520. Dues & Subscriptions | | 2,000 | 2,000 |
| 3530. Training, Registration Fees, Etc. | | 4,000 | 4,000 |
| 3540. Educational Assistance | | 0 | 2,500 |
| 3550. Employee Awards | | 500 | 500 |
| TOTAL 3000 | | <u>2,137,588</u> | <u>3,236,563</u> |

DETAIL

| DETAIL | | | |
|--|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | COMMUNITY SERVICES 090 | |
| ORGANIZATION | | | |
| PARKS & RECREATION 0090 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | \$ 97,750 | \$ 94,150 |
| 4012. Security Fencing | | 1,500 | 2,000 |
| 4910. Standpipes, Tanks, Wells, Etc. | | 1,000 | 1,000 |
| 4920. Swimming Pools | | 25,000 | 0 |
| 4940. Irrigation Equipment | | <u>86,000</u> | <u>144,000</u> |
| TOTAL 4000 | | <u>211,250</u> | <u>241,150</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5010. Heating & Cooling System | | 0 | 2,000 |
| 5110. Machinery, Tools & Implements | | <u>10,000</u> | <u>10,000</u> |
| TOTAL 5000 | | <u>10,000</u> | <u>12,000</u> |
| 6000. MISCELLANEOUS | | | |
| 6990. Miscellaneous | | <u>100</u> | <u>100</u> |
| TOTAL 6000 | | <u>100</u> | <u>100</u> |
| GRAND TOTAL | | \$ <u><u>4,059,787</u></u> | \$ <u><u>5,288,026</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|------------------------------|--|---------------------------|---------------------|----------------------------|---------------------|
| GENERAL 001 | | COMMUNITY SERVICES 090 | | PARKS & RECREATION 0090 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Community Services Director | | 1 | 1 | 1 | |
| Parks and Recreation Manager | | 1 | 1 | 1 | |
| Assistant Manager | | 1 | 1 | 1 | |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | |
| SUPERVISORY | | | | | |
| Labor Supervisor | | 4 | 4 | 4 | |
| TOTAL | | <u>4</u> | <u>4</u> | <u>4</u> | |
| SKILLED CRAFT | | | | | |
| Electrician | | 1 | 1 | 1 | |
| Electrician Apprentice | | 0 | 0 | 1 | |
| Small Engine Mechanic | | 1 | 1 | 1 | |
| Welder | | 1 | 1 | 1 | |
| TOTAL | | <u>3</u> | <u>3</u> | <u>4</u> | |
| OPERATIONS | | | | | |
| Equipment Operator | | 7 | 7 | 6 | |
| Maintenance Specialist | | 22 | 22 | 21 | |
| TOTAL | | <u>29</u> | <u>29</u> | <u>27</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 1,083,697 |
| PART TIME/TEMPORARY | | | | | 20,000 |
| LONGEVITY | | | | | 23,901 |
| VACATION BUYBACK | | | | | 11,669 |
| CAR ALLOWANCE | | | | | 6,600 |
| OVERTIME | | | | | 34,506 |
| FRINGE BENEFITS | | | | | 460,640 |
| VACANCIES | | | | | <u>(20,000)</u> |
| GRAND TOTAL | | <u>40</u> | <u>40</u> | <u>39</u> | \$ <u>1,621,013</u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL | | COMMUNITY SERVICES | ANIMAL SERVICES |
| 001 | | 090 | 0091 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 525,996 | \$ 581,852 |
| 2000. COMMODITIES | | 34,350 | 34,550 |
| 3000. CONTRACTUAL SERVICES | | 241,904 | 267,282 |
| 4000. MAINTENANCE - STRUCTURES | | 2,000 | 2,000 |
| 5000. MAINTENANCE - EQUIPMENT | | 800 | 800 |
| 6000. MISCELLANEOUS | | 700 | 1,400 |
| SUBTOTAL | | 805,750 | 887,884 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 805,750 | \$ 887,884 |

FUNCTION: This division picks up and impounds stray animals, picks up dead animals, keeps records of all animals impounded, issues receipts of all fees collected, maintains the shelter properly, and enforces ordinances as passed by the City Charter and state laws as mandated.

BUDGET COMMENTS: Increased costs included in hire of equipment due to the scheduled rotation of vehicles is the primary reason for the increase to this division's non-personnel budget. Increases to the broadband pay plan, healthcare costs and related fringe benefits are included in the personnel section of the budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|-----------------------------------|-------------------|-------------------|---------------|
| Complaint response time. | 25 minutes | 25 minutes | 25 minutes |
| Emergency response. | 25 minutes | 24 minutes | 15 minutes |
| Citizens requested for traps set. | 3 days | 3 days | 3 days |
| Pets returned to their owners. | 69 per month | 71 per month | 85 per month |
| Pets adopted. | 53 per month | 61 per month | 70 per month |
| Spary/Neuter Vouchers: Issued | 183 per month | 181 per month | 180 per month |
| Redeemed | 153 per month | 149 per month | 150 per month |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|---------------------------|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION | |
| GENERAL 001 | COMMUNITY SERVICES 090 | ANIMAL SERVICES 0091 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 356,632 | \$ 393,732 |
| Overtime | | 2,871 | 2,871 |
| Other Benefits | | <u>166,493</u> | <u>185,249</u> |
| TOTAL 1000 | | <u>525,996</u> | <u>581,852</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 2,800 | 2,800 |
| 2020. Educational/Training Supplies | | 500 | 500 |
| 2120. Minor Equipment, Instruments, Tools | | 3,600 | 3,600 |
| 2155. Minor Computer Hardware & Peripherals | | 300 | 300 |
| 2160. Computer Software & Supplies | | 300 | 300 |
| 2170. Welding Supplies | | 100 | 100 |
| 2310. Janitor Supplies | | 1,500 | 1,500 |
| 2320. Medical Supplies | | 3,500 | 3,500 |
| 2330. Chemicals & Insecticides | | 2,500 | 2,500 |
| 2520. Botanical & Agricultural Supplies | | 200 | 200 |
| 2530. Animal Feed | | 5,700 | 5,700 |
| 2540. Ammunition | | 150 | 150 |
| 2560. Laboratory Supplies | | 5,500 | 5,500 |
| 2570. Clothing, Dry Goods, Etc. | | 2,500 | 2,500 |
| 2610. Pet License Tag | | 1,200 | 1,400 |
| 2620. Postage | | <u>4,000</u> | <u>4,000</u> |
| TOTAL 2000 | | <u>34,350</u> | <u>34,550</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3010. Communications | | 200 | 200 |
| 3030. Light & Power | | 13,000 | 13,000 |
| 3040. Water | | 12,000 | 12,000 |
| 3113. General Liability Insurance Penalty | | -9,413 | 0 |
| 3210. Hire of Equipment - Garage - Vehicles | | 74,712 | 90,482 |
| 3212. Equipment Rental - External | | 2,600 | 2,600 |
| 3220. Advertising | | 200 | 200 |
| 3230. Laundry & Cleaning | | 50 | 50 |
| 3240. Binding, Printing & Reproduction | | 3,000 | 3,000 |
| 3270. Notary Bonds | | 150 | 150 |
| 3360. Special Postage/Express Shipping | | 900 | 1,400 |
| 3390. Other Special Services | | 900 | 900 |
| 3460. Veterinary Fees | | 135,000 | 135,000 |
| 3470. Medical Lab Fees | | 230 | 230 |
| 3510. Travel & Entertainment | | 5,050 | 4,900 |
| 3520. Dues & Subscriptions | | 800 | 800 |

DETAIL

| DETAIL | | |
|---|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | COMMUNITY SERVICES 090 | ANIMAL SERVICES 0091 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 3000. CONTRACTUAL SERVICES (continued) | | |
| 3525. Legal/Technical Reference Material | \$ 500 | \$ 500 |
| 3530. Training, Registration Fees, Etc. | <u>2,025</u> | <u>1,870</u> |
| TOTAL 3000 | <u>241,904</u> | <u>267,282</u> |
| 4000. MAINTENANCE OF STRUCTURES | | |
| 4010. Buildings & Grounds | 1,800 | 1,800 |
| 4940. Irrigation Equipment | <u>200</u> | <u>200</u> |
| TOTAL 4000 | <u>2,000</u> | <u>2,000</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5110. Machinery, Tools & Implements | 700 | 700 |
| 5120. Instruments & Apparatus - Major | <u>100</u> | <u>100</u> |
| TOTAL 5000 | <u>800</u> | <u>800</u> |
| 6000. MISCELLANEOUS | | |
| 6990. Miscellaneous | <u>700</u> | <u>1,400</u> |
| TOTAL 6000 | <u>700</u> | <u>1,400</u> |
| GRAND TOTAL | \$ <u><u>805,750</u></u> | \$ <u><u>887,884</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|-----------------------------------|-------|---------------------------|---------------------|-------------------------|---------------------|
| GENERAL 001 | | COMMUNITY SERVICES 090 | | ANIMAL SERVICES 0091 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Animal Control Director | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| TECHNICAL | | | | | |
| Animal Control Officer | | <u>5</u> | <u>5</u> | <u>5</u> | |
| | TOTAL | <u>5</u> | <u>5</u> | <u>5</u> | |
| SUPERVISORY | | | | | |
| Assistant Animal Control Director | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| OPERATIONS | | | | | |
| Maintenance Specialist | | <u>2.5</u> | <u>3</u> | <u>3</u> | |
| | TOTAL | <u>2.5</u> | <u>3</u> | <u>3</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | <u>1</u> | <u>1</u> | <u>1</u> | |
| Records Specialist | | <u>2</u> | <u>2</u> | <u>2</u> | |
| | TOTAL | <u>3</u> | <u>3</u> | <u>3</u> | |
| BASE SALARIES | | | | | \$ 393,732 |
| LONGEVITY | | | | | 4,773 |
| VACATION BUYBACK | | | | | 2,496 |
| OVERTIME | | | | | 2,871 |
| FRINGE BENEFITS | | | | | <u>177,980</u> |
| GRAND TOTAL | | <u>12.5</u> | <u>13</u> | <u>13</u> | \$ <u>581,852</u> |

SUMMARY

| GENERAL FUND | | | AGENCY | | ORGANIZATION | |
|--------------------------------|--|--|--------------------|---------|----------------------------|---------|
| 001 | | | COMMUNITY SERVICES | | MARTIN LUTHER KING JR CNTR | |
| | | | 090 | | 0093 | |
| CLASSIFICATION | | | BUDGET | | BUDGET | |
| | | | 2006-2007 | | 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ | 143,762 | \$ | 146,732 |
| 2000. COMMODITIES | | | | 17,400 | | 23,200 |
| 3000. CONTRACTUAL SERVICES | | | | 85,878 | | 93,285 |
| 4000. MAINTENANCE - STRUCTURES | | | | 20,200 | | 20,200 |
| 5000. MAINTENANCE - EQUIPMENT | | | | 4,000 | | 4,000 |
| 6000. MISCELLANEOUS | | | | 0 | | 0 |
| | | | | | | |
| SUBTOTAL | | | | 271,240 | | 287,417 |
| | | | | | | |
| CAPITAL OUTLAY | | | | | | |
| 7000. LANDS - BUILDINGS | | | | 0 | | 0 |
| 8000. EQUIPMENT | | | | 0 | | 0 |
| | | | | | | |
| SUBTOTAL | | | | 0 | | 0 |
| | | | | | | |
| TOTAL | | | \$ | 271,240 | \$ | 287,417 |

FUNCTION: The Martin Luther King Jr. Center provides a facility for Camp Fire Boys & Girls programs, COM Aquatics programs and YMCA programs. Youth development activities are also housed in this facility. Rooms at the Martin Luther King Jr. Center are available for public use through a rental system, as are rentals of all city parks and park facilities.

BUDGET COMMENTS: It is anticipated that personnel costs will remain relatively flat from the previous budget fiscal year. The center is very well received and used by the entire community for various activities and social gatherings. Consequently, the cost of maintaining the facility and grounds are anticipated to increase next year. Hire of equipment costs are anticipated to increase as well.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| The number of facility reservations during the year. | 278 | 275 | 250 |
| The number of waived rental fees during the year. | 166 | 200 | 175 |
| The number of programs offered during the year. | 28 | 75 | 100 |
| The total revenue collected for programs and reservations during the year. | \$28,412 | \$30,000 | \$35,000 |
| The total number of visitors during the year. | 28,796 | 30,000 | 35,000 |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|--------------------------------------|---------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | COMMUNITY SERVICES 090 | |
| ORGANIZATION | | | |
| | | MARTIN LUTHER KING JR. CNTR. 0093 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 92,470 | \$ 101,111 |
| Overtime | | 5,000 | 5,000 |
| Other Benefits | | <u>46,292</u> | <u>40,621</u> |
| TOTAL 1000 | | <u>143,762</u> | <u>146,732</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 1,200 | 1,200 |
| 2115. Minor Furntirue & Fixtures | | 5,000 | 5,000 |
| 2120. Minor Equipment, Instruments, Tools | | 1,000 | 1,000 |
| 2140. Electrical Parts & Supplies | | 200 | 200 |
| 2200. Food | | 700 | 700 |
| 2310. Janitor Supplies | | 3,300 | 3,300 |
| 2330. Chemicals & Insecticides | | 200 | 200 |
| 2510. Recreational Supplies | | 4,100 | 4,100 |
| 2570. Clothing, Dry Goods, Etc. | | 1,500 | 1,500 |
| 2640. Safety Supplies & Minor Equipment | | <u>200</u> | <u>6,000</u> |
| TOTAL 2000 | | <u>17,400</u> | <u>23,200</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3020. Heat & Natural Gas | | 20000 | 20000 |
| 3030. Light & Power | | 28,000 | 28,000 |
| 3040. Water | | 10,000 | 10,000 |
| 3210. Hire of Equipment - Garage - Vehicles | | 4,428 | 12,835 |
| 3212. Equipment Rental - External | | 800 | 800 |
| 3220. Advertising | | 1,000 | 1,000 |
| 3235. Janitorial Services | | 500 | 500 |
| 3240. Binding, Printing & Reproduction | | 200 | 200 |
| 3390. Other Special Services | | 15,000 | 15,000 |
| 3510. Travel & Entertainment | | 4,250 | 3,250 |
| 3520. Dues & Subscriptions | | 400 | 400 |
| 3530. Training, Registration Fees, Etc. | | <u>1,300</u> | <u>1,300</u> |
| TOTAL 3000 | | <u>85,878</u> | <u>93,285</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | 15,000 | 15,000 |
| 4920. Swimming Pools | | <u>5,200</u> | <u>5,200</u> |
| TOTAL 4000 | | <u>20,200</u> | <u>20,200</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|---------------------------------------|-----------------------------|--------------------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | COMMUNITY SERVICES 090 | MARTIN LUTHER KING JR. CNTR. 0093 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5010. Heating & Cooling System | \$ <u>4,000</u> | \$ <u>4,000</u> |
| TOTAL 5000 | <u>4,000</u> | <u>4,000</u> |
| GRAND TOTAL | \$ <u><u>271,240</u></u> | \$ <u><u>287,417</u></u> |

PERSONNEL SCHEDULE

| FUND GENERAL 001 | | AGENCY COMMUNITY SERVICES 090 | | ORGANIZATION MARTIN LUTHER KING JR CNTR 0093 | |
|------------------------|-------|-------------------------------------|---------------------|--|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Recreation Coordinator | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| SKILLED CRAFT | | | | | |
| Facility Operator | | <u>0</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>0</u> | <u>1</u> | <u>1</u> | |
| OPERATIONS | | | | | |
| Maintenance Specialist | | <u>1</u> | <u>0</u> | <u>0</u> | |
| | TOTAL | <u>1</u> | <u>0</u> | <u>0</u> | |
| CLERICAL | | | | | |
| Records Specialist | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 95,111 |
| PART TIME/TEMPORARY | | | | | 6,000 |
| LONGEVITY | | | | | 714 |
| OVERTIME | | | | | 5,000 |
| FRINGE BENEFITS | | | | | <u>39,907</u> |
| GRAND TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | \$ <u>146,732</u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|--------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL | | COMMUNITY SERVICES | HEALTH & SENIOR SERVICES |
| 001 | | 090 | 0100 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 876,543 | \$ 985,568 |
| 2000. COMMODITIES | | 140,291 | 149,991 |
| 3000. CONTRACTUAL SERVICES | | 427,857 | 454,199 |
| 4000. MAINTENANCE - STRUCTURES | | 2,000 | 2,000 |
| 5000. MAINTENANCE - EQUIPMENT | | 400 | 400 |
| 6000. MISCELLANEOUS | | 200 | 200 |
| SUBTOTAL | | 1,447,291 | 1,592,358 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 3,700 | 3,700 |
| SUBTOTAL | | 3,700 | 3,700 |
| TOTAL | | \$ 1,450,991 | \$ 1,596,058 |

FUNCTION: This department is concerned with the prevention of disease and promotion of good health and well-being by community effort. Various programs carried out by this department are environmental sanitation, communicable disease control, maternity and child health, public health laboratory services, meat inspection, public health education, and the maintenance of records on vital statistics such as births, deaths, and all illness.

BUDGET COMMENTS: Broadband pay plan adjustments and increased health insurance costs are reflected in the personnel section of the budget. An additional grant-funded position is included for immunization educational programs and administration. Medical supplies, associated with administering the flu vaccine, are expected to increase, as well as hire of equipment and training costs for various personnel.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Communicable disease reports will be investigated within 8 hours. | 95% | 100% | 100% |
| MHD patients ages 0-2 will have a 90% compliance rate for up-to-date immunizations. | 80% | 90% | 90% |
| 100% of environmental complaints will be investigated within 48 hours. | 90% | 100% | 100% |
| 100% of food service establishments will be inspected a minimum of 3 times per year. | 90% | 100% | 100% |
| 100% of water customers will be notified of positive tests results within 8 working hours. | 100% | 100% | 100% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|----------------------------------|---------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | COMMUNITY SERVICES 090 | |
| | | ORGANIZATION | |
| | | HEALTH & SENIOR SERVICES 0100 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 645,057 | \$ 694,514 |
| Other Benefits | | <u>231,486</u> | <u>291,054</u> |
| TOTAL 1000 | | <u>876,543</u> | <u>985,568</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 16,844 | 16,844 |
| 2020. Educational/Training Supplies | | 550 | 750 |
| 2115. Minor Furniture & Fixtures | | 9,272 | 9,272 |
| 2120. Minor Equipment, Instruments, Tools | | 11,800 | 11,800 |
| 2140. Electrical Parts & Supplies | | 500 | 500 |
| 2160. Computer Software & Supplies | | 1,500 | 1,500 |
| 2310. Janitorial Supplies | | 200 | 200 |
| 2320. Medical Supplies | | 22,000 | 28,000 |
| 2321. TDH Medical Supplies | | 34,000 | 34,000 |
| 2330. Chemicals & Insecticides | | 3,500 | 6,500 |
| 2560. Laboratory Supplies | | 38,500 | 38,500 |
| 2570. Clothing, Dry Goods, Etc. | | 1,500 | 2,000 |
| 2620. Postage | | <u>125</u> | <u>125</u> |
| TOTAL 2000 | | <u>140,291</u> | <u>149,991</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3010. Communication | | 0 | 3,431 |
| 3020. Heat & Natural Gas | | 5,000 | 5,000 |
| 3030. Light & Power | | 42,000 | 42,000 |
| 3040. Water | | 1,000 | 2,500 |
| 3210. Hire of Equipment - Garage - Vehicles | | 29,261 | 41,497 |
| 3212. Equipment Rental - External | | 3,500 | 3,500 |
| 3220. Advertising | | 500 | 1,000 |
| 3235. Janitorial Services | | 350 | 350 |
| 3240. Binding, Printing & Reproduction | | 2,500 | 2,700 |
| 3270. Notary Bonds | | 100 | 100 |
| 3300. Outside Sanitation Services | | 2,000 | 2,000 |
| 3360. Special Postage/Express Shipping | | 200 | 200 |
| 3390. Other Special Services | | 3,670 | 3,670 |
| 3450. Consulting Fees | | 1,000 | 1,000 |
| 3455. Health Care Professionals | | 27,550 | 27,550 |
| 3510. Travel & Entertainment | | 16,665 | 23,000 |
| 3520. Dues & Subscriptions | | 460 | 1,200 |
| 3525. Legal/Technical Reference Materials | | 800 | 800 |
| 3530. Training, Registration Fees, Etc. | | 9,100 | 9,100 |
| 3920. Rent | | 0 | 1,400 |

DETAIL

| DETAIL | | |
|--|-----------------------------|----------------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | COMMUNITY SERVICES 090 | HEALTH & SENIOR SERVICES 0100 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 3000. CONTRACTUAL SERVICES | | |
| 3985. Community & Senior Services | \$ 278,961 | \$ 278,961 |
| 3990. Other | <u>3,240</u> | <u>3,240</u> |
| TOTAL 3000 | <u>427,857</u> | <u>454,199</u> |
| 4000. MAINTENANCE OF STRUCTURES | | |
| 4010. Buildings & Grounds | <u>2,000</u> | <u>2,000</u> |
| TOTAL 4000 | <u>2,000</u> | <u>2,000</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5110. Machinery, Tools & Implements | <u>400</u> | <u>400</u> |
| TOTAL 5000 | <u>400</u> | <u>400</u> |
| 6000. MISCELLANEOUS | | |
| 6990. Miscellaneous | <u>200</u> | <u>200</u> |
| TOTAL 6000 | <u>200</u> | <u>200</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8450. Health Equipment | 1,200 | 1,200 |
| 8520. Laboratory Equipment | <u>2,500</u> | <u>2,500</u> |
| TOTAL 8000 | <u>3,700</u> | <u>3,700</u> |
| GRAND TOTAL | \$ <u><u>1,450,991</u></u> | \$ <u><u>1,596,058</u></u> |

PERSONNEL SCHEDULE

| FUND GENERAL 001 | | AGENCY COMMUNITY SERVICES 090 | | ORGANIZATION HEALTH & SENIOR SERVICES 0100 | |
|---|--|-------------------------------------|---------------------|--|--------------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Health/Senior Service Administrator | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| PROFESSIONAL | | | | | |
| Nursing Supervisor | | 1 | 1 | 1 | |
| Public Health Nurse * | | 4 | 4 | 4 | |
| TOTAL | | <u>5</u> | <u>5</u> | <u>5</u> | |
| TECHNICAL | | | | | |
| Health Inspector | | 5 | 5 | 5 | |
| Immunization Program Educator | | 0 | 0 | 1 | |
| Lab Manager | | 1 | 1 | 1 | |
| Public Health Technician | | 1 | 1 | 1 | |
| TOTAL | | <u>7</u> | <u>7</u> | <u>8</u> | |
| SKILLED CRAFT | | | | | |
| Lab Assistant | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| CLERICAL | | | | | |
| Account Clerk | | 1 | 1 | 1 | |
| Administrative Assistant | | 1 | 1 | 1 | |
| Immunization Clerk * | | 0.5 | 0.5 | 0.5 | |
| Records Specialist * | | 2 | 2 | 2 | |
| TOTAL | | <u>4.5</u> | <u>4.5</u> | <u>4.5</u> | |
| * Six positions reimbursed by the Texas Department of Health: | | | | | |
| 1 Public Health Nurse | | | | | |
| 1 Records Specialist | | | | | |
| 1 Immunization Clerk | | | | | |
| 1 Health Inspector | | | | | |
| 1 Public Health Technician | | | | | |
| 1 Immunization Program Educator | | | | | |
| BASE SALARIES | | | | | \$ 694,514 |
| PART TIME/TEMPORARY | | | | | 2,653 |
| LONGEVITY | | | | | 10,224 |
| VACATION BUYBACK | | | | | 2,720 |
| FRINGE BENEFITS | | | | | 290,457 |
| VACANCIES | | | | | <u>(15,000)</u> |
| GRAND TOTAL | | | | | \$ <u><u>985,568</u></u> |

SUMMARY

| GENERAL FUND | | | AGENCY | | ORGANIZATION | |
|--------------------------------|--|--|---------------------|--|---------------------|--|
| 001 | | | POLICE | | VCLG PROGRAM | |
| | | | 110 | | 0105 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 48,294 | | \$ 47,821 | |
| 2000. COMMODITIES | | | 1,400 | | 1,400 | |
| 3000. CONTRACTUAL SERVICES | | | 2,550 | | 2,550 | |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | | 0 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 0 | | 0 | |
| 6000. MISCELLANEOUS | | | 0 | | 0 | |
| | | | <hr/> | | <hr/> | |
| SUBTOTAL | | | 52,244 | | 51,771 | |
| | | | <hr/> | | <hr/> | |
| CAPITAL OUTLAY | | | 0 | | 0 | |
| 7000. LANDS - BUILDINGS | | | 0 | | 0 | |
| 8000. EQUIPMENT | | | 0 | | 0 | |
| | | | <hr/> | | <hr/> | |
| SUBTOTAL | | | 0 | | 0 | |
| | | | <hr/> | | <hr/> | |
| TOTAL | | | \$ 52,244 | | \$ 51,771 | |
| | | | <hr/> | | <hr/> | |

FUNCTION: The Victim Crime Liaison office will work to assist eligible victims of crime, guardians of victims, or relatives of deceased victims in obtaining benefits under the Crime Victim Compensation Act. One (1) civilian employee will work under the direction of the Investigative Services Bureau. The function is: The Crime Victim liaison shall seek direct contact with victims in person whenever possible. Services can be provided by phone and letter advising victims of our services, their rights, and the availability of the program whenever personal contact cannot be made. This position is fully funded by a grant from the Texas Attorney General's office and is subject to renewal on a yearly basis.

BUDGET COMMENTS: This division will reflect a slight decrease in the personnel side of the budget, despite the allowance for an increase to public safety personnel. This decrease is due to an officer transfer at a slightly lower step progression in pay.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|-------------------------------|-------------------|-------------------|--------------|
| Number of Victims Served | 238 | 250 | 275 |
| Public Awareness Presentation | 7 | 12 | 10 |

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | POLICE 110 | VCLG PROGRAM 0105 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 33,085 | \$ 33,788 |
| Other Benefits | | <u>15,209</u> | <u>14,033</u> |
| TOTAL 1000 | | <u>48,294</u> | <u>47,821</u> |
| 2000. COMMODITIES | | | |
| 2020. Office Supplies | | 500 | 500 |
| 2115. Minor Furniture & Fixtures | | 0 | 900 |
| 2120. Minor Equipment, Instruments, Tools | | 450 | 0 |
| 2160. Computer Software & Supplies | | <u>450</u> | <u>0</u> |
| TOTAL 2000 | | <u>1,400</u> | <u>1,400</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3510. Travel & Entertainment | | 1,600 | 1,600 |
| 3530. Training, Registration Fees, Etc. | | <u>950</u> | <u>950</u> |
| TOTAL 3000 | | <u>2,550</u> | <u>2,550</u> |
| GRAND TOTAL | | \$ <u><u>52,244</u></u> | \$ <u><u>51,771</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--|--|---|---|---|---|
| GENERAL 001 | | POLICE 110 | | VCLG PROGRAM 0105 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| TECHNICAL Crime Victim Liaison | | <div>1</div> <div><u>1</u></div> | <div>1</div> <div><u>1</u></div> | <div>1</div> <div><u>1</u></div> | |
| TOTAL | | | | | |
| BASE SALARIES | | | | | \$ 33,788 |
| LONGEVITY | | | | | 408 |
| FRINGE BENEFITS | | | | | <u>13,625</u> |
| GRAND TOTAL | | <div>1</div> <div><u><u>1</u></u></div> | <div>1</div> <div><u><u>1</u></u></div> | <div>1</div> <div><u><u>1</u></u></div> | <div>\$</div> <div><u><u>47,821</u></u></div> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | POLICE 110 | AIRPORT POLICE 0107 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 1,082,398 | \$ 1,209,180 |
| 2000. COMMODITIES | | 750 | 750 |
| 3000. CONTRACTUAL SERVICES | | 132,324 | 136,203 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 500 | 500 |
| SUBTOTAL | | 1,215,972 | 1,346,633 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 1,215,972 | \$ 1,346,633 |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | POLICE 110 | |
| ORGANIZATION | | | |
| AIRPORT POLICE 0107 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 712,138 | \$ 807,469 |
| Overtime | | 6,210 | 6,210 |
| Other Benefits | | <u>364,050</u> | <u>395,501</u> |
| TOTAL 1000 | | <u>1,082,398</u> | <u>1,209,180</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 400 | 400 |
| 2120. Minor Equipment, Instruments, Tools | | <u>350</u> | <u>350</u> |
| TOTAL 2000 | | <u>750</u> | <u>750</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | 126,774 | 130,653 |
| 3510. Travel & Entertainment | | 3,350 | 3,350 |
| 3520. Dues & Subscriptions | | 200 | 200 |
| 3530. Training, Registration Fees, Etc. | | <u>2,000</u> | <u>2,000</u> |
| TOTAL 3000 | | <u>132,324</u> | <u>136,203</u> |
| 6000. MISCELLANEOUS | | | |
| 6990. Miscellaneous | | <u>500</u> | <u>500</u> |
| TOTAL 6000 | | <u>500</u> | <u>500</u> |
| GRAND TOTAL | | \$ <u><u>1,215,972</u></u> | \$ <u><u>1,346,633</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|----------------------|--|---------------------|---------------------|------------------------|---------------------|
| GENERAL 001 | | POLICE 110 | | AIRPORT POLICE 0107 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| SUPERVISORY | | | | | |
| Police Lieutenant | | 1 | 1 | 1 | |
| Police Sergeant | | 2 | 2 | 2 | |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | |
| POLICE SAFETY | | | | | |
| Police Officer | | 11 | 11 | 11 | |
| TOTAL | | <u>11</u> | <u>11</u> | <u>11</u> | |
| BASE SALARIES | | | | | \$ 807,469 |
| LONGEVITY | | | | | 22,533 |
| CERTIFICATION PAY | | | | | 24,720 |
| EDUCATION PAY | | | | | 22,320 |
| VACATION BUYBACK | | | | | 3,534 |
| OVERTIME | | | | | 6,781 |
| FRINGE BENEFITS | | | | | <u>321,823</u> |
| GRAND TOTAL | | <u>14</u> | <u>14</u> | <u>14</u> | \$ <u>1,209,180</u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|---------------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | POLICE 110 | MULTI-JURISDICTION TASK 0108 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 86,920 | \$ 97,637 |
| 2000. COMMODITIES | | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | | 11,367 | 7,244 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| SUBTOTAL | | 98,287 | 104,881 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 98,287 | \$ 104,881 |

FUNCTION: This division is used to account for the wages and fringes of one officer in conjunction with the Midessa Metro Auto Theft Task Force.

BUDGET COMMENTS: Hire of equipment costs are expected to decrease this budget fiscal year, and will partially offset the anticipated increase to the personnel section of the budget. The cost increase to personnel is due to the pay increase to sworn officers and related fringe benefits.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Maintain an auto theft recovery rate of 75% or greater. | 84% | 85% | 87% |

DETAIL

| DETAIL | | |
|---|-----------------------------|---------------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | POLICE 110 | MULTI-JURISDICTION TASK 0108 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 1000. PERSONNEL SERVICES | | |
| Salaries | \$ 51,889 | \$ 59,606 |
| Overtime | 3,653 | 3,653 |
| Other Benefits | <u>31,378</u> | <u>34,378</u> |
| TOTAL 1000 | <u>86,920</u> | <u>97,637</u> |
| 3000. CONTRACTUAL SERVICES | | |
| 3210. Hire of Equipment - Garage - Vehicles | 10,737 | 6,614 |
| 3510. Travel & Entertainment | 450 | 450 |
| 3530. Training, Registration Fees, Etc. | <u>180</u> | <u>180</u> |
| TOTAL 3000 | <u>11,367</u> | <u>7,244</u> |
| GRAND TOTAL | \$ <u><u>98,287</u></u> | \$ <u><u>104,881</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--|--|---|---|---|-------------------------|
| GENERAL 001 | | POLICE 110 | | MULTI-JURISDICTION TASK 0108 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| POLICE SAFETY Police Officer | | | | | |
| TOTAL | | $\begin{array}{r} 1 \\ \hline 1 \end{array}$ | $\begin{array}{r} 1 \\ \hline 1 \end{array}$ | $\begin{array}{r} 1 \\ \hline 1 \end{array}$ | |
| BASE SALARIES | | | | | \$ 59,606 |
| LONGEVITY | | | | | 1,944 |
| CERTIFICATION PAY | | | | | 1,800 |
| EDUCATION PAY | | | | | 864 |
| VACATION BUYBACK | | | | | 894 |
| SPECIAL PAY | | | | | 600 |
| OVERTIME | | | | | 3,989 |
| FRINGE BENEFITS | | | | | <u>27,940</u> |
| GRAND TOTAL | | $\begin{array}{r} 1 \\ \hline \hline 1 \end{array}$ | $\begin{array}{r} 1 \\ \hline \hline 1 \end{array}$ | $\begin{array}{r} 1 \\ \hline \hline 1 \end{array}$ | \$ <u><u>97,637</u></u> |

SUMMARY

FUNCTION: This division is used to account for the overtime and fringes associated with the STEP program. Base salaries are accounted for in other divisions of the Police Department. The cost of this division is fully reimbursed by the Texas State Department of Highways and Public Transportation.

BUDGET COMMENTS: This division is funded solely by grant money on a year-to-year basis. If notification of funding is received at a later date, this budget will be adjusted at that time.

DETAIL

| DETAIL | | |
|----------------------------------|--------------------------------|--|
| FUND GENERAL 001 | AGENCY POLICE 110 | ORGANIZATION SPECIAL OPERATIONS-STEP 0109 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 1000. PERSONNEL SERVICES | | |
| Overtime | \$ 58,792 | \$ 0 |
| Other Benefits | <u>14,499</u> | <u>0</u> |
| TOTAL 1000 | <u>73,291</u> | <u>0</u> |
| GRAND TOTAL | \$ <u><u>73,291</u></u> | \$ <u><u>0</u></u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|-------------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | POLICE 110 | POLICE ADMINISTRATION 0111 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 766,427 | \$ 830,606 |
| 2000. COMMODITIES | | 104,047 | 104,702 |
| 3000. CONTRACTUAL SERVICES | | 162,078 | 188,615 |
| 4000. MAINTENANCE - STRUCTURES | | 1,000 | 1,000 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 2,000 | 2,000 |
| SUBTOTAL | | 1,035,552 | 1,126,923 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 1,200 | 0 |
| SUBTOTAL | | 1,200 | 0 |
| TOTAL | | \$ 1,036,752 | \$ 1,126,923 |

FUNCTION: This bureau is responsible for the administration of the entire department. In addition to those services, the Administrative Services Bureau is responsible for the offices of: Planning and Research; Internal Affairs; Police Vehicle Program; Payroll and Accounting and Accreditation. The Accreditation Office was recently initiated in the bureau and is managed by a Lieutenant.

BUDGET COMMENTS: The personnel section of the budget reflects an increase due to adjustments for public safety personnel and related fringe benefits. Hire of equipment costs are also expected to increase due to an increase in the number of vehicles, schedule rotation of vehicles, and higher fuel cost.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Maintain compliance with 446 CALEA National Standards. | 446 | 446 | 446 |
| Sustained Racial Profiling Complaints | 0 | 0 | 0 |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | | |
|---|--|---------------|-------------------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GENERAL 001 | | POLICE 110 | POLICE ADMINISTRATION 0111 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | | \$ 522,356 | \$ 570,293 |
| Overtime | | | 3,453 | 3,771 |
| Other Benefits | | | <u>240,618</u> | <u>256,542</u> |
| TOTAL 1000 | | | <u>766,427</u> | <u>830,606</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 7,725 | 7,725 |
| 2020. Educational/Training Supplies | | | 1,000 | 1,000 |
| 2115. Minor Furniture and Fixtures | | | 4,150 | 5,200 |
| 2120. Minor Equipment, Instruments, Tools | | | 500 | 500 |
| 2155. Minor Computer Hardware and Peripherals | | | 3,200 | 0 |
| 2160. Computer Software & Supplies | | | 3,300 | 2,500 |
| 2200. Food | | | 650 | 650 |
| 2320. Medical Supplies | | | 3,250 | 3,250 |
| 2570. Clothing, Dry Goods, Etc. | | | <u>80,272</u> | <u>83,877</u> |
| TOTAL 2000 | | | <u>104,047</u> | <u>104,702</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | | 53,712 | 66,559 |
| 3212. Equipment Rental - External | | | 25,000 | 25,000 |
| 3230. Laundry & Cleaning | | | 23,250 | 23,250 |
| 3240. Binding, Printing & Reproduction | | | 10,000 | 10,000 |
| 3270. Notary Bonds | | | 800 | 800 |
| 3360. Special Postage/Express Shipping | | | 225 | 250 |
| 3390. Other Special Services | | | 15,000 | 19,020 |
| 3405. Software Maintenance | | | 1,650 | 1,650 |
| 3510. Travel & Entertainment | | | 8,240 | 12,925 |
| 3520. Dues & Subscriptions | | | 2,586 | 2,586 |
| 3525. Legal/Technical Reference Material | | | 0 | 5,800 |
| 3530. Training, Registration Fees, Etc. | | | 6,115 | 5,275 |
| 3540. Educational Assistance | | | <u>15,500</u> | <u>15,500</u> |
| TOTAL 3000 | | | <u>162,078</u> | <u>188,615</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | | |
| 4010. Buildings & Grounds | | | <u>1,000</u> | <u>1,000</u> |
| TOTAL 4000 | | | <u>1,000</u> | <u>1,000</u> |
| 6000. MISCELLANEOUS | | | | |
| 6990. Miscellaneous | | | <u>2,000</u> | <u>2,000</u> |
| TOTAL 6000 | | | <u>2,000</u> | <u>2,000</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | POLICE 110 | |
| ORGANIZATION | | | |
| POLICE ADMINISTRATION 0111 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | | |
| 8000. EQUIPMENT | | | |
| 8401. Furniture, Fixtures , Office Machines | | \$ <u>1,200</u> | \$ <u>0</u> |
| TOTAL 8000 | | <u>1,200</u> | <u>0</u> |
| GRAND TOTAL | | \$ <u><u>1,036,752</u></u> | \$ <u><u>1,126,923</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|----------------------------------|-------|---------------------|---------------------|-------------------------------|---------------------|
| GENERAL 001 | | POLICE 110 | | POLICE ADMINISTRATION 0111 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Police Chief | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| PROFESSIONAL | | | | | |
| Public Information Coordinator | | <u>1</u> | <u>0</u> | <u>0</u> | |
| | TOTAL | <u>1</u> | <u>0</u> | <u>0</u> | |
| TECHNICAL | | | | | |
| Crime Analysis Technician | | <u>1</u> | <u>1</u> | <u>1</u> | |
| L.E. Planner & Grant Coordinator | | <u>0</u> | <u>1</u> | <u>1</u> | |
| Planning & Research Technician | | <u>1</u> | <u>0</u> | <u>0</u> | |
| | TOTAL | <u>2</u> | <u>2</u> | <u>2</u> | |
| SUPERVISORY | | | | | |
| Crime Analysis Supervisor | | <u>1</u> | <u>1</u> | <u>1</u> | |
| Police Lieutenant | | <u>1</u> | <u>1</u> | <u>1</u> | |
| Police Sergeant | | <u>2</u> | <u>2</u> | <u>2</u> | |
| | TOTAL | <u>4</u> | <u>4</u> | <u>4</u> | |
| OPERATIONS | | | | | |
| Supply Clerk | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | <u>1</u> | <u>1</u> | <u>1</u> | |
| Secretary | | <u>2</u> | <u>2</u> | <u>2</u> | |
| | TOTAL | <u>3</u> | <u>3</u> | <u>3</u> | |
| BASE SALARIES | | | | | \$ 567,110 |
| PART TIME/TEMPORARY | | | | | 3,183 |
| LONGEVITY | | | | | 11,223 |
| CERTIFICATION PAY | | | | | 5,400 |
| EDUCATION PAY | | | | | 8,904 |
| VACATION BUYBACK | | | | | 4,617 |
| CAR ALLOWANCE | | | | | 7,800 |
| SPECIAL PAY | | | | | 3,000 |
| OVERTIME | | | | | 3,771 |
| FRINGE BENEFITS | | | | | <u>215,598</u> |
| GRAND TOTAL | | <u>12</u> | <u>11</u> | <u>11</u> | \$ <u>830,606</u> |

CITY OF MIDLAND, TEXAS

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL | | POLICE | SUPPORT SERVICES |
| 001 | | 110 | 0112 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 2,026,051 | \$ 2,223,333 |
| 2000. COMMODITIES | | 101,775 | 132,613 |
| 3000. CONTRACTUAL SERVICES | | 429,414 | 678,934 |
| 4000. MAINTENANCE - STRUCTURES | | 4,500 | 4,500 |
| 5000. MAINTENANCE - EQUIPMENT | | 5,000 | 5,000 |
| 6000. MISCELLANEOUS | | 5,200 | 5,200 |
| SUBTOTAL | | 2,571,940 | 3,049,580 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 97,600 | 8,100 |
| SUBTOTAL | | 97,600 | 8,100 |
| TOTAL | | \$ 2,669,540 | \$ 3,057,680 |

FUNCTION: The Support Services Bureau is responsible for community relations, public information, police records, data entry, and property and evidence. Some programs operated by this bureau include: the Cadet Program, Citizen Police Academy, and Crime Stoppers (with assistance from the Midland Sheriff's Office). In addition, this bureau is responsible for liaison between the Police Department and the Communications and Information Systems Division for Police Communication/Computers, and with the Midland County Sheriff's Office for the housing of City prisoners.

BUDGET COMMENTS: Personnel costs will also increase in this division's budget, due to the market adjustment for sworn officers and step pay progressions for certain personnel. The amount agreed upon between the City and Midland County for prisoner lodging has increased, and is the main reason for the increase to the non-personnel section of the budget. Minor equipment for the property and evidence room are also considered in this budget year.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Recruitment of new Police Officers | | | |
| Number of applicants tested | 61 | 80 | 85 |
| Number of hired (based on year tested) | 9 | 23 | 25 |
| Percentage of officers passing or exceeding 50th percentile of national fitness standard. | 70% | 80% | 82% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|---------------------|--------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | POLICE 110 | SUPPORT SERVICES 0112 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 1,367,342 | \$ 1,508,520 |
| Overtime | | 35,153 | 38,387 |
| Other Benefits | | <u>623,556</u> | <u>676,426</u> |
| TOTAL 1000 | | <u>2,026,051</u> | <u>2,223,333</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 21,000 | 21,000 |
| 2020. Educational/Training Supplies | | 6,000 | 6,000 |
| 2115. Minor Furniture and Fixtures | | 4,225 | 4,225 |
| 2120. Minor Equipment, Instruments, Tools | | 5,500 | 26,300 |
| 2140. Electrical Parts & Supplies | | 500 | 500 |
| 2160. Computer Software & Supplies | | 5,000 | 5,000 |
| 2170. Welding Supplies | | 200 | 238 |
| 2200. Food | | 1,500 | 1,500 |
| 2310. Janitorial Supplies | | 2,000 | 2,000 |
| 2330. Chemicals & Insecticides | | 200 | 200 |
| 2540. Ammunition | | 55,500 | 65,500 |
| 2640. Safety Supplies & Minor Equipment | | <u>150</u> | <u>150</u> |
| TOTAL 2000 | | <u>101,775</u> | <u>132,613</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3030. Light & Power | | 15,000 | 15,000 |
| 3040. Water | | 3,000 | 3,000 |
| 3210. Hire of Equipment - Garage - Vehicles | | 74,599 | 88,619 |
| 3212. Equipment Rental - External | | 900 | 900 |
| 3220. Advertising | | 7,600 | 10,000 |
| 3237. Prisoner Lodging | | 260,000 | 487,000 |
| 3240. Binding, Printing & Reproduction | | 3,000 | 6,000 |
| 3260. Credit Bureau Fees | | 680 | 680 |
| 3360. Special Postage and Express Shipping | | 500 | 500 |
| 3390. Other Special Services | | 11,775 | 14,875 |
| 3480. Medical Examinations | | 13,250 | 13,250 |
| 3510. Travel & Entertainment | | 20,000 | 20,000 |
| 3520. Dues & Subscriptions | | 2,510 | 2,510 |
| 3530. Training, Registration Fees, Etc. | | 9,100 | 9,100 |
| 3540. Education Assistance | | 6,000 | 6,000 |
| 3990. Other | | <u>1,500</u> | <u>1,500</u> |
| TOTAL 3000 | | <u>429,414</u> | <u>678,934</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | <u>4,500</u> | <u>4,500</u> |
| TOTAL 4000 | | <u>4,500</u> | <u>4,500</u> |

DETAIL

| DETAIL | | |
|--|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | POLICE 110 | SUPPORT SERVICES 0112 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5110. Machinery, Tools & Implements | \$ 1,000 | \$ 1,000 |
| 5120. Instruments & Apparatus - Major | <u>4,000</u> | <u>4,000</u> |
| TOTAL 5000 | <u>5,000</u> | <u>5,000</u> |
| 6000. MISCELLANEOUS | | |
| 6990. Miscellaneous | <u>5,200</u> | <u>5,200</u> |
| TOTAL 6000 | <u>5,200</u> | <u>5,200</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8401. Furniture, Fixtures, Office Machines | 38,000 | 0 |
| 8441. Recreational Equipment | 1,100 | 0 |
| 8481. Communication/ Video Equipment | 55,000 | 0 |
| 8530. Other Equipment | <u>3,500</u> | <u>8,100</u> |
| TOTAL 8000 | <u>97,600</u> | <u>8,100</u> |
| GRAND TOTAL | \$ <u>2,669,540</u> | \$ <u>3,057,680</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|-------------------------------|-------|---------------------|---------------------|--------------------------|---------------------|
| GENERAL 001 | | POLICE 110 | | SUPPORT SERVICES 0112 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Deputy Police Chief | | 1 | 1 | 1 | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| TECHNICAL | | | | | |
| Physical Fitness Coordinator | | 1 | 1 | 1 | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| SUPERVISORY | | | | | |
| Police Information Supervisor | | 1 | 1 | 1 | |
| Police Lieutenant | | 2 | 2 | 2 | |
| Police Sergeant | | 4 | 4 | 4 | |
| Property Supervisor | | 1 | 1 | 1 | |
| TRU Supervisor | | 1 | 1 | 1 | |
| | TOTAL | <u>9</u> | <u>9</u> | <u>9</u> | |
| POLICE SAFETY | | | | | |
| Police Officer | | 4 | 4 | 4 | |
| Police Cadet | | 6 | 6 | 6 | |
| | TOTAL | <u>10</u> | <u>10</u> | <u>10</u> | |
| OPERATIONS | | | | | |
| Community Service Clerk | | 7 | 7 | 7 | |
| Maintenance Specialist | | 1 | 1 | 1 | |
| Property Clerk | | 2 | 2 | 2 | |
| | TOTAL | <u>10</u> | <u>10</u> | <u>10</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 1 | 1 | 1 | |
| Police Records Supervisor | | 2 | 2 | 2 | |
| Records Technician | | 8 | 8 | 8 | |
| Secretary | | 1 | 1 | 1 | |
| | TOTAL | <u>12</u> | <u>12</u> | <u>12</u> | |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|---------------------|--|---------------------|---------------------|--------------------------|---------------------|
| GENERAL 001 | | POLICE 110 | | SUPPORT SERVICES 0112 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| BASE SALARIES | | | | | \$ 1,454,004 |
| PART TIME/TEMPORARY | | | | | 54,516 |
| LONGEVITY | | | | | 24,135 |
| CERTIFICATION PAY | | | | | 18,360 |
| EDUCATION PAY | | | | | 17,112 |
| VACATION BUYBACK | | | | | 8,359 |
| SPECIAL PAY | | | | | 6,600 |
| OVERTIME | | | | | 38,387 |
| FRINGE BENEFITS | | | | | 621,860 |
| VACANCIES | | | | | <u>(20,000)</u> |
| GRAND TOTAL | | <u>43</u> | <u>43</u> | <u>43</u> | \$ <u>2,223,333</u> |

SUMMARY

| GENERAL FUND | | | AGENCY | | ORGANIZATION | |
|--------------------------------|--|--|--------------|--|------------------|--|
| 001 | | | POLICE | | FIELD OPERATIONS | |
| | | | 110 | | 0113 | |
| CLASSIFICATION | | | BUDGET | | BUDGET | |
| | | | 2006-2007 | | 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 7,675,161 | | \$ 8,685,026 | |
| 2000. COMMODITIES | | | 64,288 | | 69,946 | |
| 3000. CONTRACTUAL SERVICES | | | 1,942,063 | | 2,138,495 | |
| 4000. MAINTENANCE - STRUCTURES | | | 900 | | 900 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 7,400 | | 7,400 | |
| 6000. MISCELLANEOUS | | | 1,600 | | 1,600 | |
| | | | <hr/> | | <hr/> | |
| SUBTOTAL | | | 9,691,412 | | 10,903,367 | |
| | | | <hr/> | | <hr/> | |
| CAPITAL OUTLAY | | | 0 | | 0 | |
| 7000. LANDS - BUILDINGS | | | 20,800 | | 31,896 | |
| 8000. EQUIPMENT | | | <hr/> | | <hr/> | |
| SUBTOTAL | | | 20,800 | | 31,896 | |
| | | | <hr/> | | <hr/> | |
| TOTAL | | | \$ 9,712,212 | | \$ 10,935,263 | |
| | | | <hr/> | | <hr/> | |

FUNCTION: The Field Operations Bureau is the department's largest bureau. The bureau's objective is to assist in the creation and implementation of policing procedures that not only combat the criminal element but also eliminate conditions that lead to crime. The bureau is comprised of: the Patrol Division, the Training Division, the Traffic Section. The bureau's purpose is to provide "first response" to all calls for police service. Personnel assigned to the bureau are responsible for police patrol duties, traffic control, accident investigations, initial criminal investigations, personnel training and high risk situations.

BUDGET COMMENTS: Six additional police officer positions are needed in order to serve the growing area and needs of the city. A market adjustment for sworn officers, as well as step pay progression increases are budgeted in the personnel section. Hire of equipment needs are anticipated to increase due to the additional patrol cars for officers. The costs of crossing guards for the school year are anticipated to increase because of new minimum wage legislation that will take effect during this budget year.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Police Officers will handle calls for service at or greater than the state rate of 482.88 CFS per office per year. | 530 | 541 | 547 |
| The accident rate for Midland will be less than or equal to the 2005 rate of 2,992. This figure excludes private property accidents. | 2,890 | 2,912 | 2,930 |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|---------------------|--------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | POLICE 110 | FIELD OPERATIONS 0113 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 5,007,311 | \$ 5,733,141 |
| Overtime | | 168,000 | 183,456 |
| Other Benefits | | <u>2,499,850</u> | <u>2,768,429</u> |
| TOTAL 1000 | | <u>7,675,161</u> | <u>8,685,026</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 11,780 | 11,800 |
| 2110. Motor Vehicle Supplies | | 150 | 0 |
| 2115. Minor Furniture & Fixtures | | 1,400 | 1,400 |
| 2120. Minor Equipment, Instruments, Tools | | 20,300 | 28,880 |
| 2155. Minor Computer Hardware & Peripherals | | 3,000 | 0 |
| 2160. Computer Software & Supplies | | 3,000 | 3,000 |
| 2220. Food | | 300 | 600 |
| 2320. Medical Supplies | | 392 | 0 |
| 2330. Chemicals & Insecticides | | 0 | 300 |
| 2530. Animal Feed | | 3,000 | 3,000 |
| 2570. Clothing, Dry Goods, Etc. | | 18,966 | 18,966 |
| 2650. Photographic Supplies | | <u>2,000</u> | <u>2,000</u> |
| TOTAL 2000 | | <u>64,288</u> | <u>69,946</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3113. General Liability Insurance Penalty | | -7,640 | 0 |
| 3210. Hire of Equipment - Garage - Vehicles | | 1,633,688 | 1,783,665 |
| 3211. Hire of Equipment - Garage - Other | | 10,458 | 10,458 |
| 3220. Advertising | | 500 | 500 |
| 3240. Binding, Printing & Reproduction | | 100 | 0 |
| 3280. Temporary Help | | 261,675 | 300,160 |
| 3320. Wrecker Services | | 2,500 | 2,500 |
| 3405. Software Maintenance | | 500 | 500 |
| 3460. Veterinary Fees | | 3,920 | 4,000 |
| 3510. Travel & Entertainment | | 18,000 | 18,000 |
| 3520. Dues & Subscriptions | | 1,362 | 1,712 |
| 3530. Training, Registration Fees, Etc. | | <u>17,000</u> | <u>17,000</u> |
| TOTAL 3000 | | <u>1,942,063</u> | <u>2,138,495</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | <u>900</u> | <u>900</u> |
| TOTAL 4000 | | <u>900</u> | <u>900</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|---------------------------------------|--------------------------------|---|
| FUND GENERAL 001 | AGENCY POLICE 110 | ORGANIZATION FIELD OPERATIONS 0113 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5120. Instruments & Apparatus - Major | \$ <u>7,400</u> | \$ <u>7,400</u> |
| TOTAL 5000 | <u>7,400</u> | <u>7,400</u> |
| 6000. MISCELLANEOUS | | |
| 6990. Miscellaneous | <u>1,600</u> | <u>1,600</u> |
| TOTAL 6000 | <u>1,600</u> | <u>1,600</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8461. Police Equipment | <u>20,800</u> | <u>31,896</u> |
| TOTAL 8000 | <u>20,800</u> | <u>31,896</u> |
| GRAND TOTAL | \$ <u><u>9,712,212</u></u> | \$ <u><u>10,935,263</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|---------------------------|-------|---------------------|---------------------|--------------------------|---------------------|
| GENERAL 001 | | POLICE 110 | | FIELD OPERATIONS 0113 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Deputy Police Chief | | 1 | 1 | 1 | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| SUPERVISORY | | | | | |
| Police Lieutenant | | 4 | 4 | 4 | |
| Police Sergeant | | 16 | 17 | 17 | |
| | TOTAL | <u>20</u> | <u>21</u> | <u>21</u> | |
| POLICE SAFETY | | | | | |
| Police Officer | | 77 | 88 | 94 | |
| | TOTAL | <u>77</u> | <u>88</u> | <u>94</u> | |
| OPERATIONS | | | | | |
| Community Service Officer | | 3 | 3 | 3 | |
| | TOTAL | <u>3</u> | <u>3</u> | <u>3</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 1 | 1 | 1 | |
| Secretary | | 1 | 1 | 1 | |
| | TOTAL | <u>2</u> | <u>2</u> | <u>2</u> | |
| BASE SALARIES | | | | | \$ 5,733,141 |
| LONGEVITY | | | | | 77,844 |
| CERTIFICATION PAY | | | | | 92,400 |
| EDUCATION PAY | | | | | 138,288 |
| VACATION BUYBACK | | | | | 30,433 |
| SPECIAL PAY | | | | | 10,200 |
| OVERTIME | | | | | 183,456 |
| FRINGE BENEFITS | | | | | 2,484,264 |
| VACANCIES | | | | | <u>(65,000)</u> |
| GRAND TOTAL | | <u>103</u> | <u>115</u> | <u>121</u> | \$ <u>8,685,026</u> |

SUMMARY

| GENERAL FUND | | | AGENCY | | ORGANIZATION | |
|--------------------------------|--|--|--------------|--|------------------------|--|
| 001 | | | POLICE | | INVESTIGATIVE SERVICES | |
| | | | 110 | | 0114 | |
| CLASSIFICATION | | | BUDGET | | BUDGET | |
| | | | 2006-2007 | | 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 2,922,717 | | \$ 3,317,423 | |
| 2000. COMMODITIES | | | 45,305 | | 53,475 | |
| 3000. CONTRACTUAL SERVICES | | | 394,549 | | 443,639 | |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | | 0 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 2,750 | | 2,750 | |
| 6000. MISCELLANEOUS | | | 1,000 | | 1,000 | |
| | | | | | | |
| SUBTOTAL | | | 3,366,321 | | 3,818,287 | |
| | | | | | | |
| CAPITAL OUTLAY | | | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | | 0 | |
| 8000. EQUIPMENT | | | 14,669 | | 14,700 | |
| | | | | | | |
| SUBTOTAL | | | 14,669 | | 14,700 | |
| | | | | | | |
| TOTAL | | | \$ 3,380,990 | | \$ 3,832,987 | |

FUNCTION: The purpose is to investigate all criminal offenses assigned to the various sections within the Bureau. Investigative personnel assigned to the Bureau will be nonuniformed, commissioned officers who will initiate and conduct thorough investigations, prepare and execute arrest and/or search warrants, prepare case reports and any other documents or assignments required to present complete cases to the appropriate prosecuting authority for successful prosecution of defendants. The Investigative Services Bureau gathers and disseminates information concerning criminal activity to other divisions within the Police Department. This Department also coordinates the S.W.A.T. Team and other specialized officers as needed.

BUDGET COMMENTS: Market adjustments, step pay progression for sworn officers, and increases to healthcare and related fringe benefits are all included in the personnel section of the budget. Hire of equipment costs are also budgeted to increase, due to the increased cost of fuel and new equipment. Other contractual services are expected to increase slightly over the last budget fiscal year.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Detectives will solve over 40% of the cases assigned for investigation. | 44% | 45% | 46% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|---------------------|--------------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | POLICE 110 | INVESTIGATIVE SERVICES 0114 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 1,849,137 | \$ 2,138,167 |
| Overtime | | 95,061 | 103,806 |
| Other Benefits | | <u>978,519</u> | <u>1,075,450</u> |
| TOTAL 1000 | | <u>2,922,717</u> | <u>3,317,423</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 14,000 | 14,000 |
| 2020. Educational/Training Supplies | | 875 | 875 |
| 2115. Minor Furniture & Fixtures | | 2,600 | 5,600 |
| 2120. Minor Equipment, Instruments, Tools | | 18,380 | 18,380 |
| 2155. Minor Computer Hardware & Peripherals | | 0 | 4,670 |
| 2160. Computer Software & Supplies | | 1,700 | 1,700 |
| 2200. Food | | 0 | 500 |
| 2320. Medical Supplies | | 650 | 650 |
| 2640. Clothing, Dry Goods, Etc. | | 2,100 | 2,100 |
| 2650. Photographic Supplies | | <u>5,000</u> | <u>5,000</u> |
| TOTAL 2000 | | <u>45,305</u> | <u>53,475</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | 256,674 | 282,976 |
| 3212. Equipment Rental - External | | 53,000 | 54,300 |
| 3360. Special Postage/Express Shipping | | 600 | 716 |
| 3390. Other Special Services | | 26,350 | 50,000 |
| 3510. Travel & Entertainment | | 21,050 | 21,050 |
| 3520. Dues & Subscriptions | | 2,075 | 2,075 |
| 3530. Training, Registration Fees, Etc. | | 8,700 | 10,412 |
| 3920. Rent | | 16,500 | 12,510 |
| 3990. Other | | <u>9,600</u> | <u>9,600</u> |
| TOTAL 3000 | | <u>394,549</u> | <u>443,639</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5120. Instruments & Apparatus - Major | | <u>2,750</u> | <u>2,750</u> |
| TOTAL 5000 | | <u>2,750</u> | <u>2,750</u> |
| 6000. MISCELLANEOUS | | | |
| 6990. Miscellaneous | | <u>1,000</u> | <u>1,000</u> |
| TOTAL 6000 | | <u>1,000</u> | <u>1,000</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|------------------------------|-----------------------------|--------------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | POLICE 110 | INVESTIGATIVE SERVICES 0114 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8461. Police Equipment | 14,669 | \$ 14,700 |
| TOTAL 8000 | \$ 14,669 | 14,700 |
| GRAND TOTAL | \$ 3,380,990 | \$ 3,832,987 |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------------|-------|---------------------|---------------------|--------------------------------|---------------------|
| GENERAL 001 | | POLICE 110 | | INVESTIGATIVE SERVICES 0114 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Deputy Police Chief | | 1 | 1 | 1 | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| TECHNICAL | | | | | |
| ID Specialist | | 4 | 4 | 4 | |
| | TOTAL | <u>4</u> | <u>4</u> | <u>4</u> | |
| SUPERVISORY | | | | | |
| ID Supervisor | | 1 | 1 | 1 | |
| Police Lieutenant | | 2 | 2 | 2 | |
| Police Sergeant | | 6 | 5 | 5 | |
| | TOTAL | <u>9</u> | <u>8</u> | <u>8</u> | |
| POLICE SAFETY | | | | | |
| Police Officer | | 30 | 25 | 25 | |
| | TOTAL | <u>30</u> | <u>25</u> | <u>25</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 1 | 1 | 1 | |
| Secretary | | 3 | 3 | 3 | |
| | TOTAL | <u>4</u> | <u>4</u> | <u>4</u> | |
| BASE SALARIES | | | | | \$ 2,138,167 |
| LONGEVITY | | | | | 44,406 |
| CERTIFICATION PAY | | | | | 51,000 |
| EDUCATION PAY | | | | | 50,568 |
| VACATION BUYBACK | | | | | 17,205 |
| SPECIAL PAY | | | | | 28,932 |
| OVERTIME | | | | | 103,806 |
| FRINGE BENEFITS | | | | | 903,339 |
| VACANCIES | | | | | <u>(20,000)</u> |
| GRAND TOTAL | | <u>48</u> | <u>42</u> | <u>42</u> | \$ <u>3,317,423</u> |

CITY OF MIDLAND, TEXAS

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|-------------|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GENERAL 001 | | FIRE 115 | FIRE 0115 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 10,406,623 | \$ 11,428,520 |
| 2000. COMMODITIES | | | 146,004 | 161,105 |
| 3000. CONTRACTUAL SERVICES | | | 720,873 | 754,113 |
| 4000. MAINTENANCE - STRUCTURES | | | 1,000 | 2,000 |
| 5000. MAINTENANCE - EQUIPMENT | | | 9,850 | 11,200 |
| 6000. MISCELLANEOUS | | | 20,000 | 21,000 |
| SUBTOTAL | | | 11,304,350 | 12,377,938 |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | 0 |
| 8000. EQUIPMENT | | | 21,110 | 22,000 |
| SUBTOTAL | | | 21,110 | 22,000 |
| TOTAL | | | \$ 11,325,460 | \$ 12,399,938 |

FUNCTION: This department, under the direction of the Fire Chief, is responsible for the protection of life and property, the enforcement of fire ordinances, fire prevention, fire suppression and rescue work. The department answers all fires and related emergency calls within Midland County.

BUDGET COMMENTS: Three main factors impacted the personnel budget. First, a market adjustment for public safety personnel is included. Second, an increase in the rate of the city's contribution to the retirement fund is reflected. Third, new cadets under an enhanced training program are also budgeted this fiscal year. Non-personnel areas of increase are hire of equipment expenditure and supplies.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Continue to investigate all customer complaints within one working day. | 5 of 5 | 6 of 6 | 100% |
| Achieve average emergency en route time of 1:32 seconds. | 1:48 | 1:53 | 1:32 |
| Monthly minimum average Station training. | 9 hrs | 10 hrs | 10 hrs |
| Each station crew on all shifts will perform or review at least one in-district prefire plan per month. | 7 per month | 10 per month | 10 per month |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | | |
|---|--|-------------|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GENERAL 001 | | FIRE 115 | FIRE 0115 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | | \$ 6,981,926 | \$ 7,717,563 |
| Overtime | | | 222,147 | 242,585 |
| Other Benefits | | | <u>3,202,550</u> | <u>3,468,372</u> |
| TOTAL 1000 | | | <u>10,406,623</u> | <u>11,428,520</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 4,700 | 5,000 |
| 2020. Educational/Training Supplies | | | 2,900 | 2,900 |
| 2115. Minor Furniture & Fixtures | | | 13,449 | 17,950 |
| 2120. Minor Equipment, Instruments, Tools | | | 36,905 | 36,905 |
| 2140. Electrical Parts & Supplies | | | 500 | 500 |
| 2160. Computer Software & Supplies | | | 4,000 | 5,000 |
| 2170. Welding Supplies | | | 50 | 50 |
| 2310. Janitorial Supplies | | | 15,000 | 17,000 |
| 2320. Medical Supplies | | | 200 | 200 |
| 2330. Chemicals & Insecticides | | | 4,000 | 4,500 |
| 2520. Botanical & Agricultural | | | 800 | 1,000 |
| 2570. Clothing, Dry Goods, Etc. | | | 63,500 | 68,500 |
| 2620. Postage | | | 0 | 1,100 |
| 2640. Safety Supplies & Minor Equipment | | | <u>0</u> | <u>500</u> |
| TOTAL 2000 | | | <u>146,004</u> | <u>161,105</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3040. Water | | | 26,000 | 26,000 |
| 3210. Hire of Equipment - Garage - Vehicles | | | 625,623 | 649,763 |
| 3212. Equipment Rental - External | | | 5,000 | 5,200 |
| 3220. Advertising | | | 0 | 500 |
| 3230. Laundry & Cleaning | | | 38,300 | 39,000 |
| 3270. Notary Bonds | | | 75 | 75 |
| 3280. Temporary Help | | | 845 | 845 |
| 3370. Grounds maintenance | | | 0 | 1,000 |
| 3390. Other Special Services | | | 6,000 | 6,500 |
| 3510. Travel & Entertainment | | | 7,530 | 11,175 |
| 3520. Dues & Subscriptions | | | 900 | 900 |
| 3530. Training, Registration Fees, Etc. | | | 8,100 | 9,655 |
| 3550. Employee Awards | | | <u>2,500</u> | <u>3,500</u> |
| TOTAL 3000 | | | <u>720,873</u> | <u>754,113</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | | |
| 4010. Buildings & Grounds | | | <u>1,000</u> | <u>2,000</u> |
| TOTAL 4000 | | | <u>1,000</u> | <u>2,000</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|--|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | FIRE 115 | |
| ORGANIZATION | | | |
| | | FIRE 0115 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5020. Furniture, Fixtures & Furnishings | | \$ 650 | \$ 800 |
| 5110. Machinery, Tools & Implements | | 2,200 | 2,400 |
| 5120. Instruments & Apparatus - Major | | <u>7,000</u> | <u>8,000</u> |
| TOTAL 5000 | | <u>9,850</u> | <u>11,200</u> |
| 6000. MISCELLANEOUS | | | |
| 6990. Miscellaneous | | <u>20,000</u> | <u>21,000</u> |
| TOTAL 6000 | | <u>20,000</u> | <u>21,000</u> |
| <u>CAPITAL OUTLAY</u> | | | |
| 8000. EQUIPMENT | | | |
| 8401. Furniture, Fixtures, & Office Machines | | 0 | 6,600 |
| 8450. Health Equipment | | 9,910 | 0 |
| 8470. Firefighting Equipment | | <u>11,200</u> | <u>15,400</u> |
| TOTAL 8000 | | <u>21,110</u> | <u>22,000</u> |
| GRAND TOTAL | | <u>\$ 11,325,460</u> | <u>\$ 12,399,938</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------------|--|---------------------|---------------------|---------------------|----------------------|
| GENERAL 001 | | FIRE 115 | | FIRE 0115 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Fire Chief | | 1 | 1 | 1 | |
| Assistant Fire Chief | | 1 | 1 | 1 | |
| Fire Battalion Chief | | 3 | 3 | 3 | |
| TOTAL | | <u>5</u> | <u>5</u> | <u>5</u> | |
| FIRE SAFETY | | | | | |
| Fire Captain | | 24 | 24 | 24 | |
| Fire Driver | | 45 | 48 | 48 | |
| Fire Fighter | | 87 | 87 | 87 | |
| Fire Cadet | | 3 | 3 | 6 | |
| TOTAL | | <u>159</u> | <u>162</u> | <u>165</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 7,669,731 |
| PART TIME / TEMPORARY | | | | | 47,832 |
| LONGEVITY | | | | | 140,826 |
| CERTIFICATION PAY | | | | | 172,200 |
| EDUCATION PAY | | | | | 152,832 |
| VACATION BUYBACK | | | | | 66,078 |
| OVERTIME | | | | | 242,585 |
| FRINGE BENEFITS | | | | | <u>2,936,436</u> |
| GRAND TOTAL | | <u>165</u> | <u>168</u> | <u>171</u> | \$ <u>11,428,520</u> |

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|-------------|-----------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GENERAL 001 | | FIRE 115 | FIRE TRAINING 0116 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 253,829 | \$ 285,034 |
| 2000. COMMODITIES | | | 10,119 | 11,539 |
| 3000. CONTRACTUAL SERVICES | | | 54,152 | 57,355 |
| 4000. MAINTENANCE - STRUCTURES | | | 5,100 | 5,100 |
| 5000. MAINTENANCE - EQUIPMENT | | | 450 | 450 |
| 6000. MISCELLANEOUS | | | 0 | 0 |
| SUBTOTAL | | | 323,650 | 359,478 |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | 0 |
| 8000. EQUIPMENT | | | 0 | 0 |
| SUBTOTAL | | | 0 | 0 |
| TOTAL | | | \$ 323,650 | \$ 359,478 |

FUNCTION: This division is under the direction of the Fire Chief, and is responsible for all areas of training for the Fire Department.

BUDGET COMMENTS: The market adjustment for public safety employees and the city's retirement contribution rate increase are the main factors for the increase to this division's budget. Slight increases in various expenditure categories, such as supplies and contractual services, contribute to the increase to the non-personnel section of the budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| 95% of Midland Fire Department suppression personnel to attain proficiency in three (3) identified skills. | 90% | 90% | 100% |
| 100% of all Midland Fire Department personnel to receive 20 hours of continuing education training. | 100% | 100% | 100% |
| Offer a minimum of 40 hours of EMS continuing education hours to all personnel. | 80 hours | 70 hours | 70 hours |
| 100% of all Midland Fire Department personnel maintain or acquire Haz-Mat Tech Certification. | 95% | 98% | 100% |

DETAIL

| DETAIL | | | |
|---|--|---------------------|-----------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | FIRE 115 | FIRE TRAINING 0116 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 179,039 | \$ 202,045 |
| Other Benefits | | <u>74,790</u> | <u>82,989</u> |
| TOTAL 1000 | | <u>253,829</u> | <u>285,034</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 1,000 | 1,000 |
| 2020. Educational/Training Supplies | | 5,185 | 5,185 |
| 2115. Minor Furniture & Fixtures | | 300 | 1,300 |
| 2120. Minor Equipment, Instruments, Tools | | 2,384 | 2,384 |
| 2150. Fuel Supplies | | 1,000 | 1,000 |
| 2310. Janitorial Supplies | | <u>250</u> | <u>670</u> |
| TOTAL 2000 | | <u>10,119</u> | <u>11,539</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | 35,434 | 37,903 |
| 3212. Equipment Rental - External | | 7,800 | 8,534 |
| 3370. Grounds Maintenance | | 1,860 | 1,860 |
| 3510. Travel & Entertainment | | 4,940 | 4,940 |
| 3520. Dues & Subscriptions | | 818 | 818 |
| 3530. Training, Registration Fees, Etc. | | <u>3,300</u> | <u>3,300</u> |
| TOTAL 3000 | | <u>54,152</u> | <u>57,355</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Building & Grounds | | <u>5,100</u> | <u>5,100</u> |
| TOTAL 4000 | | <u>5,100</u> | <u>5,100</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5110. Machinery, Tools & Implements | | 300 | 300 |
| 5120. Instruments & Apparatus - Major | | <u>150</u> | <u>150</u> |
| TOTAL 5000 | | <u>450</u> | <u>450</u> |
| GRAND TOTAL | | <u>\$ 323,650</u> | <u>\$ 359,478</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|---------------------|--|---------------------|---------------------|-----------------------|---------------------|
| GENERAL 001 | | FIRE 115 | | FIRE TRAINING 0116 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Fire Training Chief | | 1 | 1 | 1 | |
| District Chief | | <u>2</u> | <u>2</u> | <u>2</u> | |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | |
| CLERICAL | | | | | |
| Fire Records Clerk | | <u>0.50</u> | <u>0.50</u> | <u>0.50</u> | |
| TOTAL | | <u>0.50</u> | <u>0.50</u> | <u>0.50</u> | |
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SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|-------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | FIRE 115 | FIRE PREVENTION 0119 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 483,803 | \$ 543,326 |
| 2000. COMMODITIES | | 11,375 | 12,900 |
| 3000. CONTRACTUAL SERVICES | | 41,463 | 59,997 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 800 | 1,000 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| SUBTOTAL | | 537,441 | 617,223 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 537,441 | \$ 617,223 |

FUNCTION: This division is under the direction of the Fire Chief, and is headed up by the Fire Marshal. The division is responsible for all fire prevention activities as well as fire investigations and building code inspections.

BUDGET COMMENTS: The major increase to the non-personnel section of the budget is in hire of equipment costs, mainly due to the replacement of vehicles and increased fuel costs. The market adjustment for public safety personnel, as well as the increased rate contributed by the city as retirement benefits are the main reasons for the increase to the personnel budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Maintain or increase the number to fire inspections with regular inspections and target hazards. | 3,925 | 4,420 | 4,420 |
| Maintain or increase the number of individuals contacted through public education programs. | 7,250 | 12,000 | 12,250 |
| Through ongoing fire prevention we will continue to reduce the occurrence of fires within the City of Midland. | 400 | 380 | 361 |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL 001 | | FIRE 115 | FIRE PREVENTION 0119 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 319,611 | \$ 371,093 |
| Overtime | | 7,378 | 8,379 |
| Other Benefits | | <u>156,814</u> | <u>163,854</u> |
| TOTAL 1000 | | <u>483,803</u> | <u>543,326</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 1,000 | 1,000 |
| 2020. Educational/Training Supplies | | 6,000 | 7,000 |
| 2120. Minor Equipment, Instruments, Tools | | 1,000 | 1,000 |
| 2160. Computer Software & Supplies | | 1,000 | 1,000 |
| 2540. Ammunition | | 300 | 300 |
| 2550. Fire Marshal Supplies | | 2,000 | 2,500 |
| 2620. Postage | | <u>75</u> | <u>100</u> |
| TOTAL 2000 | | <u>11,375</u> | <u>12,900</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | 31,683 | 49,047 |
| 3240. Binding, Printing & Reproduction | | 250 | 250 |
| 3280. Temporary Help | | 450 | 0 |
| 3510. Travel & Entertainment | | 5,780 | 6,500 |
| 3520. Dues & Subscriptions | | 800 | 1,200 |
| 3530. Training, Registration Fees, Etc. | | <u>2,500</u> | <u>3,000</u> |
| TOTAL 3000 | | <u>41,463</u> | <u>59,997</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5120. Instruments & Apparatus - Major | | <u>800</u> | <u>1,000</u> |
| TOTAL 5000 | | <u>800</u> | <u>1,000</u> |
| GRAND TOTAL | | <u>\$ 537,441</u> | <u>\$ 617,223</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|-------------------------|-------|---------------------|---------------------|-------------------------|--------------------------|
| GENERAL 001 | | FIRE 115 | | FIRE PREVENTION 0119 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Assistant Fire Chief | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| FIRE SAFETY | | | | | |
| Assistant Fire Marshall | | 1 | 1 | 1 | |
| Fire Inspector | | <u>4</u> | <u>4</u> | <u>4</u> | |
| | TOTAL | <u>5</u> | <u>5</u> | <u>5</u> | |
| CLERICAL | | | | | |
| Secretary | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 371,093 |
| LONGEVITY | | | | | 6,150 |
| CERTIFICATION PAY | | | | | 8,640 |
| EDUCATION PAY | | | | | 9,156 |
| VACATION BUYBACK | | | | | 2,200 |
| OVERTIME | | | | | 8,379 |
| FRINGE BENEFITS | | | | | <u>137,708</u> |
| GRAND TOTAL | | <u><u>7</u></u> | <u><u>7</u></u> | <u><u>7</u></u> | \$ <u><u>543,326</u></u> |

SUMMARY

| SUMMARY | | | |
|----------------|--------------------------|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION |
| GENERAL | | FIRE | EMERGENCY MEDICAL |
| 001 | | 115 | 0120 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. | PERSONNEL SERVICES | \$ 762,219 | \$ 791,144 |
| 2000. | COMMODITIES | 38,350 | 118,500 |
| 3000. | CONTRACTUAL SERVICES | 274,910 | 394,584 |
| 4000. | MAINTENANCE - STRUCTURES | 0 | 0 |
| 5000. | MAINTENANCE - EQUIPMENT | 14,400 | 20,850 |
| 6000. | MISCELLANEOUS | 2,210 | 2,210 |
| | SUBTOTAL | 1,092,089 | 1,327,288 |
| | CAPITAL OUTLAY | | |
| 7000. | LANDS - BUILDINGS | 0 | 0 |
| 8000. | EQUIPMENT | 35,400 | 25,800 |
| | SUBTOTAL | 35,400 | 25,800 |
| | TOTAL | \$ 1,127,489 | \$ 1,353,088 |

FUNCTION: This division is under the direction of the Fire Chief, and operates the six ambulances stationed at the fire stations.

BUDGET COMMENTS: Replacement of emergency vehicles and the increased cost of fuel are incorporated into the hire of equipment cost for this division's budget. Collection fees associated with the billing of emergency medical services by our hospital district are now budgeted in this division. Medical supplies are also expected to increase over the last budget fiscal year. The increase to the personnel budget is mainly attributed to the market adjustment for public safety employees and the increase of the City's contribution rate to the retirement fund for fire fighters.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Limit critical patient on-scene time to 20 minutes or less, 90% of the time. | 98% | 98% | 100% |
| Reduce average county EMS response time to 9 minutes or less, 90% of the time. | 83% | 90% | 100% |
| Achieve an average 4 minute response time to all in district EMS calls, 90% of the time. | 88% | 94% | 100% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|---------------------|---------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | FIRE 115 | |
| ORGANIZATION | | | |
| EMERGENCY MEDICAL 0120 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 123,693 | \$ 136,110 |
| Overtime | | 11,367 | 12,413 |
| Other Benefits | | <u>627,159</u> | <u>642,621</u> |
| TOTAL 1000 | | <u>762,219</u> | <u>791,144</u> |
| 2000. COMMODITIES | | | |
| 2020. Educational/Training Supplies | | 3,500 | 3,500 |
| 2120. Minor Equipment, Instruments, Tools | | 4,000 | 7,150 |
| 2160. Computer Software & Supplies | | 300 | 300 |
| 2170. Welding Supplies | | 300 | 300 |
| 2320. Medical Supplies | | 30,000 | 107,000 |
| 2570. Clothing, Dry Goods, Etc. | | <u>250</u> | <u>250</u> |
| TOTAL 2000 | | <u>38,350</u> | <u>118,500</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | 202,825 | 226,499 |
| 3240. Printing | | 800 | 800 |
| 3250. Billing and Collection Fees | | 0 | 96,000 |
| 3390. Other Special Services | | 18,000 | 18,000 |
| 3480. Medical Examinations | | 28,000 | 28,000 |
| 3510. Travel & Entertainment | | 7,610 | 7,610 |
| 3520. Dues & Subscriptions | | 950 | 950 |
| 3530. Training, Registration Fees, Etc. | | 12,025 | 12,025 |
| 3540. Educational Assistance | | <u>4,700</u> | <u>4,700</u> |
| TOTAL 3000 | | <u>274,910</u> | <u>394,584</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5110. Machinery, Tools & Implements | | 2,600 | 5,650 |
| 5120. Instruments & Apparatus - Major | | <u>11,800</u> | <u>15,200</u> |
| TOTAL 5000 | | <u>14,400</u> | <u>20,850</u> |
| 6000. MISCELLANEOUS | | | |
| 6010. Medical Expense | | <u>2,210</u> | <u>2,210</u> |
| TOTAL 6000 | | <u>2,210</u> | <u>2,210</u> |

DETAIL

| DETAIL | | |
|------------------------------|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | FIRE 115 | EMERGENCY MEDICAL 0120 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8450. Health Equipment | \$ <u>35,400</u> | \$ <u>25,800</u> |
| TOTAL 8000 | <u>35,400</u> | <u>25,800</u> |
| GRAND TOTAL | \$ <u><u>1,127,489</u></u> | \$ <u><u>1,353,088</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|-----------------------------------|--|---------------------|---------------------|---------------------------|---------------------|
| GENERAL 001 | | FIRE 115 | | EMERGENCY MEDICAL 0120 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Assistant Fire Chief | | <u>1</u> | <u>1</u> | <u>1</u> | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| TECHNICAL | | | | | |
| Fire Information & Records Coord. | | <u>1</u> | <u>1</u> | <u>1</u> | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 136,110 |
| LONGEVITY | | | | | 3,471 |
| CERTIFICATION PAY | | | | | 1,440 |
| EMS CERTIFICATION PAY | | | | | 472,500 |
| EDUCATION PAY | | | | | 3,000 |
| VACATION BUYBACK | | | | | 2,210 |
| CAR ALLOWANCE | | | | | 1,020 |
| OVERTIME | | | | | 12,413 |
| FRINGE BENEFITS | | | | | <u>158,980</u> |
| GRAND TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> | \$ <u>791,144</u> |

CITY OF MIDLAND, TEXAS

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|-------------|----------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GENERAL 001 | | FIRE 115 | AIRPORT FIRE 0122 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 943,992 | \$ 1,043,999 |
| 2000. COMMODITIES | | | 19,254 | 21,970 |
| 3000. CONTRACTUAL SERVICES | | | 86,019 | 93,557 |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | | 0 | 0 |
| 6000. MISCELLANEOUS | | | 0 | 0 |
| SUBTOTAL | | | 1,049,265 | 1,159,526 |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | 0 |
| 8000. EQUIPMENT | | | 0 | 0 |
| SUBTOTAL | | | 0 | 0 |
| TOTAL | | | \$ 1,049,265 | \$ 1,159,526 |

FUNCTION: This division is responsible for all fire and crash rescue service at the Airport.

BUDGET COMMENTS: The increase to the personnel section of this division's budget is attributable to the market adjustments for public safety employees and the increase of the city's contribution rate to the Firemen's Relief and Retirement Fund. Hire of equipment costs are also anticipated to increase due to replacement of vehicles.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|------------------------------------|------------------------------------|------------------------------------|
| Maintain the number of training hours to 70 per person per year for assigned personnel (840) and 20 hours per person for non-assigned personnel (925) for a total of 1,765 hours. | 1,765 + hrs. | 1,765 + hrs. | 1,765 + hrs. |
| Perform timed bunker drills once a month in 60 seconds or less. | 60 sec. | 60 sec. | 60 sec. or less |
| Have 45 simulated alerts per year. | 45 + alerts | 45 + alerts | 45+ alerts |
| Review training curriculum on a monthly basis. | Accomplish 12 times per year | Accomplish 12 times per year | Accomplish 12 times per year |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|---|---------------------|----------------------|
| FUND | AGENCY | ORGANIZATION |
| GENERAL 001 | FIRE 115 | AIRPORT FIRE 0122 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 1000. PERSONNEL SERVICES | | |
| Salaries | \$ 622,104 | \$ 691,938 |
| Overtime | 22,285 | 24,335 |
| Other Benefits | <u>299,603</u> | <u>327,726</u> |
| TOTAL 1000 | <u>943,992</u> | <u>1,043,999</u> |
| 2000. COMMODITIES | | |
| 2010. Office Supplies | 134 | 150 |
| 2020. Educational/Training Supplies | 2,400 | 2,400 |
| 2115. Minor Furniture & Fixtures | 0 | 1,000 |
| 2120. Minor Equipment, Instruments, Tools | 400 | 1,500 |
| 2330. Chemicals & Insecticides | 4,200 | 4,500 |
| 2570. Clothing, Dry Goods, Etc. | 12,120 | 12,120 |
| 2630. Security Badges/Decal Supplies | <u>0</u> | <u>300</u> |
| TOTAL 2000 | <u>19,254</u> | <u>21,970</u> |
| 3000. CONTRACTUAL SERVICES | | |
| 3210. Hire of Equipment - Garage - Vehicles | 56,919 | 62,357 |
| 3510. Travel & Entertainment | 2,150 | 3,900 |
| 3520. Dues & Subscriptions | 150 | 150 |
| 3530. Training, Registration Fees, Etc. | <u>26,800</u> | <u>27,150</u> |
| TOTAL 3000 | <u>86,019</u> | <u>93,557</u> |
| GRAND TOTAL | <u>\$ 1,049,265</u> | <u>\$ 1,159,526</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------|-------|---------------------|---------------------|----------------------|---------------------|
| GENERAL 001 | | FIRE 115 | | AIRPORT FIRE 0122 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| District Chief | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| FIRE SAFETY | | | | | |
| Fire Captain | | 3 | 3 | 3 | |
| Fire Driver | | <u>9</u> | <u>9</u> | <u>9</u> | |
| | TOTAL | <u>12</u> | <u>12</u> | <u>12</u> | |
| BASE SALARIES | | | | | \$ 691,938 |
| LONGEVITY | | | | | 18,846 |
| CERTIFICATION PAY | | | | | 17,280 |
| EDUCATION PAY | | | | | 15,600 |
| VACATION BUYBACK | | | | | 6,853 |
| CAR ALLOWANCE | | | | | 3,752 |
| OVERTIME | | | | | 24,335 |
| FRINGE BENEFITS | | | | | <u>265,395</u> |
| GRAND TOTAL | | <u>13</u> | <u>13</u> | <u>13</u> | \$ <u>1,043,999</u> |

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|-------------|------------------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GENERAL 001 | | FIRE 115 | EMERGENCY MANAGEMENT 0125 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 2,941 | \$ 3,245 |
| 2000. COMMODITIES | | | 4,820 | 6,320 |
| 3000. CONTRACTUAL SERVICES | | | 22,026 | 27,296 |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | | 18,150 | 18,150 |
| 6000. MISCELLANEOUS | | | 0 | 0 |
| SUBTOTAL | | | 47,937 | 55,011 |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | 0 |
| 8000. EQUIPMENT | | | 0 | 0 |
| SUBTOTAL | | | 0 | 0 |
| TOTAL | | | \$ 47,937 | \$ 55,011 |

FUNCTION: This division is under the Fire Chief. It is responsible for coordinating all the components of the emergency management system in the jurisdiction. These components consist of fire and police, emergency medical service, public works, volunteers, and other groups contributing to the management of emergencies. This division is to make certain that the components on the emergency management system know the threats to the jurisdiction, plan for emergencies, can operate effectively in an emergency, and can conduct recovery operations after a disaster.

BUDGET COMMENTS: An increase in contractual type service agreements on communication needs is anticipated this year and is the main reason for the increase to this division's budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|--|-------------------------|
| Offer a minimum of 24 hours of Hazardous Materials continuing education training to all certified personnel. | 160 hours | 104 hours | 80 hours |
| Plan, coordinate and conduct at least one full-scale or two table top Hazardous Materials drills yearly. | Action completed | Action completed | Continuation of Action |
| To develop and deliver a public emergency awareness program. | Action completed | Expansion of program with new audience expansion | Continuation of program |

DETAIL

| DETAIL | | | | |
|---|--|-------------|------------------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GENERAL 001 | | FIRE 115 | EMERGENCY MANAGEMENT 0125 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Overtime | | | \$ 2,442 | \$ 2,667 |
| Other Benefits | | | <u>499</u> | <u>578</u> |
| TOTAL 1000 | | | <u>2,941</u> | <u>3,245</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 720 | 720 |
| 2020. Educational/Training Supplies | | | 1,250 | 1,250 |
| 2115. Minor Furniture & Fixtures | | | 500 | 2,000 |
| 2120. Minor Equipment, Instruments, Tools | | | 1,050 | 1,050 |
| 2160. Computer Software & Supplies | | | 1,000 | 1,000 |
| 2200. Food | | | <u>300</u> | <u>300</u> |
| TOTAL 2000 | | | <u>4,820</u> | <u>6,320</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3010. Communication | | | 1,650 | 6,370 |
| 3030. Light & Power | | | 2,800 | 3,000 |
| 3240. Binding, Printing & Reproduction | | | 800 | 200 |
| 3390. Other Special Services | | | 1,000 | 1,000 |
| 3510. Travel & Entertainment | | | 5,001 | 5,001 |
| 3520. Dues & Subscriptions | | | 9,400 | 9,750 |
| 3530. Training, Registration Fees, Etc. | | | 1,375 | 1,375 |
| 3550. Employee Awards | | | <u>0</u> | <u>600</u> |
| TOTAL 3000 | | | <u>22,026</u> | <u>27,296</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | | |
| 5110. Machinery, Tools & Implements | | | 100 | 100 |
| 5120. Instruments & Apparatus - Major | | | <u>18,050</u> | <u>18,050</u> |
| TOTAL 5000 | | | <u>18,150</u> | <u>18,150</u> |
| GRAND TOTAL | | | \$ <u>47,937</u> | \$ <u>55,011</u> |

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|----------------------------------|---|----------------------------|
| FUND GENERAL 001 | | AGENCY NONDEPARTMENTAL 150 | ORGANIZATION NONDEPARTMENTAL 0150 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 102,105 | \$ 161,609 |
| 2000. COMMODITIES | | | 80,000 | 80,000 |
| 3000. CONTRACTUAL SERVICES | | | 1,670,075 | 1,638,796 |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | | 0 | 0 |
| 6000. MISCELLANEOUS | | | <u>330,752</u> | <u>322,002</u> |
| SUBTOTAL | | | <u>2,182,932</u> | <u>2,202,407</u> |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 50,000 | 75,000 |
| 8000. EQUIPMENT | | | <u>0</u> | <u>0</u> |
| SUBTOTAL | | | <u>50,000</u> | <u>75,000</u> |
| TOTAL | | | \$ <u><u>2,232,932</u></u> | \$ <u><u>2,277,407</u></u> |

FUNCTION: This division was established to account for all expenditure items that are not found exclusively within the functional responsibilities of any one General Fund department. The costs cover a broad range of expenditures associated with general city operations.

BUDGET COMMENTS: The primary source of increase in this budget relates to the addition of a management intern position. The non-personnel budget reduced slightly, with reductions in hire of equipment, consulting fees and recruitment costs offsetting increases to buildings, economic development and urban transportation district.

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL | | NONDEPARTMENTAL | |
| 001 | | 150 | |
| ORGANIZATION | | NONDEPARTMENTAL | |
| | | 0150 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 80,441 | \$ 117,824 |
| Other Benefits | | 21,664 | 43,785 |
| TOTAL 1000 | | <u>102,105</u> | <u>161,609</u> |
| 2000. COMMODITIES | | | |
| 2620. Postage | | 80,000 | 80,000 |
| TOTAL 2000 | | <u>80,000</u> | <u>80,000</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3030. Light & Power | | 650,000 | 650,000 |
| 3110. Insurance - External | | 107,958 | 121,661 |
| 3112. General Liability Self-Insurance | | 170,835 | 160,844 |
| 3120. Group Insurance | | 295,682 | 0 |
| 3121. City Share - Retiree Insurance | | 0 | 310,791 |
| 3210. Hire of Equipment - Garage - Vehicles | | 45,000 | 0 |
| 3220. Advertising | | 9,500 | 9,500 |
| 3240. Binding, Printing & Reproduction | | 7,100 | 7,500 |
| 3250. Billing and Collection Fees | | 1,000 | 500 |
| 3390. Other Special Services | | 6,000 | 6,000 |
| 3450. Consulting Fees | | 100,000 | 82,000 |
| 3510. Travel & Entertainment | | 2,000 | 3,000 |
| 3520. Dues & Subscriptions | | 30,000 | 30,000 |
| 3530. Training, Registration Fees, Etc. | | 2,500 | 2,500 |
| 3550. Employee Awards | | 5,000 | 7,000 |
| 3904. MOUTD | | 225,000 | 235,000 |
| 3990. Other | | 12,500 | 12,500 |
| TOTAL 3000 | | <u>1,670,075</u> | <u>1,638,796</u> |
| 6000. MISCELLANEOUS | | | |
| 6050. Mental Health, Mental Retardation | | 66,402 | 66,402 |
| 6055. Teen Court | | 22,800 | 22,800 |
| 6156. Sibley Nature Center | | 2,000 | 2,000 |
| 6165. Hispanic Chamber of Commerce | | 100,000 | 100,000 |
| 6176. Crime Stoppers | | 19,000 | 19,000 |
| 6183. Small Business Development Center | | 40,000 | 60,000 |
| 6184. D-FY-IT | | 3,800 | 3,800 |
| 6189. Downtown Midland Inc. | | 23,750 | 20,000 |
| 6882. Recruitment Fees & Expenses | | 50,000 | 25,000 |
| 6889. Sports Complex | | 3,000 | 3,000 |
| TOTAL 6000 | | <u>330,752</u> | <u>322,002</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| GENERAL 001 | | NONDEPARTMENTAL 150 | |
| ORGANIZATION | | ORGANIZATION | |
| | | NONDEPARTMENTAL 0150 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | | |
| 7000. LAND, BUILDINGS AND OTHER IMPROVEMENTS | | | |
| 7020. Buildings | | \$ <u>50,000</u> | \$ <u>75,000</u> |
| TOTAL 7000 | | <u>50,000</u> | <u>75,000</u> |
| GRAND TOTAL | | \$ <u><u>2,232,932</u></u> | \$ <u><u>2,277,407</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|----------------------------|--|---------------------|---------------------|---------------------|---------------------|
| GENERAL | | NONDEPARTMENTAL | | NONDEPARTMENTAL | |
| 001 | | 150 | | 0150 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| PROFESSIONAL | | | | | |
| Management Intern | | 0 | 0 | 1 | |
| Public Information Officer | | 0 | 1 | 1 | |
| TOTAL | | 0 | 1 | 2 | |
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SUMMARY

| SUMMARY | | |
|--------------------------------|--|--|
| GENERAL 001 | FUND AGENCY NONDEPARTMENTAL 150 | ORGANIZATION INTERFUND TRANSFER 0199 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | \$ 0 | \$ 0 |
| 2000. COMMODITIES | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | 0 | 0 |
| 4000. MAINTENANCE - STRUCTURES | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | 0 | 0 |
| 6000. MISCELLANEOUS | <u>2,234,037</u> | <u>1,438,214</u> |
| SUBTOTAL | <u>2,234,037</u> | <u>1,438,214</u> |
| CAPITAL OUTLAY | | |
| 7000. LANDS - BUILDINGS | 0 | 0 |
| 8000. EQUIPMENT | <u>0</u> | <u>0</u> |
| SUBTOTAL | <u>0</u> | <u>0</u> |
| TOTAL | <u>\$ 2,234,037</u> | <u>\$ 1,438,214</u> |

FUNCTION: This division accounts for the transfers from the General Fund to other funds to support activities that those funds cannot fully support.

BUDGET COMMENTS: There is a decrease in the amount budgeted for construction and grant-related projects. A large percentage of the budgeted amount is eligible for reimbursement through state and federal grants. The city is continuing to support a wide range of long-term projects, including downtown convention and entertainment events.

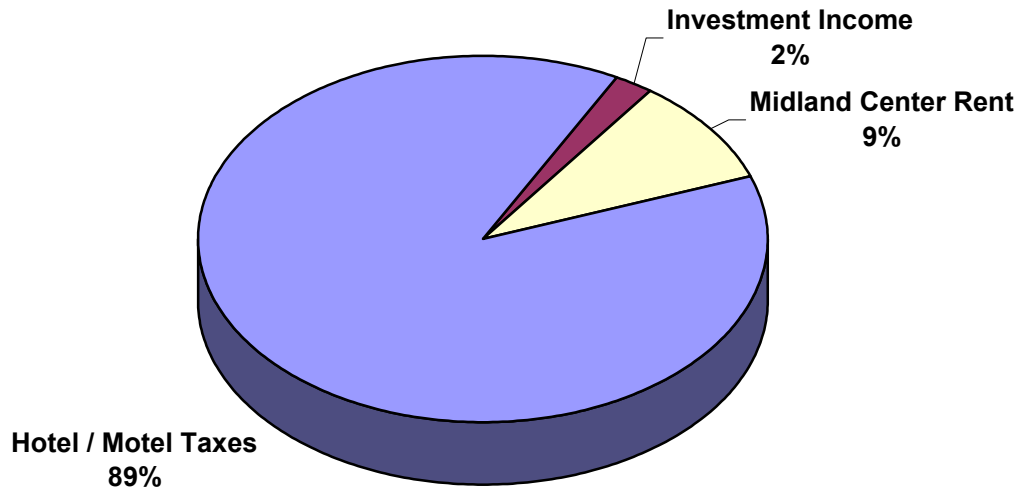
CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|----------------------------------|---|---|
| FUND GENERAL 001 | AGENCY NONDEPARTMENTAL 150 | ORGANIZATION INTERFUND TRANSFER 0199 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 6000. MISCELLANEOUS | | |
| 6299. General Construction Fund | \$ 1,578,079 | \$ 467,678 |
| 6360. Golf Course | 255,958 | 228,760 |
| 6378. Scharbauer Sports Complex | <u>400,000</u> | <u>741,776</u> |
| TOTAL 6000 | <u>2,234,037</u> | <u>1,438,214</u> |
| GRAND TOTAL | \$ <u><u>2,234,037</u></u> | \$ <u><u>1,438,214</u></u> |

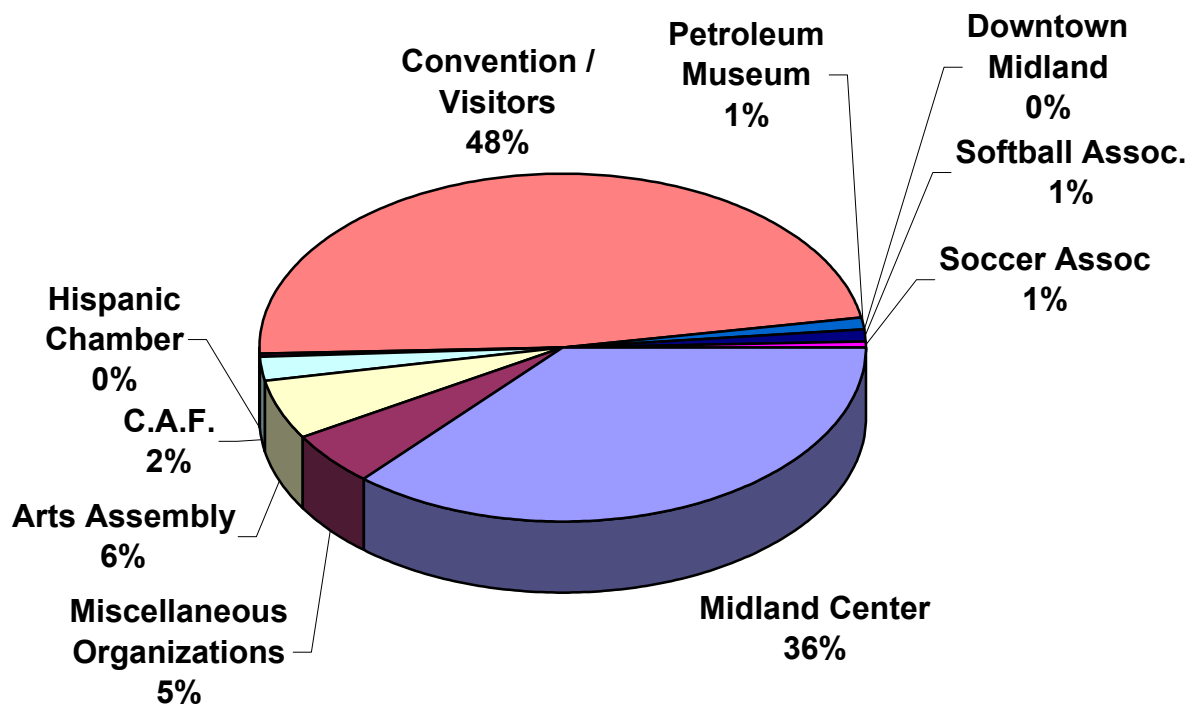
SECTION IV
HOTEL/MOTEL FUND

Hotel / Motel Fund Revenues As Budgeted For Fiscal Year 2008



\$2,040,000

Hotel / Motel Fund Expenditures / Expenses As Budgeted For Fiscal Year 2008



\$1,881,939

CITY OF MIDLAND, TEXAS

**HOTEL/MOTEL FUND
REVENUE AND RECEIPTS**

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|--|-----------------------------|-----------------------------|-----------------------------|
| REVENUE AND RECEIPTS | | | |
| Hotel/Motel Occupancy Tax | \$ 1,461,956 | \$ 1,375,000 | \$ 1,800,000 |
| Interest | 28,500 | 21,000 | 50,000 |
| Midland Center Rental | 191,905 | 190,000 | 190,000 |
| Net Increase in Fair Value of Investment | 2,070 | 0 | 0 |
| Civic Contributions | 17,000 | 0 | 0 |
| Miscellaneous | 4,000 | 0 | 0 |
| | <u> </u> | <u> </u> | <u> </u> |
| TOTAL REVENUE AND RECEIPTS | \$ 1,705,431 | \$ 1,586,000 | \$ 2,040,000 |
| | <u> </u> | <u> </u> | <u> </u> |

CITY OF MIDLAND, TEXAS

HOTEL/MOTEL FUND SUMMARY OF EXPENDITURES BY ORGANIZATION

| Org. No. | ORGANIZATION | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|-------------|---|---------------------|---------------------|---------------------|
| 0199 | Administration - Interfund Transfer | \$ 166,000 | \$ 0 | \$ 0 |
| 0690 | Administration - Hotel/Motel | 884,605 | 955,763 | 1,218,138 |
| 0691 | Administration - Midland Center - Centennial Plaza | <u>480,740</u> | <u>540,560</u> | <u>663,801</u> |
| | Total | <u>\$ 1,531,345</u> | <u>\$ 1,496,323</u> | <u>\$ 1,881,939</u> |

CITY OF MIDLAND, TEXAS

**HOTEL/MOTEL FUND
SUMMARY OF EXPENDITURES
BY CLASSIFICATION**

| | BUDGET 2007-2008 | RATIO |
|-------------------------------------|-----------------------------|------------------------|
| <u>OPERATING EXPENSES</u> | | |
| 1000. PERSONNEL SERVICES | \$ 0 | 0.000% |
| 2000. COMMODITIES | 0 | 0.000% |
| 3000. CONTRACTUAL SERVICES | 67,190 | 3.570% |
| 4000. MAINTENANCE - STRUCTURES | 7,000 | 0.372% |
| 5000. MAINTENANCE - EQUIPMENT | 0 | 0.000% |
| 6000. MISCELLANEOUS | <u>1,732,749</u> | <u>92.073%</u> |
| TOTAL OPERATING EXPENDITURES | <u>1,806,939</u> | <u>96.015%</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND - BUILDINGS | 75,000 | 3.985% |
| 8000. EQUIPMENT | <u>0</u> | <u>0.000%</u> |
| TOTAL CAPITAL OUTLAY | <u>75,000</u> | <u>3.985%</u> |
| GRAND TOTAL | <u><u>\$ 1,881,939</u></u> | <u><u>100.000%</u></u> |

SUMMARY

| FUND HOTEL/MOTEL 090 | | | AGENCY ADMINISTRATION 005 | | ORGANIZATION HOTEL/MOTEL 0690 | |
|--------------------------------|--|--|---------------------------------|--|-------------------------------------|--|
| CLASSIFICATION | | | BUDGET 2006-2007 | | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 0 | | \$ 0 | |
| 2000. COMMODITIES | | | 0 | | 0 | |
| 3000. CONTRACTUAL SERVICES | | | 8,594 | | 8,583 | |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | | 0 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 0 | | 0 | |
| 6000. MISCELLANEOUS | | | <u>947,169</u> | | <u>1,209,555</u> | |
| SUBTOTAL | | | <u>955,763</u> | | <u>1,218,138</u> | |
| CAPITAL OUTLAY | | | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | | 0 | |
| 8000. EQUIPMENT | | | <u>0</u> | | <u>0</u> | |
| SUBTOTAL | | | <u>0</u> | | <u>0</u> | |
| TOTAL | | | \$ <u><u>955,763</u></u> | | \$ <u><u>1,218,138</u></u> | |

FUNCTION: These are the allocations made from the Hotel/Motel Tax to various agencies.

BUDGET COMMENTS: The tax revenue generated from hotel and motel occupancy helps support various aspects that involve the quality of life in the community, such as the performing arts, to sports associations for the attractions of tournaments, and the preservation of historical landmarks and museums. After applications for funds that meet specific and strict criteria, the City will allocate resources to organizations as needed.

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|---|--|--|
| FUND HOTEL/MOTEL 090 | AGENCY ADMINISTRATION 005 | ORGANIZATION HOTEL/MOTEL 0690 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 3000. CONTRACTUAL SERVICES | | |
| 3110. Insurance-External | \$ 1,940 | \$ 1,955 |
| 3112. General Liability Self-Insurance | 5,904 | 6,028 |
| 3440. External Audit Fees | <u>750</u> | <u>600</u> |
| TOTAL 3000 | <u>8,594</u> | <u>8,583</u> |
| 6000. MISCELLANEOUS | | |
| 6130. Convention Bureau | 673,629 | 901,723 |
| 6157. Midland Operations | 12,199 | 7,500 |
| 6167. Hispanic Chamber | 3,000 | 5,000 |
| 6168. Midland County Historical Society | 2,000 | 0 |
| 6170. Midland Arts Assembly | 85,000 | 105,000 |
| 6173. Museum of the Southwest | 15,000 | 15,000 |
| 6177. Confederate Air Force | 35,000 | 40,000 |
| 6178. City of Midland Swim Team | 21,000 | 22,000 |
| 6179. Midland Community Theater | 20,000 | 30,000 |
| 6180. Midland Soccer Association | 10,000 | 10,000 |
| 6187. Midland Softball Association | 19,000 | 19,000 |
| 6189. Downtown Midland, Inc. | 5,000 | 2,500 |
| 6191. Petroleum Museum | 17,376 | 18,300 |
| 6197. President G. W. Bush Home | 10,000 | 10,000 |
| 6202. General Fund Services | 12,965 | 11,532 |
| 6990. Miscellaneous | <u>6,000</u> | <u>12,000</u> |
| TOTAL 6000 | <u>947,169</u> | <u>1,209,555</u> |
| GRAND TOTAL | \$ <u>955,763</u> | \$ <u>1,218,138</u> |

SUMMARY

| FUND HOTEL/MOTEL 090 | AGENCY ADMINISTRATION 005 | ORGANIZATION MIDLAND CNTR/CENTENNIAL 0691 | |
|-----------------------------------|--|--|---------------------|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | | 53,656 | 58,607 |
| 4000. MAINTENANCE - STRUCTURES | | 7,000 | 7,000 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | <u>479,904</u> | <u>523,194</u> |
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FUNCTION: This division captures the cost of operating Midland Center and Centennial Plaza.

BUDGET COMMENTS: Several improvements to the convention center are needed this year, in keeping with the downtown revitalization projects and increased usage for various events.

CITY OF MIDLAND, TEXAS

DETAIL

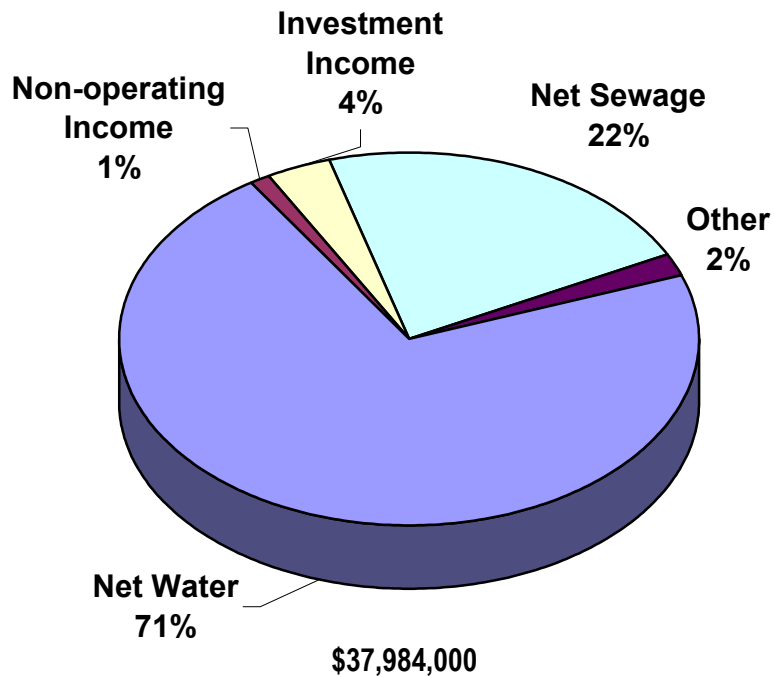
| DETAIL | | |
|---|-----------------------------|---------------------------------|
| FUND | AGENCY | ORGANIZATION |
| HOTEL/MOTEL 090 | ADMINISTRATION 005 | MIDLAND CNTR/CENTENNIAL 0691 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 3000. CONTRACTUAL SERVICES | | |
| 3030. Light & Power | \$ 30,000 | \$ 35,000 |
| 3040. Water | 10,000 | 10,000 |
| 3210. Hire of Equipment - Garage - Vehicles | 1,656 | 1,607 |
| 3962. Midland Center Management Fees | <u>12,000</u> | <u>12,000</u> |
| TOTAL 3000 | <u>53,656</u> | <u>58,607</u> |
| 4000. MAINTENANCE OF STRUCTURES | | |
| 4010. Buildings & Grounds | <u>7,000</u> | <u>7,000</u> |
| TOTAL 4000 | <u>7,000</u> | <u>7,000</u> |
| 6000. MISCELLANEOUS | | |
| 6120 Midland Center | <u>479,904</u> | <u>523,194</u> |
| TOTAL 6000 | <u>479,904</u> | <u>523,194</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND, BUILDINGS AND OTHER IMPROVEMENTS | | |
| 7020. Buildings | <u>0</u> | <u>75,000</u> |
| TOTAL 7000 | <u>0</u> | <u>75,000</u> |
| GRAND TOTAL | \$ <u>540,560</u> | \$ <u>663,801</u> |



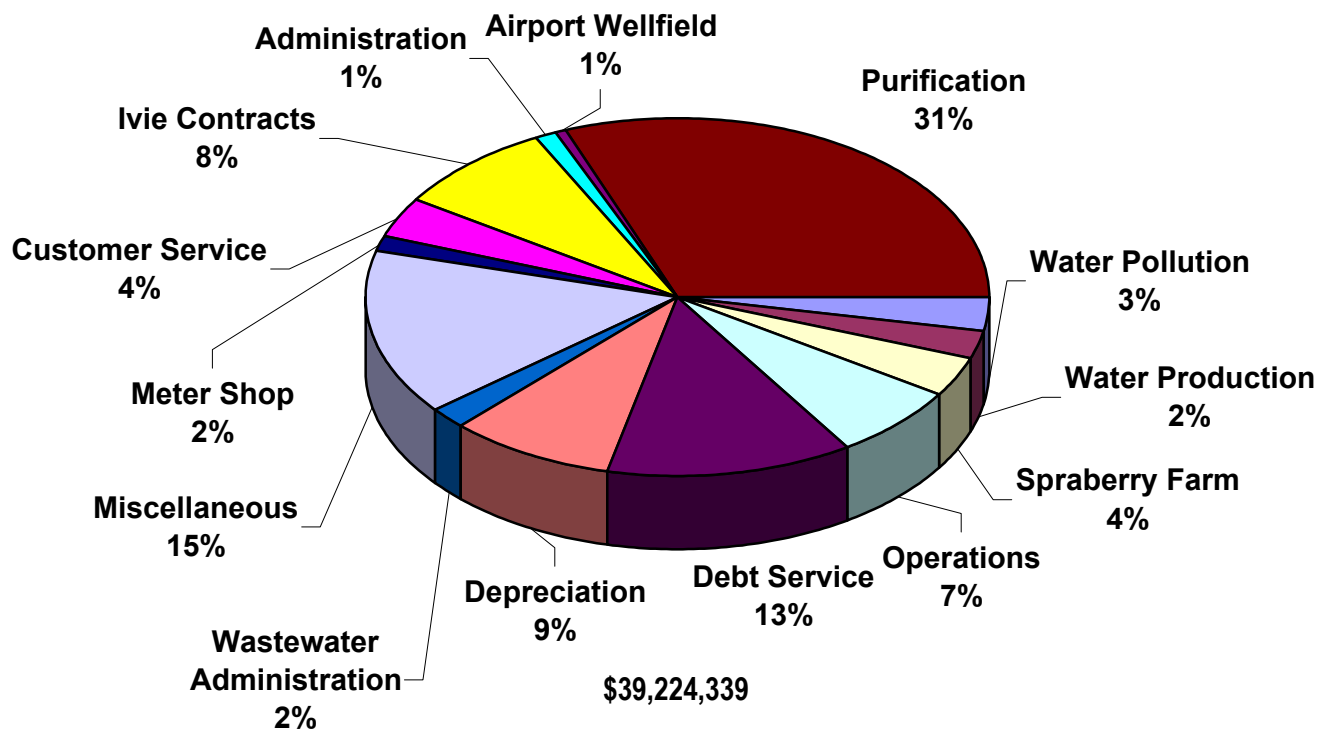
SECTION V

WATER & SEWER FUND

Water & Sewer Fund Revenues As Budgeted For Fiscal Year 2008



Water & Sewer Fund Expenses As Budgeted For Fiscal Year 2008



CITY OF MIDLAND, TEXAS

WATER AND SEWER FUND REVENUE AND RECEIPTS

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|--|-----------------------------|-----------------------------|-----------------------------|
| INTERFUND CHARGES | | | |
| Sanitation Fund | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| Total Interfund Charges | 10,000 | 10,000 | 10,000 |
| RENTALS | | | |
| Sewer Farm | 151,600 | 170,000 | 173,000 |
| Warehouse Building | 1,600 | 1,600 | 1,600 |
| Miscellaneous Rentals | 39,893 | 35,000 | 35,000 |
| Total Rentals | 193,093 | 206,600 | 209,600 |
| WATER & SEWER SERVICES | | | |
| Water Sales | 25,240,119 | 26,000,000 | 27,000,000 |
| Sewer Charges | 7,689,919 | 7,800,000 | 8,200,000 |
| Pro Rata | 29,962 | 0 | 25,000 |
| Water Tap Fees | 107,652 | 100,000 | 110,000 |
| Sewer Tap Fees | 114,522 | 110,000 | 125,000 |
| Service Charges | 88,668 | 90,000 | 100,000 |
| Water Application Fees | 57,670 | 60,000 | 60,000 |
| Penalties | 269,771 | 250,000 | 285,000 |
| Discounts Taken | (84) | 0 | 0 |
| Farm Crop | 17,305 | 5,000 | 15,000 |
| Water Improvement District | 0 | 0 | 0 |
| Uncollectible | 0 | (75,000) | (75,000) |
| Miscellaneous | 42,786 | 51,000 | 50,000 |
| Total Water and Sewer Services | 33,658,290 | 34,391,000 | 35,895,000 |
| NONOPERATING AND OTHER REVENUE | | | |
| Interest | 918,458 | 750,000 | 1,400,000 |
| Interest - Non pooled | 27,373 | 25,000 | 35,000 |
| Reimbursement of Budgeted Expenses | 80 | 200 | 200 |
| Unclassified | (185) | 200 | 200 |
| Sale of Right-of-Way | 38,662 | 26,000 | 30,000 |
| Sale of Land | 3,000 | 0 | 0 |
| Gain/Loss on Sale of Fixed Assets | 15,261 | 0 | 0 |
| Sale of Scrap | 0 | 2,000 | 2,000 |
| TEXCAP Reserve Interest | 329,922 | 0 | 200,000 |
| Oil and Gas Royalty | 140,471 | 120,000 | 120,000 |
| Legal Filing Fees Reimbursement | 4,311 | 4,000 | 8,000 |
| Net Increase in Fair Value of Investment | 54,101 | 0 | 0 |
| Recovery of Damages to City Property | 5,000 | 4,000 | 4,000 |
| Contributions | 796,217 | 50,000 | 50,000 |
| Operating Transfers In | 539 | 20,000 | 20,000 |
| Total Nonoperating and Other Revenue | 2,333,210 | 1,001,400 | 1,869,400 |
| TOTAL REVENUE AND RECEIPTS | \$ 36,194,593 | \$ 35,609,000 | \$ 37,984,000 |

CITY OF MIDLAND, TEXAS

WATER AND SEWER FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

| Org. No. | ORGANIZATION | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|---------------------|---|-----------------------------|-----------------------------|-----------------------------|
| 0300 | Utilities - Utilities Administration | \$ 339,562 | \$ 460,633 | \$ 445,382 |
| 0301 | Utilities - Water & Wastewater Operations Administration | 679,694 | 685,229 | 714,309 |
| 0305 | Utilities - Paul Davis Well Field Operations | 919,503 | 960,095 | 934,624 |
| 0306 | Utilities - Airport Well Field & Tower Operations | 147,313 | 204,608 | 215,852 |
| 0310 | Utilities - Water Pollution Control Plant | 1,002,197 | 1,197,150 | 1,236,853 |
| 0315 | Utilities - Spraberry Farm | 1,316,842 | 1,433,184 | 1,476,144 |
| 0320 | Utilities - Water Purification Plant | 11,164,262 | 10,989,959 | 12,043,978 |
| 0325 | Utilities - Nondepartmental | 10,953,912 | 11,011,573 | 11,171,823 |
| 0335 | Utilities - Water & Wastewater Maintenance | 2,238,133 | 2,474,282 | 2,595,122 |
| 0339 | Utilities - Interfund Transfer | 7,281,980 | 4,227,659 | 6,384,929 |
| 0340 | Finance - Meter Shop | 475,065 | 530,673 | 590,676 |
| 0345 | Finance - Customer Service | 1,290,231 | 1,349,377 | 1,414,647 |
| | Total | <u>\$ 37,808,694</u> | <u>\$ 35,524,422</u> | <u>\$ 39,224,339</u> |

**WATER AND SEWER FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION**

| | BUDGET 2007-2008 | RATIO |
|---------------------------------------|-----------------------------|------------------------|
| <u>OPERATING EXPENSES</u> | | |
| 1000. PERSONNEL SERVICES | \$ 5,364,791 | 13.677% |
| 2000. COMMODITIES | 1,220,870 | 3.113% |
| 3000. CONTRACTUAL SERVICES | 18,577,646 | 47.363% |
| 4000. MAINTENANCE - STRUCTURES | 345,589 | 0.881% |
| 5000. MAINTENANCE - EQUIPMENT | 403,112 | 1.028% |
| 6000. MISCELLANEOUS | <u>13,121,677</u> | <u>33.452%</u> |
| TOTAL OPERATING EXPENDITURES | <u>39,033,685</u> | <u>99.514%</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND - BUILDINGS | 0 | 0.000% |
| 8000. EQUIPMENT | <u>190,654</u> | <u>0.486%</u> |
| TOTAL CAPITAL OUTLAY | <u>190,654</u> | <u>0.486%</u> |
| GRAND TOTAL | <u><u>\$ 39,224,339</u></u> | <u><u>100.000%</u></u> |

SUMMARY

| FUND WATER & SEWER 300 | | AGENCY UTILITIES 300 | ORGANIZATION UTILITIES ADMINISTRATION 0300 | |
|--------------------------------|--|----------------------------|--|---------------------|
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 338,157 | \$ 374,280 |
| 2000. COMMODITIES | | | 4,432 | 4,432 |
| 3000. CONTRACTUAL SERVICES | | | 114,444 | 62,970 |
| 4000. MAINTENANCE - STRUCTURES | | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | | 700 | 700 |
| 6000. MISCELLANEOUS | | | 0 | 0 |
| SUBTOTAL | | | 457,733 | 442,382 |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | 0 |
| 8000. EQUIPMENT | | | 2,900 | 3,000 |
| SUBTOTAL | | | 2,900 | 3,000 |
| TOTAL | | | \$ 460,633 | \$ 445,382 |

FUNCTION: Personnel of the administrative division are responsible for the direction, supervision, and management of the following organizations within the Utilities Department: Water & Wastewater Operations, Paul Davis Well Field, Airport Well Field and Towers, Water Pollution Control Plant, Spraberry Farm, Water Purification Plant, Water & Wastewater Maintenance, Solid Waste Management and Landfill Divisions. Four Superintendents head these divisions.

BUDGET COMMENTS: Personnel costs will increase slightly, due to the broadband pay adjustments and increases to related fringe benefits. The decrease to the non-personnel budget is in contractual services. Costs previously coded to this division have been allocated to another division to better reflect areas of operation.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Respond to citizen calls the same working day. | 290 of 300 | 300 of 300 | 300 of 300 |
| Resolve problem within 48 hours. | 46 of 50 | 48 of 50 | 48 of 50 |
| Complete a project with another department. | 1 | 2 | 2 |

DETAIL

| FUND | | AGENCY | ORGANIZATION | |
|---------------------------------------|---|---------------|-----------------------------|-----------------------------|
| WATER & SEWER | | UTILITIES | UTILITIES ADMINISTRATION | |
| 300 | | 300 | 0300 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| | Salaries | | \$ 234,282 | \$ 261,996 |
| | Other Benefits | | <u>103,875</u> | <u>112,284</u> |
| | TOTAL 1000 | | <u>338,157</u> | <u>374,280</u> |
| 2000. COMMODITIES | | | | |
| | 2010. Office Supplies | | 2,200 | 2,200 |
| | 2020. Educational/Training Supplies | | 200 | 200 |
| | 2120. Minor Equipment, Instruments, Tools | | 400 | 400 |
| | 2155. Minor Computer Hardware & Peripherals | | 500 | 500 |
| | 2160. Computer Software & Supplies | | 432 | 432 |
| | 2220. Food | | <u>700</u> | <u>700</u> |
| | TOTAL 2000 | | <u>4,432</u> | <u>4,432</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| | 3212. Equipment Rent - External | | 1,270 | 1,270 |
| | 3220. Advertising | | 600 | 600 |
| | 3240. Binding, Printing & Reproduction | | 150 | 150 |
| | 3360. Special Postage/Express Shipping | | 200 | 250 |
| | 3390. Other Special Services | | 65,880 | 0 |
| | 3405. Software Maintenance | | 4,048 | 5,700 |
| | 3450. Consulting Fees | | 30,000 | 40,000 |
| | 3510. Travel & Entertainment | | 4,796 | 4,500 |
| | 3520. Dues & Subscriptions | | 5,000 | 8,000 |
| | 3530. Training, Registration Fees, Etc. | | <u>2,500</u> | <u>2,500</u> |
| | TOTAL 3000 | | <u>114,444</u> | <u>62,970</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | | |
| | 5020. Furniture, Fixtures, & Furnishings | | <u>700</u> | <u>700</u> |
| | TOTAL 5000 | | <u>700</u> | <u>700</u> |
| <u>CAPITAL OUTLAY</u> | | | | |
| 8000. EQUIPMENT | | | | |
| | 8490. Data Processing Equipment | | <u>2,900</u> | <u>3,000</u> |
| | TOTAL 8000 | | <u>2,900</u> | <u>3,000</u> |
| GRAND TOTAL | | | \$ <u>460,633</u> | \$ <u>445,382</u> |

PERSONNEL SCHEDULE

| FUND WATER & SEWER 300 | | AGENCY UTILITIES 300 | | ORGANIZATION UTILITIES ADMINISTRATION 0300 | |
|------------------------------|--|----------------------------|---------------------|--|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Utilities Director | | 1 | 1 | 1 | |
| Assistant Utilities Director | | 1 | 1 | 1 | |
| TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> | |
| PROFESSIONAL | | | | | |
| Utilities Engineer | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 261,996 |
| LONGEVITY | | | | | 3,429 |
| VACATION BUYBACK | | | | | 531 |
| CAR ALLOWANCE | | | | | 6,600 |
| FRINGE BENEFITS | | | | | <u>101,724</u> |
| GRAND TOTAL | | <u>4</u> | <u>4</u> | <u>4</u> | \$ <u>374,280</u> |

SUMMARY

| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION WTR & WASTE WTR OPS ADMIN 0301 | |
|---|---|--|---|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES 2000. COMMODITIES 3000. CONTRACTUAL SERVICES 4000. MAINTENANCE - STRUCTURES 5000. MAINTENANCE - EQUIPMENT 6000. MISCELLANEOUS | | \$ 606,885 33,300 43,044 0 2,000 0 | \$ 629,899 33,300 49,110 0 2,000 0 |
| | | <u>685,229</u> | <u>714,309</u> |
| | | 0 | 0 |
| | | 0 | 0 |
| | | <u>0</u> | <u>0</u> |
| TOTAL | | <u><u>\$ 685,229</u></u> | <u><u>\$ 714,309</u></u> |

FUNCTION: Personnel of this division handle administrative activities for the Water Purification Plant, Water Pollution Control Plant, Well Fields and Farm. Included in this division are the Plant laboratories and the electrical/ electronic support for the Utilities Department.

BUDGET COMMENTS: Additional travel expenditures are needed this budget fiscal year, due to renewing certification requirements for lab technicians, and are incorporated into the non-personnel side of the budget. The broadband pay adjustment and increases to the related fringe benefits are the main reasons for the increase to the personnel section of the budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|-----------------|
| Resolve problem within 48 hours. | 48 of 50 | 48 of 50 | 48 of 50 |
| Meet analytical requirements for Plant Operations and Regulatory compliance. | 365 of 365 days | 365 of 365 days | 365 of 365 days |
| Maintain SCADA System | 345 of 365 days | 350 of 365 days | 365 of 365 days |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|---------------------|----------------------------------|--|
| FUND | AGENCY | ORGANIZATION | |
| WATER & SEWER 300 | UTILITIES 300 | WTR & WASTEWTR OPS ADMIN 0301 | |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | \$ 426,629 | \$ 452,563 | |
| Other Benefits | 180,256 | 177,336 | |
| TOTAL 1000 | 606,885 | 629,899 | |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | 1,300 | 1,300 | |
| 2020. Educational/Training Supplies | 200 | 200 | |
| 2115. Minor Furniture & Fixtures | 200 | 200 | |
| 2120. Minor Equipment, Instruments, Tools | 1,400 | 1,400 | |
| 2140. Electrical Parts & Supplies | 500 | 500 | |
| 2155. Minor Computer Hardware & Peripherals | 500 | 500 | |
| 2160. Computer Software & Supplies | 1,000 | 1,000 | |
| 2200. Food | 500 | 500 | |
| 2210. Water | 800 | 800 | |
| 2220. Ice | 750 | 750 | |
| 2310. Janitor Supplies | 550 | 550 | |
| 2320. Medical Supplies | 300 | 300 | |
| 2330. Chemical & Insecticides | 2,500 | 2,500 | |
| 2560. Lab | 19,000 | 19,000 | |
| 2570. Clothing, Dry Goods, Etc. | 3,000 | 3,000 | |
| 2620. Postage | 250 | 250 | |
| 2630. Security Badges/Decal Supplies | 50 | 50 | |
| 2640. Safety Supplies & Minor Equipment | 500 | 500 | |
| TOTAL 2000 | 33,300 | 33,300 | |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | 29,024 | 28,490 | |
| 3220. Advertising | 1,000 | 1,000 | |
| 3240. Binding, Printing & Reproduction | 250 | 250 | |
| 3360. Special Postage/Express Shipping | 200 | 200 | |
| 3390. Other Special Services | 1,000 | 1,000 | |
| 3510. Travel & Entertainment | 5,100 | 11,470 | |
| 3520. Dues & Subscriptions | 750 | 750 | |
| 3530. Training, Registration Fees, Etc. | 3,220 | 3,450 | |
| 3540. Educational Assistance | 2,500 | 2,500 | |
| TOTAL 3000 | 43,044 | 49,110 | |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|---------------------------------------|-----------------------------|-----------------------------------|
| FUND | AGENCY | ORGANIZATION |
| WATER & SEWER 300 | UTILITIES 300 | WTR & WASTE WTR OPS ADMIN 0301 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5110. Machinery, Tools & Implements | \$ <u>2,000</u> | \$ <u>2,000</u> |
| TOTAL 5000 | <u>2,000</u> | <u>2,000</u> |
| GRAND TOTAL | \$ <u><u>685,229</u></u> | \$ <u><u>714,309</u></u> |

PERSONNEL SCHEDULE

| FUND WATER & SEWER 300 | | AGENCY UTILITIES 300 | | ORGANIZATION WTR & WASTE WTR OPS ADMIN 0301 | |
|------------------------------|-------|----------------------------|---------------------|---|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Superintendent | | 1 | 1 | 1 | |
| Assistant Superintendent | | 1 | 1 | 1 | |
| | TOTAL | <u>2</u> | <u>2</u> | <u>2</u> | |
| TECHNICAL | | | | | |
| Electronics Technician | | 3 | 3 | 3 | |
| Lab Manager | | 1 | 1 | 1 | |
| Lab Technician | | 3 | 3 | 3 | |
| | TOTAL | <u>7</u> | <u>7</u> | <u>7</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 2 | 2 | 2 | |
| | TOTAL | <u>2</u> | <u>2</u> | <u>2</u> | |
| BASE SALARIES | | | | | \$ 452,563 |
| LONGEVITY | | | | | 12,072 |
| FRINGE BENEFITS | | | | | <u>165,264</u> |
| GRAND TOTAL | | <u>11</u> | <u>11</u> | <u>11</u> | \$ <u>629,899</u> |

CITY OF MIDLAND, TEXAS

SUMMARY

| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION PAUL DAVIS WELL FIELD OPER. 0305 | |
|---|---|---|--|
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES 2000. COMMODITIES 3000. CONTRACTUAL SERVICES 4000. MAINTENANCE - STRUCTURES 5000. MAINTENANCE - EQUIPMENT 6000. MISCELLANEOUS | \$ 113,275 4,490 751,955 68,625 21,750 0 | \$ 120,035 6,090 751,424 33,625 23,450 0 | |
| SUBTOTAL | <u>960,095</u> | <u>934,624</u> | |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | 0 | 0 | |
| 8000. EQUIPMENT | <u>0</u> | <u>0</u> | |
| SUBTOTAL | <u>0</u> | <u>0</u> | |
| TOTAL | \$ <u><u>960,095</u></u> | \$ <u><u>934,624</u></u> | |

FUNCTION: This division maintains our Paul Davis Well Field and is responsible for the operation and maintenance of the wells, well field collection lines and the supply lines to the City.

BUDGET COMMENTS: Security fencing requirements are complete at this location and are the main factor for the decrease to the non-personnel section of the budget. Costs associated with extraction of water, such as light & power, are anticipated to remain level this year. A slight increase to the personnel side of the budget is attributable to the broadband pay increase and other increases to related fringe benefits.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|-----------------|
| Furnish additional water on request from the water purification plant within 30 minutes of notification. | 365 of 365 days | 365 of 365 days | 365 of 365 days |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | | |
|---|--|---------------------|-------------------------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| WATER & SEWER 300 | | UTILITIES 300 | PAUL DAVIS WELL FIELD OPER. 0305 | |
| CLASSIFICATION | | BUDGET 2006-2007 | | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | \$ | 68,593 | \$ 73,303 |
| Overtime | | | 1,218 | 1,218 |
| Other Benefits | | | <u>43,464</u> | <u>45,514</u> |
| TOTAL 1000 | | | <u>113,275</u> | <u>120,035</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 150 | 150 |
| 2120. Minor Equipment, Instruments, Tools | | | 400 | 400 |
| 2130. Plant Lubrication & Supplies | | | 400 | 400 |
| 2140. Electrical Parts & Supplies | | | 1,400 | 3,000 |
| 2150. Fuel Supplies | | | 850 | 850 |
| 2170. Welding Supplies | | | 360 | 360 |
| 2310. Janitorial Supplies | | | 125 | 125 |
| 2320. Medical Supplies | | | 50 | 50 |
| 2330. Chemicals & Insecticides | | | 75 | 75 |
| 2570. Clothing, Dry Goods, Etc. | | | 480 | 480 |
| 2630. Security Badges/ Decal Supplies | | | 100 | 100 |
| 2640. Safety Supplies & Minor Equipment | | | <u>100</u> | <u>100</u> |
| TOTAL 2000 | | | <u>4,490</u> | <u>6,090</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3020. Communication | | | 1,000 | 1,000 |
| 3030. Light & Power | | | 471,500 | 471,500 |
| 3040. Water | | | 234,000 | 234,000 |
| 3210. Hire of Equipment - Garage - Vehicles | | | 41,005 | 40,174 |
| 3212. Equipment Rental - External | | | 50 | 50 |
| 3305. Environmental & Regulatory | | | 1,000 | 2,000 |
| 3390. Other Special Services | | | 2,000 | 1,000 |
| 3510. Travel & Entertainment | | | 800 | 1,000 |
| 3520. Dues & Subscriptions | | | 100 | 100 |
| 3530. Training, Registration Fees, Etc. | | | <u>500</u> | <u>600</u> |
| TOTAL 3000 | | | <u>751,955</u> | <u>751,424</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | | |
| 4010. Buildings & Grounds | | | 2,500 | 2,500 |
| 4012. Security Fencing | | | 40,000 | 5,000 |
| 4220. Streets, Roadways, Etc. | | | 1,125 | 1,125 |
| 4910. Standpipes, Tanks, Wells, Etc. | | | <u>25,000</u> | <u>25,000</u> |
| TOTAL 4000 | | | <u>68,625</u> | <u>33,625</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|---------------------------------------|-----------------------------|-------------------------------------|
| FUND | AGENCY | ORGANIZATION |
| WATER & SEWER 300 | UTILITIES 300 | PAUL DAVIS WELL FIELD OPER. 0305 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5010. Heating & Cooling System | \$ 750 | \$ 2,450 |
| 5110. Machinery, Tools & Implements | 2,000 | 2,000 |
| 5120. Instruments & Apparatus - Major | 4,000 | 4,000 |
| 5340. Pumps | 5,000 | 5,000 |
| 5341. Valves | 5,000 | 5,000 |
| 5345. Motors | 5,000 | 5,000 |
| | <u>21,750</u> | <u>23,450</u> |
| TOTAL 5000 | <u>21,750</u> | <u>23,450</u> |
| GRAND TOTAL | <u>\$ 960,095</u> | <u>\$ 934,624</u> |

PERSONNEL SCHEDULE

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|------------------------------|--|----------------------------|---------------------|--|---------------------|
| FUND WATER & SEWER 300 | | AGENCY UTILITIES 300 | | ORGANIZATION PAUL DAVIS WELL FIELD OPER 0305 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| OPERATIONS | | | | | |
| Lead Well Field Operator | | 1 | 1 | 1 | |
| Well Field Operator | | 1 | 1 | 1 | |
| TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> | |
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SUMMARY

| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION AIRPORT WELL FIELD & TOWER 0306 | |
|---|---|---|---------------------|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 113,381 | \$ 104,170 |
| 2000. COMMODITIES | | 5,225 | 5,225 |
| 3000. CONTRACTUAL SERVICES | | 38,252 | 39,822 |
| 4000. MAINTENANCE - STRUCTURES | | 28,000 | 46,885 |
| 5000. MAINTENANCE - EQUIPMENT | | 19,750 | 19,750 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| | | <hr/> | <hr/> |
| | | 204,608 | 215,852 |
| | | <hr/> | <hr/> |
| | | 0 | 0 |
| | | <hr/> | <hr/> |
| | | 0 | 0 |
| | | <hr/> | <hr/> |
| | | 204,608 | 215,852 |
| | | <hr/> | <hr/> |

FUNCTION: This division maintains and operates the Airport Well Field, operates City water pumping stations and is responsible for the operation and maintenance of the well field collection and supply lines at Air Terminal and ground and elevated water storage reservoirs.

BUDGET COMMENTS: A reduction in budgeted personnel costs is related to employee turnover. Security fencing, as mandated by the TCEQ, is included in maintenance of structures and accounts for the increase to the non-personnel section of the budget.

DETAIL

| FUND | | AGENCY | ORGANIZATION | |
|---|--|---------------|-----------------------------|-----------------------------|
| WATER & SEWER | | UTILITIES | AIRPORT WELL FIELD & TOWER | |
| 300 | | 300 | 0306 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | | \$ 76,144 | \$ 68,468 |
| Other Benefits | | | <u>37,237</u> | <u>35,702</u> |
| TOTAL 1000 | | | <u>113,381</u> | <u>104,170</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 150 | 150 |
| 2120. Minor Equipment, Instruments, Tools | | | 1,000 | 1,000 |
| 2130. Plant Lubrication & Supplies | | | 150 | 150 |
| 2140. Electrical Parts & Supplies | | | 2,000 | 2,000 |
| 2150. Fuel Supplies | | | 925 | 925 |
| 2170. Welding Supplies | | | 350 | 350 |
| 2310. Janitor Supplies | | | 125 | 125 |
| 2320. Medical Supplies | | | 50 | 50 |
| 2330. Chemicals & Insecticides | | | 75 | 75 |
| 2570. Clothing, Dry Goods, Etc. | | | <u>400</u> | <u>400</u> |
| TOTAL 2000 | | | <u>5,225</u> | <u>5,225</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3020. Heat & Natural Gas | | | 925 | 1,500 |
| 3210. Hire of Equipment - Garage - Vehicles | | | 21,267 | 21,722 |
| 3305. Environment & Regulatory | | | 1,000 | 2,500 |
| 3370. Grounds Maintenance | | | 11,400 | 11,400 |
| 3390. Other Special Services | | | 2,000 | 500 |
| 3510. Travel & Entertainment | | | 800 | 1,500 |
| 3520. Dues & Subscriptions | | | 100 | 100 |
| 3530. Training, Registration Fees, Etc. | | | 500 | 600 |
| 3920. Rent | | | <u>260</u> | <u>0</u> |
| TOTAL 3000 | | | <u>38,252</u> | <u>39,822</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | | |
| 4010. Buildings & Grounds | | | 2,500 | 2,000 |
| 4012. Security Fencing | | | 5,000 | 25,000 |
| 4910. Standpipes, Tanks, Wells, Etc. | | | 20,000 | 18,385 |
| 4940. Irrigation Equipment | | | <u>500</u> | <u>1,500</u> |
| TOTAL 4000 | | | <u>28,000</u> | <u>46,885</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|---------------------------------------|-----------------------------|------------------------------------|
| FUND | AGENCY | ORGANIZATION |
| WATER & SEWER 300 | UTILITIES 300 | AIRPORT WELL FIELD & TOWER 0306 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5010. Heating & Cooling System | \$ 750 | \$ 750 |
| 5110. Machines, Tools, and Implements | 1,500 | 1,500 |
| 5120. Instruments & Apparatus | 2,500 | 2,500 |
| 5340. Pumps | 5,000 | 5,000 |
| 5341. Valves | 5,000 | 5,000 |
| 5345. Motors | 5,000 | 5,000 |
| | <u>19,750</u> | <u>19,750</u> |
| TOTAL 5000 | <u>19,750</u> | <u>19,750</u> |
| GRAND TOTAL | <u>\$ 204,608</u> | <u>\$ 215,852</u> |

PERSONNEL SCHEDULE

| | | | | | |
|------------------------------|--|----------------------------|---------------------|--|---------------------|
| FUND WATER & SEWER 300 | | AGENCY UTILITIES 300 | | ORGANIZATION AIRPORT WELL FIELD & TOWER 0306 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| OPERATIONS | | | | | |
| Lead Well Field Operator | | 1 | 1 | 1 | |
| Well Field Operator | | 1 | 1 | 1 | |
| TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> | |
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CITY OF MIDLAND, TEXAS

SUMMARY

| SUMMARY | | | | | | |
|--------------------------------|--|----------------------------|---------------------|---|---------------------|--|
| FUND WATER & SEWER 300 | | AGENCY UTILITIES 300 | | ORGANIZATION WATER POLLUTION CONTROL 0310 | | |
| CLASSIFICATION | | | BUDGET 2006-2007 | | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 533,091 | | \$ 556,319 | |
| 2000. COMMODITIES | | | 22,090 | | 23,265 | |
| 3000. CONTRACTUAL SERVICES | | | 551,969 | | 559,149 | |
| 4000. MAINTENANCE - STRUCTURES | | | 7,000 | | 7,000 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 83,000 | | 91,120 | |
| 6000. MISCELLANEOUS | | | 0 | | 0 | |
| SUBTOTAL | | | 1,197,150 | | 1,236,853 | |
| CAPITAL OUTLAY | | | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | | 0 | |
| 8000. EQUIPMENT | | | 0 | | 0 | |
| SUBTOTAL | | | 0 | | 0 | |
| TOTAL | | | \$ 1,197,150 | | \$ 1,236,853 | |

FUNCTION: This division is responsible for the treatment of sewage according to the standards set by the Texas Commission on Environmental Quality (TCEQ). The division operates the plant every day on a 24 hour basis.

BUDGET COMMENTS: Hire of equipment costs will be higher than the previous budget fiscal year, due to replacement of a vehicle. Maintenance on equipment at the plant is also expected to increase this year as well. The broadband pay increase, as well as the increase to related fringe benefits, are the main reason for the increase to the personnel section of the budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Million gallons treated/ tons of sludge hauled | 18 | 30 | 30 |
| Thousand gallons treated/ customer | 115 | 130 | 130 |
| Wastewater treated/ water treated | 46% | 50% | 50% |
| Electric use kw/ million gallons | 856 | 850 | 820 |
| Million gallons treated / employee | 444 | 300 | 300 |
| Plant Flow vs. capacity | 52% | 60% | 63% |

CITY OF MIDLAND, TEXAS

DETAIL

| FUND | | AGENCY | ORGANIZATION | |
|---|--|------------------|---------------------------------|-----------------------------|
| WATER & SEWER 300 | | UTILITIES 300 | WATER POLLUTION CONTROL 0310 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | | \$ 351,206 | \$ 358,081 |
| Overtime | | | 9,185 | 9,185 |
| Other Benefits | | | <u>172,700</u> | <u>189,053</u> |
| TOTAL 1000 | | | <u>533,091</u> | <u>556,319</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 800 | 800 |
| 2020. Educational/Training Supplies | | | 50 | 50 |
| 2115. Minor Furniture & Fixtures | | | 100 | 100 |
| 2120. Minor Equipment, Instruments, Tools | | | 1,000 | 1,000 |
| 2130. Plant Lubrication & Supplies | | | 800 | 800 |
| 2140. Electrical Parts & Supplies | | | 5,500 | 5,500 |
| 2155. Minor Computer | | | 240 | 240 |
| 2160. Computer Software & Supplies | | | 500 | 500 |
| 2170. Welding Supplies | | | 400 | 400 |
| 2210. Water | | | 2,000 | 2,000 |
| 2310. Janitorial Supplies | | | 1,200 | 1,200 |
| 2320. Medical Supplies | | | 800 | 400 |
| 2330. Chemicals & Insecticides | | | 5,000 | 6,175 |
| 2560. Laboratory Supplies | | | 1,500 | 1,500 |
| 2570. Clothing, Dry Goods, Etc. | | | 2,100 | 2,100 |
| 2620. Postage | | | 100 | 100 |
| 2640. Safety Supplies & Minor Equipment | | | <u>0</u> | <u>400</u> |
| TOTAL 2000 | | | <u>22,090</u> | <u>23,265</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3020. Heat & Natural Gas | | | 46,000 | 46,000 |
| 3030. Light & Power | | | 370,000 | 370,000 |
| 3040. Water | | | 7,746 | 7,746 |
| 3210. Hire of Equipment - Garage - Vehicles | | | 49,893 | 53,453 |
| 3212. Equipment Rental - External | | | 0 | 1,200 |
| 3220. Advertising | | | 100 | 100 |
| 3230. Laundry & Cleaning | | | 0 | 460 |
| 3305. Environmental & Regulatory | | | 32,000 | 33,960 |
| 3310. Exterminator | | | 400 | 400 |
| 3370. Grounds Maintenance | | | 32,400 | 32,400 |
| 3390. Other Special Services | | | 10,450 | 10,450 |
| 3510. Travel & Entertainment | | | 1,100 | 1,100 |
| 3520. Dues & Subscriptions | | | 700 | 700 |
| 3530. Training, Registration Fees, Etc. | | | 1,080 | 1,080 |
| 3920. Rent | | | <u>100</u> | <u>100</u> |
| TOTAL 3000 | | | <u>551,969</u> | <u>559,149</u> |

DETAIL

| DETAIL | | |
|---|-----------------------------------|--|
| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION WATER POLLUTION CONTROL 0310 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 4000. MAINTENANCE OF STRUCTURES | | |
| 4010. Buildings & Grounds | \$ 2,000 | \$ 2,000 |
| 4130. Sewage Disposal Plant | <u>5,000</u> | <u>5,000</u> |
| TOTAL 4000 | <u>7,000</u> | <u>7,000</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5010. Heating & Cooling System | 10,000 | 18,120 |
| 5110. Machines, Tools, and Implements - Major | 27,000 | 27,000 |
| 5120. Instruments & Apparatus - Major | 5,000 | 5,000 |
| 5310. Meters | 1,000 | 1,000 |
| 5340. Pumps | 15,000 | 15,000 |
| 5341. Valves | 10,000 | 10,000 |
| 5345. Motors | <u>15,000</u> | <u>15,000</u> |
| TOTAL 5000 | <u>83,000</u> | <u>91,120</u> |
| GRAND TOTAL | <u>\$ 1,197,150</u> | <u>\$ 1,236,853</u> |

PERSONNEL SCHEDULE

| FUND WATER & SEWER 300 | | AGENCY UTILITIES 300 | | ORGANIZATION WATER POLLUTION CONTROL 0310 | |
|------------------------------|-------|----------------------------|---------------------|---|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Assistant Superintendent | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| SUPERVISORY | | | | | |
| Plant Maintenance Supervisor | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| SKILLED CRAFT | | | | | |
| Plant Maintenance Mechanic | | <u>2</u> | <u>2</u> | <u>2</u> | |
| Utility Plant Operator | | <u>7</u> | <u>7</u> | <u>7</u> | |
| | TOTAL | <u>9</u> | <u>9</u> | <u>9</u> | |
| BASE SALARIES | | | | | \$ 358,081 |
| LONGEVITY | | | | | 6,729 |
| VACATION BUYBACK | | | | | 5,045 |
| OVERTIME | | | | | 9,185 |
| FRINGE BENEFITS | | | | | <u>177,279</u> |
| GRAND TOTAL | | <u>11</u> | <u>11</u> | <u>11</u> | \$ <u>556,319</u> |

SUMMARY

| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION SPRABERRY FARM 0315 | |
|---|---|---|---|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES 2000. COMMODITIES 3000. CONTRACTUAL SERVICES 4000. MAINTENANCE - STRUCTURES 5000. MAINTENANCE - EQUIPMENT 6000. MISCELLANEOUS | | \$ 181,612 248,560 759,312 61,000 28,000 0 | \$ 187,585 248,560 803,799 60,000 26,500 0 |
| SUBTOTAL | | <u>1,278,484</u> | <u>1,326,444</u> |
| CAPITAL OUTLAY 7000. LANDS - BUILDINGS 8000. EQUIPMENT | | 5,000 149,700 | 0 149,700 |
| SUBTOTAL | | <u>154,700</u> | <u>149,700</u> |
| TOTAL | | <u><u>\$ 1,433,184</u></u> | <u><u>\$ 1,476,144</u></u> |

FUNCTION: This division is responsible for effluent irrigation on nearly 6,000 acres of City-owned and leased land. The City in cooperation with the Lessees does operation and maintenance of the irrigation system. We currently have operating agreements with four lessees who do the actual farming, and an additional agreement to provide water to an operator for his farming operations.

BUDGET COMMENTS: Contractual services, in the area of effluent disposal, is the primary reason for the increase to the non-personnel section of the budget. A slight increase in personnel costs is expected, due to the broadband pay increase and other related fringe benefits.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|-----------------|
| Use 100% of treated effluent water for irrigation. | 365 of 365 days | 365 of 365 days | 365 of 365 days |
| Meet all Texas Commission on Environmental Quality requirements. | 365 of 365 days | 365 of 365 days | 365 of 365 days |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|------------------|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION | |
| WATER & SEWER 300 | UTILITIES 300 | SPRABERRY FARM 0315 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 124,733 | \$ 123,818 |
| Other Benefits | | <u>56,879</u> | <u>63,767</u> |
| TOTAL 1000 | | <u>181,612</u> | <u>187,585</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 160 | 160 |
| 2120. Minor Equipment, Instruments, Tools | | 800 | 800 |
| 2140. Electrical Parts & Supplies | | 2,800 | 2,800 |
| 2170. Welding Supplies | | 1,000 | 1,000 |
| 2330. Chemicals & Insecticides | | 192,500 | 192,500 |
| 2520. Botanical & Agricultural Supplies | | 50,000 | 50,000 |
| 2570. Clothing, Dry Goods, Etc. | | <u>1,300</u> | <u>1,300</u> |
| TOTAL 2000 | | <u>248,560</u> | <u>248,560</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3030. Light & Power | | 330,000 | 330,000 |
| 3210. Hire of Equipment - Garage - Vehicles | | 89,012 | 78,999 |
| 3305. Environmental & Regulatory | | 22,500 | 30,000 |
| 3373. Effluent Disposal | | 303,000 | 350,000 |
| 3390. Other Special Services | | 2,000 | 2,000 |
| 3450. Consulting Fees | | 10,000 | 10,000 |
| 3510. Travel & Entertainment | | 1,600 | 1,500 |
| 3520. Dues & Subscriptions | | 200 | 100 |
| 3530. Training, Registration Fees, Etc. | | <u>1,000</u> | <u>1,200</u> |
| TOTAL 3000 | | <u>759,312</u> | <u>803,799</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | 6,000 | 2,000 |
| 4012. Security Fencing | | 0 | 3,000 |
| 4910. Standpipes, Tanks, Wells, Etc. | | 15,000 | 5,000 |
| 4940. Irrigation Equipment | | <u>40,000</u> | <u>50,000</u> |
| TOTAL 4000 | | <u>61,000</u> | <u>60,000</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5110. Machinery, Tools & Implements | | 6,500 | 3,500 |
| 5120. Instruments & Apparatus (Major) | | 0 | 1,500 |
| 5310. Meters | | 1,500 | 1,500 |
| 5340. Pumps | | 7,000 | 7,000 |
| 5341. Valves | | 6,000 | 6,000 |
| 5345. Motors | | <u>7,000</u> | <u>7,000</u> |
| TOTAL 5000 | | <u>28,000</u> | <u>26,500</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|---|-----------------------------------|---|
| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION SPRABERRY FARM 0315 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND, BUILDINGS AND OTHER IMPROVEMENTS | | |
| 7140. Fencing | \$ <u>5,000</u> | \$ <u>0</u> |
| TOTAL 7000 | <u>5,000</u> | <u>0</u> |
| 8000. EQUIPMENT | | |
| 8425. Irrigation Equipment | <u>149,700</u> | <u>149,700</u> |
| TOTAL 8000 | <u>149,700</u> | <u>149,700</u> |
| GRAND TOTAL | \$ <u><u>1,433,184</u></u> | \$ <u><u>1,476,144</u></u> |

PERSONNEL SCHEDULE

[illegible]

SUMMARY

| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION PURIFICATION PLANT 0320 | |
|--------------------------------|----------------------------|--|---------------------|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 574,486 | \$ 565,334 |
| 2000. COMMODITIES | | 380,425 | 405,805 |
| 3000. CONTRACTUAL SERVICES | | 9,928,448 | 10,949,379 |
| 4000. MAINTENANCE - STRUCTURES | | 28,800 | 41,150 |
| 5000. MAINTENANCE - EQUIPMENT | | 77,800 | 82,310 |
| 6000. MISCELLANEOUS | | 0 | 0 |
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FUNCTION: This division is responsible for treating an adequate daily water supply according to standards set by the Texas Commission on Environmental Quality (TCEQ). The division operates every day on a 24-hour basis.

BUDGET COMMENTS: The City is continuing to experience growth in new residential development areas. Consequently the demand for water is expected to increase again this year, with the cost of water having a significant impact to this budget. Light and Power is directly proportionate to the cost of water, and is expected to increase accordingly. Reductions related to employee turnover offset the wage increases to personnel who have met or exceeded the broadband pay increase criteria.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|----------------------------------|-------------------|-------------------|--------------|
| Million galls treated/ employee | 456 | 500 | 550 |
| Thousand gallons used / customer | 249 | 220 | 240 |
| Maximum day use / customer (MG) | 1.26 | 1.20 | 1.00 |
| Average day use / customer (MG) | 0.25 | 0.25 | 0.50 |

CITY OF MIDLAND, TEXAS

DETAIL

| FUND | | AGENCY | ORGANIZATION | |
|-----------------------------------|---|---------------|-----------------------------|-----------------------------|
| WATER & SEWER | | UTILITIES | PURIFICATION PLANT | |
| 300 | | 300 | 0320 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| | Salaries | | \$ 374,949 | \$ 379,157 |
| | Overtime | | 9,743 | 9,743 |
| | Other Benefits | | <u>189,794</u> | <u>176,434</u> |
| | TOTAL 1000 | | <u>574,486</u> | <u>565,334</u> |
| 2000. COMMODITIES | | | | |
| | 2010. Office Supplies | | 1,300 | 1,600 |
| | 2020. Educational/Training Supplies | | 150 | 150 |
| | 2120. Minor Equipment, Instruments, Tools | | 1,000 | 1,000 |
| | 2130. Plant Lubrication & Supplies | | 1,500 | 1,500 |
| | 2140. Electrical Parts & Supplies | | 5,500 | 5,500 |
| | 2155. Minor Computer | | 450 | 450 |
| | 2160. Computer Software & Supplies | | 0 | 120 |
| | 2170. Welding Supplies | | 300 | 200 |
| | 2200. Food | | 75 | 75 |
| | 2310. Janitorial Supplies | | 1,600 | 1,600 |
| | 2320. Medical Supplies | | 50 | 50 |
| | 2330. Chemicals & Insecticides | | 350,000 | 375,000 |
| | 2560. Laboratory Supplies | | 1,500 | 1,500 |
| | 2570. Clothing, Dry Goods, Etc. | | 3,000 | 3,000 |
| | 2630. Security Badges/Decal Supplies | | 0 | 60 |
| | 2640. Safety Supplies & Minor Equipment | | <u>14,000</u> | <u>14,000</u> |
| | TOTAL 2000 | | <u>380,425</u> | <u>405,805</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| | 3020. Heat & Natural Gas | | 5,000 | 5,000 |
| | 3030. Light & Power | | 400,000 | 450,000 |
| | 3040. Water | | 9,471,696 | 10,408,728 |
| | 3210. Hire of Equipment - Garage - Vehicles | | 19,216 | 21,141 |
| | 3212. Equipment Rental - External | | 1,500 | 1,500 |
| | 3230. Laundry & Cleaning | | 600 | 600 |
| | 3305. Environmental & Regulatory | | 20,000 | 25,000 |
| | 3370. Grounds Maintenance | | 0 | 22,404 |
| | 3390. Other Special Services | | 5,000 | 5,000 |
| | 3510. Travel & Entertainment | | 2,380 | 6,300 |
| | 3520. Dues & Subscriptions | | 875 | 875 |
| | 3530. Training, Registration Fees, Etc. | | 1,900 | 2,550 |
| | 3920. Rent | | <u>281</u> | <u>281</u> |
| | TOTAL 3000 | | <u>9,928,448</u> | <u>10,949,379</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|--|-----------------------------------|---|
| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION PURIFICATION PLANT 0320 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 4000. MAINTENANCE OF STRUCTURES | | |
| 4010. Buildings & Grounds | \$ 2,500 | \$ 2,500 |
| 4012. Security Fencing | 0 | 12,350 |
| 4150. Water Purification Plant | 18,800 | 18,800 |
| 4155. Cleaning Drying Beds | <u>7,500</u> | <u>7,500</u> |
| TOTAL 4000 | <u>28,800</u> | <u>41,150</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5010. Heating & Cooling System | 500 | 5,010 |
| 5020. Furniture, Fixtures, & Furnishings | 300 | 300 |
| 5110. Machinery, Tools & Implements | 5,000 | 5,000 |
| 5120. Instruments & Apparatus - Major | 20,000 | 20,000 |
| 5310. Meters | 2,000 | 2,000 |
| 5340. Pumps | 20,000 | 20,000 |
| 5341. Valves | 10,000 | 10,000 |
| 5345. Motors | <u>20,000</u> | <u>20,000</u> |
| TOTAL 5000 | <u>77,800</u> | <u>82,310</u> |
| GRAND TOTAL | <u>\$ 10,989,959</u> | <u>\$ 12,043,978</u> |

PERSONNEL SCHEDULE

| FUND WATER & SEWER 300 | | AGENCY UTILITIES 300 | | ORGANIZATION PURIFICATION PLANT 0320 | |
|------------------------------|-------|----------------------------|---------------------|--|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Assistant Superintendent | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| SUPERVISORY | | | | | |
| Plant Maintenance Supervisor | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| SKILLED CRAFT | | | | | |
| Plant Maintenance Mechanic | | <u>1</u> | <u>1</u> | <u>1</u> | |
| Utility Plant Operator | | <u>10</u> | <u>10</u> | <u>10</u> | |
| | TOTAL | <u>11</u> | <u>11</u> | <u>11</u> | |
| BASE SALARIES | | | | | \$ 379,157 |
| LONGEVITY | | | | | 4,569 |
| VACATION BUYBACK | | | | | 6,282 |
| OVERTIME | | | | | 9,743 |
| FRINGE BENEFITS | | | | | <u>165,583</u> |
| GRAND TOTAL | | <u>13</u> | <u>13</u> | <u>13</u> | \$ <u>565,334</u> |

SUMMARY

| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION NONDEPARTMENTAL 0325 | |
|--------------------------------|----------------------------|---|---------------------|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | | 4,354,910 | 4,435,075 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | <u>6,656,663</u> | <u>6,736,748</u> |
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FUNCTION: This division was established to account for all expense items that are not found exclusively within the functional responsibilities of any one Water & Sewer Fund department.

BUDGET COMMENTS: Contractual Services associated with the city's proportionate share in the Lake Ivie Reservoir are anticipated to increase again. General fund services, as well as franchise fees, are increased this budget fiscal year.

CITY OF MIDLAND, TEXAS

DETAIL

| FUND | | AGENCY | ORGANIZATION | |
|---|--|---------------|-----------------------------|-----------------------------|
| WATER & SEWER | | UTILITIES | NONDEPARTMENTAL | |
| 300 | | 300 | 0325 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3110. Insurance | | | \$ 38,880 | \$ 52,663 |
| 3112. General Liability Self-Insurance | | | 144,302 | 135,861 |
| 3120. Group Insurance | | | 43,594 | 0 |
| 3121. City Share - Retiree Insurance | | | 0 | 54,747 |
| 3211. Hire of Equipment - Garage - Other | | | 79,364 | 79,364 |
| 3340. Water Royalty Payments | | | 35,000 | 28,000 |
| 3342. Ivie Reservoir Maintenance | | | 65,000 | 67,000 |
| 3343. Ivie Dam Construction Contract | | | 764,103 | 765,977 |
| 3344. Ivie Pipeline Construction Contract | | | 2,761,167 | 2,761,963 |
| 3345. Ivie Pipeline Maintenance | | | 325,000 | 380,000 |
| 3350. Bank Services | | | 18,000 | 28,000 |
| 3440. External Audit Fees | | | 23,500 | 24,500 |
| 3450. Consulting Fees | | | <u>57,000</u> | <u>57,000</u> |
| TOTAL 3000 | | | <u>4,354,910</u> | <u>4,435,075</u> |
| 6000. MISCELLANEOUS | | | | |
| 6202. General Fund Services | | | 1,219,528 | 1,291,533 |
| 6410. Payment of Principal | | | 3,650 | 4,000 |
| 6420. Interest Expense | | | 3,485 | 3,215 |
| 6885. Franchise Fees | | | 2,043,000 | 2,075,000 |
| 6910. Depreciation Expense | | | <u>3,387,000</u> | <u>3,363,000</u> |
| TOTAL 6000 | | | <u>6,656,663</u> | <u>6,736,748</u> |
| GRAND TOTAL | | | <u>\$ 11,011,573</u> | <u>\$ 11,171,823</u> |

SUMMARY

| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION WATER & WASTEWTR MAINT 0335 | |
|---|---|---|--|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES 2000. COMMODITIES 3000. CONTRACTUAL SERVICES 4000. MAINTENANCE - STRUCTURES 5000. MAINTENANCE - EQUIPMENT 6000. MISCELLANEOUS | | \$ 1,424,729 131,697 650,548 156,729 52,609 0 | \$ 1,498,747 127,763 742,640 156,729 52,609 0 |
| SUBTOTAL | | <u>2,416,312</u> | <u>2,578,488</u> |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | <u>57,970</u> | <u>16,634</u> |
| SUBTOTAL | | <u>57,970</u> | <u>16,634</u> |
| TOTAL | | <u>\$ 2,474,282</u> | <u>\$ 2,595,122</u> |

FUNCTION: This division is responsible for the distribution of water and collection of sewage throughout the City. The division maintains water mains, fire hydrants, valves, sewer mains, manholes, and lift stations. Short main line extensions, line replacements and taps for service connections are installed by the division.

BUDGET COMMENTS: The broadband pay increase, increases to healthcare and other related fringe benefits, are included in this division's personnel section of the budget. Hire of equipment costs are anticipated to increase as well, due to the replacement of operating equipment. Additional software maintenance costs are reflected, due to the installation of new work order management software.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|------------------------------------|-------------------|-------------------|--------------|
| Total water line miles/employee | 24.5 | 20.0 | 20 |
| Total sewer line miles/employee | 17.4 | 18.5 | 15 |
| Man hours/miles sewer line jetted | 6.5 | 10.0 | 10 |
| Average Man hours/main repair | 40.0 | 35 | 25 |
| Number stoppages/mile sewer line | 0.44 | 1.0 | 0.9 |
| CCTV inspection / miles sewer line | 0.9% | 0.75% | 1.0% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | | |
|---|--|---------------------|--------------------------------|--|
| FUND | | AGENCY | ORGANIZATION | |
| WATER & SEWER 300 | | UTILITIES 300 | WATER & WASTEWTR MAINT 0335 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | \$ 897,604 | \$ 966,322 | |
| Overtime | | 26,265 | 26,265 | |
| Other Benefits | | <u>500,860</u> | <u>506,160</u> | |
| TOTAL 1000 | | <u>1,424,729</u> | <u>1,498,747</u> | |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | 1,900 | 1,900 | |
| 2020. Educational/Training Supplies | | 150 | 150 | |
| 2120. Minor Equipment, Instruments, Tools | | 22,022 | 18,088 | |
| 2140. Electrical Parts & Supplies | | 600 | 600 | |
| 2155. Minor Computer Hardware | | 4,600 | 4,600 | |
| 2160. Computer Software & Supplies | | 9,495 | 9,495 | |
| 2170. Welding Supplies | | 1,200 | 1,200 | |
| 2190. Water & Sewer Taps | | 60,000 | 60,000 | |
| 2200. Food | | 900 | 900 | |
| 2220. Ice | | 1,930 | 1,930 | |
| 2310. Janitorial Supplies | | 1,700 | 1,700 | |
| 2320. Medical Supplies | | 200 | 200 | |
| 2330. Chemicals & Insecticides | | 8,000 | 8,000 | |
| 2420. Barricades & Warning Signs | | 6,000 | 6,000 | |
| 2570. Clothing, Dry Goods, Etc. | | <u>13,000</u> | <u>13,000</u> | |
| TOTAL 2000 | | <u>131,697</u> | <u>127,763</u> | |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3030. Light & Power | | 30,000 | 30,000 | |
| 3220. Lab Fees | | 1,000 | 1,000 | |
| 3210. Hire of Equipment - Garage - Vehicles | | 589,738 | 636,830 | |
| 3212. Equipment Rental - External | | 1,000 | 1,000 | |
| 3230. Laundry & Cleaning | | 14,400 | 14,400 | |
| 3240. Binding, Printing & Reproduction | | 750 | 750 | |
| 3310. Exterminator | | 460 | 460 | |
| 3360. Special Postage/Express Shipping | | 100 | 100 | |
| 3405. Software Maintenance | | 0 | 45,000 | |
| 3510. Travel & Entertainment | | 5,000 | 5,000 | |
| 3520. Dues & Subscriptions | | 1,800 | 1,800 | |
| 3530. Training, Registration Fees, Etc. | | 6,000 | 6,000 | |
| 3920. Rent | | <u>300</u> | <u>300</u> | |
| TOTAL 3000 | | <u>650,548</u> | <u>742,640</u> | |

DETAIL

| DETAIL | | |
|--|-----------------------------------|---|
| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION WATER & WASTEWTR MAINT 0335 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 4000. MAINTENANCE OF STRUCTURES | | |
| 4010. Building & Grounds | \$ 1,000 | \$ 1,000 |
| 4110. Sanitary Sewers | 79,066 | 79,066 |
| 4220. Streets, Roadways, Etc. | 10,000 | 10,000 |
| 4930. Water Mains | <u>66,663</u> | <u>66,663</u> |
| TOTAL 4000 | <u>156,729</u> | <u>156,729</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5020. Furniture, Fixtures, & Furnishings | 300 | 300 |
| 5110. Machinery, Tools & Implements | 15,000 | 15,000 |
| 5120. Instruments & Apparatus - Major | 6,620 | 6,620 |
| 5320. Water Service Connections | 4,000 | 4,000 |
| 5330. Fire Hydrants | 26,189 | 26,189 |
| 5410. Sewer Service Connections | <u>500</u> | <u>500</u> |
| TOTAL 5000 | <u>52,609</u> | <u>52,609</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8421. Construction Equipment | 12,970 | 16,634 |
| 8900. EDP Software | <u>45,000</u> | <u>0</u> |
| TOTAL 8000 | <u>57,970</u> | <u>16,634</u> |
| GRAND TOTAL | \$ <u>2,474,282</u> | \$ <u>2,595,122</u> |

PERSONNEL SCHEDULE

| FUND WATER & SEWER 300 | | AGENCY UTILITIES 300 | | ORGANIZATION WATER & WASTEWTR MAINT 0335 | |
|------------------------------|-------|----------------------------|---------------------|--|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Superintendent | | 1 | 1 | 1 | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| TECHNICAL | | | | | |
| Instrument Technician | | 1 | 1 | 1 | |
| Operations Planner | | 2 | 2 | 2 | |
| | TOTAL | <u>3</u> | <u>3</u> | <u>3</u> | |
| SUPERVISORY | | | | | |
| Labor Supervisor | | 1 | 1 | 1 | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| OPERATIONS | | | | | |
| Crew Leader | | 5 | 5 | 5 | |
| Equipment Operator | | 16 | 16 | 16 | |
| Maintenance Specialist | | 1 | 1 | 1 | |
| | TOTAL | <u>21</u> | <u>21</u> | <u>21</u> | |
| CAPITALIZED LABOR | | | | | |
| Equipment Operator | | 4 | 4 | 4 | |
| | TOTAL | <u>4</u> | <u>4</u> | <u>4</u> | |
| BASE SALARIES | | | | | \$ 966,322 |
| LONGEVITY | | | | | 23,829 |
| VACATION BUYBACK | | | | | 8,796 |
| OVERTIME | | | | | 26,265 |
| FRINGE BENEFITS | | | | | 498,535 |
| VACANCIES | | | | | <u>(25,000)</u> |
| GRAND TOTAL | | <u>31</u> | <u>31</u> | <u>31</u> | \$ <u>1,498,747</u> |

SUMMARY

| SUMMARY | | |
|--------------------------------|----------------------------|--|
| FUND WATER & SEWER 300 | AGENCY UTILITIES 300 | ORGANIZATION INTERFUND TRANSFER 0339 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | \$ 0 | \$ 0 |
| 2000. COMMODITIES | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | 0 | 0 |
| 4000. MAINTENANCE - STRUCTURES | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | 0 | 0 |
| 6000. MISCELLANEOUS | <u>4,227,659</u> | <u>6,384,929</u> |
| SUBTOTAL | <u>4,227,659</u> | <u>6,384,929</u> |
| CAPITAL OUTLAY | | |
| 7000. LANDS - BUILDINGS | 0 | 0 |
| 8000. EQUIPMENT | <u>0</u> | <u>0</u> |
| SUBTOTAL | <u>0</u> | <u>0</u> |
| TOTAL | <u>\$ 4,227,659</u> | <u>\$ 6,384,929</u> |

FUNCTION: This division accounts for the transfers to the Water and Sewer Debt Service accounts and transfers to support miscellaneous projects financed by operating funds.

BUDGET COMMENTS: The issuance of new debt for major improvements to the City's water purification and distribution systems resulted in a significant increase in this budget for debt repayment. The City also refinanced an older debt issue that enabled the city to take advantage of lower interest rates, ultimately saving money on that issue.

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| WATER & SEWER | | NONDEPARTMENTAL | |
| 300 | | 300 | |
| ORGANIZATION | | INTERFUND TRANSFER | |
| | | 0339 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 6000. MISCELLANEOUS | | | |
| 6300. General Fund | | \$ 750,000 | \$ 750,000 |
| 6328. Hud Section 108 Loan Fund | | 107,941 | 109,476 |
| 6341. Water & Sewer Construction | | 434,120 | 500,000 |
| 6342. Water & Sewer 1996 Revenue Sinking | | 656,941 | 0 |
| 6345. Water & Sewer 2002 Refund Sinking Fund | | 1,261,379 | 1,256,722 |
| 6349. Water & Sewer 2007 Refund Sinking Fund | | 0 | 656,522 |
| 6355. Water & Sewer 1989 Revenue Sinking Fund | | 1,017,278 | 460,576 |
| 6356. Water & Sewer 2007 CO I&S Fund | | <u>0</u> | <u>2,651,633</u> |
| TOTAL 6000 | | <u>4,227,659</u> | <u>6,384,929</u> |
| GRAND TOTAL | | <u>\$ 4,227,659</u> | <u>\$ 6,384,929</u> |

SUMMARY

| FUND WATER & SEWER 300 | AGENCY FINANCE 035 | ORGANIZATION METER SHOP 0340 | |
|---|---|---|--|
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES 2000. COMMODITIES 3000. CONTRACTUAL SERVICES 4000. MAINTENANCE - STRUCTURES 5000. MAINTENANCE - EQUIPMENT 6000. MISCELLANEOUS | \$ 220,014 161,555 59,204 200 89,700 0 | \$ 231,736 206,805 60,710 200 90,200 0 | |
| SUBTOTAL | <u>530,673</u> | <u>589,651</u> | |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | 0 | 0 | |
| 8000. EQUIPMENT | <u>0</u> | <u>1,025</u> | |
| SUBTOTAL | <u>0</u> | <u>1,025</u> | |
| TOTAL | \$ <u><u>530,673</u></u> | \$ <u><u>590,676</u></u> | |

FUNCTION: This division is under the direction of the Supervisor of Customer Service. The function of the division is to repair and replace water meters.

BUDGET COMMENTS: In order to keep pace with the growth of new residential developments and other new businesses, the amount budgeted for water meters has been increased, and is the main reason for the increase to the non-personnel section of the budget. An increase is budgeted for in the personnel section as well, due to market adjustments for certain employees, the broadband pay increase, and increases to related fringe benefits.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Change out 15% of meters on all active accounts annually. | 4.3% | 5% | 15% |
| Same day service for curb stop repairs, meter change outs, leak checks, meter sets, and replacement of meter boxes. | 100% | 100% | 100% |

DETAIL

| FUND | | AGENCY | ORGANIZATION | |
|---|--|----------------|-----------------------------|-----------------------------|
| WATER & SEWER 300 | | FINANCE 035 | METER SHOP 0340 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | | \$ 141,433 | \$ 156,645 |
| Overtime | | | 366 | 366 |
| Other Benefits | | | <u>78,215</u> | <u>74,725</u> |
| TOTAL 1000 | | | <u>220,014</u> | <u>231,736</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 750 | 1,000 |
| 2120. Minor Equipment, Instruments, Tools | | | 2,500 | 2,500 |
| 2195. Water Meters | | | 155,000 | 200,000 |
| 2220. Ice | | | 960 | 960 |
| 2310. Janitorial Supplies | | | 650 | 650 |
| 2330. Chemicals & Insecticides | | | 50 | 50 |
| 2570. Clothing, Dry Goods, Etc. | | | 1,500 | 1,500 |
| 2630. Security Badges/Decal Supplies | | | <u>145</u> | <u>145</u> |
| TOTAL 2000 | | | <u>161,555</u> | <u>206,805</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3020. Heat & Natural Gas | | | 2,400 | 2,400 |
| 3030. Light & Power | | | 2,800 | 2,800 |
| 3040. Water | | | 1,500 | 1,500 |
| 3210. Hire of Equipment - Garage - Vehicles | | | 33,404 | 34,910 |
| 3280. Temporary Help | | | 18,000 | 18,000 |
| 3510. Travel & Entertainment | | | 600 | 600 |
| 3530. Training, Registration Fees, Etc. | | | <u>500</u> | <u>500</u> |
| TOTAL 3000 | | | <u>59,204</u> | <u>60,710</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | | |
| 4010. Building & Grounds | | | <u>200</u> | <u>200</u> |
| TOTAL 4000 | | | <u>200</u> | <u>200</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | | |
| 5110. Machinery, Tools & Implements | | | 200 | 200 |
| 5310. Meters | | | 500 | 1,000 |
| 5320. Water Service Connections | | | <u>89,000</u> | <u>89,000</u> |
| TOTAL 5000 | | | <u>89,700</u> | <u>90,200</u> |

DETAIL

| DETAIL | | |
|--|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| WATER & SEWER 300 | FINANCE 035 | METER SHOP 0340 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8401. Furniture, Fixtures, & Office Machines | \$ <u>0</u> | \$ <u>1,025</u> |
| TOTAL 8000 | <u>0</u> | <u>1,025</u> |
| GRAND TOTAL | \$ <u><u>530,673</u></u> | \$ <u><u>590,676</u></u> |

PERSONNEL SCHEDULE

| FUND WATER & SEWER 300 | | AGENCY FINANCE 035 | | ORGANIZATION METER SHOP 0340 | |
|------------------------------|-------|--------------------------|---------------------|------------------------------------|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| SUPERVISORY | | | | | |
| Labor Supervisor | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| OPERATIONS | | | | | |
| Maintenance Specialist | | <u>5</u> | <u>5</u> | <u>5</u> | |
| | TOTAL | <u>5</u> | <u>5</u> | <u>5</u> | |
| BASE SALARIES | | | | | \$ 156,645 |
| LONGEVITY | | | | | 2,586 |
| VACATION BUYBACK | | | | | 1,380 |
| OVERTIME | | | | | 366 |
| FRINGE BENEFITS | | | | | <u>70,759</u> |
| GRAND TOTAL | | <u>6</u> | <u>6</u> | <u>6</u> | \$ <u>231,736</u> |

SUMMARY

| FUND WATER & SEWER 300 | AGENCY FINANCE 035 | ORGANIZATION CUSTOMER SERVICE 0345 | |
|---|---|---|--|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES 2000. COMMODITIES 3000. CONTRACTUAL SERVICES 4000. MAINTENANCE - STRUCTURES 5000. MAINTENANCE - EQUIPMENT 6000. MISCELLANEOUS | | \$ 1,041,605 150,457 116,489 0 14,826 0 | \$ 1,096,686 159,625 123,568 0 14,473 0 |
| SUBTOTAL | | <u>1,323,377</u> | <u>1,394,352</u> |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | <u>26,000</u> | <u>20,295</u> |
| SUBTOTAL | | <u>26,000</u> | <u>20,295</u> |
| TOTAL | | <u><u>\$ 1,349,377</u></u> | <u><u>\$ 1,414,647</u></u> |

FUNCTION: This office reports to the Finance Director. The division performs work related to new customers, preparation of bills, complaints and adjustments, bad order meters, the close-out of customers' accounts and the collection of delinquent utility bills.

BUDGET COMMENTS: Market adjustments for certain employees, as well as the broadband pay increase and other related fringe benefits, are included in the personnel budget. New office equipment and the allowance for postage increases are reflected in the non-personnel budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Same day service for turn on, turn off, and reconnection. | 100% | 100% | 100% |
| Meter readings for billing cycles completed by reading dates. | 100% | 100% | 100% |
| Water, sewer, and sanitation delinquent account writeoffs less 'than 1%. | 0.20% | 0.25% | 0.25% |
| Daily deposit by cashiers office is prepared and ready for pick up by noon. | 100% | 100% | 100% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION |
| WATER & SEWER | | FINANCE | CUSTOMER SERVICE |
| 300 | | 035 | 0345 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 677,792 | \$ 735,085 |
| Overtime | | 5,282 | 5,282 |
| Other Benefits | | <u>358,531</u> | <u>356,319</u> |
| TOTAL 1000 | | <u>1,041,605</u> | <u>1,096,686</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 12,000 | 12,000 |
| 2012. Water Bills | | 18,000 | 18,000 |
| 2115. Minor Furniture & Fixtures | | 400 | 400 |
| 2120. Minor Equipment, Instruments, Tools | | 2,500 | 2,500 |
| 2160. Computer Software & Supplies | | 480 | 480 |
| 2310. Janitorial Supplies | | 50 | 50 |
| 2330. Chemicals & Insecticides | | 50 | 50 |
| 2570. Clothing, Dry Goods, Etc. | | 2,000 | 2,000 |
| 2620. Postage | | 114,600 | 123,768 |
| 2630. Security Badges/Decal Supplies | | <u>377</u> | <u>377</u> |
| TOTAL 2000 | | <u>150,457</u> | <u>159,625</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3210. Hire of Equipment - Garage - Vehicles | | 79,455 | 74,893 |
| 3212. Equipment Rental - External | | 18,084 | 22,500 |
| 3240. Binding, Printing & Reproduction | | 600 | 600 |
| 3270. Notary Bonds | | 100 | 100 |
| 3280. Temporary Help | | 0 | 4,500 |
| 3290. Armored Car Services | | 2,500 | 2,500 |
| 3360. Special Postage/Express Shipping | | 150 | 150 |
| 3390. Other Special Services | | 1,000 | 1,000 |
| 3420. Legal Filing Fees | | 6,000 | 6,000 |
| 3510. Travel & Entertainment | | 4,000 | 5,000 |
| 3520. Dues & Subscriptions | | 1,525 | 1,525 |
| 3530. Training, Registration Fees, Etc. | | 3,000 | 3,000 |
| 3540. Educational Assistance | | 75 | 0 |
| 3550. Employee Awards | | <u>0</u> | <u>1,800</u> |
| TOTAL 3000 | | <u>116,489</u> | <u>123,568</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5110. Machinery, Tools & Implements | | <u>14,826</u> | <u>14,473</u> |
| TOTAL 5000 | | <u>14,826</u> | <u>14,473</u> |

DETAIL

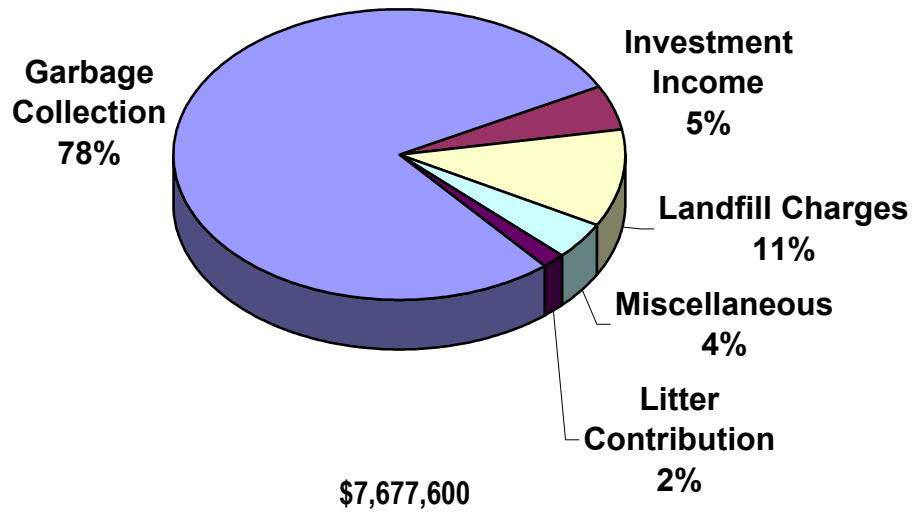
| DETAIL | | |
|--|---------------------------------|---|
| FUND WATER & SEWER 300 | AGENCY FINANCE 035 | ORGANIZATION CUSTOMER SERVICE 0345 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8401. Furniture, Fixtures, & Office Machines | \$ 0 | \$ 2,475 |
| 8490. Data Processing Equipment | <u>26,000</u> | <u>17,820</u> |
| TOTAL 8000 | <u>26,000</u> | <u>20,295</u> |
| GRAND TOTAL | \$ <u><u>1,349.377</u></u> | \$ <u><u>1,414.647</u></u> |

PERSONNEL SCHEDULE

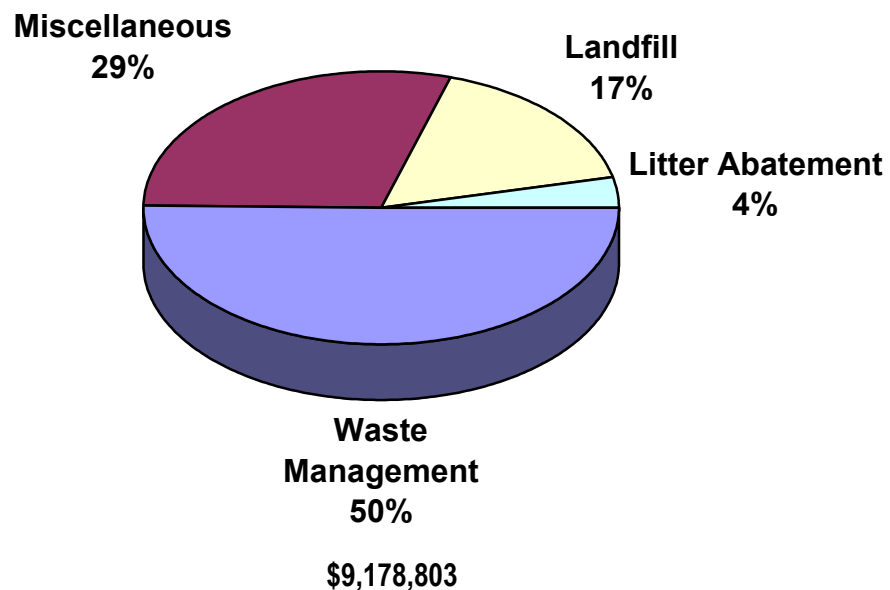
| FUND WATER & SEWER 300 | | AGENCY FINANCE 035 | | ORGANIZATION CUSTOMER SERVICE 0345 | |
|---------------------------------|--|--------------------------|---------------------|--|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Customer Service Manager | | 1 | 1 | 1 | |
| Asst. Customer Service Manager | | 1 | 1 | 1 | |
| TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> | |
| SUPERVISORY | | | | | |
| Billing Supervisor | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| OPERATIONS | | | | | |
| Billing Technician | | 1 | 1 | 1 | |
| Customer Service Representative | | 5 | 5 | 5 | |
| Meter Reader | | 5 | 5 | 5 | |
| TOTAL | | <u>11</u> | <u>11</u> | <u>11</u> | |
| CLERICAL | | | | | |
| Account Clerk | | 10 | 10 | 10 | |
| TOTAL | | <u>10</u> | <u>10</u> | <u>10</u> | |
| BASE SALARIES | | | | | \$ 735,085 |
| LONGEVITY | | | | | 14,892 |
| VACATION BUYBACK | | | | | 4,436 |
| OVERTIME | | | | | 5,282 |
| FRINGE BENEFITS | | | | | <u>336,991</u> |
| GRAND TOTAL | | <u>24</u> | <u>24</u> | <u>24</u> | \$ <u>1,096,686</u> |

SECTION VI
SANITATION FUND

**Sanitation Fund Revenues
As Budgeted For Fiscal Year 2008**



**Sanitation Fund Expenses
As Budgeted For Fiscal Year 2008**



CITY OF MIDLAND, TEXAS

SANITATION FUND REVENUE AND RECEIPTS

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|--|-----------------------------|-----------------------------|-----------------------------|
| CHARGES FOR CURRENT SERVICES | | | |
| Garbage Collection Fees | \$ 5,561,051 | \$ 5,690,000 | \$ 5,960,000 |
| Landfill Charges | 915,292 | 600,000 | 816,000 |
| Recycle Midland | 2,495 | 0 | 0 |
| Special Collections | 40,641 | 90,000 | 40,000 |
| Recycle Fee | 0 | 0 | 220,000 |
| Penalties | 56,953 | 57,000 | 60,000 |
| Discounts Taken | (32) | 0 | 0 |
| Uncollectible | 0 | (15,000) | (15,000) |
| | <u>6,576,400</u> | <u>6,422,000</u> | <u>7,081,000</u> |
| Total Charges for Current Services | | | |
| | <u>6,576,400</u> | <u>6,422,000</u> | <u>7,081,000</u> |
| NONOPERATING AND OTHER REVENUE | | | |
| Interest | 332,589 | 260,000 | 400,000 |
| Discounts Earned | 6,952 | 6,000 | 6,000 |
| State Sanitation Grant | 16,902 | 50,000 | 50,000 |
| Sale of Minor Equipment | 4,542 | 0 | 0 |
| Litter Abatement Contribution | 244,504 | 245,000 | 125,000 |
| Unclassified | 107 | 0 | 100 |
| Recovery of Damages to City Property | 958 | 0 | 0 |
| Net Increase in Fair Value of Investment | 18,590 | 0 | 0 |
| Sale of Recyclables | 25,322 | 15,000 | 15,500 |
| Interfund Transfers | 520,724 | 0 | 0 |
| | <u>1,171,190</u> | <u>576,000</u> | <u>596,600</u> |
| Total Nonoperating and Other Revenue | | | |
| | <u>1,171,190</u> | <u>576,000</u> | <u>596,600</u> |
| TOTAL REVENUE AND RECEIPTS | <u>\$ 7,747,590</u> | <u>\$ 6,998,000</u> | <u>\$ 7,677,600</u> |

CITY OF MIDLAND, TEXAS

SANITATION FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

| Org. No. | ORGANIZATION | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|--------------|------------------------------------|---------------------|---------------------|---------------------|
| 0400 | Utilities - Solid Waste Management | \$ 4,029,878 | \$ 4,139,685 | \$ 4,619,804 |
| 0401 | Utilities - Litter Abatement | 222,295 | 288,550 | 325,550 |
| 0405 | Utilities - Landfill | 1,232,918 | 1,288,972 | 1,540,516 |
| 0407 | Utilities - Nondepartmental | 2,019,042 | 1,953,628 | 2,692,933 |
| 0409 | Utilities - Interfund Transfer | 224,469 | 465,425 | 0 |
| Total | | \$ <u>7,728,602</u> | \$ <u>8,136,260</u> | \$ <u>9,178,803</u> |

**SANITATION FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION**

| | BUDGET 2007-2008 | RATIO |
|---------------------------------------|-----------------------------|------------------------|
| <u>OPERATING EXPENSES</u> | | |
| 1000. PERSONNEL SERVICES | \$ 2,450,463 | 26.697% |
| 2000. COMMODITIES | 579,390 | 6.312% |
| 3000. CONTRACTUAL SERVICES | 3,313,054 | 36.095% |
| 4000. MAINTENANCE - STRUCTURES | 23,358 | 0.254% |
| 5000. MAINTENANCE - EQUIPMENT | 59,131 | 0.644% |
| 6000. MISCELLANEOUS | <u>2,706,377</u> | <u>29.486%</u> |
| TOTAL OPERATING EXPENDITURES | <u>9,131,773</u> | <u>99.488%</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND - BUILDINGS | 25,000 | 0.272% |
| 8000. EQUIPMENT | <u>22,030</u> | <u>0.240%</u> |
| TOTAL CAPITAL OUTLAY | <u>47,030</u> | <u>0.512%</u> |
| GRAND TOTAL | <u><u>\$ 9,178,803</u></u> | <u><u>100.000%</u></u> |

SUMMARY

| FUND | | | AGENCY | | ORGANIZATION | |
|--------------------------------|--|--|---------------------|--|------------------------|--|
| SANITATION | | | UTILITIES | | SOLID WASTE MANAGEMENT | |
| 430 | | | 300 | | 0400 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 1,737,532 | | \$ 1,977,309 | |
| 2000. COMMODITIES | | | 499,000 | | 551,200 | |
| 3000. CONTRACTUAL SERVICES | | | 1,842,222 | | 2,008,334 | |
| 4000. MAINTENANCE - STRUCTURES | | | 2,500 | | 2,500 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 58,281 | | 58,281 | |
| 6000. MISCELLANEOUS | | | 150 | | 150 | |
| | | | <hr/> | | <hr/> | |
| SUBTOTAL | | | 4,139,685 | | 4,597,774 | |
| | | | <hr/> | | <hr/> | |
| CAPITAL OUTLAY | | | 0 | | 0 | |
| 7000. LANDS - BUILDINGS | | | 0 | | 22,030 | |
| 8000. EQUIPMENT | | | <hr/> | | <hr/> | |
| | | | 0 | | 22,030 | |
| | | | <hr/> | | <hr/> | |
| SUBTOTAL | | | 0 | | 22,030 | |
| | | | <hr/> | | <hr/> | |
| TOTAL | | | \$ 4,139,685 | | \$ 4,619,804 | |
| | | | <hr/> | | <hr/> | |

FUNCTION: This division is responsible for the collection of refuse and its delivery to the landfill. They also collect recyclable materials from drop-off points for delivery to our recycle contractor; provide a large item pickup service; and provide hauling service for the yard waste sites.

BUDGET COMMENTS: A sanitation driver position has been added, due to the growth of residential areas to serve. The broadband pay adjustment, and increases to related fringe benefits, are also included in the personnel section of the budget. Additional amounts are budgeted for sanitation containers, also due to the growth of the city. Hire of equipment costs will increase due to the replacement of heavy equipment and new sanitation trucks.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| Number of containers changed out/ total | 4.5% | 10% | 10% |
| Number of containers repaired / total | 1.5% | 10% | 10% |
| Hand pickups / customer | 7.6% | 9% | 5% |
| Tons recycle / tons collected | 3.0% | 5% | 6% |
| Tons collected/ employee - hr | 1.08 | 1.20 | 1.50 |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | | |
|---|--|------------------|--------------------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| SANITATION 430 | | UTILITIES 300 | SOLID WASTE MANAGEMENT 0400 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | | \$ 1,087,547 | \$ 1,267,938 |
| Overtime | | | 25,750 | 25,750 |
| Other Benefits | | | 624,235 | 683,621 |
| TOTAL 1000 | | | 1,737,532 | 1,977,309 |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 3,250 | 3,250 |
| 2020. Educational/Training Supplies | | | 2,000 | 2,000 |
| 2110. Motor Vehicle Supplies | | | 500 | 500 |
| 2115. Minor Furniture & Fixtures | | | 2,500 | 2,500 |
| 2120. Minor Equipment, Instruments, Tools | | | 2,500 | 5,000 |
| 2130. Plant Lubrication & Supplies | | | 1,000 | 1,000 |
| 2160. Computer Software & Supplies | | | 1,000 | 1,000 |
| 2170. Welding Supplies | | | 3,000 | 3,000 |
| 2180. Refuse Containers & Lids | | | 475,000 | 515,000 |
| 2200. Food | | | 800 | 1,000 |
| 2210. Water | | | 150 | 150 |
| 2220. Ice | | | 150 | 150 |
| 2310. Janitorial Supplies | | | 750 | 750 |
| 2320. Medical Supplies | | | 400 | 400 |
| 2330. Chemicals & Insecticides | | | 2,250 | 2,250 |
| 2570. Clothing, Dry Goods, Etc. | | | 2,500 | 12,000 |
| 2630. Security Badges/Decal Supplies | | | 500 | 500 |
| 2640. Safety Supplies & Minor Equipment | | | 750 | 750 |
| TOTAL 2000 | | | 499,000 | 551,200 |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3030. Light & Power | | | 3,300 | 3,300 |
| 3040. Water | | | 600 | 600 |
| 3113. General Liability Penalty | | | -1,699 | 0 |
| 3210. Hire of Equipment - Garage - Vehicles | | | 1,811,321 | 1,975,634 |
| 3212. Equipment Rental - External | | | 1,000 | 1,000 |
| 3220. Advertising | | | 2,500 | 2,500 |
| 3240. Binding, Printing & Reproduction | | | 400 | 400 |
| 3280. Temporary Help | | | 2,000 | 2,000 |
| 3310. Exterminator | | | 200 | 200 |
| 3380. Recycling Activities | | | 3,900 | 3,900 |
| 3510. Travel & Entertainment | | | 7,700 | 7,700 |
| 3520. Dues & Subscriptions | | | 500 | 500 |
| 3530. Training, Registration Fees, Etc. | | | 7,500 | 7,500 |
| 3540. Education Assistance | | | 2,500 | 2,500 |
| 3550. Employee Awards | | | 500 | 600 |
| TOTAL 3000 | | | 1,842,222 | 2,008,334 |

DETAIL

| DETAIL | | |
|--|-----------------------------------|---|
| FUND SANITATION 430 | AGENCY UTILITIES 300 | ORGANIZATION SOLID WASTE MANAGEMENT 0400 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 4000. MAINTENANCE OF STRUCTURES | | |
| 4010. Buildings & Grounds | \$ 1,500 | \$ 1,500 |
| 4220. Streets, Roadways, Etc. | <u>1,000</u> | <u>1,000</u> |
| TOTAL 4000 | <u>2,500</u> | <u>2,500</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5110. Machines, Tools & Implements | 750 | 750 |
| 5120. Instruments & Apparatus - Major | 500 | 500 |
| 5130. Motor Vehicles | 500 | 500 |
| 5510. Refuse Containers | 36,281 | 36,281 |
| 5520. Refuse Compactors | <u>20,250</u> | <u>20,250</u> |
| TOTAL 5000 | <u>58,281</u> | <u>58,281</u> |
| 6000. MISCELLANEOUS | | |
| 6990. Miscellaneous | <u>150</u> | <u>150</u> |
| TOTAL 6000 | <u>150</u> | <u>150</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8501. Sanitation Equipment | <u>0</u> | <u>22,030</u> |
| TOTAL 8000 | <u>0</u> | <u>22,030</u> |
| GRAND TOTAL | \$ <u>4,139,685</u> | \$ <u>4,619,804</u> |

PERSONNEL SCHEDULE

| FUND SANITATION 430 | | AGENCY UTILITIES 300 | | ORGANIZATION SOLID WASTE MANAGEMENT 0400 | |
|---------------------------|--|----------------------------|---------------------|--|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Superintendent | | 1 | 1 | 1 | |
| Assistant Superintendent | | 1 | 1 | 1 | |
| TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> | |
| TECHNICAL | | | | | |
| Environmental Officer | | 0 | 1 | 1 | |
| TOTAL | | <u>0</u> | <u>1</u> | <u>1</u> | |
| SUPERVISORY | | | | | |
| Labor Supervisor | | 3 | 3 | 3 | |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | |
| OPERATIONS | | | | | |
| Maintenance Specialist | | 3 | 3 | 3 | |
| Sanitation Driver | | 29 | 32 | 33 | |
| TOTAL | | <u>32</u> | <u>35</u> | <u>36</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 1,267,938 |
| LONGEVITY | | | | | 25,320 |
| VACATION BUYBACK | | | | | 12,436 |
| OVERTIME | | | | | 25,750 |
| FRINGE BENEFITS | | | | | <u>645,865</u> |
| GRAND TOTAL | | <u>38</u> | <u>42</u> | <u>43</u> | \$ <u>1,977,309</u> |

CITY OF MIDLAND, TEXAS

SUMMARY

| FUND SANITATION 430 | AGENCY UTILITIES 300 | ORGANIZATION LITTER ABATEMENT 0401 | |
|---|---|---|---|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES 2000. COMMODITIES 3000. CONTRACTUAL SERVICES 4000. MAINTENANCE - STRUCTURES 5000. MAINTENANCE - EQUIPMENT 6000. MISCELLANEOUS | | \$ 0 17,700 215,850 0 0 55,000 | \$ 0 17,700 215,850 0 0 92,000 |
| | SUBTOTAL | 288,550 | 325,550 |
| CAPITAL OUTLAY 7000. LANDS - BUILDINGS 8000. EQUIPMENT | | 0 0 | 0 0 |
| | SUBTOTAL | 0 | 0 |
| | TOTAL | \$ 288,550 | \$ 325,550 |

FUNCTION: This division is responsible for the management of the Voluntary Litter Abatement Fee.

BUDGET COMMENTS: The expenditures in this division's budget are funded by a strictly voluntary fee paid by citizens that has been added to their utility bill. The program has continued to expand throughout the city as funding becomes available. Additional money is budgeted for new programs for promoting community involvement and volunteerism for litter clean up.

Activity / Performance Measures

| <u>Activity/Performance Measure</u> | <u>2006 Achievements</u> | <u>2007 Expectations</u> | <u>2008 Targets</u> |
|-------------------------------------|--------------------------|--------------------------|---------------------|
| Cubic yards picked up/ \$ collected | 669.29/ \$241,632 | 800/ \$120,000 | 700/ \$120,000 |
| Average % participation | 57% | 60% | 67% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|--|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| SANITATION 430 | UTILITIES 300 | LITTER ABATEMENT 0401 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 2000. COMMODITIES | | |
| 2010. Office Supplies | \$ 200 | \$ 200 |
| 2020. Educational/Training Supplies | 7,000 | 6,700 |
| 2170. Welding Supplies | 0 | 300 |
| 2180. Refuse Containers & Lids | 1,150 | 1,150 |
| 2200. Food | 300 | 300 |
| 2620. Postage | 9,050 | 9,050 |
| TOTAL 2000 | 17,700 | 17,700 |
| 3000. CONTRACTUAL SERVICES | | |
| 3220. Advertising | 5,000 | 5,000 |
| 3240. Binding, Printing & Reproduction | 1,600 | 1,600 |
| 3370. Grounds Maintenance | 45,000 | 45,000 |
| 3390. Other Special Services | 19,250 | 19,250 |
| 3950. Cleaning Lots | 145,000 | 145,000 |
| TOTAL 3000 | 215,850 | 215,850 |
| 6000. MISCELLANEOUS | | |
| 6171. Keep Midland Beautiful | 50,000 | 75,000 |
| 6199. Miscellaneous Organizations | 5,000 | 5,000 |
| 6990. Miscellaneous | 0 | 12,000 |
| TOTAL 6000 | 55,000 | 92,000 |
| GRAND TOTAL | \$ 288,550 | \$ 325,550 |

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|----------------------------|----------------------------------|---------------------|
| FUND SANITATION 430 | | AGENCY UTILITIES 300 | ORGANIZATION LANDFILL 0405 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 465,110 | \$ 473,154 |
| 2000. COMMODITIES | | | 29,240 | 10,490 |
| 3000. CONTRACTUAL SERVICES | | | 747,814 | 1,010,064 |
| 4000. MAINTENANCE - STRUCTURES | | | 20,858 | 20,858 |
| 5000. MAINTENANCE - EQUIPMENT | | | 850 | 850 |
| 6000. MISCELLANEOUS | | | 100 | 100 |
| SUBTOTAL | | | 1,263,972 | 1,515,516 |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 25,000 | 25,000 |
| 8000. EQUIPMENT | | | 0 | 0 |
| SUBTOTAL | | | 25,000 | 25,000 |
| TOTAL | | | \$ 1,288,972 | \$ 1,540,516 |

FUNCTION: This division operates the landfill according to the standards set by the Texas Commission on Environmental Quality (TCEQ). The landfill is open from 7:30 a.m. through 5:30 p.m., Monday through Saturday.

BUDGET COMMENTS: Tipping fees, which are remitted to the State of Texas based on tonnage of waste dumped at the landfill, have generated a substantial increase in the budget. The primary factor driving this increase is the demolition of several large structures in the city and subsequent disposal of the waste. Additional heavy equipment is also needed, and included in the hire of equipment expenditure line. The broadband pay plan increase and increases to the related fringe benefits are the main reasons for the increase to the personnel side of this division's budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|-------------------------------------|-------------------|-------------------|--------------|
| Tons landfill | 145,460 | 149,000 | 151,000 |
| Cubic yards used/ cubic yards total | 0.75% | 0.70% | 0.70% |
| Tons yard waste diverted | 7,710 | 8,000 | 8,200 |
| Tons recycleables removed | 2,738 | 3,000 | 3,500 |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| SANITATION 430 | | UTILITIES 300 | |
| | | ORGANIZATION | |
| | | LANDFILL 0405 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 300,019 | \$ 299,127 |
| Overtime | | 8,869 | 8,869 |
| Other Benefits | | <u>156,222</u> | <u>165,158</u> |
| TOTAL 1000 | | <u>465,110</u> | <u>473,154</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 800 | 800 |
| 2110. Motor Vehicle Supplies | | 400 | 100 |
| 2115. Minor Furniture & Fixtures | | 250 | 250 |
| 2120. Minor Equipment, Instruments, Tools | | 1,700 | 1,700 |
| 2140. Electrical Parts & Supplies | | 500 | 500 |
| 2155. Minor Computer Hardware & Peripherals | | 340 | 340 |
| 2160. Computer Software & Supplies | | 600 | 600 |
| 2170. Welding Supplies | | 1,100 | 1,100 |
| 2200. Food | | 200 | 200 |
| 2210. Water | | 1,500 | 1,500 |
| 2310. Janitorial Supplies | | 1,050 | 1,000 |
| 2320. Medical Supplies | | 450 | 400 |
| 2330. Chemicals & Insecticides | | 18,500 | 500 |
| 2560. Laboratory Supplies | | 50 | 0 |
| 2570. Clothing, Dry Goods, Etc. | | 1,500 | 1,500 |
| 2640. Safety Supplies & Minor Equipment | | <u>300</u> | <u>0</u> |
| TOTAL 2000 | | <u>29,240</u> | <u>10,490</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3030. Light & Power | | 10,500 | 10,500 |
| 3210. Hire of Equipment - Garage - Vehicles | | 568,314 | 680,564 |
| 3212. Equipment Rental - External | | 1,250 | 1,250 |
| 3240. Binding, Printing & Reproduction | | 1,550 | 1,550 |
| 3304. Mulching | | 65,000 | 80,000 |
| 3305. Environmental/Regulatory | | 65,000 | 50,000 |
| 3386. Tipping Fees | | 0 | 150,000 |
| 3390. Other Special Services | | 30,000 | 30,000 |
| 3510. Travel & Entertainment | | 2,000 | 2,000 |
| 3520. Dues & Subscriptions | | 200 | 200 |
| 3530. Training, Registration Fees, Etc. | | 3,000 | 3,000 |
| 3920. Rent | | <u>1,000</u> | <u>1,000</u> |
| TOTAL 3000 | | <u>747,814</u> | <u>1,010,064</u> |

DETAIL

| DETAIL | | | |
|---|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| SANITATION 430 | | UTILITIES 300 | |
| ORGANIZATION | | | |
| LANDFILL 0405 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | \$ 10,356 | \$ 10,356 |
| 4220. Streets, Roadways, Etc. | | <u>10,502</u> | <u>10,502</u> |
| TOTAL 4000 | | <u>20,858</u> | <u>20,858</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5110. Machines, Tools & Implements | | 300 | 550 |
| 5120. Instruments & Apparatus - Major | | 300 | 300 |
| 5130. Motor Vehicles | | <u>250</u> | <u>0</u> |
| TOTAL 5000 | | <u>850</u> | <u>850</u> |
| 6000. MISCELLANEOUS | | | |
| 6990. Miscellaneous | | <u>100</u> | <u>100</u> |
| TOTAL 6000 | | <u>100</u> | <u>100</u> |
| <u>CAPITAL OUTLAY</u> | | | |
| 7000. LAND, BUILDINGS AND OTHER IMPROVEMENTS | | | |
| 7020. Buildings | | 10,000 | 10,000 |
| 7140. Fencing | | 10,000 | 10,000 |
| 7620. Monitor Well | | <u>5,000</u> | <u>5,000</u> |
| TOTAL 7000 | | <u>25,000</u> | <u>25,000</u> |
| GRAND TOTAL | | <u>\$ 1,288,972</u> | <u>\$ 1,540,516</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|------------------------|-------|---------------------|---------------------|---------------------|---------------------|
| SANITATION 430 | | UTILITIES 300 | | LANDFILL 0405 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Superintendent | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| SUPERVISORY | | | | | |
| Labor Supervisor | | <u>2</u> | <u>2</u> | <u>2</u> | |
| | TOTAL | <u>2</u> | <u>2</u> | <u>2</u> | |
| OPERATIONS | | | | | |
| Equipment Operator | | 5 | 5 | 5 | |
| Landfill Attendent | | 1 | 1 | 1 | |
| Maintenance Specialist | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>7</u> | <u>7</u> | <u>7</u> | |
| BASE SALARIES | | | | | \$ 299,127 |
| LONGEVITY | | | | | 5,190 |
| VACATION BUYBACK | | | | | 3,215 |
| CAR ALLOWANCE | | | | | 3,240 |
| OVERTIME | | | | | 8,869 |
| FRINGE BENEFITS | | | | | <u>153,513</u> |
| GRAND TOTAL | | <u>10</u> | <u>10</u> | <u>10</u> | \$ <u>473,154</u> |

SUMMARY

| SUMMARY | | |
|--------------------------------|----------------------------|---|
| FUND SANITATION 430 | AGENCY UTILITIES 300 | ORGANIZATION NONDEPARTMENTAL 0407 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | \$ 0 | \$ 0 |
| 2000. COMMODITIES | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | 83,202 | 78,806 |
| 4000. MAINTENANCE - STRUCTURES | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | 0 | 0 |
| 6000. MISCELLANEOUS | <u>1,870,426</u> | <u>2,614,127</u> |
| SUBTOTAL | <u>1,953,628</u> | <u>2,692,933</u> |
| CAPITAL OUTLAY | | |
| 7000. LANDS - BUILDINGS | 0 | 0 |
| 8000. EQUIPMENT | <u>0</u> | <u>0</u> |
| SUBTOTAL | <u>0</u> | <u>0</u> |
| TOTAL | <u>\$ 1,953,628</u> | <u>\$ 2,692,933</u> |

FUNCTION: This division is used to account for payments to the General Fund for services rendered and to record overhead charges from other funds and depreciation expense.

BUDGET COMMENTS: The disposal of waste from the demolition of several large structures within the city reduced the life of a landfill cell, increasing estimated depreciation and closure and post-closure care of the landfill.

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|--|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| SANITATION 430 | | UTILITIES 300 | |
| | | ORGANIZATION | |
| | | NONDEPARTMENTAL 0407 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 3000. CONTRACTUAL SERVICES | | | |
| 3110. Insurance | | \$ 6,247 | \$ 7,231 |
| 3112. General Liability Self-Insurance | | 27,639 | 26,711 |
| 3120. Group Insurance | | 26,536 | 0 |
| 3121. City Share - Retiree Insurance | | 0 | 19,984 |
| 3211. Hire of Equipment - Garage - Other | | 15,780 | 15,780 |
| 3350. Bank Services | | 3,400 | 5,000 |
| 3440. External Audit Fees | | <u>3,600</u> | <u>4,100</u> |
| TOTAL 3000 | | <u>83,202</u> | <u>78,806</u> |
| 6000. MISCELLANEOUS | | | |
| 6202. General Fund Services | | 375,460 | 342,135 |
| 6204. Water & Sewer Services | | 10,000 | 10,000 |
| 6865. Closure & Postclosure Care | | 466,866 | 778,992 |
| 6885. Franchise Fees | | 287,350 | 300,000 |
| 6910. Depreciation Expense | | <u>730,750</u> | <u>1,183,000</u> |
| TOTAL 6000 | | <u>1,870,426</u> | <u>2,614,127</u> |
| GRAND TOTAL | | <u>\$ 1,953,628</u> | <u>\$ 2,692,933</u> |

SUMMARY

| SUMMARY | | |
|---|--|--|
| FUND SANITATION 430 | AGENCY UTILITIES 300 | ORGANIZATION INTERFUND TRANSFER 0409 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | \$ 0 | \$ 0 |
| 2000. COMMODITIES | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | 0 | 0 |
| 4000. MAINTENANCE - STRUCTURES | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | 0 | 0 |
| 6000. MISCELLANEOUS | 465,425 | 0 |
| SUBTOTAL | <u>465,425</u> | <u>0</u> |
| CAPITAL OUTLAY | | |
| 7000. LANDS - BUILDINGS | 0 | 0 |
| 8000. EQUIPMENT | 0 | 0 |
| SUBTOTAL | <u>0</u> | <u>0</u> |
| TOTAL | \$ <u><u>465,425</u></u> | \$ <u><u>0</u></u> |

FUNCTION: This division accounts for the transfers to the Sanitation Debt Service accounts and transfers to support miscellaneous projects financed by operating funds.

BUDGET COMMENTS: There are no transfers budgeted for projects during fiscal year 2008.

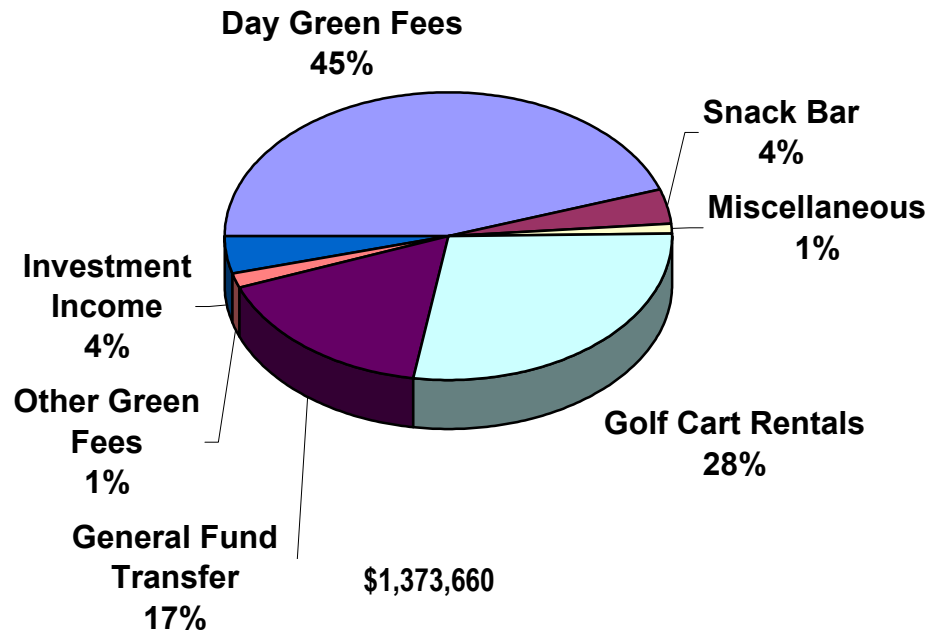
DETAIL

| DETAIL | | |
|------------------------------------|-----------------------------------|---|
| FUND SANITATION 430 | AGENCY UTILITIES 300 | ORGANIZATION INTERFUND TRANSFER 0409 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 6000. MISCELLANEOUS | | |
| 6359. Sanitation Construction Fund | \$ <u>465,425</u> | \$ <u>0</u> |
| TOTAL 6000 | <u>465,425</u> | <u>0</u> |
| GRAND TOTAL | \$ <u><u>465,425</u></u> | \$ <u><u>0</u></u> |

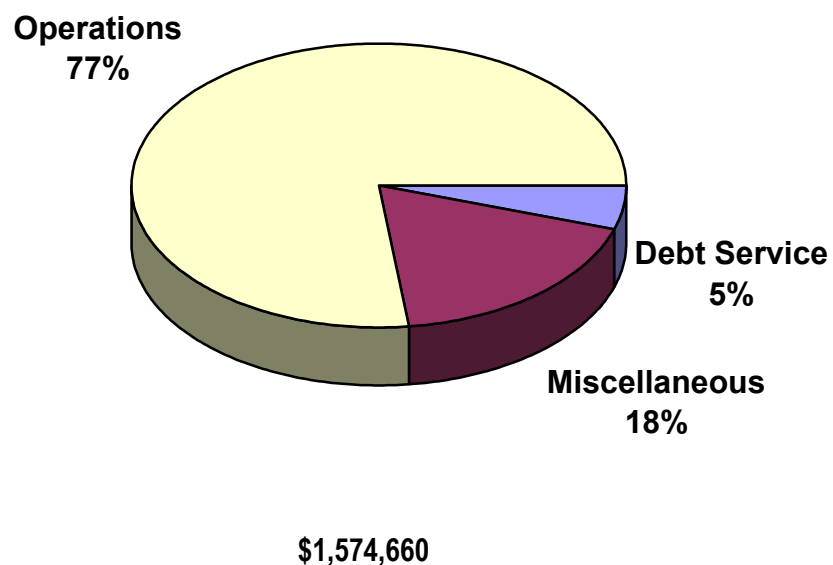


SECTION VII
GOLF COURSE FUND

**Golf Course Fund Revenues
As Budgeted For Fiscal Year 2008**



**Golf Course Fund Expenses
As Budgeted For Fiscal Year 2008**



CITY OF MIDLAND, TEXAS

**GOLF COURSE FUND
REVENUE AND RECEIPTS**

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|---|-----------------------------|-----------------------------|-----------------------------|
| RECREATION | | | |
| Golf Cart Rentals | \$ 376,410 | \$ 365,000 | \$ 385,000 |
| Daily Green Fees | 525,021 | 527,000 | 550,000 |
| Junior Rates | 13,611 | 12,000 | 14,500 |
| Senior Rates | 46,563 | 47,000 | 48,000 |
| Senior Weekend Rates | 0 | 0 | 500 |
| Senior Annual Fees | 12,850 | 16,300 | 17,000 |
| Junior Annual Fees | 0 | 375 | 0 |
| Midland School Fees | 1,812 | 2,000 | 2,000 |
| Snack Bar Rentals | 54,527 | 48,000 | 54,000 |
| Driving Range | 3,042 | 3,200 | 3,000 |
| Golf Pro Shop Rentals | 11,400 | 11,400 | 11,400 |
| Golf Course Miscellaneous | 100 | 0 | 0 |
| | <u>1,045,336</u> | <u>1,032,275</u> | <u>1,085,400</u> |
| Total Recreation | <u>1,045,336</u> | <u>1,032,275</u> | <u>1,085,400</u> |
| NONOPERATING AND OTHER REVENUE | | | |
| Interest | 41,342 | 45,000 | 59,000 |
| Discounts Earned | 459 | 500 | 500 |
| Miscellaneous | 31 | 0 | 0 |
| Net Increase in Fair Value of Investment | 1,930 | 0 | 0 |
| Operating Transfers In | 408,059 | 255,958 | 228,760 |
| | <u>451,821</u> | <u>301,458</u> | <u>288,260</u> |
| Total Nonoperating and Other Revenue | <u>451,821</u> | <u>301,458</u> | <u>288,260</u> |
| TOTAL REVENUE AND RECEIPTS | <u>\$ 1,497,157</u> | <u>\$ 1,333,733</u> | <u>\$ 1,373,660</u> |

CITY OF MIDLAND, TEXAS

GOLF COURSE FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

| Org. No. ORGANIZATION | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|---|-------------------------------------|--|--|
| 0410 Golf Course Operating 0415 Golf Course - Nondepartmental 0419 Golf Course - Interfund Transfer | \$ 1,237,924 272,735 <u>0</u> | \$ 1,156,915 288,775 <u>80,043</u> | \$ 1,211,444 284,053 <u>79,163</u> |
| Total | \$ <u><u>1,510,659</u></u> | \$ <u><u>1,525,733</u></u> | \$ <u><u>1,574,660</u></u> |

**GOLF COURSE FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION**

| | BUDGET 2007-2008 | RATIO |
|---------------------------------------|-----------------------------|------------------------|
| <u>OPERATING EXPENSES</u> | | |
| 1000. PERSONNEL SERVICES | \$ 502,009 | 31.880% |
| 2000. COMMODITIES | 71,350 | 4.531% |
| 3000. CONTRACTUAL SERVICES | 598,777 | 38.026% |
| 4000. MAINTENANCE - STRUCTURES | 32,500 | 2.064% |
| 5000. MAINTENANCE - EQUIPMENT | 15,000 | 0.953% |
| 6000. MISCELLANEOUS | <u>355,024</u> | <u>22.546%</u> |
| TOTAL OPERATING EXPENDITURES | <u>1,574,660</u> | <u>100.000%</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND - BUILDINGS | 0 | 0.000% |
| 8000. EQUIPMENT | <u>0</u> | <u>0.000%</u> |
| TOTAL CAPITAL OUTLAY | <u>0</u> | <u>0.000%</u> |
| GRAND TOTAL | \$ <u><u>1,574,660</u></u> | <u><u>100.000%</u></u> |

SUMMARY

| FUND GOLF COURSE 440 | | | AGENCY COMMUNITY SERVICES 090 | | ORGANIZATION GOLF COURSE 0410 | |
|--------------------------------|--|--|-------------------------------------|--|-------------------------------------|--|
| CLASSIFICATION | | | BUDGET 2006-2007 | | BUDGET 2007-2008 | |
| 1000. PERSONNEL SERVICES | | | \$ 462,970 | | \$ 502,009 | |
| 2000. COMMODITIES | | | 69,600 | | 71,350 | |
| 3000. CONTRACTUAL SERVICES | | | 576,845 | | 590,585 | |
| 4000. MAINTENANCE - STRUCTURES | | | 32,500 | | 32,500 | |
| 5000. MAINTENANCE - EQUIPMENT | | | 15,000 | | 15,000 | |
| 6000. MISCELLANEOUS | | | 0 | | 0 | |
| SUBTOTAL | | | 1,156,915 | | 1,211,444 | |
| CAPITAL OUTLAY | | | 0 | | 0 | |
| 7000. LANDS - BUILDINGS | | | 0 | | 0 | |
| 8000. EQUIPMENT | | | 0 | | 0 | |
| SUBTOTAL | | | 0 | | 0 | |
| TOTAL | | | \$ 1,156,915 | | \$ 1,211,444 | |

FUNCTION: This division is responsible for minor construction, maintenance, development, and operation of the Municipal Golf Course and related activities.

BUDGET COMMENTS: Market adjustments to certain individuals, as well as the broadband pay increase and increases to fringe benefits, are all contributing factors to the increase in the personnel budget. New aerating equipment will be purchased for grounds maintenance, and is incorporated into the hire of equipment expenditure line of the non-personnel section of the budget.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Course play for an 18 hole round will be: | | | |
| Quail - 4.25 hours | 95% | 96% | 98% |
| Roadrunner - 4.5 hours | 95% | 95% | 95% |
| Survey of the golfing public every 2 years. | 0 of 1 | 1 of 1 (Fall 07) | 0 of 1 |
| Staff will resolve complaints within 24 hours. | 99% | 98% | 99% |
| Turf will be maintained to standards accepted by the golfing industry and within budget constraints. | 99% | 99% | 99% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|---------------------------|---------------------|
| FUND | | AGENCY | |
| GOLF COURSE 440 | | COMMUNITY SERVICES 090 | |
| ORGANIZATION | | | |
| GOLF COURSE 0410 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 292,978 | \$ 324,084 |
| Overtime | | 9,592 | 9,592 |
| Other Benefits | | <u>160,400</u> | <u>168,333</u> |
| TOTAL 1000 | | <u>462,970</u> | <u>502,009</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 1,400 | 1,400 |
| 2120. Minor Equipment, Instruments, Tools | | 1,500 | 3,500 |
| 2130. Plant Lubrication & Supplies | | 1,200 | 1,200 |
| 2310. Janitor Supplies | | 4,000 | 4,000 |
| 2330. Chemicals & Insecticides | | 25,000 | 25,000 |
| 2520. Botanical & Agricultural Supplies | | 35,000 | 35,000 |
| 2570. Clothing, Dry Goods, etc. | | <u>1,500</u> | <u>1,250</u> |
| TOTAL 2000 | | <u>69,600</u> | <u>71,350</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3020. Heat & Natural Gas | | 4,500 | 5,000 |
| 3030. Light & Power | | 65,000 | 65,000 |
| 3040. Water | | 1,800 | 1,800 |
| 3210. Hire of Equipment - Garage - Vehicles | | 178,295 | 187,335 |
| 3212. Equipment Rental - External | | 1,500 | 1,500 |
| 3220. Advertising | | 6,000 | 7,000 |
| 3230. Laundry & Cleaning | | 1,500 | 1,700 |
| 3240. Binding, Printing & Reproduction | | 500 | 500 |
| 3280. Temporary Help | | 180,000 | 180,000 |
| 3350. Bank Services | | 19,000 | 21,000 |
| 3390. Other Special Services | | 110,000 | 110,000 |
| 3510. Travel & Entertainment | | 2,500 | 3,500 |
| 3520. Dues & Subscriptions | | 750 | 750 |
| 3530. Training, Registration Fees, Etc. | | 2,000 | 2,000 |
| 3920. Rent | | <u>3,500</u> | <u>3,500</u> |
| TOTAL 3000 | | <u>576,845</u> | <u>590,585</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | 30,000 | 30,000 |
| 4910. Standpipes, Tanks, Wells, Etc. | | <u>2,500</u> | <u>2,500</u> |
| TOTAL 4000 | | <u>32,500</u> | <u>32,500</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | |
|---------------------------------------|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| GOLF COURSE 440 | COMMUNITY SERVICES 090 | GOLF COURSE 0410 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5110. Machinery, Tools & Implements | \$ <u>15,000</u> | \$ <u>15,000</u> |
| TOTAL 5000 | <u>15,000</u> | <u>15,000</u> |
| GRAND TOTAL | \$ <u><u>1,156,915</u></u> | \$ <u><u>1,211,444</u></u> |

PERSONNEL SCHEDULE

| FUND GOLF COURSE 440 | | AGENCY COMMUNITY SERVICES 090 | | ORGANIZATION GOLF COURSE 0410 | |
|----------------------------|-------|-------------------------------------|---------------------|-------------------------------------|--------------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Superintendent | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| PROFESSIONAL | | | | | |
| Arborist | | <u>0</u> | <u>0</u> | <u>1</u> | |
| | TOTAL | <u>0</u> | <u>0</u> | <u>1</u> | |
| SUPERVISORY | | | | | |
| Assistant Golf Pro | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| SKILLED CRAFT | | | | | |
| Assistant Golf Pro | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| OPERATIONS | | | | | |
| Maintenance Specialist | | <u>6</u> | <u>6</u> | <u>5</u> | |
| | TOTAL | <u>6</u> | <u>6</u> | <u>5</u> | |
| CLERICAL | | | | | |
| Pro Shop Assistant | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| | | | | | |
| BASE SALARIES | | | | | \$ 324,084 |
| LONGEVITY | | | | | 8,394 |
| VACATION BUYBACK | | | | | 3,410 |
| OVERTIME | | | | | 9,592 |
| FRINGE BENEFITS | | | | | <u>156,529</u> |
| GRAND TOTAL | | | | | \$ <u><u>502,009</u></u> |

SUMMARY

| FUND GOLF COURSE 440 | AGENCY COMMUNITY SERVICES 090 | ORGANIZATION NONDEPARTMENTAL 0415 | |
|---|--|--|---------------------|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | | 8,050 | 8,192 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | <u>280,725</u> | <u>275,861</u> |
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FUNCTION: The division was established to account for all expense items that are not found exclusively within the functional responsibilities of any one Golf Course Fund department.

BUDGET COMMENTS: This budget reflects a slight decrease over the previous year, due to the estimate for General Fund services.

DETAIL

| DETAIL | | |
|--|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| GOLF COURSE 440 | COMMUNITY SERVICES 090 | NONDEPARTMENTAL 0415 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 3000. CONTRACTUAL SERVICES | | |
| 3110. Insurance - External | \$ 1,455 | \$ 1,795 |
| 3112. General Liability Self-Insurance | 5,395 | 5,097 |
| 3440. External Audit Fees | <u>1,200</u> | <u>1,300</u> |
| TOTAL 3000 | <u>8,050</u> | <u>8,192</u> |
| 6000. MISCELLANEOUS | | |
| 6202. General Fund Services | 88,725 | 74,861 |
| 6910. Depreciation Expense | <u>192,000</u> | <u>201,000</u> |
| TOTAL 6000 | <u>280,725</u> | <u>275,861</u> |
| GRAND TOTAL | <u>\$ 288,775</u> | <u>\$ 284,053</u> |

SUMMARY

| FUND GOLF COURSE 440 | AGENCY COMMUNITY SERVICES 090 | ORGANIZATION INTERFUND TRANSFER 0419 | |
|---|--|---|-------------------------|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | | 0 | 0 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | <u>80,043</u> | <u>79,163</u> |
| SUBTOTAL | | <u>80,043</u> | <u>79,163</u> |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | <u>0</u> | <u>0</u> |
| SUBTOTAL | | <u>0</u> | <u>0</u> |
| TOTAL | | \$ <u><u>80,043</u></u> | \$ <u><u>79,163</u></u> |

FUNCTION: The division accounts for the transfers to support miscellaneous projects financed by operating funds.

BUDGET COMMENTS: A minor decrease is expected over the last budget fiscal year.

CITY OF MIDLAND, TEXAS

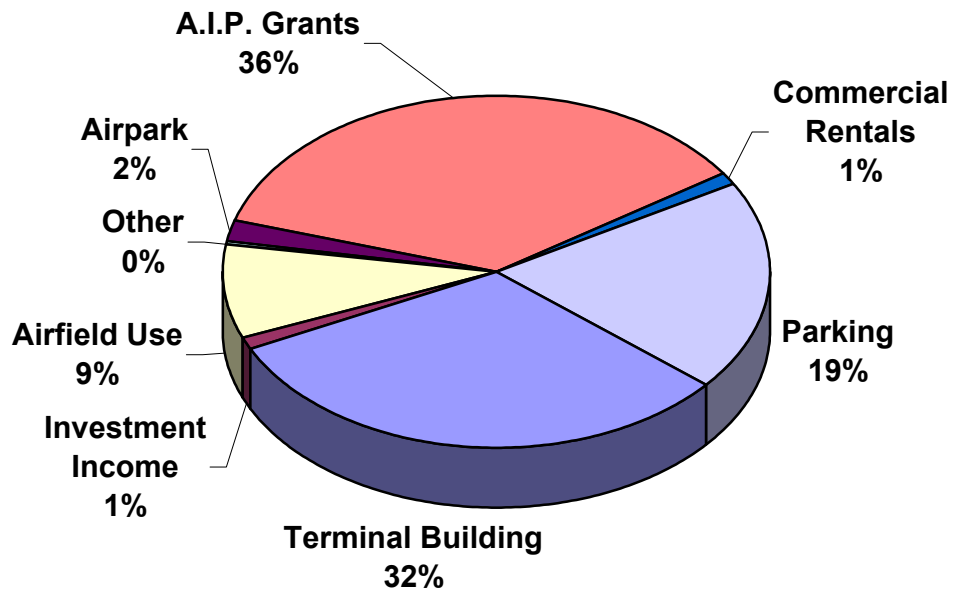
DETAIL

| DETAIL | | |
|-----------------------------------|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| GOLF COURSE 440 | COMMUNITY SERVICES 090 | INTERFUND TRANSFER 0419 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 6000. MISCELLANEOUS | | |
| 6357. Golf Player Facility Charge | \$ <u>80,043</u> | \$ <u>79,163</u> |
| TOTAL 6000 | <u>80,043</u> | <u>79,163</u> |
| GRAND TOTAL | \$ <u><u>80,043</u></u> | \$ <u><u>79,163</u></u> |



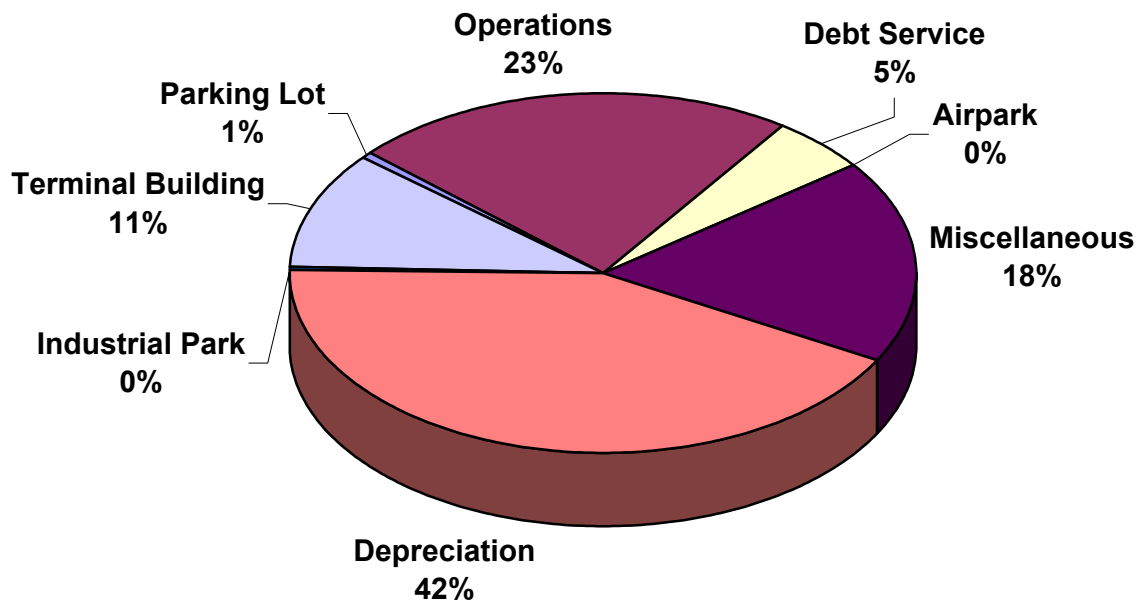
SECTION VIII
AIRPORT FUND

**Airport Fund Revenues
As Budgeted For Fiscal Year 2008**



\$8,901,300

**Airport Fund Expenses
As Budgeted For Fiscal Year 2008**



\$9,566,362

CITY OF MIDLAND, TEXAS

AIRPORT FUND REVENUE AND RECEIPTS

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|--|---------------------|---------------------|---------------------|
| PARKING FEES | | | |
| Parking Lot | \$ 1,614,604 | \$ 1,531,500 | \$ 1,700,300 |
| Off Airport Parking | 26,493 | 26,500 | 26,000 |
| Total Parking Fees | <u>1,641,097</u> | <u>1,558,000</u> | <u>1,726,300</u> |
| AIRPORT REVENUE | | | |
| Commercial Rentals | 86,900 | 78,000 | 101,000 |
| Aviation Rentals | 264,738 | 255,000 | 249,000 |
| Terminal Building Rentals | 2,588,974 | 2,430,000 | 2,700,000 |
| Landing Fees | 418,761 | 403,000 | 425,000 |
| Gas and Oil Commissions | 87,975 | 85,500 | 96,000 |
| Airline Jetway and Carrousel | 5,697 | 3,500 | 3,500 |
| Total Airport Revenue | <u>3,453,045</u> | <u>3,255,000</u> | <u>3,574,500</u> |
| AIR PARK | | | |
| Aviation | 133,758 | 133,817 | 141,000 |
| Oil and Gas | 14,989 | 11,000 | 15,000 |
| Total Air Park | <u>148,747</u> | <u>144,817</u> | <u>156,000</u> |
| NONOPERATING AND OTHER REVENUE | | | |
| Interest | 69,349 | 62,000 | 90,000 |
| Farm | 0 | 2,000 | 2,000 |
| Water Royalty | 34,142 | 28,000 | 28,000 |
| Miscellaneous | 149,848 | 107,600 | 122,500 |
| Discounts Earned | 2,155 | 2,000 | 2,000 |
| Recovery of Damages to City Property | 1,563 | 0 | 0 |
| Net Increase in Fair Value of Investment | 3,947 | 0 | 0 |
| Total Nonoperating and Other Revenue | <u>261,004</u> | <u>201,600</u> | <u>244,500</u> |
| CAPITAL CONTRIBUTIONS AND TRANSFERS | | | |
| Government Contributions | 194,506 | 3,399,319 | 3,200,000 |
| Total Capital Contributions and Transfers | <u>194,506</u> | <u>3,399,319</u> | <u>3,200,000</u> |
| TOTAL REVENUE AND RECEIPTS | <u>\$ 5,698,399</u> | <u>\$ 8,558,736</u> | <u>\$ 8,901,300</u> |

CITY OF MIDLAND, TEXAS

AIRPORT FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

| Org. No. | ORGANIZATION | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|---------------------|------------------------------|-----------------------------|-----------------------------|-----------------------------|
| 0500 | Airport - Operations | \$ 1,862,234 | \$ 2,013,234 | \$ 2,192,840 |
| 0505 | Airport - Terminal Building | 1,043,741 | 986,700 | 1,008,000 |
| 0510 | Airport - Parking Lot | 44,109 | 51,250 | 60,300 |
| 0515 | Airport - Air Park | 7,872 | 12,500 | 12,500 |
| 0520 | Airport - Industrial Park | 34,856 | 35,300 | 38,700 |
| 0545 | Airport - Nondepartmental | 5,017,836 | 5,521,429 | 5,774,417 |
| 0549 | Airport - Interfund Transfer | 887,884 | 712,392 | 479,605 |
| | | <u> </u> | <u> </u> | <u> </u> |
| | Total | \$ <u>8,898,532</u> | \$ <u>9,332,805</u> | \$ <u>9,566,362</u> |

**AIRPORT FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION**

| | BUDGET 2007-2008 | RATIO |
|----------------------------------|-----------------------------|------------------------|
| <u>OPERATING EXPENSES</u> | | |
| 1000. PERSONNEL SERVICES | \$ 1,660,444 | 17.356% |
| 2000. COMMODITIES | 62,530 | 0.654% |
| 3000. CONTRACTUAL SERVICES | 1,559,719 | 16.304% |
| 4000. MAINTENANCE - STRUCTURES | 93,650 | 0.979% |
| 5000. MAINTENANCE - EQUIPMENT | 64,250 | 0.672% |
| 6000. MISCELLANEOUS | <u>6,092,424</u> | <u>63.686%</u> |
| TOTAL OPERATING EXPENDITURES | <u>9,533,017</u> | <u>99.651%</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND - BUILDINGS | 0 | 0.000% |
| 8000. EQUIPMENT | <u>33,345</u> | <u>0.349%</u> |
| TOTAL CAPITAL OUTLAY | <u>33,345</u> | <u>0.349%</u> |
| GRAND TOTAL | \$ <u>9,566,362</u> | <u>100.000%</u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|----------------------------|
| FUND | | AGENCY | ORGANIZATION |
| AIRPORT 500 | | AIRPORT 500 | AIRPORT OPERATIONS 0500 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 1,468,140 | \$ 1,660,444 |
| 2000. COMMODITIES | | 43,458 | 44,180 |
| 3000. CONTRACTUAL SERVICES | | 465,666 | 452,471 |
| 4000. MAINTENANCE - STRUCTURES | | 20,200 | 20,200 |
| 5000. MAINTENANCE - EQUIPMENT | | 3,700 | 2,700 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| SUBTOTAL | | 2,001,164 | 2,179,995 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 12,070 | 12,845 |
| SUBTOTAL | | 12,070 | 12,845 |
| TOTAL | | \$ 2,013,234 | \$ 2,192,840 |

FUNCTION: The division, under the direct supervision of the Aviation Director, is responsible for providing for the safety and convenience of the flying public. It is also responsible for the operation and maintenance of the runways, roads, ramps, electrical systems, and the repair and maintenance of warehouses, hangers, and buildings in the "aviation use area".

BUDGET COMMENTS: As the economy in this area continues to grow, so do the amount of enplanements and activity at the airport. In compliance with FAA standards, an additional position for maintenance is included in the budget. The broadband pay increase, and increases to related fringe benefits are also included. A decrease in hire of equipment is anticipated, and totally offsets slight fluctuations to various supplies and services expenditure line items.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Answer public inquiries within 2 working days. | 98% | 100% | 100% |
| Answer industry surveys within 5 working days. | 98% | 98% | 100% |
| Complete tenant work orders within 2 working days; and complete airfield work orders within 1 working day. | 98% | 98% | 100% |
| Present monthly airport financial information to all airport staff. | 95% | 95% | 100% |
| Lease all available airport owned property. | 98% | 98% | 100% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | | |
|---|--|----------------|----------------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| AIRPORT 500 | | AIRPORT 500 | AIRPORT OPERATIONS 0500 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | | \$ 995,459 | \$ 1,135,483 |
| Overtime | | | 20,600 | 20,600 |
| Other Benefits | | | <u>452,081</u> | <u>504,361</u> |
| TOTAL 1000 | | | <u>1,468,140</u> | <u>1,660,444</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 8,000 | 8,000 |
| 2020. Educational/Training Supplies | | | 400 | 400 |
| 2120. Minor Equipment, Instruments, Tools | | | 1,700 | 2,530 |
| 2130. Plant Lubrication & Supplies | | | 250 | 250 |
| 2140. Electrical Parts & Supplies | | | 2,200 | 2,200 |
| 2155. Minor Computer Hardware & Peripherals | | | 1,108 | 2,150 |
| 2160. Computer Software & Supplies | | | 1,500 | 1,500 |
| 2170. Welding Supplies | | | 800 | 800 |
| 2310. Janitorial Supplies | | | 2,800 | 2,800 |
| 2320. Medical Supplies | | | 500 | 350 |
| 2330. Chemicals & Insecticides | | | 3,000 | 3,000 |
| 2570. Clothing, Dry Goods, Etc. | | | 3,000 | 3,000 |
| 2600. Ice Control Supplies | | | 5,000 | 5,000 |
| 2620. Postage | | | 200 | 200 |
| 2630. Security Badges/Decal Supplies | | | 12,000 | 11,000 |
| 2640. Safety Supplies & Minor Equipment | | | <u>1,000</u> | <u>1,000</u> |
| TOTAL 2000 | | | <u>43,458</u> | <u>44,180</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3010. Communications | | | 28,500 | 28,500 |
| 3020. Heat & Natural Gas | | | 4,500 | 10,500 |
| 3030. Light & Power | | | 40,000 | 40,000 |
| 3210. Hire of Equipment - Garage - Vehicles | | | 189,141 | 173,881 |
| 3212. Equipment Rental - External | | | 6,000 | 6,000 |
| 3220. Advertising | | | 31,000 | 31,000 |
| 3240. Binding, Printing & Reproduction | | | 150 | 150 |
| 3280. Temporary Help | | | 110,000 | 110,000 |
| 3350. Bank Services | | | 27,000 | 26,000 |
| 3360. Special Postage/Express Shipping | | | 800 | 800 |
| 3390. Other Special Services | | | 2,500 | 3,200 |
| 3510. Travel & Entertainment | | | 12,580 | 10,140 |
| 3520. Dues & Subscriptions | | | 2,300 | 2,300 |
| 3530. Training, Registration Fees, Etc. | | | 5,845 | 4,650 |
| 3540. Educational Assistance | | | 850 | 850 |
| 3920. Rent | | | <u>4,500</u> | <u>4,500</u> |
| TOTAL 3000 | | | <u>465,666</u> | <u>452,471</u> |

DETAIL

| DETAIL | | |
|--|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| AIRPORT 500 | AIRPORT 500 | AIRPORT OPERATIONS 0500 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 4000. MAINTENANCE OF STRUCTURES | | |
| 4010. Buildings & Grounds | \$ 5,000 | \$ 5,000 |
| 4012. Security Fencing | 6,000 | 6,000 |
| 4220. Streets, Roadways, Etc. | 1,200 | 1,200 |
| 4230. Runways & Associated Lighting | <u>8,000</u> | <u>8,000</u> |
| TOTAL 4000 | <u>20,200</u> | <u>20,200</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5110. Machinery, Tools & Implements | 1,300 | 800 |
| 5120. Instruments & Apparatus - Major | <u>2,400</u> | <u>1,900</u> |
| TOTAL 5000 | <u>3,700</u> | <u>2,700</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8490. Data Processing Equipment | 2,270 | 2,095 |
| 8530. Other Equipment | <u>9,800</u> | <u>10,750</u> |
| TOTAL 8000 | <u>12,070</u> | <u>12,845</u> |
| GRAND TOTAL | \$ <u><u>2,013,234</u></u> | \$ <u><u>2,192,840</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|---------------------------------|--|---------------------|---------------------|----------------------------|---------------------|
| AIRPORT 500 | | AIRPORT 500 | | AIRPORT OPERATIONS 0500 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Aviation Director | | 1 | 1 | 1 | |
| Deputy Aviation Director | | 1 | 1 | 1 | |
| Accounting Manager | | 1 | 1 | 1 | |
| AOCC Manager | | 0 | 1 | 1 | |
| TOTAL | | <u>3</u> | <u>4</u> | <u>4</u> | |
| TECHNICAL | | | | | |
| Airport Operation Agent | | 4 | 4 | 4 | |
| Aviation Operation Supervisor | | 4 | 4 | 4 | |
| Electronics Specialist | | 1 | 1 | 1 | |
| Electronics Technician | | 1 | 1 | 1 | |
| HVAC Specialist | | 1 | 1 | 1 | |
| TOTAL | | <u>11</u> | <u>11</u> | <u>11</u> | |
| SUPERVISORY | | | | | |
| Cashier | | 1 | 1 | 1 | |
| Labor Supervisor | | 2 | 2 | 2 | |
| TOTAL | | <u>3</u> | <u>3</u> | <u>3</u> | |
| SKILLED CRAFT | | | | | |
| Building Maintenance Specialist | | 1 | 1 | 1 | |
| Welder | | 1 | 1 | 1 | |
| TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> | |
| OPERATIONS | | | | | |
| Cashier | | 5 | 5 | 5 | |
| Maintenance Specialist | | 4 | 4 | 5 | |
| TOTAL | | <u>9</u> | <u>9</u> | <u>10</u> | |
| CLERICAL | | | | | |
| Account Clerk | | 1 | 1 | 1 | |
| Administrative Assistant | | 2 | 2 | 2 | |
| Records Specialist | | 1 | 1 | 1 | |
| TOTAL | | <u>4</u> | <u>4</u> | <u>4</u> | |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|------------------|--|---------------------|---------------------|----------------------------|---------------------|
| AIRPORT 500 | | AIRPORT 500 | | AIRPORT OPERATIONS 0500 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| BASE SALARIES | | | | | \$ 1,135,483 |
| LONGEVITY | | | | | 17,937 |
| VACATION BUYBACK | | | | | 7,703 |
| CAR ALLOWANCE | | | | | 22,800 |
| OVERTIME | | | | | 20,600 |
| FRINGE BENEFITS | | | | | <u>455,921</u> |
| GRAND TOTAL | | <u>32</u> | <u>33</u> | <u>34</u> | \$ <u>1,660,444</u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|---------------------------|
| FUND | | AGENCY | ORGANIZATION |
| AIRPORT 500 | | AIRPORT 500 | TERMINAL BUILDING 0505 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | 8,300 | 8,300 |
| 3000. CONTRACTUAL SERVICES | | 865,550 | 878,350 |
| 4000. MAINTENANCE - STRUCTURES | | 48,950 | 52,350 |
| 5000. MAINTENANCE - EQUIPMENT | | 42,600 | 48,500 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| SUBTOTAL | | 965,400 | 987,500 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 21,300 | 20,500 |
| SUBTOTAL | | 21,300 | 20,500 |
| TOTAL | | \$ 986,700 | \$ 1,008,000 |

FUNCTION: The division is responsible for providing for the convenience and necessities of the flying public and other persons using the Terminal Building and surrounding area. It is also responsible for the repair and maintenance, and operation of the Terminal Building, car rental building, and the control tower.

BUDGET COMMENTS: A new programmable lighting system will be purchased this budget fiscal year. Other maintenance categories for the building and equipment have slight increases over the previous year.

DETAIL

| DETAIL | | | |
|---|--|---------------------|---------------------------|
| FUND | | AGENCY | ORGANIZATION |
| AIRPORT 500 | | AIRPORT 500 | TERMINAL BUILDING 0505 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 2000. COMMODITIES | | | |
| 2120. Minor Equipment, Instruments, Tools | | \$ 800 | \$ 800 |
| 2140. Electrical Parts & Supplies | | <u>7,500</u> | <u>7,500</u> |
| TOTAL 2000 | | <u>8,300</u> | <u>8,300</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3020. Heat & Natural Gas | | 90,000 | 90,000 |
| 3030. Light & Power | | 405,000 | 405,000 |
| 3040. Water | | 45,000 | 54,000 |
| 3235. Janitorial Supplies | | 303,000 | 303,000 |
| 3310. Exterminator | | 2,100 | 2,400 |
| 3390. Other Special Services | | <u>20,450</u> | <u>23,950</u> |
| TOTAL 3000 | | <u>865,550</u> | <u>878,350</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | 26,350 | 26,350 |
| 4230. Runways & Associated Lighting | | <u>22,600</u> | <u>26,000</u> |
| TOTAL 4000 | | <u>48,950</u> | <u>52,350</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5010. Heating & Cooling System | | 29,100 | 33,500 |
| 5120. Instruments & Apparatus - Major | | 6,500 | 7,500 |
| 5610. Jetways | | 5,500 | 6,000 |
| 5620. Baggage Carrouseles | | <u>1,500</u> | <u>1,500</u> |
| TOTAL 5000 | | <u>42,600</u> | <u>48,500</u> |
| <u>CAPITAL OUTLAY</u> | | | |
| 8000. EQUIPMENT | | | |
| 8481. Communication/Video Equipment | | 9,900 | 0 |
| 8530. Other Equipment | | 11,400 | 13,300 |
| 8900. EDP Software | | <u>0</u> | <u>7,200</u> |
| TOTAL 8000 | | <u>21,300</u> | <u>20,500</u> |
| GRAND TOTAL | | <u>\$ 986,700</u> | <u>\$ 1,008,000</u> |

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|----------------|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| AIRPORT 500 | | AIRPORT 500 | PARKING LOT 0510 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | | 9,350 | 9,550 |
| 3000. CONTRACTUAL SERVICES | | | 30,500 | 30,500 |
| 4000. MAINTENANCE - STRUCTURES | | | 10,000 | 10,000 |
| 5000. MAINTENANCE - EQUIPMENT | | | 1,400 | 10,250 |
| 6000. MISCELLANEOUS | | | 0 | 0 |
| | | | | |
| SUBTOTAL | | | 51,250 | 60,300 |
| | | | | |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 0 | 0 |
| 8000. EQUIPMENT | | | 0 | 0 |
| | | | | |
| SUBTOTAL | | | 0 | 0 |
| | | | | |
| TOTAL | | | \$ 51,250 | \$ 60,300 |

FUNCTION: The division is responsible for the operation and policing of the parking lot during the hours the Terminal Building is open for business.

BUDGET COMMENTS: Repairs to data processing equipment are scheduled for this budget fiscal year.

DETAIL

| FUND | | AGENCY | ORGANIZATION | |
|---|--|----------------|-----------------------------|-----------------------------|
| AIRPORT 500 | | AIRPORT 500 | PARKING LOT 0510 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | \$ 700 | \$ 700 |
| 2120. Minor Equipment, Instruments, Tools | | | 500 | 965 |
| 2140. Electrical Parts & Supplies | | | 1,600 | 1,135 |
| 2310. Janitorial Supplies | | | 350 | 350 |
| 2410. Traffic Supplies | | | 100 | 100 |
| 2570. Clothing/Uniforms | | | 1,200 | 1,200 |
| 2580. Ticket Supplies | | | <u>4,900</u> | <u>5,100</u> |
| TOTAL 2000 | | | <u>9,350</u> | <u>9,550</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3030. Light & Power | | | 26,000 | 26,000 |
| 3240. Binding, Printing & Reproduction | | | 1,500 | 1,500 |
| 3290. Armored Car Services | | | 2,700 | 2,750 |
| 3325. Towing Charges | | | <u>300</u> | <u>250</u> |
| TOTAL 3000 | | | <u>30,500</u> | <u>30,500</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | | |
| 4010. Buildings & Grounds | | | 1,000 | 1,000 |
| 4230. Runways & Associated Lighting | | | <u>9,000</u> | <u>9,000</u> |
| TOTAL 4000 | | | <u>10,000</u> | <u>10,000</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | | |
| 5100. Data Processing Equipment | | | <u>1,400</u> | <u>10,250</u> |
| TOTAL 5000 | | | <u>1,400</u> | <u>10,250</u> |
| GRAND TOTAL | | | <u>\$ 51,250</u> | <u>\$ 60,300</u> |

CITY OF MIDLAND, TEXAS

SUMMARY

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------------------|--|----------------|--|---------------------|---------------------|
| AIRPORT 500 | | AIRPORT 500 | | AIR PARK 0515 | |
| CLASSIFICATION | | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | | | 500 | 500 |
| 3000. CONTRACTUAL SERVICES | | | | 8,800 | 8,800 |
| 4000. MAINTENANCE - STRUCTURES | | | | 3,200 | 3,200 |
| 5000. MAINTENANCE - EQUIPMENT | | | | 0 | 0 |
| 6000. MISCELLANEOUS | | | | 0 | 0 |
| SUBTOTAL | | | | 12,500 | 12,500 |
| CAPITAL OUTLAY | | | | | |
| 7000. LANDS - BUILDINGS | | | | 0 | 0 |
| 8000. EQUIPMENT | | | | 0 | 0 |
| SUBTOTAL | | | | 0 | 0 |
| TOTAL | | | | \$ 12,500 | \$ 12,500 |

FUNCTION: The division carries out activities related to the repair, maintenance, and operation of the Air Park.

BUDGET COMMENTS: This budget is unchanged from the previous year.

DETAIL

| DETAIL | | |
|--|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| AIRPORT 500 | AIRPORT 500 | AIR PARK 0515 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 2000. COMMODITIES | | |
| 2140. Electrical Parts & Supplies | \$ <u>500</u> | \$ <u>500</u> |
| TOTAL 2000 | <u>500</u> | <u>500</u> |
| 3000. CONTRACTUAL SERVICES | | |
| 3030. Light & Power | 8,700 | 8,700 |
| 3390. Other Special Services | <u>100</u> | <u>100</u> |
| TOTAL 3000 | <u>8,800</u> | <u>8,800</u> |
| 4000. MAINTENANCE OF STRUCTURES | | |
| 4010. Buildings & Grounds | 2,500 | 2,500 |
| 4230. Runways & Associated Lighting | <u>700</u> | <u>700</u> |
| TOTAL 4000 | <u>3,200</u> | <u>3,200</u> |
| GRAND TOTAL | \$ <u><u>12,500</u></u> | \$ <u><u>12,500</u></u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|-------------------------|
| FUND | | AGENCY | ORGANIZATION |
| AIRPORT 500 | | AIRPORT 500 | INDUSTRIAL PARK 0520 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | | 25,000 | 28,000 |
| 4000. MAINTENANCE - STRUCTURES | | 7,500 | 7,900 |
| 5000. MAINTENANCE - EQUIPMENT | | 2,800 | 2,800 |
| 6000. MISCELLANEOUS | | 0 | 0 |
| SUBTOTAL | | 35,300 | 38,700 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 35,300 | \$ 38,700 |

FUNCTION: The division is under the general supervision of the Director of Airports. The employees of this division assist in the maintenance of buildings and grounds in the Industrial Park area to Air Terminal.

BUDGET COMMENTS: Increases to various utility costs are budgeted.

DETAIL

| DETAIL | | |
|--|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| AIRPORT 500 | AIRPORT 500 | INDUSTRIAL PARK 0520 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 3000. CONTRACTUAL SERVICES | | |
| 3020. Heat & Natural Gas | \$ 0 | \$ 2,500 |
| 3030. Light & Power | 16,500 | 18,500 |
| 3040. Water | <u>8,500</u> | <u>7,000</u> |
| TOTAL 3000 | <u>25,000</u> | <u>28,000</u> |
| 4000. MAINTENANCE OF STRUCTURES | | |
| 4010. Buildings & Grounds | 7,500 | 7,500 |
| 4230. Runways & Lightings | <u>0</u> | <u>400</u> |
| TOTAL 4000 | <u>7,500</u> | <u>7,900</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5010. Heating & Cooling System | <u>2,800</u> | <u>2,800</u> |
| TOTAL 5000 | <u>2,800</u> | <u>2,800</u> |
| GRAND TOTAL | <u>\$ 35,300</u> | <u>\$ 38,700</u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|----------------------------|----------------------------|
| FUND | | AGENCY | ORGANIZATION |
| AIRPORT | | AIRPORT | NONDEPARTMENTAL |
| 500 | | 500 | 0545 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | | 164,110 | 161,598 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | <u>5,357,319</u> | <u>5,612,819</u> |
| SUBTOTAL | | <u>5,521,429</u> | <u>5,774,417</u> |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | <u>0</u> | <u>0</u> |
| SUBTOTAL | | <u>0</u> | <u>0</u> |
| TOTAL | | \$ <u><u>5,521,429</u></u> | \$ <u><u>5,774,417</u></u> |

FUNCTION: This division was established to account for all expense items that are not found exclusively within the functional responsibilities of any one Airport Fund department.

BUDGET COMMENTS: Estimated depreciation is the main area of increase in this budget.

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|--|--|-----------------------------|-----------------------------|
| FUND | | AGENCY | |
| AIRPORT 500 | | AIRPORT 500 | |
| | | ORGANIZATION | |
| | | NONDEPARTMENTAL 0545 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 3000. CONTRACTUAL SERVICES | | | |
| 3110. Insurance - External | | \$ 90,504 | \$ 88,380 |
| 3112. General Liability Self-Insurance | | 35,274 | 32,642 |
| 3120. Group Insurance | | 7,582 | 0 |
| 3121. City Share - Retiree Insurance | | 0 | 9,576 |
| 3390. Other Special Services | | 750 | 1,000 |
| 3440. External Audit Fees | | <u>30,000</u> | <u>30,000</u> |
| TOTAL 3000 | | <u>164,110</u> | <u>161,598</u> |
| 6000. MISCELLANEOUS | | | |
| 6155. Foreign Trade Zone | | 126,000 | 124,000 |
| 6202. General Fund Services | | 1,461,319 | 1,461,319 |
| 6910. Depreciation Expense | | <u>3,770,000</u> | <u>4,027,500</u> |
| TOTAL 6000 | | <u>5,357,319</u> | <u>5,612,819</u> |
| GRAND TOTAL | | \$ <u><u>5,521,429</u></u> | \$ <u><u>5,774,417</u></u> |

SUMMARY

| SUMMARY | | | |
|--------------------------------|--|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION |
| AIRPORT | | AIRPORT | INTERFUND TRANSFER |
| 500 | | 500 | 0549 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | | 0 | 0 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | 712,392 | 479,605 |
| SUBTOTAL | | 712,392 | 479,605 |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | 0 | 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 712,392 | \$ 479,605 |

FUNCTION: This division accounts for the transfers to the Airport Debt Service accounts and transfers to support miscellaneous projects financed by operating funds.

BUDGET COMMENTS: There are no capital projects currently in the operating budget.

CITY OF MIDLAND, TEXAS

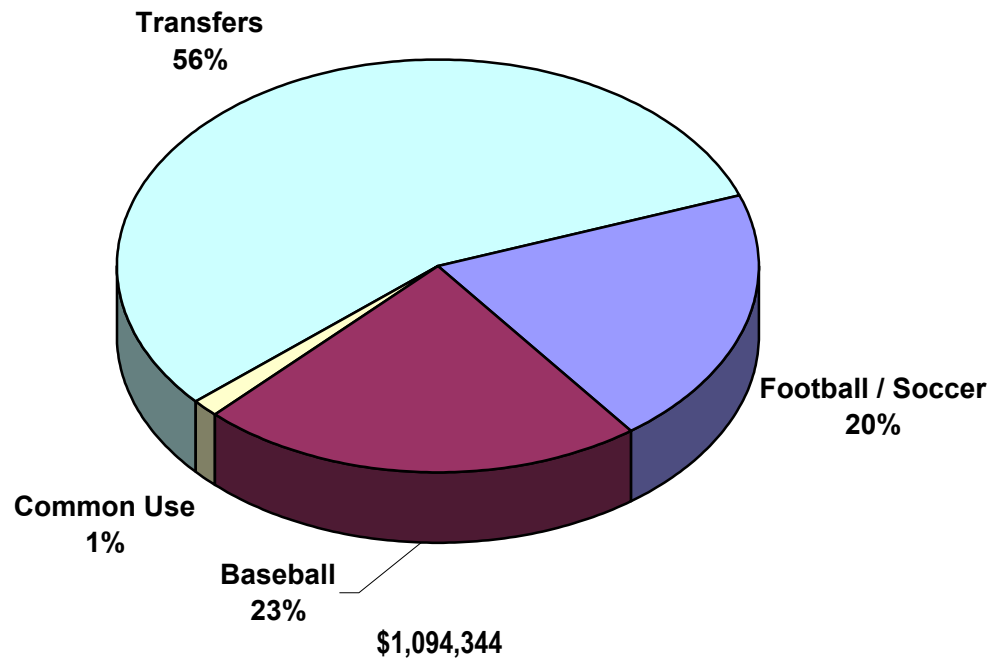
DETAIL

| DETAIL | | |
|---|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| AIRPORT 500 | AIRPORT 500 | INTERFUND TRANSFER 0549 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 6000. MISCELLANEOUS | | |
| 6365. Airport Construction Fund | \$ 214,717 | \$ 0 |
| 6374. 2006A Airport General Obligaion Refunding | 485,509 | 479,605 |
| 6377. 1997 Airport Revenue I & S | <u>12,166</u> | <u>0</u> |
| TOTAL 6000 | <u>712,392</u> | <u>479,605</u> |
| GRAND TOTAL | \$ <u>712,392</u> | \$ <u>479,605</u> |

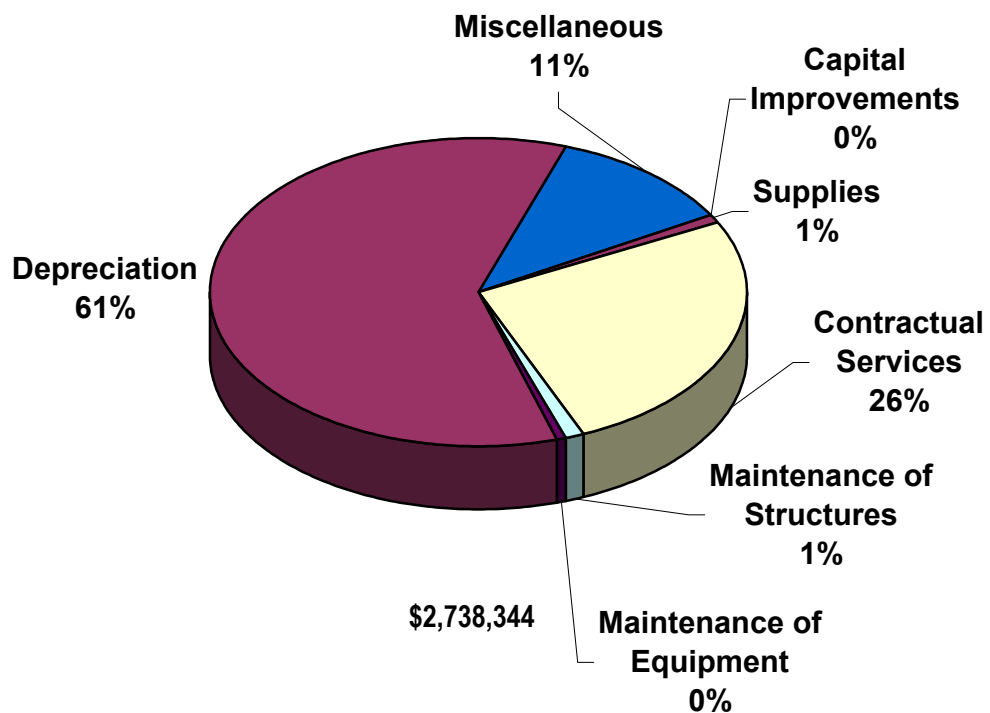
SECTION IX

SCHARBAUER SPORTS COMPLEX FUND

**Scharbauer Sports Complex Fund Revenues
As Budgeted For Fiscal Year 2008**



**Scharbauer Sports Complex Fund Expenses
As Budgeted For Fiscal Year 2008**



CITY OF MIDLAND, TEXAS

**SCHARBAUER SPORTS COMPLEX FUND
REVENUE AND RECEIPTS**

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|--|-----------------------------|-----------------------------|-----------------------------|
| FOOTBALL/SOCCER STADIUM | | | |
| MISD Rental | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| MISD Operating Contribution | 30,000 | 30,000 | 30,000 |
| Football Concession | 14,965 | 13,000 | 13,000 |
| Naming Rights-Football | 48,750 | 48,750 | 48,750 |
| Advertising-Football | 41,435 | 34,000 | 60,000 |
| Other Rental-Football | <u>24,725</u> | <u>30,000</u> | <u>20,000</u> |
| Total Football/Soccer Stadium | <u>209,875</u> | <u>205,750</u> | <u>221,750</u> |
| BASEBALL STADIUM | | | |
| Rockhound Rental | 99,920 | 99,920 | 99,920 |
| Other Rental-Baseball | 6,810 | 4,000 | 4,000 |
| Baseball Concession | 1,332 | 700 | 1,000 |
| Naming Rights-Baseball | 77,000 | 77,000 | 80,898 |
| Advertising-Baseball | 76,010 | 65,000 | 60,000 |
| Miscellaneous | <u>1,000</u> | <u>0</u> | <u>0</u> |
| Total Baseball Stadium | <u>262,072</u> | <u>246,620</u> | <u>245,818</u> |
| COMMON AREAS | | | |
| Advertising-Common Areas | <u>17,480</u> | <u>25,000</u> | <u>15,000</u> |
| Total Common Areas | <u>17,480</u> | <u>25,000</u> | <u>15,000</u> |
| NONOPERATING AND OTHER REVENUES | | | |
| Interest | (90,662) | 0 | (130,000) |
| Net Increase in Fair Value of Investment | (5,383) | 0 | 0 |
| Miscellaneous | 2,100 | 0 | 0 |
| Interfund Transfers | <u>0</u> | <u>400,000</u> | <u>741,776</u> |
| Total Nonoperating and Other Revenue | <u>(93,945)</u> | <u>400,000</u> | <u>611,776</u> |
| TOTAL REVENUE AND RECEIPTS | <u><u>\$ 395,482</u></u> | <u><u>\$ 877,370</u></u> | <u><u>\$ 1,094,344</u></u> |

CITY OF MIDLAND, TEXAS

**SCHARBAUER SPORTS COMPLEX FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION**

| Org. No. | ORGANIZATION | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|---------------------|---------------------|-----------------------------|-----------------------------|-----------------------------|
| 0625 | Nondepartmental | \$ 2,544,335 | \$ 2,507,273 | \$ 2,738,344 |
| 0629 | Interfund Transfer | <u>0</u> | <u>0</u> | <u>0</u> |
| | Total | <u><u>\$ 2,544,335</u></u> | <u><u>\$ 2,507,273</u></u> | <u><u>\$ 2,738,344</u></u> |

CITY OF MIDLAND, TEXAS

**SCHARBAUER SPORTS COMPLEX FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION**

| | BUDGET 2007-2008 | RATIO |
|----------------------------------|-----------------------------|------------------------|
| <u>OPERATING EXPENSES</u> | | |
| 1000. PERSONNEL SERVICES | \$ 0 | 0.000% |
| 2000. COMMODITIES | 19,250 | 0.703% |
| 3000. CONTRACTUAL SERVICES | 720,170 | 26.299% |
| 4000. MAINTENANCE - STRUCTURES | 32,500 | 1.187% |
| 5000. MAINTENANCE - EQUIPMENT | 10,500 | 0.383% |
| 6000. MISCELLANEOUS | <u>1,955,924</u> | <u>71.428%</u> |
| TOTAL OPERATING EXPENDITURES | <u>2,738,344</u> | <u>100.000%</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND - BUILDINGS | 0 | 0.000% |
| 8000. EQUIPMENT | <u>0</u> | <u>0.000%</u> |
| TOTAL CAPITAL OUTLAY | <u>0</u> | <u>0.000%</u> |
| GRAND TOTAL | \$ <u><u>2,738,344</u></u> | <u><u>100.000%</u></u> |

SUMMARY

| FUND SCHARBAUER SPORTS CMLPX 620 | AGENCY SPORTS COMPLEX 620 | ORGANIZATION NONDEPARTMENTAL 0625 | |
|---|---------------------------------|--|---|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES 2000. COMMODITIES 3000. CONTRACTUAL SERVICES 4000. MAINTENANCE - STRUCTURES 5000. MAINTENANCE - EQUIPMENT 6000. MISCELLANEOUS | | \$ 0 11,400 569,542 23,000 8,000 <u>1,887,831</u> | \$ 0 19,250 720,170 32,500 10,500 <u>1,955,924</u> |
| | SUBTOTAL | <u>2,499,773</u> | <u>2,738,344</u> |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | <u>7,500</u> | <u>0</u> |
| | SUBTOTAL | <u>7,500</u> | <u>0</u> |
| | TOTAL | <u>\$ 2,507,273</u> | <u>\$ 2,738,344</u> |

FUNCTION: This division was established to account for all expense items that are not found exclusively within the functional responsibilities of any one Scharbauer Sports Complex department.

BUDGET COMMENTS: Special sporting events are held at these facilities, as well as the semi-professional baseball games. High school football and soccer events also use the facilities. Because the facility is approaching seven years old, maintenance costs for all aspects of the sports complex are expected to increase.

DETAIL

| DETAIL | | | |
|---|-----------------------|-----------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION | |
| SCHARBAUER SPORTS COMPLEX 620 | SPORTS COMPLEX 620 | NONDEPARTMENTAL 0625 | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | \$ 200 | \$ 200 |
| 2120. Minor Equipment, Instruments, Tools | | 100 | 5,300 |
| 2130. Plant Lubrication | | 100 | 250 |
| 2140. Electrical Parts & Supplies | | 6,000 | 6,000 |
| 2310. Janitorial Supplies | | <u>5,000</u> | <u>7,500</u> |
| TOTAL 2000 | | <u>11,400</u> | <u>19,250</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3010. Communication | | 1,600 | 1,600 |
| 3020. Heat & Natural Gas | | 10,000 | 16,000 |
| 3030. Light & Power | | 294,000 | 294,000 |
| 3040. Water | | 70,000 | 100,000 |
| 3110. Insurance - External | | 26,903 | 29,378 |
| 3112. General Liability Self-Insurance | | 2,138 | 3,333 |
| 3210. Hire of Equipment | | 4,901 | 12,009 |
| 3212. Equipment Rental - Exernal | | 5,000 | 5,000 |
| 3240. Binding, Printing & Reproduction | | 0 | 1,600 |
| 3370. Grounds Maintenance | | 46,000 | 46,000 |
| 3390. Other Special Services | | 100,000 | 200,000 |
| 3440. External Audit Fees | | 9,000 | 8,750 |
| 3450. Consulting Fees | | <u>0</u> | <u>2,500</u> |
| TOTAL 3000 | | <u>569,542</u> | <u>720,170</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | 20,000 | 20,000 |
| 4940. Irrigation Equipment | | <u>3,000</u> | <u>12,500</u> |
| TOTAL 4000 | | <u>23,000</u> | <u>32,500</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5010. Heating & Cooling System | | 0 | 2,500 |
| 5120. Instruments & Apparatus - Major | | <u>8,000</u> | <u>8,000</u> |
| TOTAL 5000 | | <u>8,000</u> | <u>10,500</u> |
| 6000. MISCELLANEOUS | | | |
| 6130. Convention Bureau - Chamber of Commmerc | | 50,400 | 63,652 |
| 6202. General Fund Services | | 73,178 | 80,452 |
| 6410. Principal Payment | | 119,965 | 127,889 |
| 6420. Interest Expense | | 55,288 | 39,931 |
| 6910. Depreciation Expense | | <u>1,589,000</u> | <u>1,644,000</u> |
| TOTAL 6000 | | <u>1,887,831</u> | <u>1,955,924</u> |

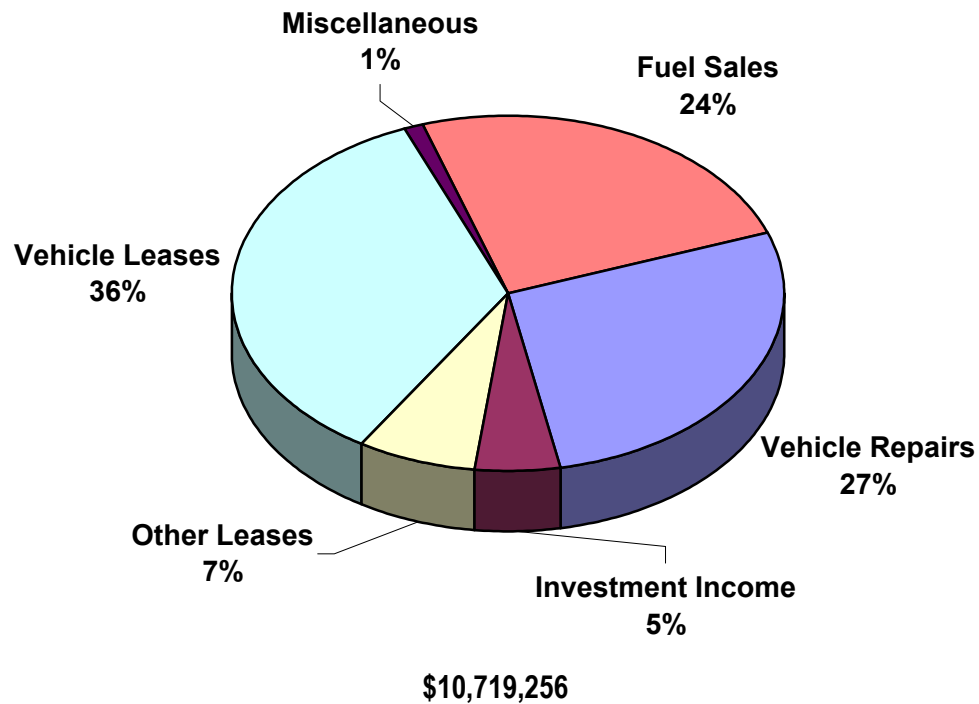
DETAIL

| DETAIL | | |
|---|--|--|
| FUND SCHARBAUER SPORTS COMPLEX 620 | AGENCY SPORTS COMPLEX 620 | ORGANIZATION NONDEPARTMENTAL 0625 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8430. Shop Equipment | \$ <u>7,500</u> | \$ <u>0</u> |
| TOTAL 8000 | <u>7,500</u> | <u>0</u> |
| GRAND TOTAL | \$ <u><u>2,507,273</u></u> | \$ <u><u>2,738,344</u></u> |

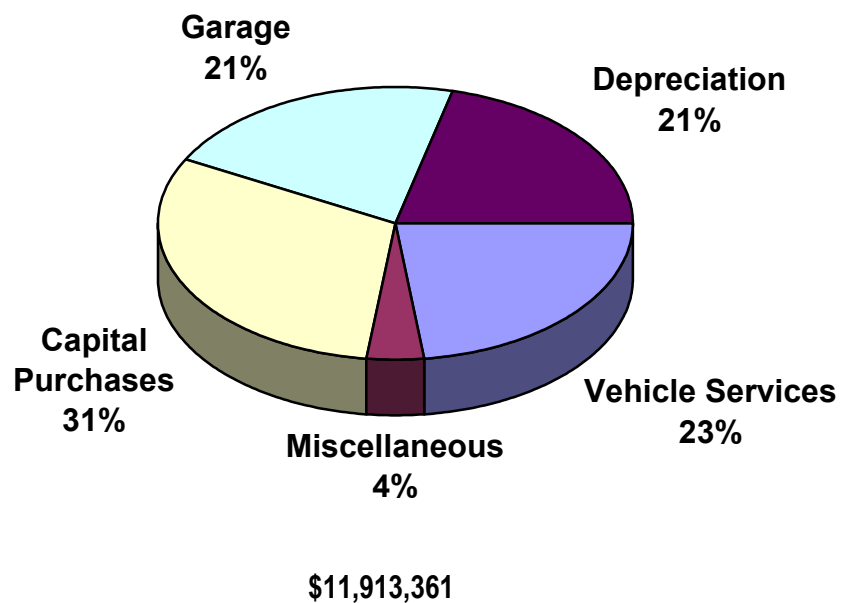
SECTION X

GARAGE FUND

**Garage Fund Revenues
As Budgeted For Fiscal Year 2008**



**Garage Fund Expenses
As Budgeted For Fiscal Year 2008**



CITY OF MIDLAND, TEXAS

GARAGE FUND REVENUE AND RECEIPTS

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|---|-----------------------------|-----------------------------|-----------------------------|
| INTERFUND CHARGES | | | |
| Motor Vehicle Repairs | \$ 2,536,208 | \$ 2,740,448 | \$ 2,947,051 |
| Motor Vehicle Lease | 2,854,575 | 3,692,958 | 3,728,672 |
| Fuel | 1,795,279 | 2,220,918 | 2,610,532 |
| Equipment Lease-Other | <u>157,593</u> | <u>602,187</u> | <u>768,001</u> |
| Total Interfund Charges | <u>7,343,655</u> | <u>9,256,511</u> | <u>10,054,256</u> |
| NONOPERATING AND OTHER REVENUE | | | |
| Sale of Surplus Equipment | 86,580 | 100,000 | 100,000 |
| Interest Income | 452,603 | 382,500 | 525,000 |
| Recovery - Damages/City Property | 47,006 | 40,000 | 40,000 |
| Net Increase in Fair Value of Investment | 18,674 | 0 | 0 |
| Miscellaneous | <u>63,059</u> | <u>3,000</u> | <u>0</u> |
| Total Nonoperating and Other Revenue | <u>667,922</u> | <u>525,500</u> | <u>665,000</u> |
| TOTAL REVENUE AND RECEIPTS | <u>\$ 8,011,577</u> | <u>\$ 9,782,011</u> | <u>\$ 10,719,256</u> |

CITY OF MIDLAND, TEXAS

GARAGE FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

| Org. No. ORGANIZATION | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|--|--|--|--|
| 0751 Facilities & Fleet Mgmt - Vehicle Service 0752 Facilities & Fleet Mgmt - Garage 0755 Facilities & Fleet Mgmt - Nondepartmental 0759 Facilities & Fleet Mgmt - Interfund Transfer | \$ 2,470,183 4,710,206 2,350,114 781,315 <hr/> | \$ 2,442,248 5,786,537 6,535,037 0 <hr/> | \$ 2,779,033 6,155,218 2,979,110 0 <hr/> |
| Total | \$ <u>10,311,818</u> | \$ <u>14,763,822</u> | \$ <u>11,913,361</u> |

**GARAGE FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION**

| | BUDGET 2007-2008 | RATIO |
|---------------------------------------|-----------------------------|------------------------|
| <u>OPERATING EXPENSES</u> | | |
| 1000. PERSONNEL SERVICES | \$ 1,509,529 | 12.672% |
| 2000. COMMODITIES | 2,499,950 | 20.984% |
| 3000. CONTRACTUAL SERVICES | 494,286 | 4.149% |
| 4000. MAINTENANCE - STRUCTURES | 13,000 | 0.109% |
| 5000. MAINTENANCE - EQUIPMENT | 892,500 | 7.492% |
| 6000. MISCELLANEOUS | <u>2,821,692</u> | <u>23.684%</u> |
| TOTAL OPERATING EXPENDITURES | <u>8,230,957</u> | <u>69.090%</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND - BUILDINGS | 0 | 0.000% |
| 8000. EQUIPMENT | <u>3,682,404</u> | <u>30.910%</u> |
| TOTAL CAPITAL OUTLAY | <u>3,682,404</u> | <u>30.910%</u> |
| GRAND TOTAL | <u><u>\$ 11,913,361</u></u> | <u><u>100.000%</u></u> |

CITY OF MIDLAND, TEXAS

SUMMARY

| FUND GARAGE 750 | AGENCY FACILITIES & FLEET MGMT 040 | ORGANIZATION VEHICLE SERVICE 0751 | |
|---|---|---|---|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES 2000. COMMODITIES 3000. CONTRACTUAL SERVICES 4000. MAINTENANCE - STRUCTURES 5000. MAINTENANCE - EQUIPMENT 6000. MISCELLANEOUS | | \$ 529,237 1,821,350 49,661 4,000 28,000 2,000 | \$ 587,626 2,060,150 59,257 4,000 28,000 2,000 |
| SUBTOTAL | | <u>2,434,248</u> | <u>2,741,033</u> |
| CAPITAL OUTLAY | | | |
| 7000. LANDS - BUILDINGS | | 0 | 0 |
| 8000. EQUIPMENT | | <u>8,000</u> | <u>38,000</u> |
| SUBTOTAL | | <u>8,000</u> | <u>38,000</u> |
| TOTAL | | <u><u>\$ 2,442,248</u></u> | <u><u>\$ 2,779,033</u></u> |

FUNCTION: This division is responsible for all the activities you would normally expect at a service station, including road service, for the entire City fleet. It's primary function is to provide preventative maintenance services.

BUDGET COMMENTS: In addition to the broadband pay increase and increases to related fringe benefits, the personnel budget reflects a full staff this year. Motor vehicle maintenance supplies are expected to increase over the previous budget fiscal year, and additional shop equipment is also included this year.

Activity / Performance Measures

| <u>Activity/Performance Measure</u> | <u>2006 Achievements</u> | <u>2007 Expectations</u> | <u>2008 Targets</u> |
|--|--------------------------|--------------------------|---------------------|
| Oil change on light vehicles to be completed in 30 minutes or less on the average. | 99% | 99% | 100% |
| All road calls will be completed within 1 hour. | 97% | 98% | 99% |
| No down time on equipment left in the yard at night. | 100% | 100% | 100% |

DETAIL

| DETAIL | | | | |
|---|--|--------------------------------|-------------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GARAGE 750 | | FACILITIES & FLEET MGMT 040 | VEHICLE SERVICE 0751 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | | \$ 367,412 | \$ 396,665 |
| Overtime | | | 3,193 | 3,193 |
| Other Benefits | | | <u>158,632</u> | <u>187,768</u> |
| TOTAL 1000 | | | <u>529,237</u> | <u>587,626</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 1,300 | 1,300 |
| 2020. Educational/Training Supplies | | | 50 | 50 |
| 2110. Motor Vehicle Supplies | | | 1,596,000 | 1,834,800 |
| 2115. Minor Furniture & Fixtures | | | 150 | 150 |
| 2120. Minor Equipment, Instruments, Tools | | | 4,000 | 4,000 |
| 2140. Electrical Parts and Supplies | | | 50 | 50 |
| 2160. Computer Software & Supplies | | | 720 | 720 |
| 2170. Welding Supplies | | | 250 | 250 |
| 2310. Janitorial Supplies | | | 3,000 | 3,000 |
| 2320. Medical Supplies | | | 150 | 150 |
| 2330. Chemicals & Insecticides | | | 375 | 375 |
| 2570. Clothing, Dry Goods, Etc. | | | 2,000 | 2,000 |
| 2590. Cost of Goods Sold | | | 213,000 | 213,000 |
| 2630. Security Badges/Decal Supplies | | | <u>305</u> | <u>305</u> |
| TOTAL 2000 | | | <u>1,821,350</u> | <u>2,060,150</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3020. Heat & Natural Gas | | | 6,000 | 6,000 |
| 3030. Light & Power | | | 17,000 | 17,000 |
| 3040. Water | | | 3,500 | 3,500 |
| 3113. General Liability Insurance Penalty | | | 0 | -197 |
| 3210. Hire of Equipment - Garage - Vehicles | | | 17,161 | 26,954 |
| 3212. Equipment Rental - External | | | 1,100 | 1,100 |
| 3230. Laundry & Cleaning | | | 800 | 800 |
| 3510. Travel & Entertainment | | | 1,000 | 1,000 |
| 3520. Dues & Subscriptions | | | 200 | 200 |
| 3530. Training, Registration Fees, Etc. | | | 1,500 | 1,500 |
| 3540. Training, Registration Fees, Etc. | | | <u>1,400</u> | <u>1,400</u> |
| TOTAL 3000 | | | <u>49,661</u> | <u>59,257</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | | |
| 4010. Buildings & Grounds | | | <u>4,000</u> | <u>4,000</u> |
| TOTAL 4000 | | | <u>4,000</u> | <u>4,000</u> |

DETAIL

| DETAIL | | |
|---------------------------------------|--------------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| GARAGE 750 | FACILITIES & FLEET MGMT 040 | VEHICLE SERVICE 0751 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 5000. MAINTENANCE OF EQUIPMENT | | |
| 5110. Machinery, Tools & Implements | \$ 8,000 | \$ 8,000 |
| 5130. Motor Vehicles | <u>20,000</u> | <u>20,000</u> |
| TOTAL 5000 | <u>28,000</u> | <u>28,000</u> |
| 6000. MISCELLANEOUS | | |
| 6875. EPA Licenses & Permits | <u>2,000</u> | <u>2,000</u> |
| TOTAL 6000 | <u>2,000</u> | <u>2,000</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 8000. EQUIPMENT | | |
| 8430. Shop Equipment | <u>8,000</u> | <u>38,000</u> |
| TOTAL 8000 | <u>8,000</u> | <u>38,000</u> |
| GRAND TOTAL | \$ <u><u>2,442,248</u></u> | \$ <u><u>2,779,033</u></u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------------------------|--|--------------------------------|---------------------|--------------------------|-------------------|
| GARAGE 750 | | FACILITIES & FLEET MGMT 040 | | VEHICLE SERVICES 0751 | |
| POSITION TITLE | | EMPLOYEES | | | |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Facilities/Fleet Management Director | | 0.8 | 0.8 | 0.8 | |
| Service Center Manager | | <u>1</u> | <u>1</u> | <u>1</u> | |
| TOTAL | | <u>1.8</u> | <u>1.8</u> | <u>1.8</u> | |
| SUPERVISORY | | | | | |
| Labor Supervisor | | <u>2</u> | <u>2</u> | <u>2</u> | |
| TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> | |
| OPERATIONS | | | | | |
| Service Center Tech | | <u>7</u> | <u>7</u> | <u>7</u> | |
| TOTAL | | <u>7</u> | <u>7</u> | <u>7</u> | |
| | | | | | |
| BASE SALARIES | | | | | \$ 396,665 |
| LONGEVITY | | | | | 7,584 |
| VACATION BUYBACK | | | | | 2,240 |
| SPECIAL PAY | | | | | 1,440 |
| OVERTIME | | | | | 3,193 |
| FRINGE BENEFITS | | | | | <u>176,504</u> |
| GRAND TOTAL | | <u>10.8</u> | <u>10.8</u> | <u>10.8</u> | \$ <u>587,626</u> |

SUMMARY

| SUMMARY | | | | |
|--------------------------------|--|--------------------------------|----------------------------|----------------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GARAGE 750 | | FACILITIES & FLEET MGMT 040 | GARAGE 0752 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | | \$ 850,722 | \$ 921,903 |
| 2000. COMMODITIES | | | 300,595 | 439,800 |
| 3000. CONTRACTUAL SERVICES | | | 275,967 | 272,611 |
| 4000. MAINTENANCE - STRUCTURES | | | 10,000 | 9,000 |
| 5000. MAINTENANCE - EQUIPMENT | | | 855,700 | 864,500 |
| 6000. MISCELLANEOUS | | | <u>3,000</u> | <u>3,000</u> |
| SUBTOTAL | | | <u>2,295,984</u> | <u>2,510,814</u> |
| CAPITAL OUTLAY | | | | |
| 7000. LANDS - BUILDINGS | | | 8,500 | 0 |
| 8000. EQUIPMENT | | | <u>3,482,053</u> | <u>3,644,404</u> |
| SUBTOTAL | | | <u>3,490,553</u> | <u>3,644,404</u> |
| TOTAL | | | \$ <u><u>5,786,537</u></u> | \$ <u><u>6,155,218</u></u> |

FUNCTION: This division is responsible for the purchase, repair, maintenance and record keeping on all heavy, automotive and specialized equipment of the City. The division operates on a 2 shift basis, providing a comprehensive maintenance program, an emergency repair service, a cost and service record of each piece of equipment, and a program for driver's safety and maintenance education. The division analyzes City wide equipment needs and budgets fleet replacements and new acquisitions for the entire City.

BUDGET COMMENTS: Market adjustments, along with the broadband pay increase, generated an increase to the personnel budget. Various supply categories are expected to increase, including motor vehicle accessories and automotive parts, which is reflected as cost of goods sold. Additional diagnostic equipment is also included this budget fiscal year. Equipment for all divisions of the city are procured through this division's budget, and is the biggest factor in its increase.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|---|-------------------|-------------------|--------------|
| No more than 5% of the fleet down for repairs at any time. | 3.1% | 3.0% | 3.0% |
| Comeback repairs due to mechanic error will not exceed 3%. | 2.1% | 1.0% | 1.0% |
| Repairs on vehicles in shop will begin within 4 hours of delivery time to the Garage. | 2.7 hours | 2.5 hours | 2.5 hours |
| Number of days to put new vehicles in service. | 1.5 | 1.5 | 1.5 |

DETAIL

| DETAIL | | | | |
|---|--|--------------------------------|---------------------|---------------------|
| FUND | | AGENCY | ORGANIZATION | |
| GARAGE 750 | | FACILITIES & FLEET MGMT 040 | GARAGE 0752 | |
| CLASSIFICATION | | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | | |
| 1000. PERSONNEL SERVICES | | | | |
| Salaries | | | \$ 586,319 | \$ 642,070 |
| Overtime | | | 3,655 | 3,655 |
| Other Benefits | | | <u>260,748</u> | <u>276,178</u> |
| TOTAL 1000 | | | <u>850,722</u> | <u>921,903</u> |
| 2000. COMMODITIES | | | | |
| 2010. Office Supplies | | | 3,000 | 3,000 |
| 2020. Educational/Training Supplies | | | 1,000 | 1,000 |
| 2111. Motor Vehicle Accessories | | | 40,145 | 69,350 |
| 2120. Minor Equipment, Instruments, Tools | | | 9,000 | 10,000 |
| 2160. Computer Software & Supplies | | | 7,500 | 30,000 |
| 2170. Welding Supplies | | | 7,500 | 5,000 |
| 2210. Water | | | 750 | 750 |
| 2310. Janitorial Supplies | | | 1,500 | 1,000 |
| 2320. Medical Supplies | | | 1,200 | 1,200 |
| 2330. Chemicals & Insecticides | | | 1,000 | 1,000 |
| 2570. Clothing, Dry Goods, Etc. | | | 7,000 | 2,000 |
| 2590. Cost of Goods Sold | | | 220,000 | 305,000 |
| 2630. Security Badges/Decal Supplies | | | 500 | 500 |
| 2640. Safety Supplies & Minor Equipment | | | <u>500</u> | <u>10,000</u> |
| TOTAL 2000 | | | <u>300,595</u> | <u>439,800</u> |
| 3000. CONTRACTUAL SERVICES | | | | |
| 3020. Heat & Natural Gas | | | 16,000 | 14,000 |
| 3030. Light & Power | | | 14,500 | 14,500 |
| 3040. Water | | | 1,500 | 1,500 |
| 3210. Hire of Equipment - Garage - Vehicles | | | 148,117 | 146,411 |
| 3212. Equipment Rental - External | | | 17,100 | 18,500 |
| 3230. Laundry & Cleaning | | | 5,400 | 6,400 |
| 3235. Janitorial Services | | | 17,500 | 17,000 |
| 3240. Binding, Printing, & Reproduction | | | 650 | 550 |
| 3320. Wrecker Services | | | 2,800 | 1,500 |
| 3390. Other Special Services | | | 9,000 | 8,250 |
| 3405. Software Maintenance | | | 26,400 | 27,500 |
| 3510. Travel & Entertainment | | | 11,000 | 11,000 |
| 3520. Dues & Subscriptions | | | 1,500 | 1,000 |
| 3530. Training, Registration Fees, Etc. | | | 4,000 | 4,000 |
| 3540. Educational Assistance | | | <u>500</u> | <u>500</u> |
| TOTAL 3000 | | | <u>275,967</u> | <u>272,611</u> |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|--------------------------------|-----------------------------|
| FUND | | AGENCY | |
| GARAGE 750 | | FACILITIES & FLEET MGMT 040 | |
| ORGANIZATION | | | |
| GARAGE 0752 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | \$ 9,000 | \$ 8,000 |
| 4012. Security Fencing | | <u>1,000</u> | <u>1,000</u> |
| TOTAL 4000 | | <u>10,000</u> | <u>9,000</u> |
| 5000. MAINTENANCE OF EQUIPMENT | | | |
| 5020. Furniture, Fixtures, & Furnishings | | 500 | 500 |
| 5110. Machinery, Tools & Implements | | 4,000 | 3,000 |
| 5120. Instruments & Apparatus - Major | | 1,200 | 1,000 |
| 5130. Motor Vehicles | | <u>850,000</u> | <u>860,000</u> |
| TOTAL 5000 | | <u>855,700</u> | <u>864,500</u> |
| 6000. MISCELLANEOUS | | | |
| 6875. EPA Licenses & Permits | | 2,000 | 2,000 |
| 6990. Miscellaneous | | <u>1,000</u> | <u>1,000</u> |
| TOTAL 6000 | | <u>3,000</u> | <u>3,000</u> |
| <u>CAPITAL OUTLAY</u> | | | |
| 7000. LAND, BUILDINGS AND OTHER IMPROVEMENTS | | | |
| 7020. Buildings | | <u>8,500</u> | <u>0</u> |
| TOTAL 7000 | | <u>8,500</u> | <u>0</u> |
| 8000. EQUIPMENT | | | |
| 8421. Construction Equipment | | 321,000 | 647,000 |
| 8430. Shop Equipment | | 21,350 | 10,400 |
| 8470. Fire Fighting Equipment | | 0 | 375,000 |
| 8481. Communication/Video Equipment | | 331,335 | 303,344 |
| 8530. Other Equipment | | 271,768 | 207,460 |
| 8800. Automobiles | | 812,500 | 711,000 |
| 8820. Light/Medium Trucks | | 737,600 | 558,000 |
| 8830. Heavy Trucks | | 820,400 | 610,000 |
| 8840. Trailers | | 138,100 | 71,700 |
| 8850. Other Mobile Equipment | | <u>28,000</u> | <u>150,500</u> |
| TOTAL 8000 | | <u>3,482,053</u> | <u>3,644,404</u> |
| GRAND TOTAL | | <u>\$ 5,786,537</u> | <u>\$ 6,155,218</u> |

PERSONNEL SCHEDULE

| FUND | | AGENCY | | ORGANIZATION | |
|--------------------------|-------|--------------------------------|---------------------|---------------------|---------------------|
| GARAGE 750 | | FACILITIES & FLEET MGMT 040 | | GARAGE 0752 | |
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| MANAGEMENT | | | | | |
| Superintendent | | 1 | 1 | 1 | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| SUPERVISORY | | | | | |
| Parts Manager | | 1 | 1 | 1 | |
| Service Manager | | 2 | 2 | 2 | |
| | TOTAL | <u>3</u> | <u>3</u> | <u>3</u> | |
| SKILLED CRAFT | | | | | |
| Fleet Technician | | 8 | 8 | 8 | |
| Welder | | 1 | 1 | 1 | |
| | TOTAL | <u>9</u> | <u>9</u> | <u>9</u> | |
| OPERATIONS | | | | | |
| Parts Courier | | 3 | 3 | 3 | |
| | TOTAL | <u>3</u> | <u>3</u> | <u>3</u> | |
| CLERICAL | | | | | |
| Administrative Assistant | | 1 | 1 | 1 | |
| | TOTAL | <u>1</u> | <u>1</u> | <u>1</u> | |
| BASE SALARIES | | | | | \$ 642,070 |
| LONGEVITY | | | | | 12,693 |
| VACATION BUYBACK | | | | | 3,492 |
| CAR ALLOWANCE | | | | | 6,600 |
| SPECIAL PAY | | | | | 12,360 |
| OVERTIME | | | | | 3,655 |
| FRINGE BENEFITS | | | | | <u>241,033</u> |
| GRAND TOTAL | | <u>17</u> | <u>17</u> | <u>17</u> | \$ <u>921,903</u> |

SUMMARY

| SUMMARY | | |
|--------------------------------|--|---|
| GARAGE 750 | FUND AGENCY FACILITIES & FLEET MGMT 040 | ORGANIZATION NONDEPARTMENTAL 0755 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | \$ 0 | \$ 0 |
| 2000. COMMODITIES | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | 156,527 | 162,418 |
| 4000. MAINTENANCE - STRUCTURES | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | 0 | 0 |
| 6000. MISCELLANEOUS | <u>2,528,510</u> | <u>2,816,692</u> |
| SUBTOTAL | <u>2,685,037</u> | <u>2,979,110</u> |
| CAPITAL OUTLAY | | |
| 7000. LANDS - BUILDINGS | 0 | 0 |
| 8000. EQUIPMENT | <u>3,850,000</u> | <u>0</u> |
| SUBTOTAL | <u>3,850,000</u> | <u>0</u> |
| TOTAL | <u>\$ 6,535,037</u> | <u>\$ 2,979,110</u> |

FUNCTION: This division is used to record the payment the Garage Fund makes to the General Fund for services rendered, to record depreciation expense and this fund's share of general liability insurance and external audit fees.

BUDGET COMMENTS: Major equipment and software items budgeted last year were one-time purchases and are not reflected in the current year. This accounts for the drastic reduction in the overall budget.

DETAIL

| DETAIL | | | |
|--|--|--------------------------------|-----------------------------|
| FUND | | AGENCY | ORGANIZATION |
| GARAGE 750 | | FACILITIES & FLEET MGMT 040 | NONDEPARTMENTAL 0755 |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 3000. CONTRACTUAL SERVICES | | | |
| 3110. Insurance - External | | \$ 33,542 | \$ 38,320 |
| 3112. General Liability Self-Insurance | | 115,070 | 117,298 |
| 3120. Group Insurance | | 3,791 | 0 |
| 3121. City Share - Retiree Insurance | | 0 | 3,150 |
| 3125. Worker's Compensation Insurance | | 624 | 0 |
| 3440. External Audit Fees | | <u>3,500</u> | <u>3,650</u> |
| TOTAL 3000 | | <u>156,527</u> | <u>162,418</u> |
| 6000. MISCELLANEOUS | | | |
| 6202. General Fund Services | | 273,510 | 293,692 |
| 6910. Depreciation Expense | | <u>2,255,000</u> | <u>2,523,000</u> |
| TOTAL 6000 | | <u>2,528,510</u> | <u>2,816,692</u> |
| <u>CAPITAL OUTLAY</u> | | | |
| 8000. EQUIPMENT | | | |
| 8470. Fire Fighting Equipment | | 850,000 | 0 |
| 8490. Data Processing Equipment | | 600,000 | 0 |
| 8900. EDP Software | | <u>2,400,000</u> | <u>0</u> |
| TOTAL 8000 | | <u>3,850,000</u> | <u>0</u> |
| GRAND TOTAL | | <u>\$ 6,535,037</u> | <u>\$ 2,979,110</u> |



SECTION XI
WAREHOUSE FUND

CITY OF MIDLAND, TEXAS

**WAREHOUSE FUND
REVENUE AND RECEIPTS**

| | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|---|-----------------------------|-----------------------------|-----------------------------|
| INTERFUND CHARGES | | | |
| Handling Charges | \$ 94,062 | \$ 98,000 | \$ 110,000 |
| Charges for Cost of Sales | <u>470,315</u> | <u>490,000</u> | <u>550,000</u> |
| Total Interfund Charges | <u>564,377</u> | <u>588,000</u> | <u>660,000</u> |
| NONOPERATING AND OTHER REVENUE | | | |
| Interest Income | 22,673 | 20,000 | 28,000 |
| Net Increase in Fair Value of Investment | 1,185 | 0 | 0 |
| Miscellaneous | <u>5,644</u> | <u>0</u> | <u>0</u> |
| Total Nonoperating and Other Revenue | <u>29,502</u> | <u>20,000</u> | <u>28,000</u> |
| TOTAL REVENUE AND RECEIPTS | <u><u>\$ 593,879</u></u> | <u><u>\$ 608,000</u></u> | <u><u>\$ 688,000</u></u> |

CITY OF MIDLAND, TEXAS

WAREHOUSE FUND
SUMMARY OF EXPENSES/EXPENDITURES BY ORGANIZATION

| Org. No. | ORGANIZATION | ACTUAL 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 |
|-------------|---|--------------------------|--------------------------|--------------------------|
| 0760 | Facilities & Fleet Mgmt - Warehouse | \$ 532,833 | \$ 543,739 | \$ 549,311 |
| 0765 | Facilities & Fleet Mgmt - Nondepartmental | <u>26,620</u> | <u>23,905</u> | <u>24,854</u> |
| | Total | <u><u>\$ 559,453</u></u> | <u><u>\$ 567,644</u></u> | <u><u>\$ 574,165</u></u> |

**WAREHOUSE FUND
SUMMARY OF EXPENSES/EXPENDITURES
BY CLASSIFICATION**

| | BUDGET 2007-2008 | RATIO |
|---------------------------------------|-----------------------------|------------------------|
| <u>OPERATING EXPENSES</u> | | |
| 1000. PERSONNEL SERVICES | \$ 62,151 | 10.825% |
| 2000. COMMODITIES | 476,300 | 82.955% |
| 3000. CONTRACTUAL SERVICES | 14,383 | 2.505% |
| 4000. MAINTENANCE - STRUCTURES | 1,500 | 0.261% |
| 5000. MAINTENANCE - EQUIPMENT | 0 | 0.000% |
| 6000. MISCELLANEOUS | <u>19,831</u> | <u>3.454%</u> |
| TOTAL OPERATING EXPENDITURES | <u>574,165</u> | <u>100.000%</u> |
| <u>CAPITAL OUTLAY</u> | | |
| 7000. LAND - BUILDINGS | 0 | 0.000% |
| 8000. EQUIPMENT | <u>0</u> | <u>0.000%</u> |
| TOTAL CAPITAL OUTLAY | <u>0</u> | <u>0.000%</u> |
| GRAND TOTAL | \$ <u><u>574,165</u></u> | <u><u>100.000%</u></u> |

SUMMARY

| FUND WAREHOUSE 760 | AGENCY FACILITIES & FLEET MGMT 040 | ORGANIZATION WAREHOUSE 0760 | |
|---|---|--|--|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES 2000. COMMODITIES 3000. CONTRACTUAL SERVICES 4000. MAINTENANCE - STRUCTURES 5000. MAINTENANCE - EQUIPMENT 6000. MISCELLANEOUS | | \$ 57,592 476,300 8,347 1,500 0 0 | \$ 62,151 476,300 9,360 1,500 0 0 |
| SUBTOTAL | | 543,739 | 549,311 |
| CAPITAL OUTLAY 7000. LANDS - BUILDINGS 8000. EQUIPMENT | | 0 0 | 0 0 |
| SUBTOTAL | | 0 | 0 |
| TOTAL | | \$ 543,739 | \$ 549,311 |

FUNCTION: The central warehouse procures, inventories, and issues common items consisting of mechanical, electrical, civil, and general supplies, materials, and parts. This provides an ongoing service function to all City divisions, and provides economies of scale in using centralized purchasing, storage, and control. Time expended is reduced for individual divisions in separately obtaining such items. The central warehouse identifies, collects, and arranges through Purchasing for the disposal of surplus or obsolete materials and supplies, and also provides handling and storage of hazardous materials.

BUDGET COMMENTS: The non-personnel budget reflects a slight increase over the previous year. The personnel section will also show an increase, due to the broadband pay plan and increases to other related fringes benefits.

Activity / Performance Measures

| Activity/Performance Measure | 2006 Achievements | 2007 Expectations | 2008 Targets |
|--|-------------------|-------------------|--------------|
| Normally stocked items will be 95% available within 36 hours of demand. | 97% | 98% | 98% |
| Inventory turns per year will equal or exceed 3 times average inventory value. | 4 | 4 | 4 |
| Accuracy of the inventory as determined by year end counts will be within 97% of book value. | 99% | 99% | 100% |

CITY OF MIDLAND, TEXAS

DETAIL

| DETAIL | | | |
|---|--|--------------------------------|-----------------------------|
| FUND | | AGENCY | |
| WAREHOUSE 760 | | FACILITIES & FLEET MGMT 040 | |
| ORGANIZATION | | | |
| WAREHOUSE 0760 | | | |
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | | |
| 1000. PERSONNEL SERVICES | | | |
| Salaries | | \$ 38,218 | \$ 41,642 |
| Overtime | | 1,337 | 1,337 |
| Other Benefits | | <u>18,037</u> | <u>19,172</u> |
| TOTAL 1000 | | <u>57,592</u> | <u>62,151</u> |
| 2000. COMMODITIES | | | |
| 2010. Office Supplies | | 50 | 50 |
| 2115. Minor Furniture & Fixtures | | 900 | 900 |
| 2120. Minor Equipment, Instruments, Tools | | 50 | 50 |
| 2310. Janitorial Supplies | | 50 | 50 |
| 2330. Chemicals & Insecticides | | 50 | 50 |
| 2570. Clothing, Dry Goods, Etc. | | 200 | 200 |
| 2590. Cost of Goods Sold | | <u>475,000</u> | <u>475,000</u> |
| TOTAL 2000 | | <u>476,300</u> | <u>476,300</u> |
| 3000. CONTRACTUAL SERVICES | | | |
| 3040. Water | | 500 | 500 |
| 3210. Hire of Equipment - Garage - Vehicles | | 3,097 | 4,110 |
| 3230. Laundry & Cleaning | | 300 | 300 |
| 3240. Binding, Printing & Reproduction | | 250 | 250 |
| 3280. Temporary Help | | 2,000 | 2,000 |
| 3510. Travel & Entertainment | | 400 | 400 |
| 3530. Training, Registration Fees, Etc. | | 200 | 200 |
| 3920. Rent | | <u>1,600</u> | <u>1,600</u> |
| TOTAL 3000 | | <u>8,347</u> | <u>9,360</u> |
| 4000. MAINTENANCE OF STRUCTURES | | | |
| 4010. Buildings & Grounds | | <u>1,500</u> | <u>1,500</u> |
| TOTAL 4000 | | <u>1,500</u> | <u>1,500</u> |
| GRAND TOTAL | | \$ <u>543,739</u> | \$ <u>549,311</u> |

PERSONNEL SCHEDULE

| FUND WAREHOUSE 760 | | AGENCY FACILITIES & FLEET MGMT 040 | | ORGANIZATION WAREHOUSE 0760 | |
|--|--|--|---------------------|-----------------------------------|---------------------|
| POSITION TITLE | | EMPLOYEES | | | BUDGET 2007-2008 |
| | | BUDGET 2005-2006 | BUDGET 2006-2007 | BUDGET 2007-2008 | |
| SUPERVISORY Warehouse Supervisor | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| OPERATIONS Warehouse Operator | | 1 | 1 | 1 | |
| TOTAL | | <u>1</u> | <u>1</u> | <u>1</u> | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| BASE SALARIES | | | | | \$ 41,642 |
| LONGEVITY | | | | | 1,203 |
| OVERTIME | | | | | 1,337 |
| FRINGE BENEFITS | | | | | <u>17,969</u> |
| GRAND TOTAL | | <u>2</u> | <u>2</u> | <u>2</u> | \$ <u>62,151</u> |

SUMMARY

| FUND WAREHOUSE 760 | AGENCY FACILITIES & FLEET MGMT 040 | ORGANIZATION NONDEPARTMENTAL 0765 | |
|---------------------------------|---|--|---------------------|
| CLASSIFICATION | | BUDGET 2006-2007 | BUDGET 2007-2008 |
| 1000. PERSONNEL SERVICES | | \$ 0 | \$ 0 |
| 2000. COMMODITIES | | 0 | 0 |
| 3000. CONTRACTUAL SERVICES | | 5,661 | 5,023 |
| 4000. MAINTENANCE - STRUCTURES | | 0 | 0 |
| 5000. MAINTENANCE - EQUIPMENT | | 0 | 0 |
| 6000. MISCELLANEOUS | | <u>18,244</u> | <u>19,831</u> |
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FUNCTION: This division is used to record the payment the Warehouse Fund makes to the General Fund for services rendered, to record depreciation expense and this fund's share of general liability insurance and external audit fees.

BUDGET COMMENTS: The amount budgeted for General Fund services, based on a cost allocation study, is more than the previous year. This increase is partially offset by other contractual services expenditure lines that have a slight decrease.

DETAIL

| DETAIL | | |
|--|--------------------------------|-----------------------------|
| FUND | AGENCY | ORGANIZATION |
| WAREHOUSE 760 | FACILITIES & FLEET MGMT 040 | NONDEPARTMENTAL 0765 |
| CLASSIFICATION | BUDGET 2006-2007 | BUDGET 2007-2008 |
| <u>OPERATING SERVICES</u> | | |
| 3000. CONTRACTUAL SERVICES | | |
| 3110. Insurance - External | \$ 823 | \$ 957 |
| 3112. General Liability Self-Insurance | 2,443 | 2,304 |
| 3120. Group Insurance | 1,895 | 0 |
| 3121. City Share - Retiree Insurance | 0 | 1,512 |
| 3440. External Audit Fees | <u>500</u> | <u>250</u> |
| TOTAL 3000 | <u>5,661</u> | <u>5,023</u> |
| 6000. MISCELLANEOUS | | |
| 6202. General Fund Services | <u>18,244</u> | <u>19,831</u> |
| TOTAL 6000 | <u>18,244</u> | <u>19,831</u> |
| GRAND TOTAL | \$ <u><u>23,905</u></u> | \$ <u><u>24,854</u></u> |



SECTION XII

INTEREST AND SINKING FUND

CITY OF MIDLAND, TEXAS

Debt Limits and Debt Levels

October 1, 2007

The City of Midland carefully plans debt acquisition to fund only capital replacement and construction. This process includes matching the maturity of the debt to the useful lives of the assets to be funded, as closely as possible. This allows for the use of debt to compliment operations by allowing for matching the cash flows of asset cost to the period deriving the benefit from the asset. Additionally, this allows the City to plan for and structure debt payments in such a manner that debt service tends to be fairly level across the years creating a known, even demand upon resources for debt service and limiting the demand upon resources to a managed level. As a result of the development and refinement of this process, the impact of current debt upon present and future operations is minimized and annual operations can be based upon a known level of expendable, available resources to respond to the immediate needs of the city.

The Constitution and Statutes of the State of Texas and the Charter of the City of Midland do not provide for a legal debt limit. The 8% debt limit rate used herein is that recommended by the Finance Advisory Board of the City of Midland and adopted by the City Council as a safe debt limit.

Included in the total amount of debt applicable to the current debt limit is \$48,595,000 Tax and Limited Pledge Revenue Certificates of Obligation for water and sewer improvements, \$4,490,000 Tax and Revenue Refunding Bonds for water and sewer and \$18,810,000 Water and Sewer System Revenue Bonds; \$663,038 Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation for Hogan Park Golf Course expansion; \$12,080,000 General Obligation Refunding Bonds for Airport improvements; and \$4,295,000 Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation and \$28,140,000 General Obligation Refunding Bonds for construction of the Scharbauer Sports Complex. Principal and interest on these bonds and certificates is being financed by the Water and Sewer Fund, Golf Course Fund, the Airport Fund and the Scharbauer Sports Complex Fund, through contractual agreements with the Midland Football/Soccer and Baseball Complex Development Corporation, a 4b corporation, respectively and therefore requires the use of no tax dollars.

CITY OF MIDLAND, TEXAS
Computation of Estimated Debt Margin

October 1, 2007

| | | |
|---|------------------|-----------------------|
| Assessed value 2007 tax roll | | \$5,178,950,730 |
| Debt limit, 8% of assessed value | | \$ 414,316,058 |
| Amount of debt applicable to debt limit: | | |
| Total bonded debt | \$ 144,240,000 | |
| Less: | | |
| Estimated Net assets in Debt Service Fund | 287,620 | |
| Estimated Water and Sewer bonds restricted | 3,361,692 | |
| Estimated Golf Course bonds restricted assets | 64,826 | |
| Estimated Airport bonds restricted assets | 825,475 | |
| Estimated Scharbauer Sports Complex bonds restricted assets | <u>1,080,299</u> | |
| Total estimated net assets restricted for debt service | \$ 5,619,912 | |
| Total bonded debt less assets restricted for debt service | | <u>138,620,088</u> |
| Debt Margin | | \$ <u>275,695,970</u> |

City of Midland
Debt Service Requirements to Maturity
September 30, 2007

CITY OF MIDLAND, TEXAS

| Fiscal Year Ending September 30, | Supported by General Government | | | Supported by Enterprise Funds | | | | | | Total All Debt Service Requirements |
|--|---|--------------|---------------|-------------------------------|--------------|--|---------------|----------------|----------------|---|
| | General Obligation Bonds, Certificates of Obligation and Notes Payable | | | Revenue Bonds | | General Obligation Bonds, Certificates of Obligation and Notes Payable | | | | |
| | Principal | Interest | Total | Principal | Interest | Principal | Interest | Total | | |
| 2008 | \$ 2,808,488 | \$ 1,282,232 | \$ 4,090,720 | \$ 1,425,000 | \$ 831,006 | \$ 3,275,512 | \$ 5,937,703 | \$ 11,469,221 | \$ 15,559,941 | |
| 2009 | 2,175,314 | 989,329 | 3,164,643 | 1,490,000 | 773,875 | 4,249,036 | 4,332,475 | 10,845,386 | 14,010,029 | |
| 2010 | 2,277,141 | 898,757 | 3,175,898 | 1,570,000 | 711,438 | 4,432,559 | 4,146,821 | 10,860,818 | 14,036,716 | |
| 2011 | 2,374,078 | 803,660 | 3,177,738 | 1,640,000 | 644,388 | 4,615,972 | 3,962,370 | 10,862,730 | 14,040,468 | |
| 2012 | 2,471,016 | 703,688 | 3,174,704 | 1,730,000 | 572,756 | 4,789,534 | 3,773,382 | 10,865,672 | 14,040,376 | |
| 2013 | 2,140,572 | 608,164 | 2,748,736 | 1,820,000 | 488,419 | 5,000,378 | 3,557,163 | 10,865,960 | 13,614,696 | |
| 2014 | 2,150,353 | 519,066 | 2,669,419 | 610,000 | 399,638 | 5,126,097 | 3,319,677 | 9,455,412 | 12,124,831 | |
| 2015 | 1,800,000 | 434,253 | 2,234,253 | 645,000 | 371,531 | 5,372,000 | 3,068,113 | 9,456,644 | 11,690,897 | |
| 2016 | 1,785,000 | 351,840 | 2,136,840 | 685,000 | 341,756 | 5,621,850 | 2,807,162 | 9,455,768 | 11,592,608 | |
| 2017 | 1,150,000 | 289,180 | 1,439,180 | 725,000 | 310,181 | 3,605,000 | 2,575,539 | 7,215,720 | 8,654,900 | |
| 2018 | 1,200,000 | 241,705 | 1,441,705 | 770,000 | 276,713 | 3,770,000 | 2,409,245 | 7,225,958 | 8,667,663 | |
| 2019 | 785,000 | 202,005 | 987,005 | 815,000 | 241,219 | 3,915,000 | 2,251,731 | 7,222,950 | 8,209,955 | |
| 2020 | 820,000 | 167,980 | 987,980 | 865,000 | 203,606 | 4,100,000 | 2,067,589 | 7,236,195 | 8,224,175 | |
| 2021 | 400,000 | 141,155 | 541,155 | 920,000 | 163,650 | 4,275,000 | 1,859,424 | 7,218,074 | 7,759,229 | |
| 2022 | 420,000 | 123,730 | 543,730 | 975,000 | 121,219 | 2,380,000 | 1,702,939 | 5,179,158 | 5,722,888 | |
| 2023 | 435,000 | 105,453 | 540,453 | 1,030,000 | 76,313 | 1,615,000 | 1,616,790 | 4,338,103 | 4,878,556 | |
| 2024 | 460,000 | 84,600 | 544,600 | 1,095,000 | 28,744 | 1,695,000 | 1,539,103 | 4,357,847 | 4,902,447 | |
| 2025 | 480,000 | 61,100 | 541,100 | - | - | 1,780,000 | 1,451,900 | 3,231,900 | 3,773,000 | |
| 2026 | 505,000 | 36,475 | 541,475 | - | - | 1,875,000 | 1,360,178 | 3,235,178 | 3,776,653 | |
| 2027 | 530,000 | 11,925 | 541,925 | - | - | 1,965,000 | 1,268,475 | 3,233,475 | 3,775,400 | |
| 2028 | - | - | - | - | - | 2,055,000 | 1,177,128 | 3,232,128 | 3,232,128 | |
| 2029 | - | - | - | - | - | 2,155,000 | 1,081,441 | 3,236,441 | 3,236,441 | |
| 2030 | - | - | - | - | - | 2,260,000 | 975,724 | 3,235,724 | 3,235,724 | |
| 2031 | - | - | - | - | - | 2,250,000 | 862,750 | 3,112,750 | 3,112,750 | |
| 2032 | - | - | - | - | - | 2,365,000 | 747,375 | 3,112,375 | 3,112,375 | |
| 2033 | - | - | - | - | - | 2,485,000 | 626,125 | 3,111,125 | 3,111,125 | |
| 2034 | - | - | - | - | - | 2,615,000 | 498,625 | 3,113,625 | 3,113,625 | |
| 2035 | - | - | - | - | - | 2,745,000 | 364,625 | 3,109,625 | 3,109,625 | |
| 2036 | - | - | - | - | - | 2,885,000 | 223,875 | 3,108,875 | 3,108,875 | |
| 2037 | - | - | - | - | - | 3,035,000 | 75,875 | 3,110,875 | 3,110,875 | |
| | \$ 27,166,962 | \$ 8,056,297 | \$ 35,223,259 | \$ 18,810,000 | \$ 6,556,452 | \$ 98,307,938 | \$ 61,641,322 | \$ 185,315,712 | \$ 220,538,971 | |

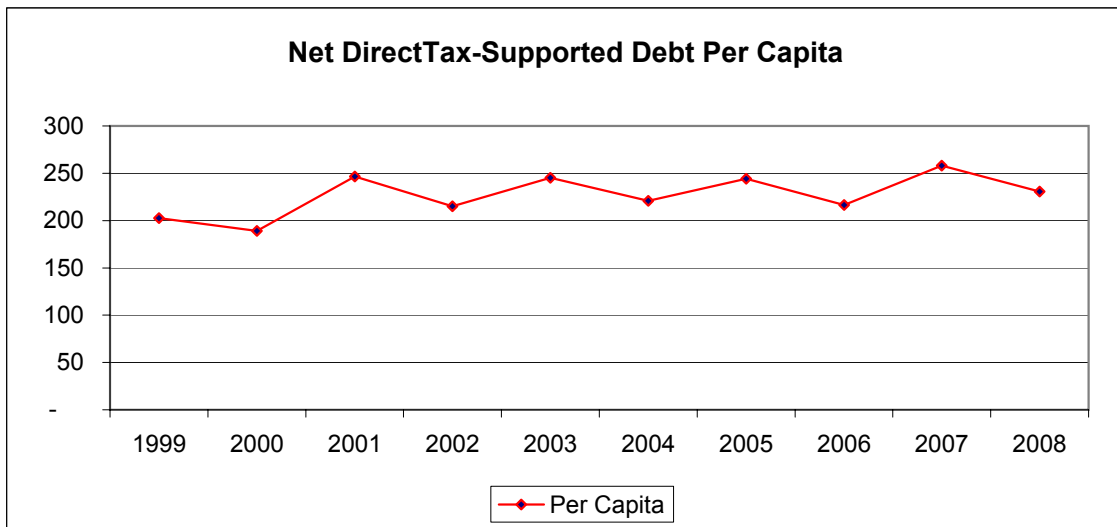
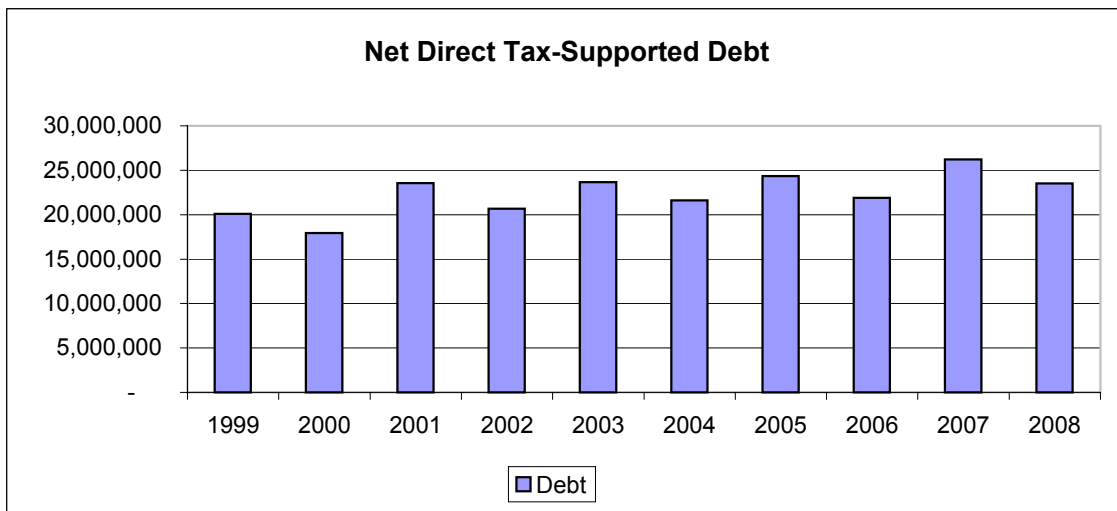
CITY OF MIDLAND, TEXAS

HISTORICAL AND PROJECTED NET DIRECT TAX-SUPPORTED DEBT TRENDS

| Fiscal Year Ended September 30 | Population(1) | Taxable Assessed Valuation (2) | Net Direct Tax-Supported Debt | Ratio of Net Direct Tax-Supported Debt to Taxable Value | Net Direct Tax-Supported Debt Per Capita |
|--------------------------------------|---------------|--------------------------------------|-------------------------------------|---|---|
| 1999 | 99,186 | 3,105,900,523 | 20,091,608 | 0.65% | 203 |
| 2000 | 94,996 | 3,205,656,115 | 17,946,797 | 0.56% | 189 |
| 2001 | 95,551 | 3,237,910,681 | 23,553,317 | 0.73% | 246 |
| 2002 | 96,108 | 3,319,496,004 | 20,671,587 | 0.62% | 215 |
| 2003 | 96,402 | 3,382,130,567 | 23,649,417 | 0.70% | 245 |
| 2004 | 97,837 | 3,515,876,755 | 21,616,386 | 0.61% | 221 |
| 2005 | 99,683 | 3,701,043,301 | 24,340,964 | 0.66% | 244 |
| 2006 | 101,033 | 3,947,384,495 | 21,882,294 | 0.55% | 217 |
| 2007 | 101,549 | 4,428,007,682 | 26,215,138 | 0.59% | 258 |
| 2008 | 101,981 | 5,178,950,730 | 23,508,287 | 0.45% | 231 |

(1) Source: Fiscal Year 2000 - U.S. Census
All years except 2000 - City of Midland estimates

(2) Source: Midland Central Appraisal District



DEBT SERVICE**TAX SUPPORTED DEBT**Interest and Sinking Fund

| | FY 06 Actual 2005-06 | FY 07 Estimated 2006-07 | FY 08 Proposed 2007-08 |
|--|----------------------------|-------------------------------|------------------------------|
| RESOURCES: | | | |
| Resources at October 1 | \$ 302,273 | \$ 336,219 | \$ 287,620 |
| Receipts: | | | |
| Ad valorem taxes | 3,451,125 | 3,339,497 | 3,910,011 |
| Transfer from Water & Sewer Fund | 106,060 | 110,441 | 109,476 |
| Investment income | 38,920 | 42,000 | 42,000 |
| Accrued Interest Received | 0 | 32,093 | 0 |
| Total receipts | 3,596,105 | 3,524,031 | 4,061,487 |
| Total resources and receipts | 3,898,378 | 3,860,250 | 4,349,107 |
| Expenditures: | | | |
| Principal maturities | 2,484,724 | 2,691,551 | 2,808,488 |
| Interest maturities | 1,074,354 | 877,880 | 1,282,232 |
| Paying agents' fees | 3,081 | 3,200 | 3,200 |
| Total expenditures | 3,562,159 | 3,572,631 | 4,093,920 |
| Total Current Year Uses of Interest and Sinking Fund Assets | 3,562,159 | 3,572,631 | 4,093,920 |
| Resources at September 30 | \$ 336,219 | \$ 287,620 | \$ 255,187 |

TAX SUPPORTED DEBT INTEREST AND REDEMPTION FUND
STATEMENT OF BONDED INDEBTEDNESS AT OCTOBER 1, 2007 AND EXPENDITURES BY ISSUE 2007/08

| BOND ISSUES | SERIES | BONDED INDEBTEDNESS | | | | | EXPENDITURES 2007/08 | | |
|---|--------|---------------------|------------------------|---|----------------|---------------------|----------------------|--------------|--------------|
| | | DATE OF ISSUE | MATURITIES OUTSTANDING | INTEREST RATE | ORIGINAL ISSUE | OUTSTANDING 10-1-07 | PRINCIPAL | INTEREST | TOTAL |
| Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation | 1997 | 3-1-97 | 3-1-08/12 | 4.80%, 4.50% | 4,750,000 | 1,945,000 | 360,000 | 81,075 | 441,075 |
| Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation | 1998 | 3-1-98 | 3-1-08/13 | 4.45%, 4.50%, 4.75% | 971,593 | 457,728 | 71,250 | 19,534 | 90,784 |
| General Obligation Refunding Bonds | 1998 | 5-15-98 | 3-1-08 | 4.48% | 6,220,000 | 400,000 | 400,000 | 8,960 | 408,960 |
| Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation | 1999 | 2-15-99 | 3-1-08/14 | 4.00% | 4,850,000 | 2,679,234 | 342,238 | 100,325 | 442,563 |
| HUD Section 108 Loan | 2000 | 7-01-00 | 9-30-08/15 | 5.53%, 5.67%, 5.75%, 5.80%, 6.00%, 6.08%, 6.17%, 6.25% | 1,045,000 | 665,000 | 70,000 | 39,476 | 109,476 |
| Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation | 2001 | 2-27-01 | 3-01-08/16 | 4.25%, 4.30%, 4.40%, 4.55%, 4.70%, 4.80%, 4.90%, 5.00% | 7,000,000 | 5,025,000 | 420,000 | 222,775 | 642,775 |
| Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation | 2003 | 2-25-03 | 3-01-08/18 | 3.00%, 3.20%, 3.25%, 3.40%, 3.50%, 3.60%, 3.70%, 3.80%, 4.00% | 4,950,000 | 4,020,000 | 300,000 | 136,535 | 436,535 |
| General Obligation Refunding Bonds | 2003 | 6-15-03 | 3-01-08/08 | 2.10% | 2,485,000 | 535,000 | 535,000 | 5,617 | 540,617 |
| Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation | 2005 | 2-15-05 | 3-01-08/20 | 3.50%, 3.60%, 4.00% | 4,950,000 | 4,530,000 | 275,000 | 160,397 | 435,397 |
| Tax and Limited Pledge Revenue Certificates of Obligation | 2007 | 1-15-07 | 3-01-08/27 | 4.25%, 4.00%, 5.00%, 4.00%, 5.00%, 4.25%, 4.30%, 5.00%, 4.50% | 6,910,000 | 6,910,000 | 35,000 | 507,538 | 542,538 |
| Paying Agent/Other Fees | | | | | | | | | 3,200 |
| Total Expenditures | | | | | | \$ 27,166,962 | \$ 2,808,488 | \$ 1,282,232 | \$ 4,093,920 |

CITY OF MIDLAND, TEXAS

**WATER AND SEWER
REVENUE BONDS
DEBT SERVICE**

| | FY 07 Estimated 2006-07 | FY 08 Proposed 2007-08 |
|--|-------------------------------|------------------------------|
| | <u> </u> | <u> </u> |
| RESOURCES: | | |
| Resources at October 1 | \$ <u>1,406,377</u> | \$ <u>1,453,759</u> |
| Receipts: | | |
| Transfer from Water & Sewer Operations-Junior Lien Bonds | 1,017,278 | 460,576 |
| Transfer from Water & Sewer Operations-2002 Refunding Bonds | 1,261,379 | 1,256,722 |
| Interest on investments | <u>75,000</u> | <u>70,000</u> |
| Total receipts | <u>2,353,657</u> | <u>1,787,298</u> |
| Total resources and receipts | <u>3,760,034</u> | <u>3,241,057</u> |
| Expenditures: | | |
| Principal maturities | 1,370,000 | 1,425,000 |
| Interest maturities | 883,475 | 831,007 |
| Paying agent's fees | 4,700 | 5,000 |
| Letter of credit fees | 27,500 | 28,000 |
| Remarketing fees | 10,100 | 11,000 |
| Issuer's fees | 10,500 | 15,000 |
| Program Expenses | <u>-</u> | <u>-</u> |
| Total expenditures | <u>2,306,275</u> | <u>2,315,007</u> |
| Resources at September 30 | \$ <u><u>1,453,759</u></u> | \$ <u><u>926,050</u></u> |

CITY OF MIDLAND, TEXAS

**WATER AND SEWER
GENERAL OBLIGATION DEBT
DEBT SERVICE**

| | FY 07 Estimated 2006-07 | FY 08 Proposed 2007-08 |
|---|---------------------------------|----------------------------------|
| | <u> </u> | <u> </u> |
| RESOURCES: | | |
| Resources at October 1 | \$ <u> - </u> | \$ <u> 1,907,933 </u> |
| Receipts: | | |
| Transfer from Water & Sewer | | |
| Operations-2007 Certificate of Obligation | 1,625,500 | 2,651,633 |
| Transfer from Water & Sewer | | |
| Operations-2007 Refunding Bonds | 341,761 | 656,522 |
| Transfer from Water & Sewer | | |
| 1996 Refunding Bond Sinking | 477,244 | - |
| Interest on investments | <u> 29,455 </u> | <u> 35,000 </u> |
| Total receipts | <u> 2,473,960 </u> | <u> 3,343,155 </u> |
| Total resources and receipts | <u> 2,473,960 </u> | <u> 5,251,088 </u> |
| Expenditures: | | |
| Principal maturities | 505,000 | 420,000 |
| Interest maturities | 60,527 | 3,930,988 |
| Paying agent's fees | <u> 500 </u> | <u> 1,000 </u> |
| Total expenditures | <u> 566,027 </u> | <u> 4,351,988 </u> |
| Resources at September 30 | \$ <u> 1,907,933 </u> | \$ <u> 899,100 </u> |

**WATER AND SEWER INTEREST AND REDEMPTION FUND
STATEMENT OF BONDED INDEBTEDNESS AT OCTOBER 1, 2007 AND EXPENDITURES BY ISSUE 2007/08**

| BOND ISSUES | SERIES | BONDED INDEBTEDNESS | | | | | EXPENDITURES 2007/08 | | |
|---|--------|---------------------|------------------------|--|----------------|----------------------|----------------------|---------------------|---------------------|
| | | DATE OF ISSUE | MATURITIES OUTSTANDING | INTEREST RATE | ORIGINAL ISSUE | OUTSTANDING 10-1-07 | PRINCIPAL | INTEREST | TOTAL |
| Tax and Limited Pledge Revenue Certificates of Obligation | 2007 | 1-15-07 | 3-01-08/37 | 4.25%,4.00%,5.00%, 4.00%,5.00%,4.784%, 4.25%,4.30%,5.00%, 4.50%,5.00% | 48,595,000 | 48,595,000 | - | 3,746,888 | 3,746,888 |
| Combination Tax and Revenue Refunding Bonds | 2007 | 1-15-07 | 5-01-08/16 | 4.25%,4.00% | 4,995,000 | 4,490,000 | 420,000 | 184,100 | 604,100 |
| SENIOR LIEN BONDS: | | | | | | | | | |
| System Revenue Refunding | 2002 | 5-1-02 | 5-1-08/13 | 3.75%,4.00%,4.125%, 4.25%,5.00% | 10,460,000 | 6,675,000 | 995,000 | 292,994 | 1,287,994 |
| JUNIOR LIEN BONDS: | | | | | | | | | |
| Waterworks & Sewer System Junior Lien Revenue | 1999 | 12-1-99 | May-08/24 | Floating Rate | 15,285,000 | 12,135,000 | 430,000 | 538,013 | 968,013 |
| Paying Agent's fees | | | | | | | | | 6,000 |
| Letter of credit fees | | | | | | | | | 28,000 |
| Remarketing fees | | | | | | | | | 11,000 |
| Issuer fees | | | | | | | | | 15,000 |
| Program Expenses | | | | | | | | | 0 |
| | | | | | | <u>\$ 71,895,000</u> | <u>\$ 1,845,000</u> | <u>\$ 4,761,995</u> | <u>\$ 6,666,995</u> |
| NOTES PAYABLE: | | | | | | | | | |
| Pecan Acres Water Supply Note Payable | 2004 | 7-1-04 | Quarterly Oct-07/15 | 7.13% 7.23% 7.48% | 55,100 | 44,900 | 4,000 | 3,215 | 7,215 |

CITY OF MIDLAND, TEXAS

**GOLF COURSE
CERTIFICATES OF OBLIGATION
DEBT SERVICE**

| | FY 07 Estimated 2006-07 | FY 08 Proposed 2007-08 |
|-------------------------------------|-------------------------------|------------------------------|
| RESOURCES: | | |
| Resources at October 1 | \$ 61,974 | \$ 64,826 |
| Receipts: | | |
| Transfer from Golf Course PFC Fund: | | |
| Golf Course C.O., Series 98 | 123,860 | 120,563 |
| Golf Course C.O., Series 99 | 9,983 | 9,600 |
| Interest on investments: | | |
| Golf Course C.O., Series 98 | 0 | 0 |
| Golf Course C.O., Series 99 | 600 | 600 |
| Total receipts | 134,443 | 130,763 |
| Total resources and receipts | 196,417 | 195,589 |
| Expenditures: | | |
| Principal maturities | 98,449 | 101,512 |
| Interest maturities | 32,392 | 27,977 |
| Paying agent's/Issuance fees | 750 | 750 |
| Total expenditures | 131,591 | 130,239 |
| Resources at September 30 | \$ 64,826 | \$ 65,350 |

GOLF COURSE INTEREST AND REDEMPTION FUND
STATEMENT OF BONDED INDEBTEDNESS AT OCTOBER 1, 2007 AND EXPENDITURES BY ISSUE 2007/08

| BOND ISSUES | SERIES | BONDED INDEBTEDNESS | | | | | | EXPENDITURES 2007/08 | | |
|---|--------|---------------------|------------------------|---------------|-------|----------------|---------------------|----------------------|------------|------------|
| | | DATE OF ISSUE | MATURITIES OUTSTANDING | INTEREST RATE | | ORIGINAL ISSUE | OUTSTANDING 10-1-07 | PRINCIPAL | INTEREST | TOTAL |
| Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation | 1998 | 3-01-98 | 3-1-08/13 | 4.45% | 4.50% | \$ 1,278,407 | \$ 602,273 | \$ 93,750 | \$ 25,702 | \$ 119,452 |
| | | | | 4.75% | | | | | | |
| Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation | 1999 | 2-15-99 | 3-1-08/13 | 4.00% | | 110,000 | 60,766 | 7,762 | 2,275 | 10,037 |
| Paying Agent's Fees | | | | | | | | | | 750 |
| | | | | | | \$ 663,039 | \$ 101,512 | \$ 27,977 | \$ 130,239 | |

CITY OF MIDLAND, TEXAS

**AIRPORT
GENERAL OBLIGATION REFUNDING BONDS, SERIES 06A
DEBT SERVICE**

| | FY 07 Estimated <u>2006-07</u> | FY 08 Proposed <u>2007-08</u> |
|----------------------------------|--------------------------------------|-------------------------------------|
| RESOURCES: | | |
| Resources at October 1 | \$ <u>798,059</u> | \$ <u>825,475</u> |
| Receipts: | | |
| Transfer from Airport Operations | 485,509 | 479,605 |
| Transfer from Airport PFC Fund | 1,145,907 | 1,131,970 |
| Interest on investments | <u>38,150</u> | <u>43,000</u> |
| Total receipts | <u>1,669,566</u> | <u>1,654,575</u> |
| Total resources and receipts | <u>2,467,625</u> | <u>2,480,050</u> |
| Expenditures: | | |
| Principal maturities | 1,080,000 | 1,120,000 |
| Interest maturities | 561,850 | 517,850 |
| Paying agent's/Issuance fees | <u>300</u> | <u>300</u> |
| Total expenditures | <u>1,642,150</u> | <u>1,638,150</u> |
| Resources at September 30 | \$ <u><u>825,475</u></u> | \$ <u><u>841,900</u></u> |

AIRPORT INTEREST AND REDEMPTION FUND
STATEMENT OF BONDED INDEBTEDNESS AT OCTOBER 1, 2007 AND EXPENDITURES BY ISSUE 2007/08

| <u>BOND ISSUES</u> | <u>SERIES</u> | <u>BONDED INDEBTEDNESS</u> | | | | | | <u>EXPENDITURES 2007/08</u> | | |
|---------------------------------------|---------------|------------------------------|-----------------------------------|--------------------------|-------|---------------------------|--------------------------------|-----------------------------|-------------------|---------------------|
| | | <u>DATE OF ISSUE</u> | <u>MATURITIES OUTSTANDING</u> | <u>INTEREST RATE</u> | | <u>ORIGINAL ISSUE</u> | <u>OUTSTANDING 10-1-07</u> | <u>PRINCIPAL</u> | <u>INTEREST</u> | <u>TOTAL</u> |
| General Obligation Refunding Bonds | 2006A | 1-15-06 | 3-1-08/16 | 4.00% | 5.00% | 13,160,000 | 12,080,000 | 1,120,000 | 517,850 | 1,637,850 |
| | | | | 4.00% | | | | | | |
| Paying Agent's fees | | | | | | | | | | 300 |
| | | | | | | | <u>\$ 12,080,000</u> | <u>\$ 1,120,000</u> | <u>\$ 517,850</u> | <u>\$ 1,638,150</u> |

CITY OF MIDLAND, TEXAS

**SCHARBAUER SPORTS COMPLEX
GENERAL OBLIGATION BONDS
DEBT SERVICE**

| | FY 07 Estimated <u>2006-07</u> | FY 08 Proposed <u>2007-08</u> |
|--|--------------------------------------|-------------------------------------|
| RESOURCES: | | |
| Resources at October 1 | \$ <u>1,050,185</u> | \$ <u>1,080,299</u> |
| Receipts: | | |
| Transfer from Sports Complex Operations | 3,068,718 | 3,067,815 |
| Transfer from 2000 Sports Complex C.O. I&S | 0 | 0 |
| Proceeds from Refunding Debt | 0 | 0 |
| Interest on investments | <u>54,200</u> | <u>55,000</u> |
| Total receipts | <u>3,122,918</u> | <u>3,122,815</u> |
| Total resources and receipts | <u>4,173,103</u> | <u>4,203,114</u> |
| Expenditures: | | |
| Principal maturities | 1,560,000 | 1,630,000 |
| Interest maturities | 1,530,404 | 1,457,673 |
| Paying agent's/Issuance fees | 2,400 | 2,400 |
| Payment to Refunded Bond Escrow Agent | 0 | 0 |
| Other | <u>0</u> | <u>0</u> |
| Total expenditures | <u>3,092,804</u> | <u>3,090,073</u> |
| Resources at September 30 | \$ <u><u>1,080,299</u></u> | \$ <u><u>1,113,041</u></u> |

SCHARBAUER SPORTS COMPLEX INTEREST AND REDEMPTION FUND
STATEMENT OF BONDED INDEBTEDNESS AT OCTOBER 1, 2007 AND EXPENDITURES BY ISSUE 2007/08

| BOND ISSUES | SERIES | BONDED INDEBTEDNESS | | | | | EXPENDITURES 2007/08 | | |
|---|--------|---------------------|---------------------------|---|-------------------|------------------------|----------------------|--------------|--------------|
| | | DATE OF ISSUE | MATURITIES OUTSTANDING | INTEREST RATE | ORIGINAL ISSUE | OUTSTANDING 10-1-07 | PRINCIPAL | INTEREST | TOTAL |
| Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation | 2000 | 3-01-00 | 3-01-08/10 | 5.60% | \$ 35,900,000 | \$ 2,205,000 | \$ 695,000 | \$ 104,020 | \$ 799,020 |
| Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation | 2001A | 5-22-01 | 3-01-08/30 | 4.45%,4.55%,4.65% 4.75%,5.00%,5.10% 5.20%,5.25%,5.30% 5.375% | 2,500,000 | 2,090,000 | 75,000 | 106,589 | 181,589 |
| General Obligation Refunding Bonds | 2006B | 1-15-06 | 3-01-08/22 | 3.50%,3.625%,3.40% 3.548%,5.00%,4.00% 4.20%,5.00%,4.25% | 28,970,000 | 28,140,000 | 860,000 | 1,247,064 | 2,107,064 |
| Paying Agent/Other Fees | | | | | | | | | 2,400 |
| Total Expenditures | | | | | | \$ 32,435,000 | \$ 1,630,000 | \$ 1,457,673 | \$ 3,090,073 |



SECTION XIII

CAPITAL

CAPITAL IMPROVEMENT PROGRAM

The presentation in this “Capital” section of the operating budget is to give users an overview of the capital program in place for the City. A separately produced Capital Improvement Program document provides detail on all of the projects listed in the “Capital” section of this operating budget.

The purpose of the Capital Improvement Program (CIP) is to implement and facilitate the City’s Master Plan. Generally, capital projects are in excess of \$15,000 and include such items as land purchases, building and/or renovating structures, roads, water and sewer line extensions, park developments and new City facilities such as fire stations, airports, or water treatment facilities. Major maintenance projects such as street resurfacing or a new roof for a building are not included in the CIP.

A listing of all currently available capital projects funds is included in the “Summary of Capital Resources Available”. These are dollars which, subject to restrictions in bond covenants, may be used to fund some of the proposed CIP in conjunction with possible future debt issues, operating revenues, grants or other funding sources available to the City.

Inherent in any consideration of capital expenditures is the consideration of finding the dollars to pay for and then maintain the proposed projects. A primary source of capital dollars is debt issued by the City. General guidelines for a “safe” level of debt have been established at approximately eight percent (8%) of taxable assessed valuation, with certain minor adjustments to this amount. A discussion of this calculation and some basic information relative to ad valorem considerations of debt issuance are presented in the fourth section of the CIP budget.

The consideration of ongoing maintenance of capital assets subsequent to construction is of concern in approving any capital project. In order to provide this information for the decision making process, one of the required sections to be completed on a Capital Improvement Request Form or Capital Improvement Activity Form is a description of the operating budget impact of the project. Submitting Departments are required to evaluate the ongoing costs subsequent to completion of a project associated with personnel, commodities, contractual services, maintenance and other costs for each project submitted. Copies of these forms for each project listed in this capital section may be found in the City’s Capital Improvement Program document.

All capital projects currently funded and underway are listed in the “Capital Projects Budget Summary.”

The five year CIP needs assessment is presented in a schedule labeled “Capital Projects Needs Assessment Budget.” Inherent in this needs assessment is the consideration of the operating budget impact in future years.

The “Capital Improvement Projects Requests” are evaluated and prioritized by City management and tentative recommendations are made to City Council. Council then evaluates, modifies and reviews management’s tentative recommendations and adopts a CIP for the year.

Inclusion of a project in the “Capital Improvement Projects Requests” does not insure that the project will be funded at any time in the future, but it does assure that the project will be evaluated on its merits relative to other proposed CIP projects.

CITY OF MIDLAND, TEXAS

SUMMARY OF RESOURCES AVAILABLE

| FUND | FUND NAME | | REMAINING BALANCE |
|------|---|--------------|----------------------|
| 070 | POLICE SPECIAL PURPOSES -FEDERAL (1) | \$ 157,230 | |
| 071 | POLICE SPECIAL PURPOSES-STATE (1) | 58,130 | |
| 074 | DEPT. OF JUSTICE GRANT (JAG) | 2,930 | |
| 163 | 2001 GP CO-POLICE PUBLIC SAFETY EQUIPMENT | 3,198 | |
| | POLICE | | \$ 221,488 |
| 095 | STREET IMPROVEMENT FUND (PERMIT FEES) (2) | \$ 301,483 | |
| 152 | STREET IMPROVEMENT CAPITAL FUND | 17,711 | |
| 154 | 98 GP CO-DRAINAGE IMPROVEMENTS | 9,689 | |
| 159 | 99 GP CO-STREET IMPROVEMENTS | 15,534 | |
| 160 | 99 GP CO-DRAINAGE IMPROVEMENTS | 4,291 | |
| 164 | 2001 GP CO-STREETS IMPROVEMENTS | 419 | |
| 165 | 2001 GP CO-DRAINAGE IMPROVEMENTS | 129,546 | |
| 168 | 2001 TRAFFIC IMPROVEMENTS BOND | 121,042 | |
| 170 | 95 GP CO STREETS IMPROVEMENTS | 457 | |
| 171 | 95 GP CO DRAINAGE IMPROVEMENTS | 45,583 | |
| 174 | 97 GP CO-STREETS AND DRAINAGE | 551 | |
| 180 | 03 GP CO-TRAFFIC IMPROVEMENTS | 12,665 | |
| 181 | 03 GP CO-STREETS AND DRAINAGE | 32,250 | |
| 186 | 05 GP CO-STREETS AND DRAINAGE | 180,141 | |
| 191 | 07 GP CO-STREETS AND DRAINAGE | 4,114,771 | |
| 193 | 07 GP CO-TRAFFIC SYSTEM IMPROVEMENT | 658,448 | |
| | STREETS | | \$ 5,644,581 |
| 176 | 97 GP CO-FIRE DEPT. IMPROVEMENTS | \$ 3,595 | |
| 185 | 05 GP CO-PUBLIC SAFETY EQUIPMENT | 7,330 | |
| | PUBLIC SAFETY | | \$ 10,925 |
| 092 | MUNICIPAL COURT TECHNOLOGY (6) | | \$ 160,996 |
| 140 | ANIMAL SHELTER FACILITY & EQUIPMENT | | \$ 170,818 |
| 167 | 2001 RECORDS STORAGE EQUIP BOND | | \$ 8,443 |
| 169 | 2001 PROFESSIONAL SERVICES BOND | | \$ 6,960 |
| 188 | 05 GP CO-CITY FACILITY IMPROVEMENT | \$ 73,902 | |
| 192 | 07 GP CO-CITY FACILITY IMPROVEMENT | 790,138 | |
| | | | \$ 864,040 |
| 158 | 99 GP CO PARK & HERITAGE DISTRICT | \$ 4,035 | |
| 162 | 2001 GP CO-PARK IMPROVEMENTS | 2,121 | |
| 166 | 2001 COMMUNITY CTR EQUIP & IMP | 37 | |
| 182 | 03 GP CO-PARK IMPROVEMENTS | 911 | |
| 187 | 05 GP CO-PARK IMPROVEMENTS | 66,486 | |
| 190 | 07 GP CO-PARK IMPROVEMENTS | 644,432 | |
| | PARKS | | \$ 718,021 |
| 157 | 98 GP CO-DOWNTOWN, CITY HALL, LAND | \$ 158,183 | |
| 177 | 97 GP CO-DOWNTOWN IMPROVEMENTS | 232 | |
| 184 | 03 GP CO-DOWNTOWN IMPROVEMENTS | 395,934 | |
| 189 | 05 GP CO-DOWNTOWN IMPROVEMENTS | 79,125 | |
| | DOWNTOWN | | \$ 633,475 |
| 446 | 98 GOLF COURSE CO CONSTRUCTION FUND | \$ 1,446 | |
| 447 | 99 GOLF COURSE CO CONSTRUCTION FUND | 205 | |
| | GOLF COURSE | | \$ 1,651 |
| 330 | SPECIAL W&S SYSTEM IMPR & REPL CONSTRUCTION (3) | \$ 8,960,352 | |
| 340 | T-BAR RANCH - WINKLER COUNTY IMPROVEMENTS (4) | 2,222,276 | |
| 365 | 1993 W&S REV BOND CONSTRUCTION | 12,183 | |
| 366 | 1996 W&S REV BOND CONSTRUCTION | 18,804 | |
| 375 | W&S 1999 FLT RATE REV CONST (TEX-CAP) | 794,125 | |
| 380 | W&S IMPROVEMENT CO | 45,312,926 | |
| | WATER & SEWER | | \$ 57,320,665 |
| 509 | AIRPORT RESTRICTED ASSET SALES (5) | | \$ 661,233 |
| 640 | 00 SPORT COMPLEX C.O. CONSTRUCTION FUND | \$ 1,929 | |
| 641 | 01 SPORT COMPLEX C.O. CONSTRUCTION FUND | 7,435 | |
| | | | \$ 9,364 |
| | TOTAL RESOURCES AVAILABLE | | \$ 66,432,660 |

(1) RESTRICTED TO SPECIAL POLICE MATTERS

(4) COUNCIL DESIGNATED RESERVE FOR WINKLER CO. DEVELOPMENT

(2) RESTRICTED TO GENERAL STREET IMPROVEMENTS

(5) RESTRICTED TO FAA APPROVED PROJECTS

(3) FUNDS ARE PROVISIONS FOR REPLACEMENT OF ASSETS

(6) RESTRICTED TO MUNICIPAL COURT TECHNOLOGY

**CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY**

| FUNDING SOURCE BY FUND | RESPONSIBLE DEPARTMENT BY AGENCY | PROJECT NUMBER | PROJECT DESCRIPTION | APPROPRIATED FUNDS | ANTICIPATED FUTURE APPROPRIATIONS | ESTIMATED TOTAL COST | TOTAL PROJECT EXPENDITURES | ANTICIPATED REMAINING EXPENDITURES | PERCENT OF PROJECT EXPENDED |
|-----------------------------------|---|---------------------------|--------------------------------|-------------------------------|--|-------------------------------------|---|---|--|
| 005 | 090 | 8019 | MIDLAND SR CTR BEQUEST PROJECT | \$ 21,272 | \$ - | \$ 21,272 | \$ 14,501 | \$ 6,771 | 68.17% |
| 755 | 040 | 8063 | EDP SYSTEMS UPGRADE PROJECT | 125,000 | - | 125,000 | 69,533 | 55,467 | 55.63% |
| 005 | 005 | 8344 | ECONOMIC DEVELOPMENT STUDY | 20,000 | - | 20,000 | 15,865 | 4,135 | 79.33% |
| 435 | 300 | 8397 | LANDFILL INSPECTION PROJECT | 110,000 | - | 110,000 | 101,334 | 8,666 | 92.12% |
| 157 | 005 | 8401 | TIRZ #1 DEVELOPMENT PLAN | 35,000 | - | 35,000 | 29,784 | 5,216 | 85.10% |
| 005 | 040 | 8456 | CITY FACILITIES RENOVATIONS | 342,000 | - | 342,000 | 156,104 | 185,896 | 45.64% |
| 166 | 040 | 8456 | CITY FACILITIES RENOVATIONS | 20,000 | - | 20,000 | 20,000 | - | 100.00% |
| 176 | 040 | 8456 | CITY FACILITIES RENOVATIONS | 30,000 | - | 30,000 | 30,000 | - | 100.00% |
| | | | | 392,000 | - | 392,000 | 206,104 | 185,896 | |
| 005 | 075 | 8469 | STORMWATER MANAGEMENT PROGRAM | 309,000 | - | 309,000 | 250,442 | 58,558 | 81.05% |
| 005 | 005 | 8516 | BI-20E TRANSPORTATION CORRIDOR | 110,000 | - | 110,000 | 94,552 | 15,448 | 85.96% |
| 340 | 300 | 8517 | RE-EVALUAT OF T-BAR & P DAVIS | 1,165,200 | - | 1,165,200 | 1,163,351 | 1,849 | 99.84% |
| 505 | 500 | 8525 | AIRPORT INDUSTRIAL PK BLDG IMP | 77,595 | - | 77,595 | 73,573 | 4,022 | 94.82% |
| 165 | 075 | 8536 | FY2003 MISC DRAINAGE IMPROVE | 25,000 | - | 25,000 | 11,500 | 13,500 | 46.00% |
| 064 | 075 | 8552 | HAP-HOMEBUYER ASSISTANCE PROGR | 60,000 | - | 60,000 | 55,945 | 4,055 | 93.24% |
| 505 | 500 | 8578 | SECURITY SYSTEM UPGRADE PROJ88 | 1,214,170 | - | 1,214,170 | 1,138,936 | 75,234 | 93.80% |
| 509 | 500 | 8578 | SECURITY SYSTEM UPGRADE PROJ88 | 88,516 | - | 88,516 | 75,711 | 12,805 | 85.53% |
| | | | | 1,302,686 | - | 1,302,686 | 1,214,647 | 88,039 | |
| 505 | 500 | 8579 | RUNWAY 34L SAFETY AREA | 1,143,889 | - | 1,143,889 | 1,142,044 | 1,845 | 99.84% |
| 509 | 500 | 8579 | RUNWAY 34L SAFETY AREA | 128,544 | - | 128,544 | 128,544 | - | 100.00% |
| | | | | 1,272,433 | - | 1,272,433 | 1,270,588 | 1,845 | |
| 162 | 090 | 8581 | DOUG RUSSELL POOL RENOVAT PROJ | 4,290 | - | 4,290 | 4,290 | - | 100.00% |
| 182 | 090 | 8581 | DOUG RUSSELL POOL RENOVAT PROJ | 277,428 | - | 277,428 | 276,028 | 1,400 | 99.50% |
| 187 | 090 | 8581 | DOUG RUSSELL POOL RENOVAT PROJ | 19,282 | - | 19,282 | 19,282 | - | 100.00% |
| 188 | 090 | 8581 | DOUG RUSSELL POOL RENOVAT PROJ | 415,000 | - | 415,000 | 415,000 | - | 100.00% |
| 190 | 090 | 8581 | DOUG RUSSELL POOL RENOVAT PROJ | 250,000 | - | 250,000 | 4,227 | 245,773 | 1.69% |
| | | | | 966,000 | - | 966,000 | 718,827 | 247,173 | |
| 446 | 090 | 8588 | HOGAN PK GOLF COURSE IMPROVEMT | 67,600 | - | 67,600 | 19,995 | 47,605 | 29.58% |
| 447 | 090 | 8588 | HOGAN PK GOLF COURSE IMPROVEMT | 9,461 | - | 9,461 | - | 9,461 | 0.00% |
| 448 | 090 | 8588 | HOGAN PK GOLF COURSE IMPROVEMT | 2,251,379 | - | 2,251,379 | 2,251,379 | - | 100.00% |
| | | | | 2,328,440 | - | 2,328,440 | 2,271,374 | 57,066 | |
| 181 | 075 | 8593 | SOUTH GARFIELD EXTENSION PROJ | 62,800 | - | 62,800 | 62,800 | - | 100.00% |
| 186 | 075 | 8593 | SOUTH GARFIELD EXTENSION PROJ | 269,000 | - | 269,000 | 118,574 | 150,426 | 44.08% |
| | | | | 331,800 | - | 331,800 | 181,374 | 150,426 | |
| 182 | 090 | 8596 | HOGAN PARK RENOVATIONS PROJECT | 525,000 | - | 525,000 | 277,617 | 247,383 | 52.88% |

CITY OF MIDLAND, TEXAS

**CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY**

| FUNDING SOURCE BY FUND | RESPONSIBLE DEPARTMENT BY AGENCY | PROJECT NUMBER | PROJECT DESCRIPTION | APPROPRIATED FUNDS | ANTICIPATED FUTURE APPROPRIATIONS | ESTIMATED TOTAL COST | TOTAL PROJECT EXPENDITURES | ANTICIPATED REMAINING EXPENDITURES | PERCENT OF PROJECT EXPENDED |
|-----------------------------------|---|---------------------------|--------------------------------|-------------------------------|--|-------------------------------------|---|---|--|
| 505 | 500 | 8607 | REHABILITATE S.GA APRON PHASII | 6,647,890 | - | 6,647,890 | 6,553,353 | 94,537 | 98.58% |
| 509 | 500 | 8607 | REHABILITATE S.GA APRON PHASII | 349,889 | - | 349,889 | 349,889 | - | 100.00% |
| | | | | 6,997,779 | - | 6,997,779 | 6,903,242 | 94,537 | |
| 505 | 500 | 8609 | RELOCATE RUNWAY 10 LOCALIZER | 19,000 | - | 19,000 | - | 19,000 | 0.00% |
| 509 | 500 | 8609 | RELOCATE RUNWAY 10 LOCALIZER | 1,000 | - | 1,000 | - | 1,000 | 0.00% |
| | | | | 20,000 | - | 20,000 | - | 20,000 | |
| 005 | 075 | 8611 | WYDEWOOD/FAIRMONT IMPROVEMNTS | 13,456 | - | 13,456 | - | 13,456 | 0.00% |
| 165 | 075 | 8611 | WYDEWOOD/FAIRMONT IMPROVEMNTS | 150,000 | - | 150,000 | 124,655 | 25,345 | 83.10% |
| | | | | 163,456 | - | 163,456 | 124,655 | 38,801 | |
| 005 | 075 | 8612 | WADLEY/SUNBURST TRAFFIC SIGNAL | 110,000 | - | 110,000 | 45,294 | 64,706 | 41.18% |
| 305 | 300 | 8618 | WINDLANDS WATER CONSERV LEARN | 15,000 | - | 15,000 | 9,275 | 5,725 | 61.83% |
| 435 | 300 | 8618 | WINDLANDS WATER CONSERV LEARN | 15,000 | - | 15,000 | 10,529 | 4,471 | 70.19% |
| | | | | 30,000 | - | 30,000 | 19,804 | 10,196 | |
| 065 | 075 | 8621 | OHAP 05 | 200,000 | - | 200,000 | 109,557 | 90,443 | 54.78% |
| 065 | 075 | 8626 | LAND ACQUISITION 05 | 102,000 | - | 102,000 | 98,529 | 3,471 | 96.60% |
| 005 | 075 | 8628 | PARK DEVELOPMENT 05 | 65,000 | - | 65,000 | 23,251 | 41,749 | 35.77% |
| 065 | 075 | 8628 | PARK DEVELOPMENT 05 | 120,000 | - | 120,000 | 120,000 | - | 100.00% |
| 182 | 075 | 8628 | PARK DEVELOPMENT 05 | 100,000 | - | 100,000 | 39,343 | 60,657 | 39.34% |
| | | | | 285,000 | - | 285,000 | 182,594 | 102,406 | |
| 065 | 075 | 8629 | MLK JR PLAYGROUND IMPROVE 05 | 30,000 | - | 30,000 | 29,990 | 10 | 99.97% |
| 065 | 075 | 8630 | NEIGHBORHOOD STREET & SIDEWALK | 479,118 | - | 479,118 | 479,118 | - | 100.00% |
| 164 | 075 | 8630 | NEIGHBORHOOD STREET & SIDEWALK | 3,725 | - | 3,725 | 3,725 | - | 100.00% |
| 170 | 075 | 8630 | NEIGHBORHOOD STREET & SIDEWALK | 6,539 | - | 6,539 | 3,222 | 3,317 | 49.27% |
| 174 | 075 | 8630 | NEIGHBORHOOD STREET & SIDEWALK | 716 | - | 716 | - | 716 | 0.00% |
| | | | | 490,098 | - | 490,098 | 486,065 | 4,033 | |
| 155 | 075 | 8648 | LONGVIEW/S.RANKIN TRAFF & WTR | 15,500 | - | 15,500 | 15,500 | - | 100.00% |
| 168 | 075 | 8648 | LONGVIEW/S.RANKIN TRAFF & WTR | 46,000 | - | 46,000 | 46,000 | - | 100.00% |
| 180 | 075 | 8648 | LONGVIEW/S.RANKIN TRAFF & WTR | 1,000 | - | 1,000 | 125 | 875 | 12.50% |
| 305 | 075 | 8648 | LONGVIEW/S.RANKIN TRAFF & WTR | 28,017 | - | 28,017 | 23,140 | 4,877 | 82.59% |
| | | | | 90,517 | - | 90,517 | 84,765 | 5,752 | |
| 005 | 075 | 8651 | WALL ST. REHABILITATION PROJ | 1,000,000 | - | 1,000,000 | 781,667 | 218,333 | 78.17% |
| 095 | 075 | 8651 | WALL ST. REHABILITATION PROJ | 1,391,050 | - | 1,391,050 | 1,391,050 | - | 100.00% |
| 164 | 075 | 8651 | WALL ST. REHABILITATION PROJ | 373,590 | - | 373,590 | 373,590 | - | 100.00% |
| 181 | 075 | 8651 | WALL ST. REHABILITATION PROJ | 580,526 | - | 580,526 | 580,526 | - | 100.00% |
| | | | | 3,345,166 | - | 3,345,166 | 3,126,833 | 218,333 | |
| 305 | 300 | 8659 | SYSTEM PRESSURE IMPROVE/UPGRAD | 1,390,719 | - | 1,390,719 | 1,136,597 | 254,122 | 81.73% |
| 185 | 115 | 8663 | HEART MONITOR DEFIBRILLATORS | 184,000 | - | 184,000 | 175,262 | 8,738 | 95.25% |

CITY OF MIDLAND, TEXAS

**CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY**

| FUNDING SOURCE BY FUND | RESPONSIBLE DEPARTMENT BY AGENCY | PROJECT NUMBER | PROJECT DESCRIPTION | APPROPRIATED FUNDS | ANTICIPATED FUTURE APPROPRIATIONS | ESTIMATED TOTAL COST | TOTAL PROJECT EXPENDITURES | ANTICIPATED REMAINING EXPENDITURES | PERCENT OF PROJECT EXPENDED |
|-----------------------------------|---|---------------------------|--------------------------------|-------------------------------|--|-------------------------------------|---|---|--|
| 005 | 040 | 8665 | CITY HALL HVAC RENOVATIONS | 65,000 | - | 65,000 | 20,962 | 44,038 | 32.25% |
| 188 | 040 | 8665 | CITY HALL HVAC RENOVATIONS | 375,000 | - | 375,000 | 375,000 | - | 100.00% |
| | | | | 440,000 | - | 440,000 | 395,962 | 44,038 | |
| 174 | 300 | 8670 | WOODLAND PRK ADD PHASE 1 DEVEL | 14,350 | - | 14,350 | 14,245 | 105 | 99.27% |
| 305 | 300 | 8670 | WOODLAND PRK ADD PHASE 1 DEVEL | 123,000 | - | 123,000 | 99,351 | 23,649 | 80.77% |
| | | | | 137,350 | - | 137,350 | 113,596 | 23,754 | |
| 505 | 500 | 8671 | CONSTRUCT RUNWAY16R/34L SHLDRS | 2,041,610 | - | 2,041,610 | 1,893,475 | 148,135 | 92.74% |
| 509 | 500 | 8671 | CONSTRUCT RUNWAY16R/34L SHLDRS | 109,296 | - | 109,296 | 109,296 | - | 100.00% |
| | | | | 2,150,906 | - | 2,150,906 | 2,002,771 | 148,135 | |
| 505 | 500 | 8672 | RECONSTRUCT RUNWAY16R EXIT TXY | 2,859,250 | - | 2,859,250 | 2,313,564 | 545,686 | 80.92% |
| 509 | 500 | 8672 | RECONSTRUCT RUNWAY16R EXIT TXY | 117,500 | - | 117,500 | 117,500 | - | 100.00% |
| | | | | 2,976,750 | - | 2,976,750 | 2,431,064 | 545,686 | |
| 505 | 500 | 8673 | LANDSCAPE ENTRANCE PROJECT | 297,717 | - | 297,717 | 137,072 | 160,645 | 46.04% |
| 165 | 075 | 8681 | N.PARK SEC10 PUMP STAT.&OUTFAL | 52,000 | - | 52,000 | - | 52,000 | 0.00% |
| 005 | 110 | 8683 | SWAT EQUIP&FIRE RANGE IMPROV05 | 20,000 | - | 20,000 | 14,728 | 5,272 | 73.64% |
| 005 | 075 | 8687 | OHAP 06 | 1,000 | - | 1,000 | 1,000 | - | 100.00% |
| 066 | 075 | 8687 | OHAP 06 | 343,957 | - | 343,957 | 207,787 | 136,170 | 60.41% |
| | | | | 344,957 | - | 344,957 | 208,787 | 136,170 | |
| 066 | 075 | 8688 | HOMEBUYER ASSISTANCE PROGRAM06 | 55,832 | - | 55,832 | 8,372 | 47,460 | 14.99% |
| 066 | 075 | 8689 | TARGET AREA LAND ACQUISITION06 | 160,000 | - | 160,000 | 109,638 | 50,362 | 68.52% |
| 167 | 020 | 8696 | ELECTRONIC DOCUMENT IMAGING 05 | 273,348 | - | 273,348 | 237,420 | 35,928 | 86.86% |
| 074 | 110 | 8697 | JAG 05 CITY PORTION | 31,849 | - | 31,849 | - | 31,849 | 0.00% |
| 005 | 075 | 8700 | DOWNTOWN MASTER PLAN 06 | 75,000 | - | 75,000 | 42,254 | 32,746 | 56.34% |
| 189 | 075 | 8700 | DOWNTOWN MASTER PLAN 06 | 100,000 | - | 100,000 | 100,000 | - | 100.00% |
| | | | | 175,000 | - | 175,000 | 142,254 | 32,746 | |
| 188 | 040 | 8707 | FIRE STATION STUDY/DESIGN 06 | 150,000 | - | 150,000 | 15,000 | 135,000 | 10.00% |
| 505 | 500 | 8708 | FLIGHT SERV.STATION RENOVATE06 | 165,000 | - | 165,000 | 163,665 | 1,335 | 99.19% |
| 005 | 090 | 8709 | DOG PARK CONSTRUCTION 06 | 52,000 | - | 52,000 | 5,129 | 46,871 | 9.86% |
| 182 | 090 | 8709 | DOG PARK CONSTRUCTION 06 | 35,500 | - | 35,500 | 34,399 | 1,101 | 96.90% |
| | | | | 87,500 | - | 87,500 | 39,528 | 47,972 | |
| 005 | 115 | 8712 | 05 HOMELAND SECURITY PROJECT | 451,999 | - | 451,999 | 174,192 | 277,807 | 38.54% |
| 005 | 115 | 8713 | 05 LETPP HOMELAND SECURITY | 164,363 | - | 164,363 | 164,050 | 313 | 99.81% |
| 305 | 300 | 8719 | WATER POL CNTRL DIGESTER 06 | 104,700 | - | 104,700 | 10,111 | 94,589 | 9.66% |
| 435 | 300 | 8720 | 2006 LANDFILL PROJECT | 98,609 | - | 98,609 | 69,930 | 28,679 | 70.92% |

CITY OF MIDLAND, TEXAS

**CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY**

| FUNDING SOURCE BY FUND | RESPONSIBLE DEPARTMENT BY AGENCY | PROJECT NUMBER | PROJECT DESCRIPTION | APPROPRIATED FUNDS | ANTICIPATED FUTURE APPROPRIATIONS | ESTIMATED TOTAL COST | TOTAL PROJECT EXPENDITURES | ANTICIPATED REMAINING EXPENDITURES | PERCENT OF PROJECT EXPENDED |
|-----------------------------------|---|---------------------------|--------------------------------|-------------------------------|--|-------------------------------------|---|---|--|
| 305 | 300 | 8722 | NW SEWER OUTFALL PHASE II 06 | 102,405 | - | 102,405 | 26,467 | 75,938 | 25.85% |
| 375 | 300 | 8722 | NW SEWER OUTFALL PHASE II 06 | 825,000 | - | 825,000 | 807,376 | 17,624 | 97.86% |
| | | | | 927,405 | - | 927,405 | 833,844 | 93,561 | |
| 305 | 075 | 8725 | PUBLIC IMPROVEMENT DIST 8 2006 | 64,300 | - | 64,300 | 35,000 | 29,300 | 54.43% |
| 380 | 075 | 8725 | PUBLIC IMPROVEMENT DIST 8 2006 | 1,700,000 | - | 1,700,000 | 796,362 | 903,638 | 46.84% |
| | | | | 1,764,300 | - | 1,764,300 | 831,362 | 932,938 | |
| 091 | 005 | 8726 | RANKIN HWY VISITORS CENTER 06 | 166,000 | - | 166,000 | - | 166,000 | 0.00% |
| 626 | 620 | 8728 | CITIBANK BALLPARK IMPROVE 06 | 1,872,084 | - | 1,872,084 | 1,600,435 | 271,649 | 85.49% |
| 181 | 075 | 8729 | N.MIDKIFF PAVING AND DRAIN 06 | 864,388 | - | 864,388 | 864,388 | - | 100.00% |
| 186 | 075 | 8729 | N.MIDKIFF PAVING AND DRAIN 06 | 885,612 | - | 885,612 | 778,760 | 106,852 | 87.93% |
| | | | | 1,750,000 | - | 1,750,000 | 1,643,148 | 106,852 | |
| 005 | 075 | 8730 | HOLIDAY HILL ROAD EXT PROJ 06 | 824,576 | - | 824,576 | - | 824,576 | 0.00% |
| 152 | 075 | 8730 | HOLIDAY HILL ROAD EXT PROJ 06 | 329,000 | - | 329,000 | 329,000 | - | 100.00% |
| 165 | 075 | 8730 | HOLIDAY HILL ROAD EXT PROJ 06 | 260,000 | - | 260,000 | - | 260,000 | 0.00% |
| 181 | 075 | 8730 | HOLIDAY HILL ROAD EXT PROJ 06 | 220,000 | - | 220,000 | 220,000 | - | 100.00% |
| 186 | 075 | 8730 | HOLIDAY HILL ROAD EXT PROJ 06 | 403,207 | - | 403,207 | 48,628 | 354,579 | 12.06% |
| 305 | 075 | 8730 | HOLIDAY HILL ROAD EXT PROJ 06 | 61,352 | - | 61,352 | 61,287 | 65 | 99.89% |
| | | | | 2,098,135 | - | 2,098,135 | 658,915 | 1,439,220 | |
| 505 | 500 | 8732 | CONSTRUCT RW 10-28 SHOULDER 06 | 80,750 | 2,534,111 | 2,614,861 | 75,751 | 2,539,110 | 2.90% |
| 509 | 500 | 8732 | CONSTRUCT RW 10-28 SHOULDER 06 | 4,250 | - | 4,250 | 4,250 | - | 100.00% |
| | | | | 85,000 | 2,534,111 | 2,619,111 | 80,001 | 2,539,110 | |
| 755 | 040 | 8733 | LORAIN CENTER HVAC & LIGHT 06 | 233,315 | - | 233,315 | 222,265 | 11,050 | 95.26% |
| 505 | 500 | 8735 | WRIGHT OFFICE CENTER PROJ 2006 | 38,800 | - | 38,800 | 36,963 | 1,838 | 95.26% |
| 067 | 075 | 8739 | OHAP 07 | 184,015 | - | 184,015 | 115,259 | 68,756 | 62.64% |
| 067 | 075 | 8740 | TARGET AREA STREET IMPROVE 07 | 441,637 | - | 441,637 | 223 | 441,414 | 0.05% |
| 626 | 620 | 8741 | GRANDE COMM. VIDEO BOARD 06 | 655,000 | - | 655,000 | 635,758 | 19,242 | 97.06% |
| 005 | 075 | 8746 | EMERGENCY VEHICLE PREEMPTION06 | 160,000 | - | 160,000 | 158,366 | 1,635 | 98.98% |
| 186 | 075 | 8751 | SOLOMAN ESTATES DEVELOPER 06 | 116,000 | - | 116,000 | - | 116,000 | 0.00% |
| 305 | 075 | 8751 | SOLOMAN ESTATES DEVELOPER 06 | 92,000 | - | 92,000 | - | 92,000 | 0.00% |
| | | | | 208,000 | - | 208,000 | - | 208,000 | |
| 755 | 040 | 8753 | LANDFILL COMPACTOR REPLACE 06 | 453,000 | - | 453,000 | 452,452 | 548 | 99.88% |
| 162 | 090 | 8755 | MLK CENTER LANDSCAPING 06 | 22,431 | - | 22,431 | - | 22,431 | 0.00% |
| 182 | 090 | 8755 | MLK CENTER LANDSCAPING 06 | 2,569 | - | 2,569 | - | 2,569 | 0.00% |
| | | | | 25,000 | - | 25,000 | - | 25,000 | |
| 305 | 300 | 8757 | EFFLUENT REUSE SATELLITE 06 | 354,016 | - | 354,016 | 110,543 | 243,473 | 31.23% |

CITY OF MIDLAND, TEXAS

**CITY OF MIDLAND
CAPITAL PROJECTS BUDGET SUMMARY**

| FUNDING SOURCE BY FUND | RESPONSIBLE DEPARTMENT BY AGENCY | PROJECT NUMBER | PROJECT DESCRIPTION | APPROPRIATED FUNDS | ANTICIPATED FUTURE APPROPRIATIONS | ESTIMATED TOTAL COST | TOTAL PROJECT EXPENDITURES | ANTICIPATED REMAINING EXPENDITURES | PERCENT OF PROJECT EXPENDED |
|-----------------------------------|---|---------------------------|--------------------------------|-------------------------------|--|-------------------------------------|---|---|--|
| 305 | 300 | 8758 | DISTRIBUTION SYSTEM PIPELINE06 | 214,357 | - | 214,357 | - | 214,357 | 0.00% |
| 305 | 300 | 8759 | SHELL BOOSTER STATION PROJ 06 | 323,947 | - | 323,947 | - | 323,947 | 0.00% |
| 305 | 300 | 8760 | LAKE PEGGY SUE IMPROVEMENTS 06 | 126,232 | - | 126,232 | - | 126,232 | 0.00% |
| 074 | 110 | 8762 | JAG 06 EQUIP & TECHNOLOGY PROJ | 20,257 | - | 20,257 | - | 20,257 | 0.00% |
| 140 | 090 | 8765 | CREMATION UNIT RENOVATION 07 | 35,000 | - | 35,000 | 30,613 | 4,387 | 87.47% |
| 159 | 075 | 8769 | HOLLANDALE HTS SEC3 DEVELOP 07 | 80,000 | - | 80,000 | - | 80,000 | 0.00% |
| 191 | 075 | 8770 | HOLLANDALE HTS WRKFORC HOUSE07 | 660,000 | - | 660,000 | - | 660,000 | 0.00% |
| 005 | 115 | 8771 | 06 HOMELAND SECURITY SHSP | 52,698 | - | 52,698 | - | 52,698 | 0.00% |
| 005 | 115 | 8772 | 06 HOMELAND SECURITY LETPP | 200,606 | - | 200,606 | - | 200,606 | 0.00% |
| 186 | 075 | 8774 | MMH DEVELOPMENT PARTICIPATE 07 | 45,500 | - | 45,500 | - | 45,500 | 0.00% |
| 435 | 300 | 8776 | LANDFILL PIT 4-1B PROJECT 07 | 435,287 | - | 435,287 | 401,821 | 33,466 | 92.31% |
| 005 | 090 | 8778 | MC ULMER PARK FACILITY 07 | 35,000 | - | 35,000 | - | 35,000 | 0.00% |
| 182 | 090 | 8778 | MC ULMER PARK FACILITY 07 | 17,331 | - | 17,331 | - | 17,331 | 0.00% |
| 187 | 090 | 8778 | MC ULMER PARK FACILITY 07 | 17,669 | - | 17,669 | - | 17,669 | 0.00% |
| | | | | <u>70,000</u> | <u>-</u> | <u>70,000</u> | <u>-</u> | <u>70,000</u> | |
| 509 | 500 | 8781 | FLIGHT & BAG INFO SYSTEM 07 | 24,000 | - | 24,000 | 14,200 | 9,800 | 59.17% |
| 186 | 075 | 8783 | 07 NORTHGATE SEC22 DEVELOP AGR | 250,000 | - | 250,000 | 10,000 | 240,000 | 4.00% |
| 380 | 300 | 8792 | EDGEWOOD BOOSTER PUMP STATION | 3,339,800 | - | 3,339,800 | - | 3,339,800 | 0.00% |
| 305 | 300 | 8796 | GREATHOUSE SEC 6 DEVELOPER 07 | <u>135,000</u> | <u>-</u> | <u>135,000</u> | <u>-</u> | <u>135,000</u> | 0.00% |
| GRAND TOTAL | | | | <u>\$ 48,381,432</u> | <u>\$ 2,534,111</u> | <u>\$ 50,915,543</u> | <u>\$ 34,818,404</u> | <u>\$ 16,097,139</u> | |

CITY OF MIDLAND, TEXAS

**DESCRIPTION OF CAPITAL PROJECTS
WITH TOTAL ESTIMATED COST IN EXCESS OF \$750,000**

| PROJECT NUMBER | PROJECT NAME | PROJECT DESCRIPTION | ESTIMATED TOTAL COST |
|---------------------------|------------------------------------|---|-------------------------------------|
| 8517 | RE-EVALUATE OF T-BAR & P DAVIS | Groundwater re-evaluation of the T-Bar and Paul Davis Well Fields including construction of two municipal water supply wells in the T-Bar Well Field and the plugging of four existing wells. | 1,165,200 |
| 8578 | SECURITY SYSTEM UPGRADE PROJ88 | Necessary hardware and software for security access control at the Midland International Airport. | 1,302,686 |
| 8579 | RUNWAY 34L SAFETY AREA | To avoid a drainage ditch, if an aircraft had to run past the end of Runway 34L, the construction of a box culver will be built to provide a safe zone. FAA required. | 1,272,433 |
| 8581 | DOUG RUSSELL POOL RENOVATE PROJ | Demolition of the existing bathhouse, construct an new bathhouse, re-piping the main drain to the pool, remove old filters and install new high rate sand filters. | 966,000 |
| 8588 | HOGAN PK GOLF COURSE IMPROVEMENT | Replace entire irrigation system on 27 holes along with new computer controls. Rebuild driving range and enlarge the lake on #15 on the Roadrunner course for use as an irrigations reservoir . Construct new cart paths. | 2,328,440 |
| 8607 | REHABILITATE S. GA APRON PHASE II | Removing old concrete apron and replacing with a thicker concrete to accommodate larger planes. This is a necessity because planes have increased in size and weight. | 6,997,779 |
| 8651 | WALL ST. REHABILITATION PROJ | Wall Street (SPUR 269) Rehabilitation Project. | 3,345,166 |
| 8659 | SYSTEM PRESSURE IMPROVE/UPGRADE | Professional service analysis and evaluation of the water distribution system and improvements for Midland, TX. | 1,390,719 |
| 8671 | CONSTRUCT RUNWAY 16R/34L SHOULDERS | To construct wider shoulders along Runway 16R/34L. | 2,150,906 |
| 8672 | RECONSTRUCT RUNWAY 16R EXIT TXY | Improve existing Runway 16R exit taxiway. | 2,976,750 |
| 8722 | NW SEWER OUTFALL PHASE II 06 | Extension of the sewer outfall line and development of a gravity sewer system. | 927,405 |

**DESCRIPTION OF CAPITAL PROJECTS
WITH TOTAL ESTIMATED COST IN EXCESS OF \$750,000**

| PROJECT NUMBER | PROJECT NAME | PROJECT DESCRIPTION | ESTIMATED TOTAL COST |
|---------------------------|--------------------------------|---|-------------------------------------|
| 8725 | PUBLIC IMPROVEMENT DIST 8 2006 | Water line improvements for Public Improvement District No. 8. | 1,764,300 |
| 8728 | CITIBANK BALLPARK IMPROVE 06 | Construction of suites at Citibank Ballpark. | 1,872,084 |
| 8729 | N.MIDKIFF PAVING AND DRAIN 06 | Reconstruction of North Midkiff road from Wadley to Loop 250. | 1,750,000 |
| 8730 | HOLIDAY HILL ROAD EXT PROJ 06 | Extend Holiday Hill Road to provide a north-south connection between Loop 250 and SH 349 Reliever Route. | 2,098,135 |
| 8732 | CONSTRUCT RW 10-28 SHOULDER 06 | Design and construct Runway 10/28 shoulders. | 2,619,111 |
| 8792 | EDGEWOOD BOOSTER PUMP STATION | Construct new Edgewood Booster pump station and also including cleaning and modification to the ground storage tanks plus piping, valves, metering and instrumentation. | 3,339,800 |

**Capital Improvement Needs Assessment Budget
by Proposed Funding Source by Year**

| Source of Proposed Funding | Year 1 2008 <u>Cost</u> | Year 2 2009 <u>Cost</u> | Year 3 2010 <u>Cost</u> | Year 4 2011 <u>Cost</u> | Year 5 2012 <u>Cost</u> | Estimated Total <u>Cost</u> |
|---|--|--|--|--|--|--|
| C.O. Requests | \$ 60,260,500 | \$ 40,670,915 | \$ 9,858,000 | \$ 3,775,000 | \$ 1,080,000 | \$ 115,644,415 |
| Federal | 4,949,500 | 4,146,500 | - | - | - | 9,096,000 |
| State Grant | 500,000 | 400,000 | 325,000 | - | - | 1,225,000 |
| W & S Fund | 4,600,000 | - | - | - | - | 4,600,000 |
| Sanitation | 2,900,000 | - | - | - | - | 2,900,000 |
| Airport Fund | 507,167 | 438,500 | - | - | - | 945,667 |
| Airport PFC | - | - | - | - | - | - |
| Garage Fund | - | - | - | - | - | - |
| General Fund | - | - | - | - | - | - |
| Revenue Bond | - | - | - | - | - | - |
| Other | 1,815,000 | 1,726,225 | - | 156,000 | - | 3,697,225 |
| Annual Totals | <u>\$ 75,532,167</u> | <u>\$ 47,382,140</u> | <u>\$ 10,183,000</u> | <u>\$ 3,931,000</u> | <u>\$ 1,080,000</u> | <u>\$ 138,108,307</u> |

**CAPITAL IMPROVEMENT NEEDS ASSESSMENT BUDGET
BY PROJECT BY YEAR**

| <u>Fund</u> | <u>Agency</u> | <u>CIP Project Number</u> | <u>Source of Proposed Funding</u> | <u>Year 1 2007 Cost</u> | <u>Year 2 2008 Cost</u> | <u>Year 3 2009 Cost</u> | <u>Year 4 2010 Cost</u> | <u>Year 5 2011 Cost</u> | <u>Estimated Total Cost</u> | <u>Project Name</u> | <u>Asset Life in Years</u> | <u>Operating Budget Impact</u> <u>Anticipated Savings</u> | <u>Additional Expense</u> |
|-------------|---------------|---------------------------|-----------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------------|---|----------------------------|--|---------------------------|
| 300 | 300 | CIP10002 | C.O. | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ - | \$ 4,000,000 | Oversize W&S Line Participation | 50 | \$ - | \$ 80,000 |
| 750 | 040 | CIP10008 | Other | | 225,000 | - | - | - | 225,000 | Northwest Fueling Facility | 10 | 35,000 | 22,500 |
| 001 | 075 | CIP10011 | C.O. | 150,000 | | - | - | - | 150,000 | Oak St. Bridge Culvert Work | 50 | - | 3,000 |
| 001 | 075 | CIP10013 | C.O. | 400,000 | 400,000 | 400,000 | - | - | 1,200,000 | Mockingbird Dr. Extension | 20 | - | 60,000 |
| 001 | 075 | CIP10013 | State Grant | - | - | 325,000 | - | - | 325,000 | Mockingbird Dr. Extension | 20 | - | 16,250 |
| | | | | 400,000 | 400,000 | 725,000 | - | - | 1,525,000 | | | - | 76,250 |
| 001 | 075 | CIP10015 | C.O. | - | 200,000 | 200,000 | - | - | 400,000 | Midland Draw Excavation | 20 | - | 20,000 |
| 001 | 075 | CIP10016 | C.O. | - | 300,000 | 300,000 | - | - | 600,000 | Midland Draw Excavation - Phase 2 & 3 | 20 | - | 30,000 |
| 001 | 075 | CIP10017 | C.O. | - | 300,000 | - | - | - | 300,000 | Midland Draw Excavation - Phase 1 | 20 | - | 15,000 |
| 001 | 075 | CIP10018 | C.O. | 1,000,000 | 1,000,000 | 1,000,000 | - | - | 3,000,000 | Jal Draw Slope Protection | 20 | - | 150,000 |
| 001 | 075 | CIP10024 | C.O. | 75,000 | 75,000 | 75,000 | - | - | 225,000 | Central Business District Signal Poles & Arms | 20 | - | 11,250 |
| 001 | 115 | CIP10027 | C.O. | - | 2,485,815 | - | - | - | 2,485,815 | Fire Station #10 | 40 | - | 457,242 |
| 001 | 115 | CIP10028 | C.O. | - | - | 550,000 | - | - | 550,000 | Engine 10 - Fire Pumper | 20 | - | 36,850 |
| 001 | 110 | CIP10033 | C.O. | 2,000,000 | - | - | - | - | 2,000,000 | Automatic Police Vehicle Locators | 6 | - | 333,333 |
| 001 | 110 | CIP10037 | C.O. | 1,489,000 | - | - | - | - | 1,489,000 | Vehicle/Evidence Storage Facility | 40 | - | 37,225 |
| 500 | 500 | CIP10058 | Airport Fund | 55,000 | - | - | - | - | 55,000 | Snow Removal Equipment | 20 | - | 2,750 |
| 500 | 500 | CIP10058 | Federal | 795,000 | - | - | - | - | 795,000 | Snow Removal Equipment | 20 | - | 39,750 |
| | | | | 850,000 | - | - | - | - | 850,000 | | | - | 42,500 |
| 001 | 090 | CIP10063 | C.O. | - | - | 500,000 | - | - | 500,000 | 349 Ranch Estates | 20 | - | 37,000 |
| 001 | 090 | CIP10076 | C.O. | - | - | 100,000 | - | 1,080,000 | 1,180,000 | Red Oak Park | 15 | - | 90,667 |
| 001 | 040 | CIP10098 | C.O. | - | 3,200,000 | - | - | - | 3,200,000 | Municipal Court Expansion | 40 | - | 80,000 |
| 300 | 300 | CIP10101 | C.O. | 800,000 | 1,000,000 | 1,000,000 | 1,000,000 | - | 3,800,000 | Airport Water System Upgrades | 50 | - | 76,000 |
| 001 | 040 | CIP10501 | Other | 380,000 | - | - | - | - | 380,000 | Replacement Fueling Facility-Service Center | 20 | 25,000 | 19,000 |
| 001 | 075 | CIP10502 | C.O. | 534,000 | 533,000 | 533,000 | - | - | 1,600,000 | Traffic Management System Communication | 20 | - | 80,000 |
| 001 | 075 | CIP10504 | C.O. | 1,750,000 | - | - | - | - | 1,750,000 | West Illinois Ave. | 20 | - | 87,500 |
| 001 | 090 | CIP10506 | Federal | - | 200,000 | - | - | - | 200,000 | Youth Recreation Center | 40 | - | 5,000 |
| 001 | 090 | CIP10506 | State Grant | - | 400,000 | - | - | - | 400,000 | Youth Recreation Center | 40 | - | 10,000 |
| 001 | 090 | CIP10506 | C.O. | - | 10,700,000 | - | - | - | 10,700,000 | Youth Recreation Center | 40 | - | 267,500 |
| 001 | 090 | CIP10506 | Other | - | 250,000 | - | - | - | 250,000 | Youth Recreation Center | 40 | - | 251,250 |
| | | | | - | 11,550,000 | - | - | - | 11,550,000 | | | - | 533,750 |
| 001 | 090 | CIP10507 | C.O. | - | 50,000 | - | - | - | 50,000 | Centennial Plaza Park Renovations | 20 | - | 2,500 |
| 430 | 300 | CIP10604 | Sanitation | 400,000 | - | - | - | - | 400,000 | Landfill Scale House and Scales | 40 | - | 10,000 |
| 001 | 075 | CIP10606 | C.O. | | 285,000 | - | 560,000 | - | 845,000 | Idlewild Retention Basin & Outfall | 20 | - | 42,250 |
| 001 | 090 | CIP10701 | C.O. | - | 5,000,000 | - | - | - | 5,000,000 | Beal Park Amphitheater | 40 | - | 125,000 |
| 001 | 090 | CIP10708 | State Grant | 500,000 | - | - | - | - | 500,000 | Renovate old portion of MLK center | 40 | - | 12,500 |
| 001 | 090 | CIP10708 | C.O. | 10,300,000 | - | - | - | - | 10,300,000 | Renovate old portion of MLK center | 40 | - | 257,500 |
| | | | | 10,800,000 | - | - | - | - | 10,800,000 | | | - | 270,000 |

**CAPITAL IMPROVEMENT NEEDS ASSESSMENT BUDGET
BY PROJECT BY YEAR**

| <u>Fund</u> | <u>Agency</u> | <u>CIP Project Number</u> | <u>Source of Proposed Funding</u> | <u>Year 1 2007 Cost</u> | <u>Year 2 2008 Cost</u> | <u>Year 3 2009 Cost</u> | <u>Year 4 2010 Cost</u> | <u>Year 5 2011 Cost</u> | <u>Estimated Total Cost</u> | <u>Project Name</u> | <u>Asset Life in Years</u> | <u>Operating Budget Impact Anticipated Savings</u> | <u>Additional Expense</u> |
|-------------|---------------|---------------------------|-----------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|-------------------------------------|--|------------------------------------|--|-------------------------------|
| 001 | 090 | CIP10711 | C.O. | 75,000 | - | - | - | - | 75,000 | Windlands Park Pavilion Replacement | 10 | - | 7,500 |
| 001 | 110 | CIP10712 | Other | - | 71,225 | - | - | - | 71,225 | Security Cameras for Police/Communications | 10 | - | 7,123 |
| 001 | 110 | CIP10713 | C.O. | - | - | - | 1,215,000 | - | 1,215,000 | Ballistic Training Module | 40 | - | 30,375 |
| 001 | 115 | CIP10715 | C.O. | - | 1,000,000 | - | - | - | 1,000,000 | Ladder Truck - Station 10 | 20 | - | 65,039 |
| 300 | 300 | CIP10716 | C.O. | 5,100,000 | - | - | - | - | 5,100,000 | Distribution System Improve-Booster Stations | 10 | - | 510,000 |
| 300 | 300 | CIP10719 | W & S Fund | 2,800,000 | - | - | - | - | 2,800,000 | Elevated Tank/Booster Station | 50 | - | 56,000 |
| 300 | 300 | CIP10721 | C.O. | 20,600,000 | - | - | - | - | 20,600,000 | Regulatory and Capacity Upgrades | 50 | - | 412,000 |
| 300 | 300 | CIP10722 | C.O. | 850,000 | - | - | - | - | 850,000 | Utilities Office Relocation | 40 | - | 21,250 |
| 300 | 300 | CIP10722 | W & S Fund | 550,000 | - | - | - | - | 550,000 | Utilities Office Relocation | 40 | - | 13,750 |
| | | | | 1,400,000 | - | - | - | - | 1,400,000 | | | - | 35,000 |
| 500 | 500 | CIP10724 | Federal | 71,250 | - | - | - | - | 71,250 | Update Airport Master Drainage Plan | 15 | - | 4,750 |
| 500 | 500 | CIP10724 | Airport Fund | 3,750 | - | - | - | - | 3,750 | Update Airport Master Drainage Plan | 15 | - | 250 |
| | | | | 75,000 | - | - | - | - | 75,000 | | | - | 5,000 |
| 500 | 500 | CIP10726 | Federal | 3,943,750 | - | - | - | - | 3,943,750 | Runway 16R/34L Rehab | 20 | - | 197,188 |
| 500 | 500 | CIP10726 | Airport Fund | 432,917 | - | - | - | - | 432,917 | Runway 16R/34L Rehab | 20 | - | 21,645 |
| | | | | 4,376,667 | - | - | - | - | 4,376,667 | | | - | 218,833 |
| 300 | 300 | CIP10728 | C.O. | - | 2,250,000 | - | - | - | 2,250,000 | 0.25 mgd Satellite Reuse Plant | 20 | - | 112,500 |
| 430 | 300 | CIP10729 | Sanitation | 2,500,000 | - | - | - | - | 2,500,000 | Landfill Pit Number 4 Phase 2 | 3 | - | 833,333 |
| 001 | 075 | CIP10801 | C.O. | 150,000 | - | - | - | - | 150,000 | Longview Street | 20 | - | 7,500 |
| 001 | 075 | CIP10802 | C.O. | 500,000 | - | - | - | - | 500,000 | Brianwood Ave. | 20 | - | 25,000 |
| 001 | 075 | CIP10803 | C.O. | - | - | 2,600,000 | - | - | 2,600,000 | Midkiff St.-Andrews Hwy to Wadley | 20 | - | 130,000 |
| 001 | 075 | CIP10804 | C.O. | - | 1,600,000 | - | - | - | 1,600,000 | Midkiff St.-Wall St. to Illinois | 20 | - | 80,000 |
| 001 | 075 | CIP10805 | C.O. | - | 2,240,000 | - | - | - | 2,240,000 | Illinois-Marienfield to Andrews Hwy | 20 | - | 112,000 |
| 001 | 075 | CIP10806 | C.O. | - | 2,000,000 | - | - | - | 2,000,000 | Midland Dr.-Illinois to Andrews Hwy | 20 | - | 100,000 |
| 001 | 075 | CIP10808 | C.O. | 3,500,000 | - | - | - | - | 3,500,000 | Illinois-Andrews Hwy to Midland Dr. | 20 | - | 175,000 |
| 001 | 075 | CIP10809 | C.O. | - | 2,000,000 | - | - | - | 2,000,000 | Garfield-Tennessee to Golf Course | 20 | - | 100,000 |
| 001 | 075 | CIP10810 | C.O. | - | - | 1,600,000 | - | - | 1,600,000 | Midkiff-Andrews Hwy to Illinois | 20 | - | 80,000 |
| 001 | 075 | CIP10811 | C.O. | 650,000 | - | - | - | - | 650,000 | Illinois-Main to Terrell | 20 | - | 32,500 |
| 001 | 075 | CIP10812 | C.O. | 3,000,000 | - | - | - | - | 3,000,000 | Golf Course Rd.-Scharbauer to Midkiff | 20 | - | 150,000 |
| 001 | 075 | CIP10813 | C.O. | 337,500 | 337,500 | - | - | - | 675,000 | "D" Street pavement and valley gutter | 20 | - | 33,750 |
| 001 | 110 | CIP10814 | Other | - | - | - | 36,000 | - | 36,000 | MPD Computer Lab Update | 6 | - | 6,000 |
| 001 | 110 | CIP10815 | Other | - | 100,000 | - | - | - | 100,000 | Northwest Substation | 40 | - | 2,500 |
| 001 | 110 | CIP10816 | Other | 70,000 | - | - | - | - | 70,000 | Autocite for Traffic | 6 | - | 11,667 |
| 001 | 110 | CIP10817 | Other | - | 630,000 | - | - | - | 630,000 | Autocite for Patrol | 6 | - | 105,000 |
| 001 | 110 | CIP10818 | Other | 715,000 | - | - | - | - | 715,000 | Laptop Upgrade | 6 | - | 119,167 |

**CAPITAL IMPROVEMENT NEEDS ASSESSMENT BUDGET
BY PROJECT BY YEAR**

| <u>Fund</u> | <u>Agency</u> | <u>CIP Project Number</u> | <u>Source of Proposed Funding</u> | <u>Year 1 2007 Cost</u> | <u>Year 2 2008 Cost</u> | <u>Year 3 2009 Cost</u> | <u>Year 4 2010 Cost</u> | <u>Year 5 2011 Cost</u> | <u>Estimated Total Cost</u> | <u>Project Name</u> | <u>Asset Life in Years</u> | <u>Operating Budget Impact</u> <u>Anticipated Savings</u> | <u>Additional Expense</u> |
|-------------|---------------|---------------------------|-----------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------------|--------------------------------------|----------------------------|--|---------------------------|
| 001 | 110 | CIP10819 | Other | 560,000 | - | - | - | - | 560,000 | Portable Radio Upgrade | 10 | - | 56,000 |
| 001 | 110 | CIP10820 | Other | - | - | - | 120,000 | - | 120,000 | Training Facility Expansion | 20 | - | 6,000 |
| 001 | 115 | CIP10821 | Other | 45,000 | 450,000 | - | - | - | 495,000 | Fire Training Facility Improvement | 20 | - | 26,250 |
| 001 | 115 | CIP10822 | Other | 30,000 | - | - | - | - | 30,000 | Fire Training Flashover Chamber | 5 | - | 6,000 |
| 001 | 115 | CIP10823 | C.O. | - | 214,600 | - | - | - | 214,600 | Remodel Central Fire Station | 20 | - | 11,730 |
| 001 | 115 | CIP10824 | Other | 15,000 | - | - | - | - | 15,000 | Fire Training Running Track | 20 | - | 750 |
| 300 | 300 | CIP10825 | C.O. | 2,500,000 | 2,500,000 | - | - | - | 5,000,000 | Distribution Line Modification | 10 | - | 500,000 |
| 300 | 300 | CIP10826 | W & S Fund | 1,250,000 | - | - | - | - | 1,250,000 | Performing Arts Water Plant | 50 | - | 25,000 |
| 300 | 300 | CIP10827 | C.O. | 3,500,000 | - | - | - | - | 3,500,000 | WPCP Improvements | 10 | - | 350,000 |
| 500 | 500 | CIP10828 | Federal | 54,000 | 765,000 | - | - | - | 819,000 | Airfield Lighting and signage update | 20 | - | 40,950 |
| 500 | 500 | CIP10828 | Airport Fund | 6,000 | 85,000 | - | - | - | 91,000 | Airfield Lighting and signage update | 20 | - | 4,550 |
| | | | | 60,000 | 850,000 | - | - | - | 910,000 | | | - | 45,500 |
| 500 | 500 | CIP10829 | Federal | 85,500 | 3,181,500 | - | - | - | 3,267,000 | Runway 10/28 | 20 | - | 163,350 |
| | | | Airport Fund | 9,500 | 353,500 | - | - | - | 363,000 | Runway 10/28 | 20 | - | 18,150 |
| | | | | 95,000 | 3,535,000 | - | - | - | 3,630,000 | | | - | 181,500 |
| Grand total | | | | <u>\$ 75,532,167</u> | <u>\$ 47,382,140</u> | <u>\$ 10,183,000</u> | <u>\$ 3,931,000</u> | <u>\$ 1,080,000</u> | <u>\$ 138,108,307</u> | | | <u>\$ 60,000</u> | <u>\$ 7,540,334</u> |

CITY OF MIDLAND
 DETAIL OF OPERATING BUDGET IMPACT
 ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

| <u>CIP PROJECT NUMBER</u> | <u>PROJECT NAME</u> | <u>DESCRIPTION OF BUDGETARY ITEM</u> | <u>ESTIMATED (SAVINGS)/ COST</u> |
|-----------------------------------|---|--------------------------------------|--|
| CIP10002 | Oversize W&S Line Participation | Annual depreciation expense | 80,000 |
| CIP10008 | Northwest Fueling Facility | Annual depreciation expense | 22,500 |
| | | Motor vehicle supplies expense | (35,000) |
| CIP10011 | Oak St. Bridge Culvert Work | Annual depreciation expense | 3,000 |
| CIP10013 | Mockingbird Dr. Extension | Annual depreciation expense | 76,250 |
| CIP10015 | Midland Draw Excavation | Annual depreciation expense | 20,000 |
| CIP10016 | Midland Draw Excavation - Phase 2 & 3 | Annual depreciation expense | 30,000 |
| CIP10017 | Midland Draw Excavation - Phase 1 | Annual depreciation expense | 15,000 |
| CIP10018 | Jal Draw Slope Protection | Annual depreciation expense | 150,000 |
| CIP10024 | Central Business District Signal Poles & Arms | Annual depreciation expense | 11,250 |
| CIP10027 | Fire Station #10 | Annual depreciation expense | 62,145 |
| | | Personnel expense | 379,690 |
| | | Minor equipment expense | 1,400 |
| | | Operations expenses | 14,007 |
| CIP10028 | Engine 10 - Fire Pumper | Annual depreciation expense | 27,500 |
| | | Equipment operating expenses | 9,350 |
| CIP10033 | Automatic Police Vehicle Locators | Annual depreciation expense | 333,333 |

CITY OF MIDLAND, TEXAS

CITY OF MIDLAND
 DETAIL OF OPERATING BUDGET IMPACT
 ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

| <u>CIP PROJECT NUMBER</u> | <u>PROJECT NAME</u> | <u>DESCRIPTION OF BUDGETARY ITEM</u> | <u>ESTIMATED (SAVINGS)/ COST</u> |
|-----------------------------------|---|--------------------------------------|--|
| CIP10037 | Vehicle/Evidence Storage Facility | Annual depreciation expense | 37,225 |
| CIP10058 | Snow Removal Equipment | Annual depreciation expense | 42,500 |
| CIP10063 | 349 Ranch Estates | Annual depreciation expense | 25,000 |
| | | Water utility service expense | 7,000 |
| | | Maintenance building and grounds | 5,000 |
| CIP10076 | Red Oak Park | Annual depreciation expense | 78,667 |
| | | Water utility service expense | 5,000 |
| | | Maintenance of building and grounds | 7,000 |
| CIP10098 | Municipal Court Expansion | Annual depreciation expense | 80,000 |
| CIP10101 | Airport Water System Upgrades | Annual depreciation expense | 76,000 |
| CIP10501 | Replacement Fueling Facility-Service Center | Annual depreciation expense | 19,000 |
| | | Motor vehicle supplies expense | (25,000) |
| CIP10502 | Traffic Management System Communication | Annual depreciation expense | 80,000 |
| CIP10504 | West Illinois Ave. | Annual depreciation expense | 87,500 |
| CIP10506 | Youth Recreation Center | Annual depreciation expense | 288,750 |
| | | Personnel expense | 150,000 |
| | | Light and power expense | 50,000 |
| | | Special services expense | 15,000 |
| | | Programming | 30,000 |

CITY OF MIDLAND
 DETAIL OF OPERATING BUDGET IMPACT
 ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

| <u>CIP PROJECT NUMBER</u> | <u>PROJECT NAME</u> | <u>DESCRIPTION OF BUDGETARY ITEM</u> | <u>ESTIMATED (SAVINGS)/ COST</u> |
|-----------------------------------|--|--|--|
| CIP10507 | Centennial Plaza Park Renovations | Annual depreciation expense | 2,500 |
| CIP 10604 | Landfill Scale House | Annual depreciation expense | 10,000 |
| CIP 10606 | Idlewilde Retention Basin & out fall | Annual depreciation expense | 42,250 |
| CIP 10701 | Beal Park Amphitheater | Annual depreciation expense | 125,000 |
| CIP 10708 | Renovate old portion of MLK center | Annual depreciation expense | 270,000 |
| CIP 10711 | Windlands Park Pavilion Replacement | Annual depreciation expense | 7,500 |
| CIP 10712 | Security Cameras for Police/Communications | Annual depreciation expense | 7,123 |
| CIP 10713 | Ballistic Training Module | Annual depreciation expense | 30,375 |
| CIP 10715 | Ladder Truck - Station 10 | Annual depreciation expense Operating expense | 50,000 15,039 |
| CIP 10716 | Distribution System Improve-Booster Stations | Annual depreciation expense | 510,000 |
| CIP 10719 | Elevated Tank/Booster Station | Annual depreciation expense | 56,000 |
| CIP 10721 | Regulatory and Capacity Upgrades | Annual depreciation expense | 412,000 |
| CIP 10722 | Utilities Office Relocation | Annual depreciation expense | 35,000 |
| CIP 10724 | Update Airport Master Drainage Plan | Annual depreciation expense | 5,000 |

CITY OF MIDLAND
 DETAIL OF OPERATING BUDGET IMPACT
 ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

| <u>CIP PROJECT NUMBER</u> | <u>PROJECT NAME</u> | <u>DESCRIPTION OF BUDGETARY ITEM</u> | <u>ESTIMATED (SAVINGS)/ COST</u> |
|-----------------------------------|---------------------------------------|--------------------------------------|--|
| CIP 10726 | Runway 16R/34L Rehab | Annual depreciation expense | 218,833 |
| CIP 10728 | 0.25 mgd Satellite Reuse Plant | Annual depreciation expense | 112,500 |
| CIP 10729 | Landfill Pit Number 4 Phase 2 | Annual depreciation expense | 833,333 |
| CIP 10801 | Longview Street | Annual depreciation expense | 7,500 |
| CIP 10802 | Briarwood Ave. | Annual depreciation expense | 25,000 |
| CIP 10803 | Midkiff St.-Andrews Hwy to Wadley | Annual depreciation expense | 130,000 |
| CIP 10804 | Midkiff St.-Wall St to Illinois | Annual depreciation expense | 80,000 |
| CIP 10805 | Illinois-Marienfield to Andrews Hwy | Annual depreciation expense | 112,000 |
| CIP 10806 | Midland Dr.-Illinois to Andrews Hwy | Annual depreciation expense | 100,000 |
| CIP 10808 | Illinois-Andrews Hwy to Midland Dr. | Annual depreciation expense | 175,000 |
| CIP 10809 | Garfield-Tennessee to Golf Course | Annual depreciation expense | 100,000 |
| CIP 10810 | Midkiff-Andrews Hwy to Illinois | Annual depreciation expense | 80,000 |
| CIP 10811 | Illinois-Main to Terrell | Annual depreciation expense | 32,500 |
| CIP 10812 | Golf Course Rd-Scharbauer to Midkiff | Annual depreciation expense | 150,000 |
| CIP 10813 | "D" Street pavement and valley gutter | Annual depreciation expense | 33,750 |

CITY OF MIDLAND
 DETAIL OF OPERATING BUDGET IMPACT
 ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

| <u>CIP PROJECT NUMBER</u> | <u>PROJECT NAME</u> | <u>DESCRIPTION OF BUDGETARY ITEM</u> | <u>ESTIMATED (SAVINGS)/ COST</u> |
|-----------------------------------|------------------------------------|--|--|
| CIP 10814 | MPD Computer Lab Update | Annual depreciation expense | 6,000 |
| CIP 10815 | Northwest Substation | Annual depreciation expense | 2,500 |
| CIP 10816 | Autocite for Traffic | Annual depreciation expense | 11,667 |
| CIP 10817 | Autocite for Patrol | Annual depreciation expense | 105,000 |
| CIP 10818 | Laptop Upgrade | Annual depreciation expense | 119,167 |
| CIP 10819 | Portable Radio Upgrade | Annual depreciation expense | 56,000 |
| CIP 10820 | Training Facility Expansion | Annual depreciation expense | 6,000 |
| CIP 10821 | Fire Training Facility Improvement | Annual depreciaton expense Operating expense | 24,750 1,500 |
| CIP 10822 | Fire Training Flashover Chamber | Annual depreciation expense | 6,000 |
| CIP 10823 | Remodel Central Fire Station | Annual depreciation expense Operating expense | 10,730 1,000 |
| CIP 10824 | Fire Training Running Track | Annual depreciation expense | 750 |
| CIP 10825 | Distribution Line Modification | Annual depreciation expense | 500,000 |
| CIP 10826 | Performing Arts Water Plant | Annual depreciation expense | 25,000 |

CITY OF MIDLAND, TEXAS

CITY OF MIDLAND
 DETAIL OF OPERATING BUDGET IMPACT
 ASSOCIATED WITH CAPITAL IMPROVEMENT PROJECTS

| <u>CIP PROJECT NUMBER</u> | <u>PROJECT NAME</u> | <u>DESCRIPTION OF BUDGETARY ITEM</u> | <u>ESTIMATED (SAVINGS)/ COST</u> |
|-----------------------------------|--------------------------------------|--|--|
| CIP 10827 | WPCP Improvements | Annual depreciation expense | 350,000 |
| CIP 10828 | Airfield Lighting and signage update | Annual depreciation expense | 45,500 |
| CIP 10826 | Runway 10/28 | Annual depreciation expense | 181,500 |
| | | Total estimated (savings)/cost expense | 7,480,334 |

SECTION XIV

APPENDIX

ORDINANCE NO. 8555

AN ORDINANCE OF THE CITY OF MIDLAND PROVIDING FUNDS FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2007, AND ENDING SEPTEMBER 30, 2008, BY APPROVING THE BUDGET FOR SAID PERIOD AND APPROPRIATING AND SETTING ASIDE THE NECESSARY FUNDS OUT OF THE GENERAL AND OTHER REVENUES AND UNAPPROPRIATED FUND BALANCE OF THE CITY OF MIDLAND FOR SAID FISCAL YEAR FOR THE MAINTENANCE AND OPERATION OF THE VARIOUS DEPARTMENTS AND FOR VARIOUS ACTIVITIES AND IMPROVEMENTS TO THE CITY; AND AFFIRMING THE RATES CHARGED FOR WATER, SANITATION AND SOLID WASTE; AND ORDERING PUBLICATION

WHEREAS, as required by Article IV, Section 14, of the City Charter, the City Manager has prepared and submitted to the City Council a Budget Estimate of expenditures and revenues of all City departments, activities, and offices for the year beginning October 1, 2007, and ending September 30, 2008; and

WHEREAS, said Budget has been filed with the City Secretary of the City of Midland, Texas, as required; and

WHEREAS, notices of a public hearing upon said Budget have been duly and legally made; and

WHEREAS, said public hearing has been held and full and final consideration given said Budget; and

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MIDLAND, TEXAS:

SECTION ONE. That for the purpose of providing the funds necessary and proposed to be expended in the Budget of the City of Midland for the fiscal year beginning October 1, 2007, and ending September 30, 2008, the Budget prepared by the City Manager and submitted to the City Council for its consideration and approval is hereby approved, and the available resources and revenues of the City of Midland as set forth in said Budget for said fiscal year, are hereby appropriated and set aside for the maintenance and operation of the various departments of the Government of the City of Midland, together with the various activities and improvements as set

forth in said Budget; and the appropriations shall be strictly applied for the uses and purposes in the respective divisions as provided for in said Budget.

SECTION TWO. That the said Budget for the fiscal year beginning October 1, 2007, and ending September 30, 2008, approved herein shall be attached to and made a part of this ordinance the same as if copied in full herein. Said Budget being on file in the City Secretary's office referenced by the number and date of this Ordinance.

SECTION THREE. That expenditures during the fiscal year beginning October 1, 2007, and ending September 30, 2008, shall be made in accordance with the summary Budget approved by this ordinance unless otherwise authorized by a duly enacted resolution or ordinance of the City of Midland and subject to the following provisions and conditions to wit:

1. That no expenditure may be made without Council approval which shall increase the total appropriation for any one Fund.
2. That the City Manager may make amendments to and between departments and divisions unless such amendments would increase the total appropriation within a Fund.
3. That department managers are hereby authorized to approve amendments of amounts between line items within a division if such transfers do not significantly change the work program contemplated in the approved Budget.

SECTION FOUR. For the purpose of this ordinance certain words as used herein are defined as follows:

1. The term "agency" wherever used in the said Budget shall mean the same and be synonymous with the term "department" as used in the Charter, ordinances, resolutions, and other official documents and policies of the City of Midland, Texas.
2. The term "organization" wherever used in the said Budget shall mean the same and be synonymous with the term "division" as used in the Charter, ordinances, resolutions and other official documents and policies of the City of Midland, Texas.

SECTION FIVE. All Departments of the City required to be established by the City Charter, State Law or Federal Law are deemed to be created.

SECTION SIX. That all transfers from the Water and Sewer Fund and Sanitation Fund are made in compliance with Sections 1502.057, 1502.058 and 1502.059 of the Texas Govern-

ment Code.

SECTION SEVEN. That Title III, "Departments," Chapter 1, "Water Department," Section 2, "Rates," Subsection (A), "Customers Inside of City Limits," of the City of Midland, Texas, shall be amended to hereafter read as follows:

3-1-2 RATES:

(A) Customers Inside of City Limits:

1. Water Rates: The monthly water rates or charges for services furnished by the City's waterworks system shall be as follows:
 - (a) For all customers other than apartments, the minimum charge shall be Thirteen and No/100 Dollars (\$13.00) for the first two thousand (2,000) gallons or less.
 - (b) For apartments, the minimum charge shall be Nine and 75/100 Dollars (\$9.75) per unit for the first two thousand (2,000) gallons or less per unit such that the minimum charge for an apartment complex of one hundred (100) units would be Nine Hundred Seventy-Five and No/100 Dollars (\$975.00) for the first two hundred thousand (200,000) gallons or less of water used. Apartment units shall be calculated pursuant to Subsection (B) of this Section.
 - (c) Two and 95/100 Dollars (\$2.95) per one thousand (1,000) gallons for all water usage exceeding two thousand (2,000) gallons up to ten thousand (10,000) gallons.
 - (d) Three and 15/100 Dollars (\$3.15) per one thousand gallons for all water usage exceeding ten thousand (10,000) gallons up to thirty-five thousand (35,000) gallons.
 - (e) Three and 40/100 Dollars (\$3.40) per one thousand gallons for all water usage exceeding thirty-five thousand gallons.
 - (f) All water rates will increase by 1.25% each year on the anniversary of the effective date of this Ordinance No. 8436 unless otherwise modified by the City Council.
2. Sewer Rates: The monthly rates or charges for services provided to users of the City's sewer system shall be as follows:
 - (a) Residential: Fifteen and 75/100 Dollars (\$15.75) per month minimum.
 - (b) Commercial:
 - (1) Fifteen and 75/100 Dollars (\$15.75) per month minimum.

- (2) Sixty-three cents (\$0.63) per one thousand (1,000) gallons for water usage between twenty-five thousand (25,000) gallons and five hundred thousand (500,000) gallons.
- (3) Forty-eight cents (\$0.48) per one thousand (1,000) gallons for all water usage over five hundred thousand (500,000) gallons used per billing cycle.
- (c) For purposes of the above sewer rates, multiple dwellings will be classified on the basis of each apartment as a separate unit. Commercial rates shall apply to all nondwelling users. Numbers of apartments shall be calculated pursuant to Subsection (B) of this Section.
- (d) All sewer rates will increase by 1.25% each year on the anniversary of the effective date of this Ordinance No. 8436 unless otherwise modified by the City Council.

SECTION EIGHT. That Title VIII, "Food Establishments, Health and General Sanitation," Chapter 6, "Garbage, Trash and Rubbish," Section 8, "Charges for Collection and Disposal; Mechanically Loaded Refuse Container Regulations," Subsection (A) of the City Code of Midland, Texas, shall be amended to hereafter read as follows:

(A) All residential customers of the City Utilities shall pay a minimum solid waste fee of \$11.50 per month. All commercial customers of the City Utilities shall pay a minimum solid waste fee of \$10.50 per month or as otherwise designed therein based on service selected.

SECTION NINE. That Title VIII, "Food Establishments, Health and General Sanitation," Chapter 6, "Garbage, Trash and Rubbish," Section 9, "Collection from Commercial Customers," Subsection (A) of the City Code of Midland, Texas, shall be amended to hereafter read as follows:

(A) The charges for collection and removal of garbage, trash, or waste from all commercial customers which have refuse containers furnished by the City shall be as follows:

TABLE 1. STANDARD COMMERCIAL LOCATIONS: THREE YARD CONTAINERS.

Commercial rates: (Includes apartments and mobile home parks)

| <i>No. of Containers</i> | <i>Rate (plus current tax rate)</i> |
|--|-------------------------------------|
| Twice a week service (Monday and Thursday or Tuesday and Friday) | |

| | |
|------|--------|
| 0.25 | 10.50 |
| 0.50 | 21.00 |
| 0.75 | 31.50 |
| 1 | 42.00 |
| 2 | 79.80 |
| 3 | 113.40 |
| 4 | 147.00 |
| 5 | 180.60 |
| 6 | 214.20 |

Three times a weed service (Monday, Wednesday, Friday)

| | |
|------|--------|
| 0.25 | 15.76 |
| 0.50 | 31.50 |
| 0.75 | 47.24 |
| 1 | 63.00 |
| 2 | 119.70 |
| 3 | 170.10 |
| 4 | 220.50 |
| 5 | 270.90 |
| 6 | 321.30 |

Four times a week service (Monday, Tuesday, Thursday and Friday)

| | |
|------|--------|
| 0.25 | 21.00 |
| 0.50 | 42.00 |
| 0.75 | 63.00 |
| 1 | 84.00 |
| 2 | 159.60 |
| 3 | 226.80 |
| 4 | 294.00 |
| 5 | 361.20 |
| 6 | 428.40 |

Five times a week service (Monday through Friday)

| | |
|------|--------|
| 0.25 | 26.26 |
| 0.50 | 52.50 |
| 0.75 | 78.25 |
| 1 | 105.00 |
| 2 | 199.50 |
| 3 | 283.50 |
| 4 | 367.50 |
| 5 | 451.50 |

If commercial location, an apartment complex or mobile home park requires more than one whole three yard container, the second whole three yard container will be billed at ten percent less than the first whole container. The third and additional whole three yard containers will be billed at twenty percent less than the first whole three yard container.

TABLE II. COMPACTORS.

Once a week pick-up

| No. of containers | Cu.Yd. | Collection amount (Plus current tax rate) |
|-------------------|--------|---|
| 1 | 30 | 630.00 |
| 0.5 | 30 | 315.00 |
| 0.334 | 30 | 210.42 |
| 0.25 | 30 | 157.50 |
| 0.20 | 30 | 126.00 |
| 0.167 | 30 | 105.21 |

(Disposal fee included and based on 300 pounds per cubic yard capacity.)

TABLE III. ROLL OFF OPEN TOP CONTAINERS.

| | | |
|--------------------------------|----------------|--------------------------------------|
| Three days (1 pick up) | OT 112.00 | (Plus applicable tax & disposal fee) |
| One week (1 pick up) | OT 128.00 | (Plus applicable tax & disposal fee) |
| One month (1 pick up per week) | OT 520.00 | (Plus applicable tax & disposal fee) |
| Additional collections | OT 100.00 Each | (Plus applicable tax & disposal fee) |

The term "OT" as used in Table III, Roll off open top containers, shall mean an open top container. For roll off open top containers, the charge will be four dollars per day rental and \$100.00 per pull (pickup) plus applicable tax and disposal fee. These rates are for rental and listed pickups only and do not include the per ton disposal charges.

TABLE IV. SIX AND EIGHT YARD CONTAINERS.

Total monthly cost per container plus current tax rate.

Six yard containers.

| | |
|----------------------|----------|
| One a week pick-up | \$70.00 |
| Twice a week pick-up | \$131.00 |

Eight yard containers.

| | |
|----------------------|----------|
| One a week pick-up | \$90.00 |
| Twice a week pick-up | \$154.00 |

The above and foregoing ordinance was duly proposed, read in full and adopted on first reading, the 21st day of August, A.D., 2007; and passed to second reading on motion of Council member Dingus, seconded by Council member Haley, by the following vote:

| | |
|-------------------------------|--|
| Council members voting "AYE": | Dingus, Haley, Perry, Morgan, Canon, and Simpson |
|-------------------------------|--|

| | |
|-------------------------------|------|
| Council members voting "NAY": | None |
|-------------------------------|------|

The above foregoing ordinance was read in full and finally adopted by the following vote, upon motion of Council member Morgan, seconded by Council member Hailey, on the 28th day of August, A.D., 2007, at a regular meeting of the City Council:

| | |
|-------------------------------|---|
| Council members voting "AYE": | Morgan, Haley, Perry, Dingus, Canon, Simpson, and Dufford |
|-------------------------------|---|

| | |
|-------------------------------|------|
| Council members voting "NAY": | None |
|-------------------------------|------|

PASSED AND APPROVED THIS 28th day of August, A.D., 2007.

/s/ Michael J. Canon
Michael J. Canon, Mayor

ATTEST:

/s/ Kaylah J. McCord
Kaylah J. McCord, City Secretary

APPROVED AS TO CONTENT:

/s/ Robert McNaughton
Robert McNaughton, Director of Finance

APPROVED AS TO FORM:

/s/ Keith Stretcher
Keith Stretcher, City Attorney

GLOSSARY

ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

AD VALOREM - Refers to the tax assessed against real (land and buildings) and personal (equipment and furniture) property in compliance with the State Property Tax Code.

APPROPRIATION - A legal authorization made by the City Council which permits City officials to incur obligations against and to make expenditures of governmental resources.

ASSESSED VALUATION - A value established by the Midland Central Appraisal District which approximates market value of real or personal property.

BOND - A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance. Most commonly, these are General Obligation Bonds, Certificates of Obligation, or Revenue Bonds used for capital construction projects.

BUDGET - A financial plan, for a specified period, of operations that matches all planned revenues and expenditures with the services provided the residents of the City. The budget is approved by Ordinance and sets the legal spending limits for the fiscal year.

BUDGET DOCUMENT - The compilation of the spending plans for the various funds, along with supporting schedules, tables and charts which, in total, comprises the annual revenue and expenditure plan.

BUDGET MESSAGE - The opening section of the budget from the City Manager which provides the City Council and the public with a general summary of the most important aspects of the budget.

BUDGET ORDINANCE - The official enactment, by City Council, to legally authorize City staff to obligate and expend resources.

CAPITAL OUTLAY - Expenditures for equipment, vehicles, or machinery, and other improvements that result in the acquisition of assets with an estimated useful life of more than one year, a unit cost of \$1,000 or more, and capable of being identified as an individual unit or property.

CDBG - Community Development Block Grant - an entitlement grant used to improve slum and blight areas of the city.

CERTIFICATES OF OBLIGATION (CO) - Legal debt instruments which finance a variety of public projects such as streets, buildings, and improvements. These bonds are backed by the full faith and credit of the issuing government and are financed through property tax revenues.

CITY CHARTER - The document of a home rule City similar to a constitution, which establishes the City's government structure and provides for the distribution of powers and duties among the various branches of government.

CITY COUNCIL - The Mayor and six (6) Council members collectively acting as the legislative and policy making body of the City.

DEBT SERVICE FUND - A fund established to account for the accumulation of resources for, and the payment of, long-term principal and interest

GLOSSARY (continued)

DELINQUENT TAXES - Real or personal property taxes that remain unpaid on and after February 1st of each year, and upon which penalties and interest assessed.

DEPARTMENT - A major administrative organizational unit of the City which indicates overall management responsibility for one or more divisions.

DIVISION - A basic organizational unit that is functionally unique and provides service under the administrative direction of a Department.

EFFECTIVE TAX RATE - The ad valorem tax rate which, when applied to properties existing on last year's tax roll, adjusted for changes in appraisal values and other items, would yield the same tax revenues in the current year as in the previous year.

ENCUMBRANCE - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND - Funds established to account for operations of the water and sewer system, sanitation, golf course and airport. These funds are operated in a manner similar to private business enterprises.

ESTIMATED REVENUE - A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

EXPENDITURE - Funds spent in accordance with budgeted appropriations on assets or goods and services obtained.

FISCAL YEAR - A consecutive 12-month period which signifies the beginning and ending dates for recording financial transactions. The City of Midland's fiscal year begins October 1 and ends September 30 of the following calendar year. This is also called the budget year.

FRANCHISE FEE - A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

FUND - An accounting entity with a self-balancing set of accounts that record financial transactions for specific activities or government functions.

FUND BALANCE - The difference between governmental fund assets and liabilities.

FUND EQUITY - The difference between proprietary assets and liabilities.

GENERAL FUND - The fund used to account for all financial resources except those required to be accounted for in another fund. Revenues are derived from taxes, user fees and franchise fees which support general public services such as public safety, development services, and community services.

GENERAL OBLIGATION (GO) BONDS - Legal debt instruments which finance a variety of public projects such as streets, buildings, and improvements. These bonds are backed by the full faith and credit of the issuing government and are financed through property tax revenues.

GRANT - A contribution by a government or other organization to support a particular function.

GLOSSARY (continued)

INFRASTRUCTURE - The underlying permanent foundation or basic framework such as streets, drainage facilities, water and sewer mains.

INTERGOVERNMENTAL REVENUE - Grants, entitlements and cost reimbursements from another federal, state or local governmental unit.

INTERNAL SERVICE FUND - These funds account for the financing of goods or services provided by one City department to other departments of the governmental unit on a cost reimbursement basis. The Garage Fund and Warehouse Fund are operated as internal service funds in the City of Midland.

INTEREST EARNINGS - The earnings from available funds invested during the year.

LEVY - To impose or collect by legal authority vested in the City Council.

LONG TERM DEBT - Debt with a maturity of more than one year after the date of issuance.

MAINTENANCE - All materials or contract expenditures covering repair and upkeep of City buildings, machinery and equipment, systems, and land.

MANDATE OR MANDATED EXPENSES - Any expense relating to an authoritative command or instruction. Refers to the federal and state mandates governing municipalities, such as Subtitle D relating to landfill operations.

MODIFIED ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. I.e., as in the General Fund.

ORDINANCE - A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a State statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PERSONNEL SERVICES - The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

PROPERTY TAXES - Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties, and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

RESERVE - An account used to indicate that a portion of a fund balance is restricted for a specific purpose.

REVENUE - Funds that the government receives as income.

REVENUE BONDS - A legal debt instrument which may be used to finance projects for enterprise funds. Revenues from the borrowing fund are pledged to pay principal and interest of the bonds.

TAX BASE - The total value of all real and personal property in the City as of January 1st of each year, as certified by the Appraisal Review Board. The tax base represents net value after all exemptions.

TAX RATE - The tax rate consists of two components, maintenance/operations and debt service, and is adopted by Ordinance by the City Council after a public hearing.

ACRONYMS

| | |
|------------------|--|
| ACM | Assistant City Manager |
| ADA | Americans with Disabilities Act |
| APB | Accounting Principles Board |
| ATC | Advanced Technology Center |
| CAF | Commemorative Air Force |
| CAFR | Comprehensive Annual Financial Report |
| CALEA | Commission on Accreditation for Law Enforcement Agencies |
| CDBG | Community Development Block Grant |
| CIP | Capital Improvement Program |
| CISD | Communications and Information Systems Department |
| CM | City Manager |
| C.O. | Certificate of Obligation |
| COM | City of Midland |
| CRMWD | Colorado River Municipal Water District |
| DARE | Drug Abuse Resistance Education |
| D-FY-IT | Drug Free Youth In Texas |
| EDP | Electronic Data Processing |
| EMS | Emergency Medical Services |
| EPSDT | Early Prevention, Screening, Detection, Testing |
| FAA | Federal Aviation Administration |
| FASB | Financial Accounting Standards Board |
| FEMA | Federal Emergency Management Administration |
| FY | Fiscal year |
| GAAP | Generally Accepted Accounting Principles |
| GASB | Governmental Accounting Standards Board |
| GFOA | Government Finance Officers Association |
| GFC | General Services Commission |
| GIS | Geographic Information System |
| G.O. | General Obligation |
| GPFC | Golf Course Player Facility Charge |
| HUD | Housing and Urban Development |
| I & S | Interest and Sinking |
| ISM | Institute of Supply Management |
| LLEBG | Local Law Enforcement Block Grant |
| MCAD | Midland Central Appraisal District |
| MDC | Midland Development Corporation |
| MGD | Million gallons per day |
| M.I.S.D. | Midland Independent School District |
| MLK | Martin Luther King |
| MOHRE | Midland Odessa Health & Retirement Endeavor |
| MOTRAN | Midland Odessa Transportation Alliance |
| MOUTD | Midland Odessa Urban Transportation District |
| MUGS | Midland United Girls Softball |
| NAPM | National Association of Purchasing Management |
| OMB | Office of Management and Budget |
| PAQ | Position Analysis Questionnaire |
| PFC | Passenger Facility Charges |
| P.O. | Purchase Order |

ACRONYMS (continued)

| | |
|-------------------|---|
| RFP | Request for Proposal |
| SCDC | Sports Complex Development Corporation |
| SWAT | Special Weapons and Tactics |
| TCEQ | Texas Commission on Environmental Quality |
| TDH | Texas Department of Health |
| TIRZ | Tax Increment Reinvestment Zone |
| TRU | Telephone Reporting Unit |
| UCR | Uniform Crime Reporting |
| UTPB | University of Texas Permian Basin |
| VCLG | Victims Coordinator and Liaison Grant |
| W&SRSF | Water & Sewer Rate Stabilization Fund |
| WPCP | Water Pollution Control Plant |

QUICK FACTS

- * **POPULATION:** 101,549 (est. 2007) 26th Largest City in Texas (94,996 - 2000 Census)
- * **LOCATION:** West Texas, Midway between Dallas/ Fort Worth and El Paso along Interstate 20
- * **WEATHER:** March/71° ; June/93°
September/86° ; December/58°
- * **AREA:** Square Miles 68.34
- * **CITY PROPERTY TAX RATE:**
.5386 / \$100 valuation
- * **FORM OF GOVERNMENT:**
Council - Manager
- * **EDUCATION:**
University of Texas at the Permian Basin - 4 year University
Midland Community College - 2 year Community College
Advanced Technology Center - Workforce Training Center
Midland Independent School District -
 - 3 high schools
 - 2 freshman high schools
 - 4 junior high schools
 - 23 elementary campuses
 - 5 special purpose centers
 - 4 private schools
- * **HEALTHCARE:**
 - 1 Hospital (2 Facilities)
 - 270 Doctors
 - 10 Nursing/Retirement Homes
- * **CHURCHES:** 190 - All Denominations
- * **ENTERTAINMENT:**
 - 20 Movie Screens/ 2 Movie Theatres
 - Midland Community Theatre
 - Midland/Odessa Symphony and Chorale
 - Commerative Air Force Museum
 - Petroleum Museum
 - Museum of the Southwest
 - Midland Rockhounds
 - AA Affiliate of Oakland A's
- * **MEDIAN AGE:** Female - 36.1
Male - 33.5
- * **MEDIAN HOUSEHOLD INCOME:**
\$38,042
- * **ETHNICITY PERCENT:**
White - 75.1%
Hispanic - 34.2%
Black - 6.7%
Asian Pacific Islander - 1.0%
Due to methods used to determine ethnicity,
the total of these numbers is greater than 100%
- * **TRANSPORTATION:**
3 Major airlines
Interstate 20, State Highway 349
East West Rail Line - Union Pacific
Mass Transit - EZ Rider - 6 Routes
- * **RECREATION:**
38 playgrounds, 2 public pools
2 public/daily fee gold courses
3 private gold courses
38 tennis courts, 56 soccer fields
85 baseball and softball fields
49 park sites
Skate Park
Scharbauer Sports Complex:
 - minor league baseball stadium
 - high school football/soccer stadiumOne public community center
One public library
- * **MEDIA:**
ABC, NBC, CBS, FOX, Telemundo,
Univision, and PBS
3 AM & 13 FM Radio Stations
Midland Reporter -Telegram:
22,000 plus circulation

CITY OF MIDLAND, TEXAS

MAJOR EMPLOYERS IN THE CITY OF MIDLAND

| Company | Type of Business | Estimated Employees |
|---|----------------------------------|---------------------|
| Midland Independent School District | Public Education | 2,826 |
| Warren Equipment Companies | Manufacturing | 1,493 |
| Midland Memorial Hospital and Medical Center | Health Care | 1,500 |
| Midland College | Education | 1,200 |
| Dawson Geophysical | Oil and Gas | 1,200 |
| Cingular Wireless | Telecommunications | 800 |
| City of Midland | City Government | 962 |
| Patterson Drilling | Oil and Gas | 750 |
| Midland County | County Government | 583 |
| Key Energy Services, Inc. | Mineral Operations and Interests | 500 |

TOP TEN TAXPAYERS

| Name of Taxpayer | Nature of Property | 2006 Taxable Assessed Valuation | % of Total Taxable Assessed Valuation |
|-----------------------------|----------------------|--|--|
| TXU Electric Delivery Co. | Electric Utility | 43,431,760 | 0.84% |
| Wal-Mart Stores | Retail Sales | 39,918,570 | 0.77% |
| Southwestern Bell Telephone | Telephone Utility | 38,126,060 | 0.74% |
| Midland Park Mall LP | Real Estate | 36,500,000 | 0.70% |
| Camco Div of STC | Industrial Equipment | 24,201,690 | 0.47% |
| Claydesta Buildings LP | Real Estate | 21,825,470 | 0.42% |
| JM Cox Resources LP | Aircraft | 18,623,940 | 0.36% |
| Midland Country Club | Real Estate | 15,733,860 | 0.30% |
| Deer Horn Aviation LTD Co | Aircraft | 13,711,220 | 0.26% |
| Wall Street | Real Estate | 13,561,760 | 0.26% |
| | | 265,634,330 | 5.12% |

TEN LARGEST WATER AND WASTEWATER CUSTOMERS**WATER CONSUMPTION**

| Customer | Type of Industry |
|--|-----------------------|
| City of Midland | Incorporated City |
| Midland Independent Schools | Public Schools |
| Midland College | Community College |
| Midland Memorial Hospital | Hospital |
| Hunters Glen Apartments | Apartments |
| Grey Star Mgmt (Windscape/Windtree Apartments) | Apartments |
| The Park of Caldera Apartments | Apartments |
| Midland County | County Administration |
| Clusters Apartments | Apartments |
| Northridge | Apartments |

WASTEWATER VOLUME

| Customer | Type of Industry |
|--|-----------------------|
| Grey Star Mgmt (Windscape/Windtree Apartments) | Apartments |
| Clusters Apartments | Apartments |
| The Park of Caldera Apartments | Apartments |
| Live Oak Holding | Apartments |
| Midland Independent Schools | Public Schools |
| Hunters Glen Apartments | Apartments |
| Midland Memorial Hospital | Hospital |
| Midland County | County Administration |
| Midland College | Community College |
| Northridge | Apartments |

POPULATION DATA*

| | |
|------|-----------|
| 1920 | 1,795 |
| 1930 | 5,484 |
| 1940 | 9,352 |
| 1950 | 21,713 |
| 1960 | 62,625 |
| 1970 | 58,199 |
| 1980 | 70,525 |
| 1990 | 89,793 |
| 2000 | 94,996 |
| 2005 | 99,683** |
| 2006 | 101,033** |
| 2007 | 101,549** |

* Source: U.S. Census Bureau unless otherwise noted

** Source: City of Midland estimate

MISCELLANEOUS STATISTICAL DATA

| | |
|--|---|
| Date of incorporation | January 11, 1911 |
| Date of adoption of City Charter | November 5, 1940 Amended May 4, 1996 |
| Miles of Streets and Alleys: | |
| Streets - Paved | 574 |
| Streets - Unpaved | 16 |
| Alleys - Paved | 103 |
| Miles of storm sewer | 54 |
| Miles of sanitary sewer | 572 |
| Number of street lights | 5,523 |
| Number of signalized locations | 117 |
| Police Protection: | |
| Number of stations | 1 |
| Number of employees (including 49 civilians) | 206 |
| Fire Protection: | |
| Number of Stations | 9 |
| Number of employees (including 4 civilians) | 187 |
| Building permits: | |
| Permits issued | 7,442 |
| Building valuations | \$140,098,640 |
| Municipal Water Utility: | |
| Number of active accounts | 34,763 |
| Daily average consumption (MGD) | 24 |
| System capacity (gallons) | 51,000,000 |
| Miles of water mains | 805 |
| Number of fire hydrants | 2,998 |
| Airport: | |
| Passenger boardings | 466,419 |
| Runway system | |
| 8,305' by 150' primary runway with high intensity lighting, VASI-4 and FAA | |
| -operated instrument landing system and precision instrument marking | 1 |
| 9,501' by 150' secondary runway with high intensity lighting and VASI-4 | 1 |
| 4,605' by 75' general aviation runway | 1 |
| 4,339' by 100' general aviation runway | 1 |